

**BOARD OF TRUSTEES  
MIAMI UNIVERSITY  
Minutes of the February 6, 2009 Meeting**

The Secretary to the Board reported that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice had been given prior to the holding of this meeting of the Board of Trustees.

The meeting was called to order at 8:50 a.m. in the Heritage Room in the Phillip R. Shriver Center on the Oxford campus, Oxford, Ohio, with Mr. John Christie presiding. The Secretary of the Board called the roll and reported eight voting members present. In addition to the Board members, President Hodge, Vice Presidents Allison, Creamer, Herbst, Jones, and Whitehead and members of the faculty, staff, student body and community were present. The Chair declared a quorum present for the purpose of transacting business.

Present:	Donald L. Crain	Kerry McCormack (Student Trustee)
	John S. Christie	Lolita M. McDavid
	S. Kay Geiger	David M. Shade (National Trustee)
	Jay P. Henderson (National Trustee)	Richard K. Smucker
	Sue J. Henry (National Trustee)	Fred G. Wall
	David F. Herche	Harry T. Wilks
	Heath Ingram (Student Trustee)	

Upon recommendation of the Chair, Mr. Smucker moved, Mrs. Geiger seconded, and by roll call vote the Board convened to Executive Session for the purpose of considering the acquisition of property, discussing personnel, and conferring with General Counsel as provided by the Open Meetings Act, Ohio Revised Code Section 121.22. At 9:35 a.m. the Board adjourned the Executive Session and convened into the Public Business Session. The Chair asked that a motion be made to amend the agenda to include the addition of two resolutions for the disposition of property to the Finance and Business Services section. Mr. Herche moved, Mrs. Geiger second, and by voice vote the motion was unanimously approved.

**Approval of the Minutes of the December 12, 2008 Meeting**

On a motion made by Mrs. Geiger and seconded by Dr. McDavid, the minutes of the December 12, 2009 meeting were approved.

**Consent Calendar**

Upon recommendation of President Hodge, Mr. Wall moved, Dr. McDavid seconded, and by voice vote the resolution on the Consent Calendar for the February 6, 2009 meeting was approved with eight Trustees voting in favor and none opposed.

**Designation of Professor Emerita/Emeritus**

RESOLUTION R2009-18

BE IT RESOLVED: that the Board of Trustees hereby approves the following individuals for the rank of Professor Emerita effective with the formal dates of their retirement:

Mia Biran  
Psychology

Gail B. DellaPiana  
Architecture & Interior Design

Frances C. Fowler  
Educational Leadership

Rita K. Voltmer  
Teacher Education

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following individuals for the rank of Professor Emeritus effective with the formal dates of their retirement:

Steven Bauer  
English

Dennis Claussen  
Zoology

David M. Fahey  
History

John R. Grunwell  
Chemistry & Biochemistry

Charles S. Holmes  
Mathematics & Statistics

William D. Jackson  
Political Science

Jack N. Liles  
Music

Robert Stanley Martin  
English, Oxford & Miami University Hamilton

Paul Denney Sandro  
French & Italian

Douglas Shumavon  
Political Science

David C. Siebenhar  
German, Russian & East Asian Languages

Robert Allen Vogel  
Communication

**Departmental Title Change to Department of Computer Science and Software Engineering**

RESOLUTION R2009-19

BE IT RESOLVED: that the Board of Trustees hereby approves the departmental title change from Department of Computer Science and Systems Analysis to Department of Computer Science and Software Engineering in the School of Engineering and Applied Science, effective with Academic Year 2009-2010.

**Comments by the Chair**

Chair John Christie's comments are recorded verbatim.

Good morning and welcome to today's Board of Trustees meeting. This is my first meeting presiding as the Board's Chair. I am honored that my colleagues on the Board asked me to serve, and I look forward to working with all of you in leading Miami to meet its strategic goals.

I want to recognize our outgoing Chair, Richard Smucker, who served us well these past two years. It's interesting to look back over that time period and review the issues, initiatives and events that occurred during his leadership as Board Chair:

- The Board authorized a feasibility study for a new Student Center, and ultimately the Board approved moving forward with the design for the Bicentennial Student Center.
- Construction contracts were approved for the Farmer School of Business building and construction commenced on the facility.
- The Voice of America Learning Center was constructed and opened last month.
- All of Miami University's campuses went smoke-free.
- The sophomore residency requirement was adopted.

- The new Bachelor of Integrative Studies degree was approved for the Regional Campuses.
- Miami's revised Mission Statement was adopted.
- The Board adopted energy and efficiency guidelines following a campus-wide sustainability initiative.
- A new five-year contract was agreed upon for President Hodge.
- Miami's five-year strategic plan was developed and adopted.
- And, three Deans and two Vice Presidents were hired.

Richard, on behalf of fellow Trustees and the members of the University community, thank you for your service as Board Chair. We all truly appreciate your leadership.

I also want to acknowledge that today is the last meeting for one of our Student Trustees, Kerry McCormack, and our long-time colleague Lolly McDavid. Their terms both expire at the end of this month. We'll have more to say about Kerry and Lolly later in the meeting.

Among the items on our agenda is a list of candidates for promotion and tenure. This is an important decision, not just for them, but also for Miami University. The fact that we face budgetary challenges makes these decisions even more critical, for these professors represent this institution's future. They are the ones who engage our students in the classroom, and help produce what President Hodge calls, students of uncommon quality.

If any of you in the audience know one of the professors who earns promotion or tenure later today, please join me in congratulating them. It is their efforts that contribute to our students' success.

### **Report by the President**

President Hodge thanked Dr. McDavid and Mr. McCormack for their service on the Board, and acknowledged that Peter Lawson Jones had resigned his Board position due to the time demands of his professional career. Dr. Hodge also thanked Mr. Smucker for his service as Board Chair the previous two years, and commented that he looked forward to working with Mr. Christie. Dr. Hodge used an historical example of Board leadership when Miami University reopened after a twelve-year closure following the Civil War due to the foresight and determination of Board of Trustee members, which emphasizes how important strong Board leadership is to an educational institution.

President Hodge addressed the deepening recession that is causing difficulties throughout Ohio, the nation, and the world and gave an overview of how the economic situation is being handled at Miami University. Dr. Hodge stated that there are certain expectations for the decision-making process. The actions taken currently are meant for the long term, decisions must be strategic, the process must be transparent, and all actions must be carried out in a caring manner. He stated that if all that is accomplished is a balanced budget, then the long-term interests of the University have not been served. There has to be a long-term commitment to continuous improvement in the University's strategic goals whereby Miami is constantly and smartly evolving.

President Hodge complimented Governor Strickland and the General Assembly for their championing higher education as a solution to improving Ohio's economy. The state's support for higher education has been unprecedented in recent years. Dr. Hodge stated that as a public university, Miami must contribute to the future of the state. He used the opening of the Voice of America Learning Center as an example of providing services and opportunities for Southwest Ohio.

Dr. Hodge noted that Miami's recently appointed head football coach, Michael Haywood, joined the Board for breakfast earlier in the day. He stated that appointments such as Mr. Haywood's reflect and advance the University's values. The President emphasized Coach Haywood's commitment to excellence, to discipline, to high academic standards, and to the student athletes.

President Hodge announced that the Bicentennial Charter Day Celebration scheduled for February 17 will launch the official Bicentennial events, and the Bicentennial Charter Day Ball is scheduled for February 21. Dr. Hodge stated that the Bicentennial celebration is a time to learn from the past, assess the present, and build and prepare for the future. President Hodge quoted President John Millett, who at the Sesquicentennial Celebration stated: "The best way to honor the past is to build the future." Dr. Hodge reported that he and Mrs. Hodge will visit numerous alumni chapters throughout the country during 2009, and he will ask alumni during the Bicentennial to participate, to promote Miami, to look back and reconnect, and to lend support to the Bicentennial Student Center.

### **Academic Affairs Committee Report**

Dr. Lolita McDavid, Chair of the Academic Affairs Committee, reported that the Committee met on February 5, 2009 in the recently renovated Presser Hall. James Lentini, Dean of Fine Arts and Richard Greene, Chair of the Music Department, led a tour of the facility, which reopened in the fall after being closed for several years of renovations. In the business portion of the meeting, Dr. Lentini presented the strategic plan for the School of Fine Arts. Dr. McDavid complimented Dean Lentini for producing the strategic plan "in house" rather than using an external consultant.

Dr. McDavid stated that Provost Herbst reviewed admission data with the Committee. Applications are at an all time high at 16,362, which is a 12 percent increase from last year. International student applications increased 91 percent; out-of-state applications increased 12 percent; African American applications increased 29 percent; Hispanic and Latino applications increased 18 percent; and overall multicultural applications increased 23 percent. The goal for the incoming fall class is 3,500 students. Dr. Herbst reported that an unprecedented effort is being made this year to involve faculty members in the yield process to help recruit accepted students.

Dr. McDavid reported that Bruce Cochrane, Dean of the Graduate School, presented an update on the graduate program review. Dr. McDavid commented on the positive editorial in the *Columbus Dispatch* about Miami University taking the lead among public Ohio universities in designing processes to reallocate resources and reduce budgets.

Dr. McDavid reported that the Committee reviewed two proposed PhD programs in the life sciences. She stated that the proposals will be reviewed internally at Miami, recommended to the Board of Trustees, and then submitted to the Ohio Board of Regents for final acceptance. The programs are designed as interdisciplinary in nature and will draw upon existing departmental resources.

Dr. McDavid commented that the Committee received a brief update on the activities of the Regional Campus Committee with the expectation that a report of recommendations will be forthcoming later in the semester.

### **Report by the Provost and Executive Vice President for Academic Affairs**

Provost Herbst expressed his gratitude and appreciation for the service of Dr. Lolita McDavid as Chair of the Academic Affairs Committee, especially her commitment to the issues of academic advising and course availability.

Dr. Herbst echoed the Chair's comments about the granting of tenure as one of the most important decisions made at a university because the future of the faculty is being determined for decades to come. Provost Herbst stated that Miami University is committed to the concept and process of tenure, which is not necessarily the case nationwide. Nationally, less than half of the professoriate are tenured or in tenure track positions. In contrast, the philosophy at Miami holds that an increasing number of classes should be taught by tenured and tenure track faculty members rather than by lower-paid adjuncts or temporary faculty. The tenure process involves vetting at the departmental and divisional levels, by the University Promotion and Tenure Committee, by the Provost, and by the President. The tenure process at Miami seeks to find a balance among teaching, scholarship and creative activities, and service. Dr. Herbst stated that the faculty members proposed for promotion and tenure are teacher scholars and engaged learners, challenging students to become involved in creative activities.

Provost Herbst recognized and introduced two faculty members recommended for promotion to Professor: Katia Del Rio-Tsonis (Zoology) and Kathleen Knight Abowitz (Educational Leadership). He also introduced to the Board four faculty members recommended for tenure and promotion to Associate Professors: Susan Brehm (Speech Pathology and Audiology), Rebecca Eaton (Theatre), Tracy Featherstone (Art), and Vipul Ranatunga (Engineering Technology).

### **Recommendations for Promotion and Tenure**

Upon the recommendation of Provost Herbst, Mr. Wilks moved, Mrs. Geiger seconded, and by voice vote Resolution R2009-20 was unanimously adopted with eight Trustees voting in favor and none opposed.

#### RESOLUTION R2009-20

BE IT RESOLVED: that the Board of Trustees approves the recommendations for promotion and tenure effective July 1, 2009:

**Promotion to Professor**

John Benamati	Decision Sciences & Management Information Systems
Katia Del Rio-Tsonis	Zoology
Hailiang Dong	Geology
Gary Janssen	Microbiology
Kathleen Knight Abowitz	Educational Leadership
Yu (Jade) Morton	Electrical and Computer Engineering
Homayun Sidky	Anthropology
Robin Thomas	Psychology
Aimin Wang	Educational Psychology
Elisabeth Widom	Geology
Ian Yeboah	Geography
Qihou Zhou	Electrical and Computer Engineering

**Conferral of Tenure and Promotion to Associate Professor**

Maria Alvarez	Spanish and Portuguese
Denise Baszile	Educational Leadership
Burcin Bayram	Physics
Susan Brehm	Speech Pathology and Audiology
Ann Michelle Bromberg	Spanish and Portuguese
Scott Brown	Sociology and Gerontology
Maira Casey	English
Xiao-Wen Cheng	Microbiology
Heather Claypool	Psychology
Larry Collins	Art
Jill Courte	Computer and Information Technology
Devon DelVecchio	Marketing
Rebecca Eaton	Theatre
Tracy Featherstone	Art
Diane Fellows	Architecture and Interior Design
Paula Gandara	Spanish and Portuguese
Megan Gerhardt	Management
Kurt Hugenberg	Psychology
Fazeel Khan	Mechanical and Manufacturing Engineering
Kelli Lyon Johnson	English
Glenn Muschert	Sociology and Gerontology
Ivonne Ortiz Parsons	Mathematics and Statistics
Lisa Poirier	Comparative Religion
David Prytherch	Geography
Elise Radina	Family Studies and Social Work
Vipul Ranatunga	Engineering Technology
Joseph Rode	Management

Brian Roley	English
Benjamin Smolder	Music
Paul Urayama	Physics
Roscoe Wilson	Art

**Conferral of Tenure**

Valerie Cross	Computer Science and Systems Analysis
Carl Dahlman	Geography
Timothy Eaton	Accountancy
Ira Greenberg	Art
James Tobin	Journalism Program

**Finance and Audit Committee and Vice President for Finance and Business Services  
Report**

Board Chair Christie commented that much of the work of the Board of Trustees is accomplished in committee meetings. Since attendance at the committee meetings is small, Mr. Christie reported that the Finance and Audit Committee report normally presented at Board meetings would be expanded at this Board meeting to offer Board members who are not assigned to the Finance and Audit Committee and members of the community to observe the type of detail discussed and data analyzed in a typical Committee meeting.

Finance and Audit Committee Chair Henderson stated that he wanted each Board member to have an enhanced personal level of understanding about the current financial situation and outlook for Miami University's budget. Vice President Creamer presented and reviewed an updated outline of his report to the Finance and Audit Committee at its January 23, 2008 meeting and responded to numerous Trustee questions. Dr. Creamer's report is included as Attachment A.

Trustee Geiger left the meeting following Dr. Creamer's report.

**Delegation of Authority to Adopt, Amend, or Restate Employee Benefit Plans**

Upon the recommendation of Vice President Creamer, Mr. Crain moved, Mr. Wall seconded, and by voice vote Resolution R2009-21 was unanimously adopted with seven Trustees voting in favor and none opposed.

RESOLUTION R2009-21

WHEREAS, Miami University (hereinafter University) has several employee benefit plans, including retirement plans, cafeteria plans for health care, dental care, health care reimbursement and dependent care reimbursement (hereinafter cafeteria plans) and tuition assistance plans; and



WHEREAS, these plans often require amendment or restatement in order to comply with changes in the University benefit programs or changes in applicable law; and

WHEREAS, the Board previously delegated authority to the General Counsel and Vice President for Finance and Business Services to adopt or amend certain plans;

THEREFORE BE IT RESOLVED: the Vice President for Finance and Business Services, in consultation with the General Counsel, is hereby authorized to adopt, amend or restate retirement plans, cafeteria plans and tuition assistance plans as the Vice President may deem advisable. The Vice President for Finance and Business Services, in consultation with the General Counsel, is hereby authorized to execute any other instruments, documents or conveyances necessary to effectuate the adoption, amendment, or restatement of any employee benefit plan or as may be necessary or advisable to implement this Resolution without further ratification or action from this Board; and

BE IT FURTHER RESOLVED: the Board hereby ratifies all previous adoptions, amendments, and restatements of retirement plans, cafeteria plans, and tuition assistance plans by the General Counsel or Vice President for Finance and Business Services.

**Authorization to Award Contracts for the East Quad Roads and Walks Upgrades Project**

Vice President Creamer commented that this resolution is an essential part of the Farmer School of Business Project and completion of the project is required prior to the opening of the building. Upon the recommendation of Dr. Creamer, Mr. Wilks moved, Mr. Wall seconded, and by voice vote Resolution R2009-22 was unanimously adopted with seven Trustees voting in favor and none opposed.

RESOLUTION R2009-22

WHEREAS, the East Quad Roads and Walks Upgrades project involves the upgrade of two segments of roads and walks adjacent to the Farmer School of Business building; and

WHEREAS, the \$2 million budget includes a cost of construction estimate of approximately \$1.7 million; and

WHEREAS, the State of Ohio allows award of contracts up to 110% of the construction estimate necessitating a bid variation contingency of \$170,000 in addition to the \$1.7 million construction budget; and

WHEREAS, the design is being completed and receipt of bids is planned for February 2009; and

WHEREAS, the Board of Trustees desires to award contracts to the lowest responsive and responsible bidders;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the Vice President for Finance and Business Services and Treasurer, with the concurrence of the Board Chair and the Chair of the Finance and Audit Committee, in accordance with all State guidelines, to proceed with the award of contracts for the East Quad Roads and Walks Upgrades project with a total construction budget not to exceed \$1,870,000.

**Authorization to Enter into Agreement to Transfer the Operations of WMUB to  
Cincinnati Public Radio**

President Hodge reviewed the decision-making process that resulted in the decision to transfer the operations of WMUB to another entity. Dr. Hodge commented that public radio has operated in a difficult environment for a number of years, and WMUB has done excellent work in trying to operate in a market with decreasing revenues. Dr. Hodge appointed a committee in January 2007 to investigate possibilities for the future for the radio station and make recommendations about how to move forward. The committee issued a report in September 2007 which identified four options. The options included maintaining the status quo, which the committee did not recommend due to the unworkable economics of a small radio market. A second option was to sell the station, which was not recommended by the committee since it would probably have to be sold to an entity that is not public radio. The third option was to create a local operating agreement with another public radio station and maintain a presence on the Oxford campus, which did not appear to be a feasible outcome. The fourth option was to build a consortium with other public radio and television stations to build upon economies of scale and continue the WMUB operations. This option was recommended by the committee and was pursued by the station staff. Dr. Hodge stated that in October 2008 it was reported to him that a consortium arrangement could not be found for the foreseeable future. That news resulted in the decision to pursue an operating agreement with Cincinnati Public Radio. Dr. Hodge commented that this arrangement will allow Miami to pursue academic opportunities for students. President Hodge praised the WMUB staff as being first class and professional, and it is a painful decision to have to eliminate their positions.

Vice President Creamer reported that the agreement should be finalized by March 1, 2009. While the current agreement is for the operational transfer of the station, Dr. Creamer commented that it is likely the final agreement will include the opportunity for Cincinnati Public Radio to purchase the WMUB license at some point in the future.

Upon the recommendation of Vice President Creamer, Mr. Wall moved, Mr. Crain seconded, and by voice vote Resolution R2009-23 was unanimously adopted with seven Trustees voting in favor and none opposed.

RESOLUTION R2009-23

WHEREAS, given the University's projected budget shortfall and the growing challenges of funding public radio, the President and Vice President for Finance and Business Services have recommended that the operations of WMUB be transferred to Cincinnati Public Radio;

THEREFORE, BE IT RESOLVED: the Board of Trustees hereby authorizes the President and Vice President for Finance and Business Services and Treasurer, with the concurrence of the Board Chair and the Chair of the Finance and Audit Committee, to enter into an agreement to transfer the operations of WMUB to Cincinnati Public Radio upon such terms and conditions as they may deem appropriate.

**Authorization to Enter into Agreement to Sell the Assets of redLantern**

Vice President Creamer reported that the redLantern product was developed approximately twenty-five years ago and the time has come when the product can be further developed more appropriately outside the institution rather than remaining an auxiliary unit of the University. Dr. Creamer stated that College Source is an excellent choice to purchase redLantern because of the company's experience in the field and the resources it possesses. Dr. Creamer commented that most if not all of the employees will have employment with College Source, and that it appears the company will maintain a local presence.

Upon the recommendation of Vice President Creamer, Mr. Crain moved, Mr. Herche seconded, and by voice vote Resolution R2009-24 was unanimously adopted with seven Trustees voting in favor and none opposed.

RESOLUTION R2009-24

WHEREAS, the University has received suitable offers in response to its request for proposals to purchase the assets of redLantern; and

WHEREAS, in order to promote the long-term success of the sale of redLantern's products and services to hundreds of our sister institutions around the country the President and Vice President for Finance and Business Services have recommended that the assets of redLantern be sold;

THEREFORE, BE IT RESOLVED: the Board of Trustees hereby authorizes the President and Vice President for Finance and Business Services and Treasurer, with the concurrence of the Board Chair and the Chair of the Finance and Audit Committee, to enter into an agreement to sell the assets of redLantern upon such terms and conditions as they may deem appropriate.

### **Report by the Vice President for Student Affairs**

Vice President Barbara Jones' report is recorded verbatim.

Good morning Mr. Chair and Members of the Board. At the Board meeting in December Trustee Wilks raised a question about our approach to alcohol issues. Today I would like to update you on the programs and activities we have in place related to high risk alcohol use.

On an exciting note, this week we were notified that Miami University is among a small group of universities to be selected for the 2008-2009 Prevention Excellence Award by Outside the Classroom. The award is designed to recognize institutions that have excelled in their overall alcohol prevention efforts.

Outside the Classroom is a private, venture-backed company. The Boston-based company was founded to address epidemic-level public health issues affecting education, corporate, and government institutions. The company has relationships with some of the leading associations in the U.S. devoted to student health and safety, including the National Association of Student Personnel Administrators (NASPA) and Mothers Against Drunk Driving (MADD).

While we are thrilled to have our programs recognized nationally through this award, we understand that high risk drinking is an on-going problem across the nation and at Miami University. According to data from the Cooperative Institutional Research Program Freshman Survey administered by UCLA more Miami students come to us having engaged in drinking behaviors in high school. Data from the 2008 first year class indicates that 67% of Miami students engaged in drinking alcohol during their senior year in high school compared with 46% at other highly selective public universities.

Our efforts to address this issue include AfterDark, a student run, alcohol free, late night program sponsoring movies and live entertainment with attendance as high as 1200 students on some weekends. The student peer group Health Advocates for Wellness Knowledge and Skills or HAWKS provide programs to students on alcohol related issues reaching 517 students with programs and over 4900 with awareness campaigns. New member educators from the Greek community have been trained to conduct follow up alcohol awareness sessions for a presentation by nationally recognized presenter Rick Barnes. Members of Associated Student Government along with faculty, staff and community members participated in the Welcome Back Walk Abouts where information about high risk alcohol use was distributed to students living off campus. The Choices program, a two-hour curriculum to increase students' overall knowledge and examine attitudes and intentions about alcohol and other drugs, is offered to first year athletes in conjunction with the NCAA.

AlcoholEdu provides all incoming first year students with on-line basic education regarding alcohol low risk behaviors and protective strategies to use if one chooses to drink. This year 3560 students completed the two-hour class. Because parental guidance about alcohol use is so important, parents receive written information during Orientation about the AlcoholEdu requirement. They also receive a follow-up mailing after Orientation that includes instructions to access the Parent version of AlcoholEdu, Ohio state alcohol laws, and encouragement to talk with their student about alcohol choices

before arriving on campus. Parents shortly before a student's 21<sup>st</sup> birthday receive a card that encourages them to have a conversation with their student about celebrating safely. Parental notification is made to parents whose students are found to have violated university and/or broken the law with regard to alcohol or other drugs. In the last year we have notified approximately 700 parents of students under the age of 21. National research shows this to be one of the more effective ways to approach alcohol abuse.

We also offer comprehensive substance use/abuse assessments, referrals, and individual, couples and group therapy. There are intervention classes for students who have violated the university policy and /or broken the law. The Miami Chapter of Alcoholics Anonymous meets weekly. The University has been working with the Oxford community in a coalition that focuses on alcohol behaviors through a federal grant. This summer Miami will be among the first universities in the country to join a new coalition that will be focused on research, benchmarking and training on alcohol abuse issues.

These are some of the many ways students and parents are part of the Miami approach to the issue of alcohol. Are there any questions?

One final note, on January 19<sup>th</sup> many members of the University and Oxford community participated in the annual Martin Luther King Jr. celebration. This event was hosted in conjunction with Alpha Phi Alpha fraternity. It began with readings up town including community children reading the "I have a dream" speech. The crowd then marched through campus with various choral groups providing music along the way. The march ended at Hall Auditorium with a wonderful program of music and reflection. After the program students, faculty and staff dispersed to sites in Oxford, Hamilton, and Cincinnati for an afternoon of service. It was an incredible program that engaged all segments of the university campus. This was the most amazing celebration of Martin Luther King Day that I have witnessed.

Following Vice President Jones' report, she introduced Michael Scott, President of Associated Student Government. Mr. Scott's report is included verbatim.

Students have continued to follow the financial situation of the University closely. On Monday, Dr. Hodge, Provost Herbst, Dr. Creamer, and Dr. Jones fielded questions from students at a financial forum. We appreciate this transparency and ask that the administration continue to be open and inclusive of students throughout the budget reduction process.

We as students are pleased by the Governor's continued dedication to the success of higher education in Ohio during his State of the State Address last Wednesday. The tuition freeze for in-state students, made possible through an increased commitment in state support should help to allow in-state students the ability to afford and continue to afford the costs of attending Miami. As a University, we should be sensitive to the fact that the long-term success of Miami is also heavily contingent upon our out-of-state student population. Both the quantity and quality of out-of-state students has allowed us to develop a unique strength that differentiates us from every other public university in Ohio. We must continue to be innovative in keeping the costs for out-of-state students competitive with the national market.

With the current state of the economy, retention of students must be a fiscal priority of the University. Students need to be utilized in this process and it begins with having current students connect with prospective and recently accepted future Miamians. Whether it be through writing a letter or reconnecting with one's high school, current Miami students must be encouraged to play a more active role in building the future student population.

Once students do arrive on campus, their ability to follow a passion, find a group of individuals who share their interests, and ample opportunities at development will help to ensure that a student will remain at Miami until they graduate. The level of student engagement demonstrated through the strength of Miami's student organizations aligns with the future of learning. In his State of the State, Governor Strickland outlined a vision for K-12 learning in which he said, "We will use teaching methods that foster creativity and innovation, critical thinking and problem solving, communication and collaboration, media literacy, leadership and productivity, cultural awareness, adaptability and accountability."

Each of these traits is already being developed here at Miami through student involvement in co-curricular activities. I believe that it is of the utmost importance that we as a University continue to promote President Hodge's goal to, "Broaden students' learning and growth through active engagement with student life opportunities." This style of co-curricular learning will be fostered with the completion of the Bicentennial Student Center, but it also demands a continued commitment of resources to ensure that every student during their time here has the opportunity to compliment their growth in the classroom with experiences outside of it.

In the most recent funding cycle for student organizations, 138 organizations requested over \$560,000. After taking steps to sweep inactive accounts, we were able to provide \$337,990, including the reinstatement of funding for service-based spring break trips. Requests came in for programs ranging from chess tournaments to film festivals, from traditional Chinese celebrations to a Red Nose Day for fighting poverty, and robotic cars to medieval festivals. The co-curricular experience at Miami is strong, and will only grow stronger as we enter our 200<sup>th</sup> year.

In less than three weeks, Miami will kick-off her Bicentennial celebration. Every demographic of the University has been planning feverishly to usher in the next century of Miami excellence. The closer we get, the more energy there has been around campus in anticipation of this milestone. We have begun an advertising campaign geared towards students for the Charter Day celebration at Millett Hall on February 17<sup>th</sup>. A Bicentennial Blitz, which is 12 days of programming to get the student population hyped for the celebrations, begins next Monday. And over 85 percent of the 5,000 Charter Day Ball tickets have been sold.

This is truly an exciting time to be a Miamian. It is an opportunity for every student, faculty member, administrator, and alumnus to reaffirm their passion for this campus and the experiences they have had here. I hope to see each of you here on campus to the greatest extent possible to be engaged in this momentous occasion. Thank you for your time.

**Report by the Interim Vice President for Information Technology**

Interim Vice President Debra Allison's report is recorded verbatim.

The IT Services division continues to engage in projects to ensure that Miami's technology environment is stable, reliable, and secure, and I will update you on two projects later in this report. But first, I am pleased to report on the results of the External IT Review.

With the support of President Hodge, I convened a team of experts to provide advice on the design of a new central IT organizational structure in response to technology trends, strategic University needs, and budget reductions. The team consisted of three higher education professionals: Brian Hawkins, President Emeritus of EDUCAUSE; Bruce Maas, CIO, University of Wisconsin-Milwaukee; and Polley McClure, Vice President for Information Technology, Cornell University.

This team first created a set of ten values-driven principles to guide the discussions and recommendations. The major themes in the recommendations include (1) the ongoing need for agility in the organizational structure and staff roles, (2) the importance of advisory bodies in setting priorities within a constrained budget environment, and (3) the need to break down silos and promote collaboration within the division and across the University. The team also stressed the importance of well-delineated roles and responsibilities for central IT and IT service providers throughout the University, and the critical need to continue with investments for the future.

The External Review Team recommended five areas of responsibility reporting to the Vice President, rather than the eight areas we've had for the past several years. The IT Services leadership team is beginning the challenging and exciting task of creating a new service delivery structure. Our goal is a more agile, responsive organization in support of student success.

I shared the external team's recommendations with President Hodge, Provost Herbst, my fellow Vice Presidents and others, and heard consistent support for the concepts presented and the work to be done over the next few months. I anticipate that the new organizational structure will be in place by the end of this fiscal year.

While we are engaged in setting the stage for this strategic evolution of the organization, our division continues to attend to the technology needs of the university on a daily basis. One of the high profile current projects is the deployment of a new Voice over Internet Protocol telephone system.

The deployment of digital Voice over IP telephones began the first week of January and, as of today, 1321 telephones were installed at the Oxford, Hamilton and Middletown campuses. More than 300 faculty and staff attended introductory training sessions. When the project, managed by Chris Bernard, director of network engineering and telecommunications, concludes in late June nearly 6000 phones will have been replaced. Reports from the first five weeks of implementation are positive.

The Server Virtualization and Consolidation project is now underway, managed by John Kinne, director of enterprise systems and operations. This project will address the critical storage needs, while reducing the growth in demand for electricity and air

conditioning. Vendor proposals for services and hardware were received in late January and an evaluation of the proposals is underway.

Speaking at our First Line Managers meeting this past Monday, President Hodge challenged us to be creative, forward-thinking, cost conscious and quality conscious and to turn the current economic challenge into an opportunity to make Miami better, stronger and even more focused on the success of our students. We embrace this challenge as central to creating a responsive, nimble IT organization focused on advancing Miami's strategic goals.

In closing, I would like to recognize Carolyn Gard, Senior Director of Academic Technology Services, who will retire from Miami effective June 30. Under Carolyn's leadership, ATS has grown to a well-respected academic technologies support unit, providing outstanding technology services to faculty in their teaching and research. She has served as an effective voice for faculty needs and concerns within our division and across the University. I will miss Carolyn's contributions and hope you will join me in wishing her well as she embarks on her retirement.

### **Report by the Vice President for University Advancement**

Vice President Whitehead's Campaign update is included as Attachment B. Ms. Whitehead stated that Miami's endowment performance and fund-raising results for the previous calendar year are comparable to other universities nationwide, although she is pleased that the end of the year numbers are better than she had predicted. She reported that several strategies are being employed to offset the effects of the recession, including asking donors for underwater endowed professorships and scholarships to donate the normal payout next year. The Bicentennial Student Center is also an opportunity to expand the fund-raising base and since launching a volunteer-driven effort January 1, the Bicentennial Student Center fund has received \$1 million of contributions. In addition, Alumni Affairs is sponsoring thirty-one Bicentennial Charter Day Balls and events throughout the country and world in conjunction with the Ball in Oxford on February 21. A Bicentennial Tour featuring President and Mrs. Hodge at more than twenty alumni chapter events nationwide is also planned.

Vice President Whitehead reported that there are three student-managed investment funds held by the Foundation. One fund has \$88,000, another fund \$145,000, and a student venture fund with \$300,000. While the Standard & Poor index was down 39.3 percent, one of the student funds was down 10.6 percent and the other 17.4 percent.

Ms. Whitehead also thanked Dr. McDavid and Mr. McCormack for their service and for their assistance in University Advancement activities.

### **Student Trustee Reports**

Mr. McCormack thanked the President, members of the Board and administrators for the opportunities he experienced as a Student Trustee. Mr. Ingram thanked Mr. McCormack and Dr. McDavid for their Board service. Mr. Ingram also described an opportunity he experienced as a presenter at a meeting of the Ohio Township Trustees



Association and his conversation with a Miami alumnus about life-long support for Miami University.

### **Other Business**

Chair John Christie appointed members of the Board Finance and Audit Committee, the Academic Affairs Committee, and the Investment Subcommittee for calendar year 2009. Mr. Christie reappointed Jay Henderson as Chair of the Finance and Audit Committee, and Donald Crain, David Herche, David Shade, and Fred Wall as members of the committee. Mr. Christie appointed Sue Henry as Chair of the Academic Affairs Committee, and Kay Geiger, Richard Smucker, and Harry Wilks as members. Mr. Christie appointed Don Crain as Chair of the Investment Subcommittee, and David Shade and himself as subcommittee members. Mr. Christie also reported that David Herche and he would represent the Board of Trustees on the Miami University Foundation Board of Trustees.

### **Resolution of Appreciation to Kerry McCormack**

Upon recommendation of the Board Chair, Dr. McDavid moved, Mr. Crain seconded, and by voice vote Resolution R2009-25 was unanimously adopted with seven Trustees voting in favor and none opposed.

#### RESOLUTION R2009-25

#### Resolution of Appreciation to Kerry P. McCormack

WHEREAS, Kerry P. McCormack's term as a student member of the Miami University Board of Trustees ends on February 28, 2009;

NOW, THEREFORE BE IT RESOLVED: that the members of the Board of Trustees do hereby express to Kerry McCormack their appreciation for his service to this Board and to the Miami student body, and offer their best wishes for good health and good fortune in all his future endeavors.

Done this Sixth day of February, Two Thousand Nine at Miami University in the City of Oxford, County of Butler, State of Ohio, and of the establishment of this University Two Hundred Years by the Miami University Board of Trustees.

### **Resolution of Appreciation to Lolita McDavid**

Upon recommendation of the Board Chair, Mr. Wall moved, Mr. Herche seconded, and by voice vote Resolution R2009-26 was unanimously adopted with seven Trustees voting in favor and none opposed.

RESOLUTION R2009-26

Resolution of Appreciation to  
Lolita M. McDavid

Whereas, Lolita M. McDavid has served nine years as a Miami University Board of Trustee member; and

Whereas, by law, extension of this service is barred, and reappointment to the Board is not possible; and

Whereas, during her term Lolita McDavid has demonstrated distinguished service and leadership by serving as the first Chair of the Academic Affairs Committee of the Board of Trustees; and

Whereas, Lolly graduated from Western College for Women in 1969 with a Bachelor of Arts degree, majoring in political science and history; from the State University of New York, Albany, in 1970 with a Degree of Master of Public Administration; and from Case Western Reserve University School of Medicine in 1979 with a Doctor of Medicine Degree; and

Whereas, following her pediatric residency at the Cleveland Clinic, Lolly was appointed a Robert Wood Johnson Clinical Scholar and a Bush Fellow in child development and social policy, both at Yale University; and

Whereas, education has been a constant in Lolly's life, as the daughter of educators, a member of the third generation of college-educated women in her family, and mother to a member in the fourth generation; and

Whereas, Lolly has varied and extensive professional life experiences, including serving as a city planner in Cleveland; the Director of Special Assistance and Administrative Assistant to the Executive Vice President, Cuyahoga Community College District; Director of Affirmative Action, University of New Hampshire; Head of the Division of General Pediatrics, MetroHealth Medical Center, Cleveland; Greater Cleveland Advocate for the Children's Defense Fund; Associate Professor of Pediatrics, Case Western Reserve University School of Medicine; and Medical Director for Child Advocacy and Protection, Rainbow Babies and Children's Hospital, Cleveland, Ohio; and

Whereas, Lolly has served her profession as a fellow of the American Academy of Pediatrics, an advisory board member of the Robert Wood Johnson Foundation, and as consultant to the Public Health Service's Health Resources and Services Administration; and

Whereas, Lolly has given of her time and talents by serving her community as a board member of March of Dimes (Northeast Ohio Chapter), American Cancer Society (Cuyahoga County Unit), Cleveland Artists Foundation, Providence House, Cleveland Community Building Initiative, the Free Clinic of Cleveland, the Cleveland Institute of Music, Voices for Ohio's Children, Cuyahoga County Children and Family Services Advisory Board, and the Scientific Advisory Board of the American Foundation for Suicide Prevention (Northeast Ohio); and

Whereas, Miami Trustees, faculty, staff, and students will miss Lolly's wisdom, advice, experience, counsel, and especially her sense of humor when she leaves the Board;

Now, Therefore Be It Resolved: that the members of the Miami University Board of Trustees do hereby express to Lolita M. McDavid their sincere gratitude and warm regard for her service and leadership both to this Board and to Miami University; and

Be It Further Resolved: that the members of the Board offer their best wishes for her continued good health and success in all her future endeavors; and

Be It Further Resolved: that this Board extends the open invitation to Lolly and her family to visit us often in the years ahead.

Done this Sixth day of February, Two Thousand Nine at Miami University in the City of Oxford, State of Ohio, and of the establishment of this University Two Hundred Years by the Miami University Board of Trustees.

With no other business to come before the Board, a motion was duly made, seconded, and by voice vote the meeting was adjourned at 11:45 a.m.



Stephen D. Snyder  
Secretary to the Board of Trustees



# **Board of Trustees February 6, 2009 Update on Financial Outlook for Miami University**



**Board of Trustees**  
**February 6, 2009**  
**Update on Financial Outlook for Miami University**

- Fiscal Year 2008 Financial Results and Current Year Projections
- Recent Investment Performance
- Steps to Address this Year's Budget Deficit and Investment Losses
- Outlook for Biennium and Long-Term Financial Challenges:
  - Fiscal Year 2010 Budget Reduction Plan
  - Maintaining Academic Quality in an Environment Where Revenue Growth is MUCH Slower

## Recent Financial Trends Expendable Net Assets



## Recent Financial Trends Outstanding Debt

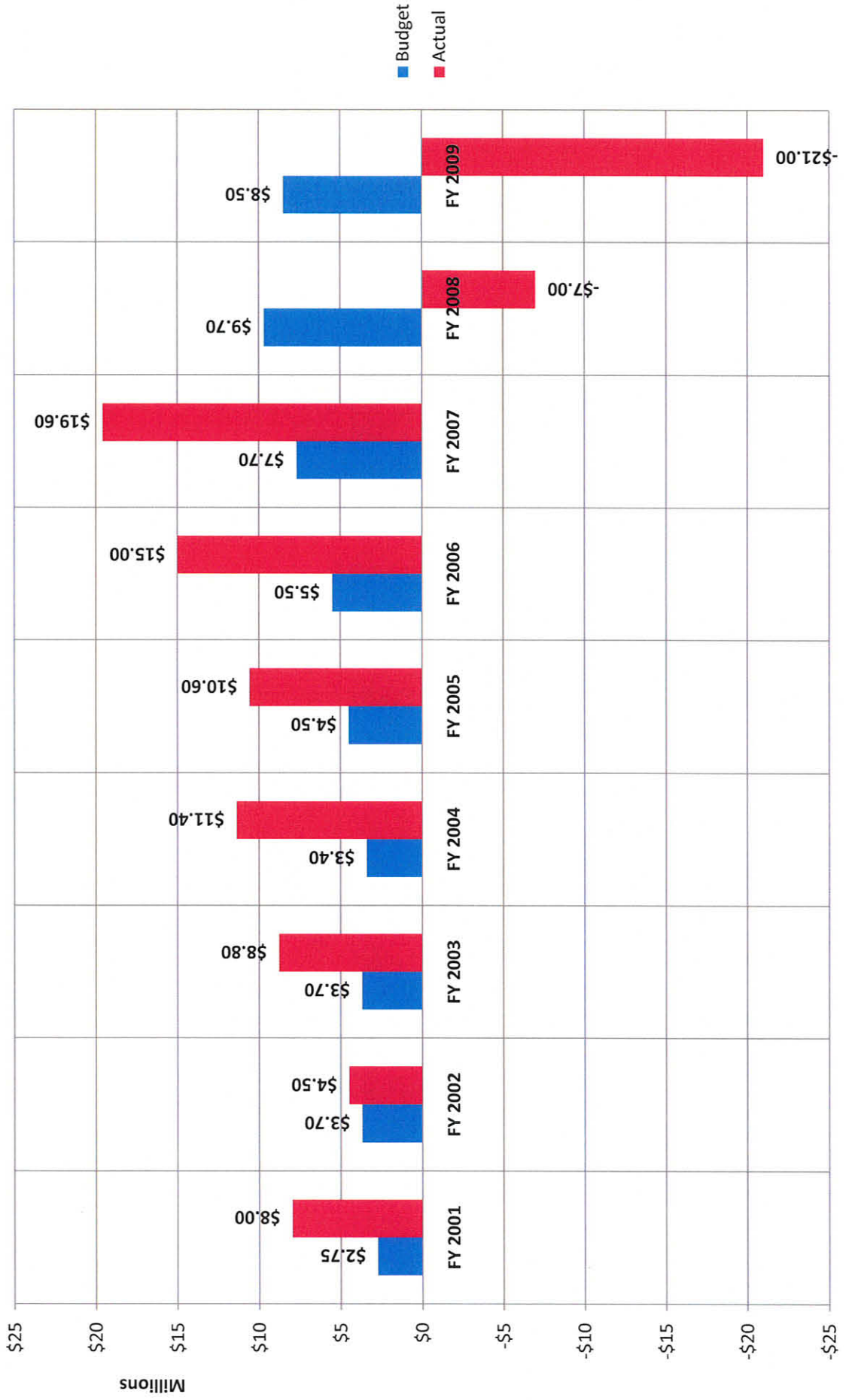


MIAMI UNIVERSITY  
 FY2009 Forecast  
 Oxford General Fund Only  
 As of December 31, 2008

	[In Millions] Original Budget	[In Millions] End-of-Year Forecasted Actual	[In Millions] Forecasted Difference
<b>REVENUES:</b>			
Instructional	\$331.9	\$334.8	\$2.9
General	\$28.3	\$28.4	\$0.1
Out-of-State Surcharge	\$10.5	\$11.3	\$0.8
Other Student Revenue	\$7.3	\$7.4	\$0.1
Less: Ohio Resident & Leader Scholarship	(\$112.7)	(\$114.8)	(\$2.1)
Net Tuition, Fees and Other Student Charges	\$265.3	\$267.1	\$1.8
State Appropriations-subsidy	\$65.0	\$65.0	\$0.0
State Appropriations-other	\$3.4	\$3.1	(\$0.3)
Investment Income	\$8.5	(\$21.0)	(\$29.5)
Other Revenue	\$4.5	\$4.5	\$0.0
Total Revenues	\$346.7	\$318.7	(\$28.0)
<b>EXPENDITURES:</b>			
Salaries	\$157.3	\$155.5	\$1.8
Benefits	\$53.3	\$51.1	\$2.2
Graduate Assistant Fee Waivers	\$20.8	\$21.0	(\$0.2)
Utilities	\$13.8	\$14.4	(\$0.6)
Scholarships, Fellowships & Std Fee Waivers	\$35.5	\$38.4	(\$2.9)
Miami Grant	\$5.0	\$4.6	\$0.4
Departmental Support Expenditures	\$31.0	\$32.1	(\$1.1)
Total Expenditures	\$316.7	\$317.1	(\$0.4)
<b>DEBT SERVICE AND TRANSFERS:</b>			
General Fee	(\$23.5)	(\$23.0)	\$0.5
Capital Projects	(\$3.5)	(\$0.6)	\$2.9
Unrestricted Allocated Funds	\$1.0	\$0.0	(\$1.0)
Debt Service	(\$3.9)	(\$3.9)	\$0.0
Other Miscellaneous Operational Transfers	(\$0.1)	(\$0.9)	(\$0.8)
Total Debt Service and Transfers	(\$30.0)	(\$28.4)	\$1.6
Net Revenues/(Expenditures) Before Adjustments	(\$0.0)	(\$26.8)	(\$26.8)
<b>ADJUSTMENTS:</b>			
Departmental Budgetary Savings	\$0.0	\$2.0	\$2.0
Departmental Budgetary Carryforward	\$0.0	(\$1.5)	(\$1.5)
Net Increase/(Decrease) in Fund Balance	(\$0.0)	(\$26.3)	(\$26.3)



**Oxford Campus  
Investment Income Comparison  
Budget to Actual  
FY 2001 through FY 2009**



## Impact of Investment Losses Endowment and Foundation Assets



**Recent Investment Performance  
at December 31, 2008**

	<u>Quarter</u>	<u>Fiscal Year -to-Date</u>	<u>One Year</u>	<u>Three Year</u>	<u>Five Year</u>	<u>Since 12/31/1996</u>
Foundation	-15.12%	-24.86%	-27.78%	-1.71%	3.52%	5.13%
Miami Endowment	-15.17%	-25.86%	-30.19%	-2.78%	2.67%	5.05%
Non-Endowment (Operating)	-5.57%	-9.92%	-12.42%	2.88%	3.54%	n/a



## Outlook for Biennium and Long-Term Challenges

- Fiscal Year 2010 must accommodate \$9.6 Million in Prior Commitments (new debt service, new building operating costs, student financial aid, and academic improvements)
- Significantly Less Investment Income from Operating Funds and Endowments will be Available
- Slower Revenue Growth from State Support and Tuition Income
- Uncertain Enrollment Trends

**Fiscal Year 2010 Budget Plan**

**Budget Reductions**

**Target and Allocation**

Oxford Total Budget (Net of Miami Plan Scholarships)	\$347,000,000	<u>Oxford Division Budget</u>	\$280,000,000
Targeted Budget Reduction	\$22,000,000	<u>Targeted Budget Reduction</u>	\$22,000,000
Percentage of Total Oxford E & G Budget (Excluding Miami Plan Scholarships)	6.34%	<u>Percentage of Division Budget</u>	7.86%

<u>Division</u>	<u>Percentage of Division Budgets</u>	<u>Percent of Budget Reduced</u>	<u>Share of Budget Reduction</u>	<u>Budget Reduction</u>
Executive	2.2%	11.0%	3.2%	\$690,482
Academic Affairs	67.8%	3.5%	30.2%	\$6,650,939
Finance and Business Services	16.4%	11.0%	22.9%	\$5,042,939
Information Technology Services	7.5%	11.0%	10.5%	\$2,315,390
Student Affairs	3.1%	6.5%	2.6%	\$571,071
Advancement Services	3.0%	6.5%	2.5%	\$545,321
Central Reduction			<u>28.1%</u>	<u>\$6,183,858</u>
Total	<u>100.0%</u>		<u>100.0%</u>	<u>\$22,000,000</u>



## Long-Term Financial Strategies

- Maintain Focus on Strategic Priorities
- Effective Execution of Budget Reductions
- Continue Emphasis on Fundraising
- Increase Emphasis on New Revenue Opportunities from Regional Campuses and Selected Graduate Programs
- Develop Continuous Emphasis on Improving Productivity
- Improve Discipline in Investment Spending

The Miami University Campaign For Love and Honor

# Campaign Update for Board of Trustees

February 6, 2009

Oxford, Ohio



# Campaign Gift Pyramid - as of Dec. 31, 2008

The Miami University Campaign

For Love and Honor

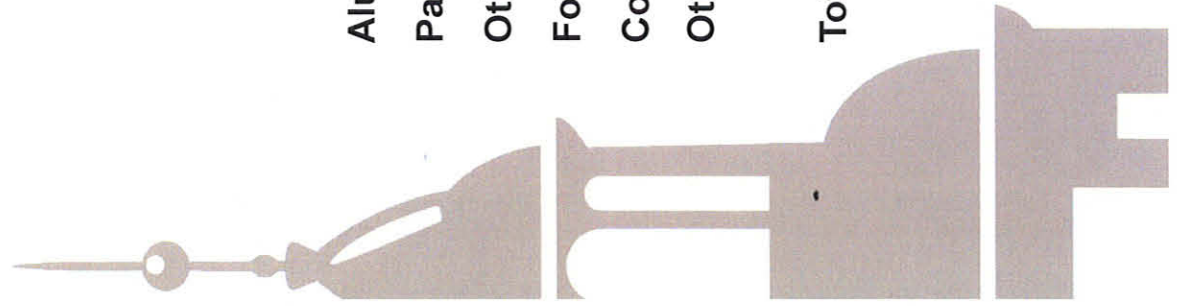
Level	Required Number	Total	Actual Number	Total
\$25,000,000+	2	\$50,000,000	1	\$25,000,000
\$10,000,000	10	\$100,000,000	7	\$75,500,000
\$5,000,000	15	\$75,000,000	6	\$35,222,375
\$2,000,000	20	\$40,000,000	10	\$32,802,628
<b>Leadership Gifts</b>	55	\$55,000,000	36	<b>\$45,149,566</b>
\$500,000	65	\$32,500,000	29	\$17,765,575
<b>Major Gifts</b>	400	\$40,000,000	233	<b>\$41,992,017</b>
\$50,000	450	\$22,500,000	221	\$13,804,957
\$25,000	800	\$20,000,000	391	\$11,790,101
<b>Special Gifts</b>	1,500	\$15,000,000	794	<b>\$10,553,963</b>
<b>Gifts Below</b>	many	\$50,000,000	many	<b>\$39,575,922</b>
<b>Total</b>		\$500,000,000		<b>\$349,157,104</b>



# Giving by Constituent Group - as of Dec. 31, 2008

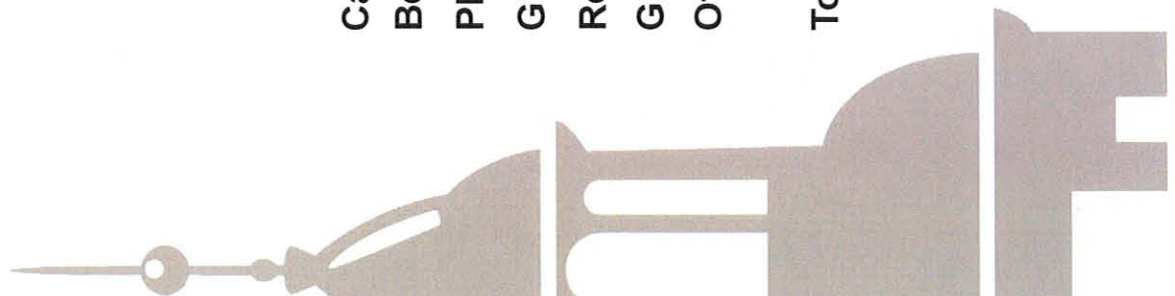
The Miami University Campaign For Love and Honor

	Column I	Column II	Column III	Column IV	Column V
	Outright Gifts & Pledges	Planned Gifts Face Value	Planned Gifts Present Value	Total Col I + II	Total Col I + III
<b>Alumni</b>	\$137,320,747	\$88,151,769	\$44,495,674	<b>\$225,472,516</b>	\$181,816,421
<b>Parents</b>	\$21,618,693	\$730,000	\$316,416	<b>\$22,348,693</b>	\$21,935,109
<b>Other Individuals</b>	\$22,872,381	\$9,297,580	\$3,435,859	<b>\$32,169,961</b>	\$26,308,240
<b>Foundations</b>	\$35,404,398	\$0	\$0	<b>\$35,404,398</b>	\$35,404,398
<b>Corporations</b>	\$23,631,403	\$0	\$0	<b>\$23,631,403</b>	\$23,631,403
<b>Other</b>	\$10,130,134	\$0	\$0	<b>\$10,130,134</b>	\$10,130,134
<b>Total</b>	\$250,977,755	\$98,179,349	\$48,247,949	<b>\$349,157,104</b>	\$299,255,704



# Giving by Type - as of Dec. 31, 2008

The Miami University Campaign For Love and Honor



	Column I	Column II	Column III	Column IV	Column V
	Outright Gifts & Pledges	Planned Gifts Face Value	Planned Gifts Present Value	Total Col I + II	Total Col I + III
<b>Cash</b>	\$228,430,251	\$0	\$0	\$228,430,251	\$228,430,251
<b>Bequests</b>	\$0	\$75,498,164	\$38,240,875	\$75,498,164	\$38,240,875
<b>Planned Gifts</b>	\$444,736	\$22,681,185	\$9,199,836	\$23,125,921	\$9,644,571
<b>Gifts in Kind</b>	\$12,075,078	\$0	\$0	\$12,075,078	\$12,075,078
<b>Real Estate</b>	\$378,000	\$0	\$0	\$378,000	\$378,000
<b>Grants</b>	\$9,649,690	\$0	\$0	\$9,649,690	\$9,649,690
<b>Other</b>	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	\$250,977,755	\$98,179,349	\$47,440,711	\$349,157,104	\$298,418,466

# Giving by College/Area/Unit - as of Dec. 31, 2008

The Miami University Campaign

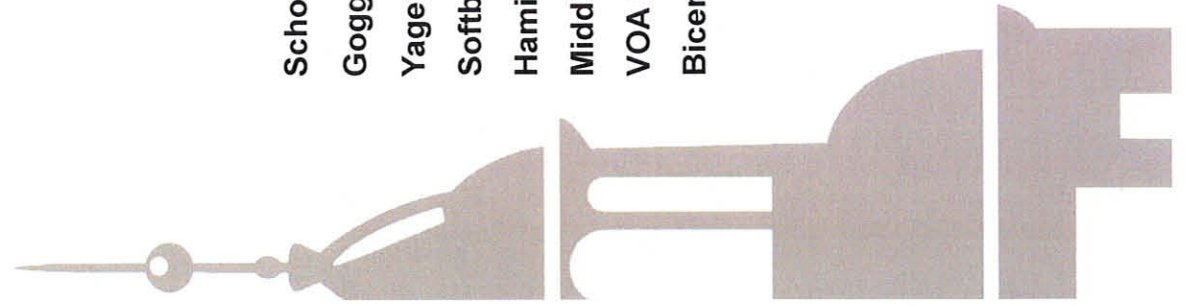
For Love and Honor

	Outright gifts & pledges, Face Value Planned Gifts	Outright gifts & pledges, Present Value Planned Gifts	Goal	% Goal Reached	Balance Goal
<b>College of Arts and Science</b>	<b>\$28,710,451</b>	<b>\$23,105,397</b>	<b>\$50,000,000</b>	<b>57.42%</b>	<b>\$21,289,549</b>
Farmer School of Business	\$56,786,723	\$50,507,245	\$80,000,000	70.98%	\$23,213,277
<b>School of Education, Health and Society</b>	<b>\$14,005,545</b>	<b>\$11,991,280</b>	<b>\$15,000,000</b>	<b>93.37%</b>	<b>\$994,455</b>
School of Engineering & Appl'd Science	\$4,952,222	\$5,069,453	\$15,000,000	33.01%	\$10,047,778
<b>School of Fine Arts</b>	<b>\$11,951,423</b>	<b>\$10,986,238</b>	<b>\$15,000,000</b>	<b>79.68%</b>	<b>\$3,048,577</b>
School of Interdisciplinary Studies	\$2,971,193	\$2,550,872	\$2,800,000	100.00%	\$0
<b>Graduate School</b>	<b>\$2,954,830</b>	<b>\$2,963,843</b>	<b>\$4,000,000</b>	<b>73.86%</b>	<b>\$1,045,620</b>
Intercollegiate Athletics	\$38,077,378	\$26,408,519	\$50,000,000	76.15%	\$11,922,622
<b>University Libraries</b>	<b>\$3,235,751</b>	<b>\$2,970,722</b>	<b>\$3,200,000</b>	<b>100.00%</b>	<b>\$0</b>
Student Affairs	\$9,599,563	\$9,545,457	\$11,000,000	87.27%	\$1,400,437
<b>Hamilton Campus</b>	<b>\$5,833,288</b>	<b>\$2,231,284</b>	<b>\$6,500,000</b>	<b>89.74%</b>	<b>\$666,712</b>
Middletown Campus	\$1,905,824	\$1,770,380	\$2,250,000	84.70%	\$344,176
<b>Academic Initiatives</b>	<b>\$12,246,650</b>	<b>\$10,395,175</b>	<b>\$20,250,000</b>	<b>60.48%</b>	<b>\$8,003,350</b>
University-wide Initiatives	\$108,701,479	\$101,914,689	\$222,500,000	48.85%	\$113,798,521
<b>University - Unrestricted</b>	<b>\$28,271,323</b>	<b>\$24,793,205</b>	<b>\$0</b>	<b>N/A</b>	<b>\$0</b>
Undesignated Funds	\$18,383,505	\$11,545,411	\$2,500,000	100.00%	\$0
<b>Other Areas</b>	<b>\$570,406</b>	<b>\$476,533</b>	<b>\$0</b>	<b>N/A</b>	<b>\$0</b>
<b>Total</b>	<b>\$349,157,104</b>	<b>\$299,225,704</b>	<b>\$500,000,000</b>	<b>69.83%</b>	<b>\$150,842,896</b>

# Commitments by Project - as of Dec. 31, 2008

The Miami University Campaign

For Love and Honor



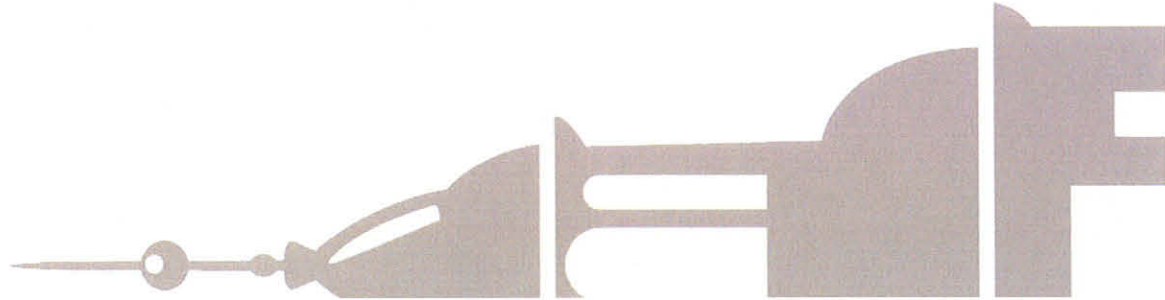
	Outright gifts & pledges, Face Value Planned Gifts	Outright gifts & pledges, Present Value Planned Gifts	Goal	% Goal Reached	Balance Goal
School of Business Facility	\$43,502,100	\$36,670,690	\$40,000,000	100.00%	\$0
Goggin Ice Arena	\$5,915,930	\$5,915,930	\$5,500,000	100.00%	\$0
Yager Stadium Renovation	\$5,032,567	\$5,032,567	\$10,500,000	47.93%	\$5,467,433
Softball Facility	\$1,100	\$1,100	\$500,000	0.22%	\$498,900
Hamilton Campus Conservatory	\$3,462,175	\$12,175	\$3,450,000	100.00%	\$0
Middletown Campus Center	\$1,446,868	\$1,439,443	\$2,500,000	57.87%	\$1,053,132
VOA Learning Center	\$11,600	\$11,600	\$2,000,000	0.58%	\$1,988,400
Bicentennial Student Center	\$986,534	\$986,534	\$80,000,000	1.23%	\$79,013,466

# Giving by Designation - as of Dec. 31, 2008

The Miami University Campaign

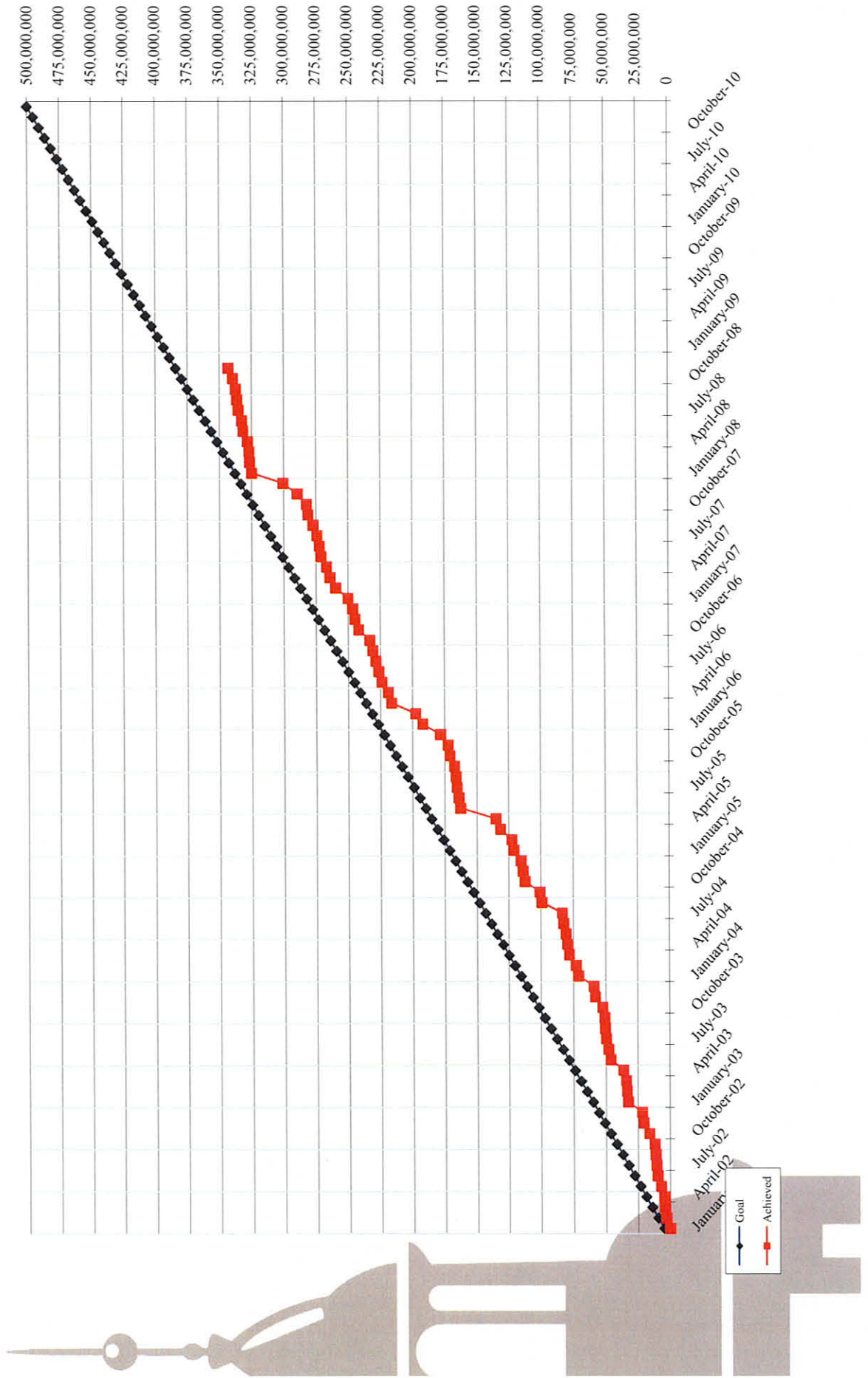
For Love and Honor

Capital	\$ 56,206,411
Endowment	\$ 218,241,268
Expendable	\$ 74,709,425
<b>Total</b>	<b>\$ 349,157,104</b>



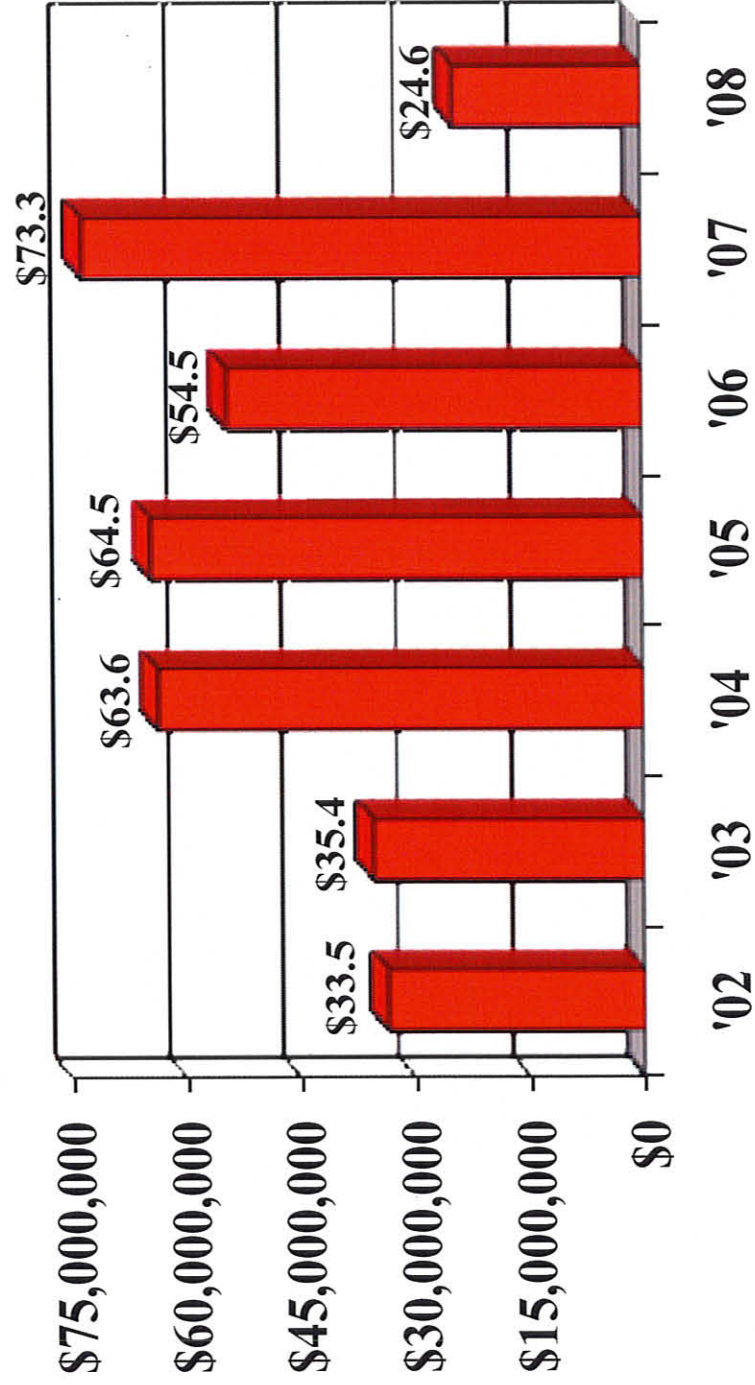
# Campaign Monthly Goals

The Miami University Campaign For Love and Honor

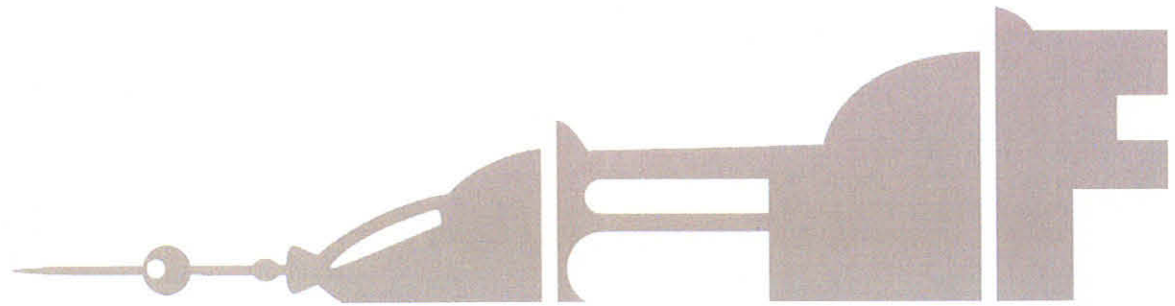


# Total Campaign Commitments

The Miami University Campaign For Love and Honor



Jan 1 - Dec 31



# Campaign Gift Pyramid - as of Feb. 5, 2009

The Miami University Campaign

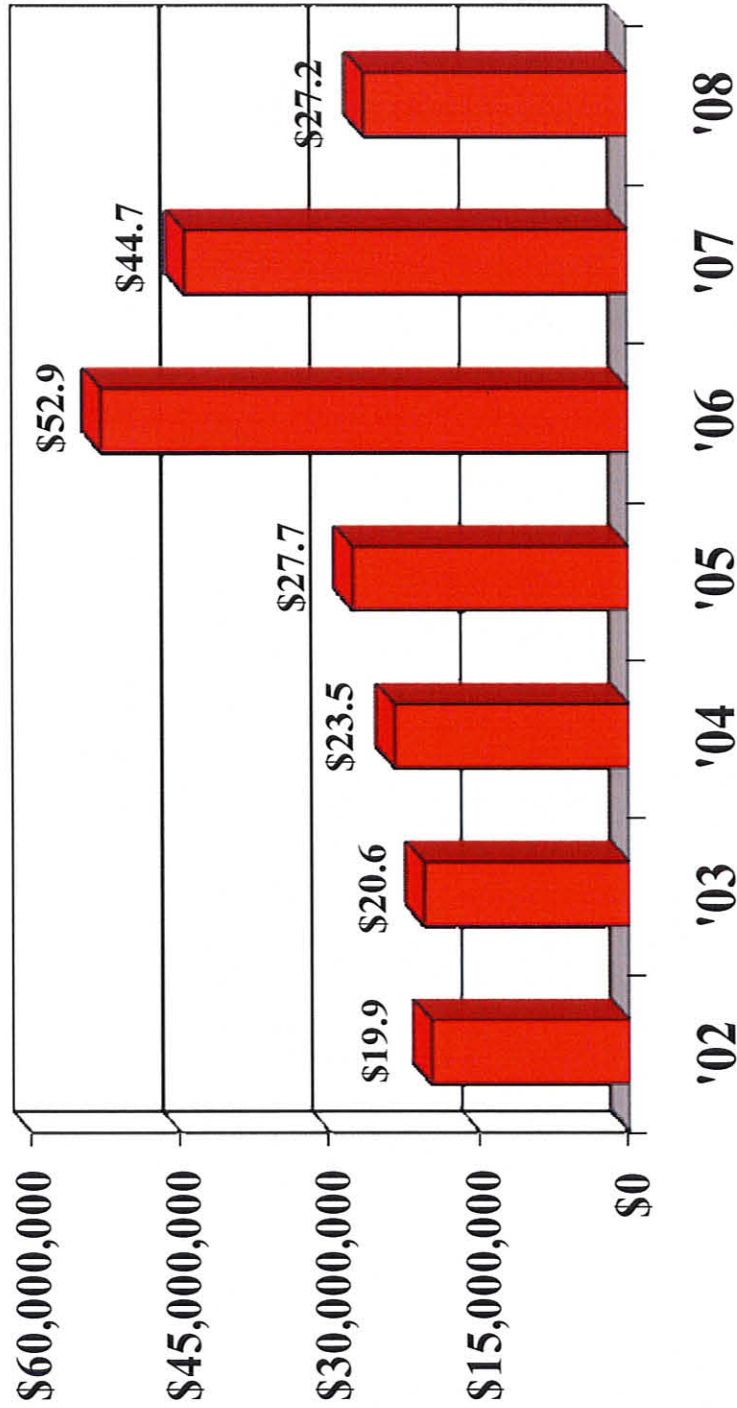
For Love and Honor

Level	Required Number	Total	Actual Number	Total
\$25,000,000+	2	\$50,000,000	1	\$25,000,000
\$10,000,000	10	\$100,000,000	7	\$75,500,000
\$5,000,000	15	\$75,000,000	6	\$35,222,375
\$2,000,000	20	\$40,000,000	10	\$32,802,628
<b>Leadership Gifts</b>	55	\$55,000,000	36	<b>\$45,149,566</b>
\$500,000	65	\$32,500,000	30	\$18,265,575
<b>Major Gifts</b>	400	\$40,000,000	234	<b>\$42,392,017</b>
\$50,000	450	\$22,500,000	222	\$13,897,887
\$25,000	800	\$20,000,000	391	\$11,797,942
<b>Special Gifts</b>	1,500	\$15,000,000	799	<b>\$10,631,290</b>
<b>Gifts Below</b>	many	\$50,000,000	many	<b>\$39,701,165</b>
<b>Total</b>		\$500,000,000		<b>\$350,360,445</b>



# Cash Received - Calendar Year

The Miami University Campaign For Love and Honor

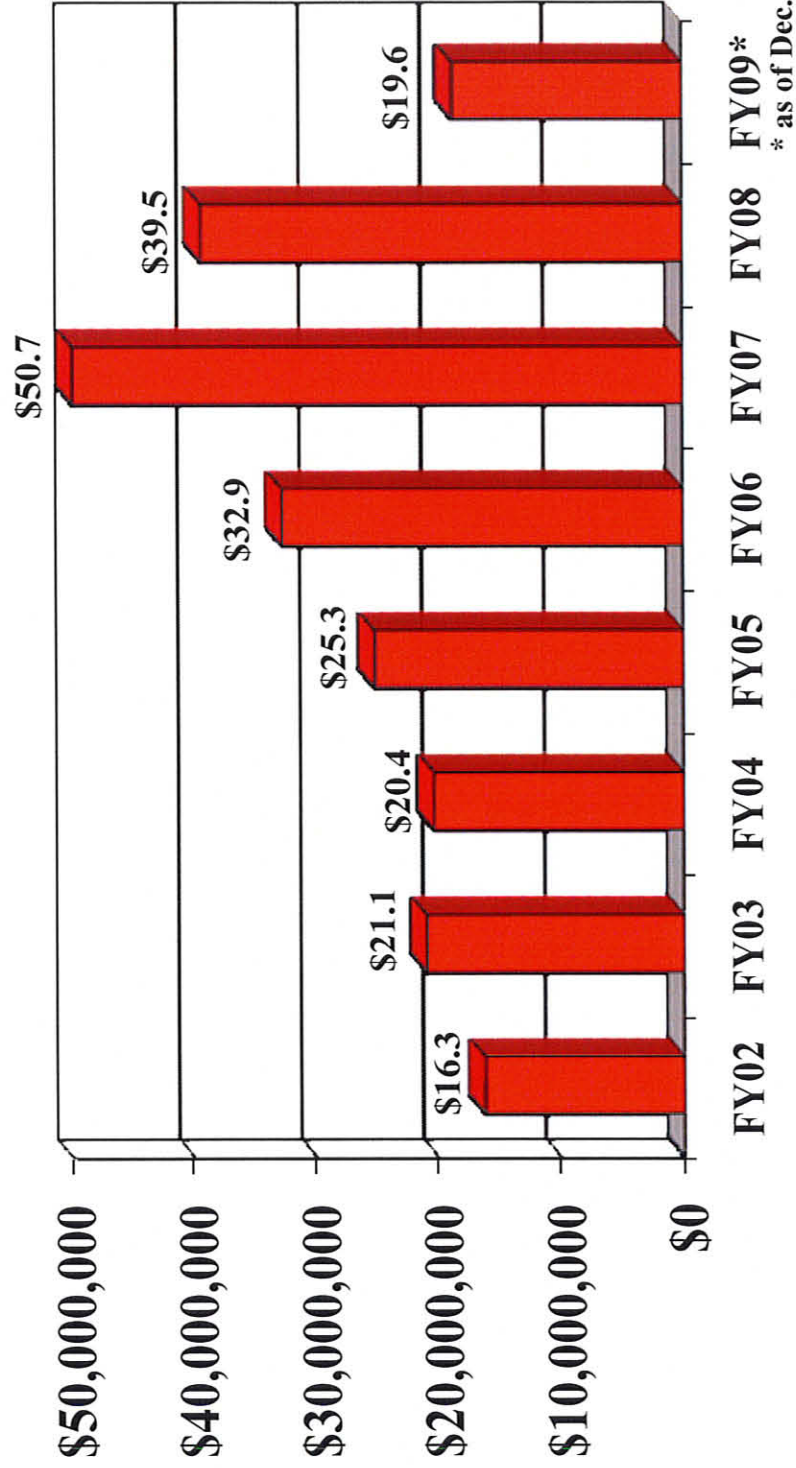
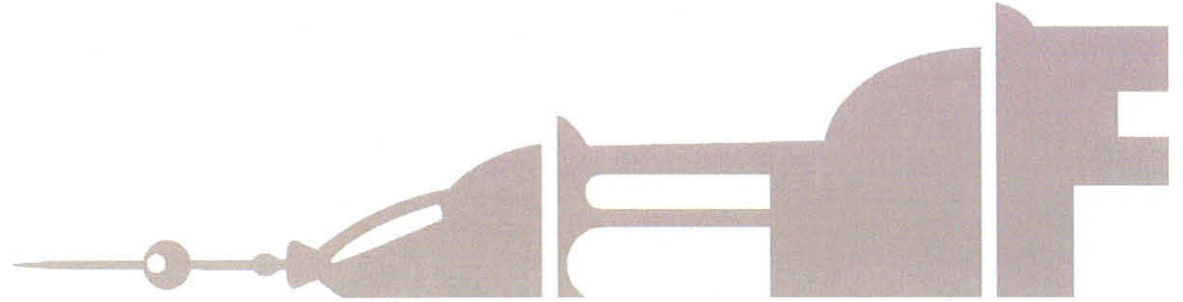


Jan 1 - Dec 31



# Cash Received - Fiscal Year

The Miami University Campaign For Love and Honor



July 1 - June 30

# 2008 – By the Numbers

The Miami University Campaign For Love and Honor

Overall campaign: \$349,157,104

CY08 campaign commitments: \$24,597,593

- 2007 total: \$73.4 million
- 2006 total: \$54.2 million

December '08 campaign commitments: \$2,119,800

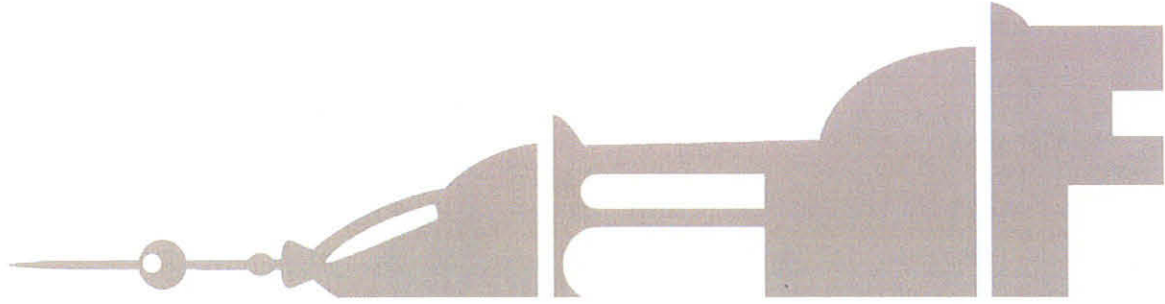
- Dec. '07: \$24 million
- Dec. '06: \$6.5 million

CY08 cash: \$27,217,258 (35,271 gifts)

- 2007 total: \$44,771.698 (35,720)
- 2006 total: \$52,988,662 (34,102)

December '08 cash: \$12,969,270 (5,745 gifts)

- Dec '07: \$16,442,733 (5,587)
- Dec '06: \$12,790,182 (5,689)



# Bicentennial Tour - 2009

The Miami University Campaign

For Love and Honor

- March 24 Dayton
- March 25 Cleveland
- April 7 Atlanta
- April 28 Columbus
- May 16 Cincinnati
- June 3 Indianapolis
- July 23 Tip Of the Mitt (Michigan)
- August 11-13 Denver
- Sept 14 Chicago
- Sept 16 Boston
- Sept 29-30 California
- Oct. 1 California
- Oct 6 New York
- Nov 4 Washington, DC
- Dec 1-3 Phoenix

