

BOARD OF TRUSTEES
Minutes of the Board of Trustees Meeting
Armstrong Student Center, Fritz Pavilion C
Friday, June 25, 2021

The Secretary to the Board of Trustees confirms that as specified in the Regulations of the Board of Trustees of Miami University, in compliance with Ohio House Bill 197 due notice was given prior to holding this meeting of the Board of Trustees.

The meeting was called to order at 9:00 a.m. with Chair David Budig presiding. Roll was called with a majority of Trustees present, constituting a quorum. In addition to the Trustees, attending for all or part of the meeting were - President Gregory Crawford; Senior Vice Presidents David Creamer, and Tom Herbert; Vice Presidents Jayne Brownell, Jaime Hunt, Anthony James (interim), Alicia Knoedler, Brent Shock, and Randi Thomas; General Counsel Robin Parker; Director of Athletics David Sayler; Assistant to the President Dawn Tsirelis; and Ted Pickerill, Executive Assistant to the President, and Secretary to the Board of Trustees, were also present; along with many others in attendance to assist or observe.

Roll call of Trustees:

Present: S. Biff Bowman (National Trustee)	Amitoj Kaur (Student Trustee)
David H. Budig	Dinesh Paliwal (National Trustee)
Sandra D. Collins	John C. Pascoe
Dawson Cosgrove (Student Trustee)	Jeff Pegues (National Trustee)
Deborah Feldman	Mary Schell
Zachary Haines	Mark Sullivan (National Trustee)

Absent: Trustee Rod Robinson

Public Study Session

Recognition of Retiring Employees

Deputy General Counsel Mitchel McCrate

General Counsel Robin Parker relayed to the Board many of Deputy General Counsel McCrate's accomplishments and contributions to Miami University. The Board thanked and praised Mitch McCrate and presented a certificate stating:

Mitch McCrate is commended for his service and vision as Miami University's Deputy General Counsel. Through his inspirational leadership, deep experience, sage counsel, and his loyal and dedicated service, he positively advanced the Mission of Miami University. Mitch's dedication and commitment throughout his years of service with Miami University are an example to all, and have consistently embodied the virtues and qualities of "Love and Honor."

Chief of Police John McCandless

Senior Vice President David Creamer relayed to the Board many of Chief McCandless's accomplishments and contributions to Miami University. The Board thanked and praised Chief McCandless and presented a certificate stating:

Chief John McCandless is commended for his service and vision as Miami University's Chief of Police. Through his inspirational leadership, sense of honor, respect for all, and his loyal and dedicated service, he positively advanced the Mission of Miami University. John's dedication and commitment throughout his years of service with Miami University are an example to all, and have consistently embodied the virtues and qualities of "Love and Honor."

Chief Audit Officer Barbara Jens

Senior Vice President David Creamer relayed to the Board many of Barbara Jena's accomplishments and contributions to Miami University. The Board thanked and praised Barbara Jena and presented a certificate stating:

Barbara Jena is commended for her service and vision as Miami University's Chief Audit Officer. Through her inspirational leadership, foresight, unwavering professionalism, and her loyal and dedicated service she positively advanced the Mission of Miami University. Barb's dedication and commitment throughout her years of service with Miami University are an example to all, and have consistently embodied the virtues and qualities of "Love and Honor."

Work +

Ohio State Senator Emeriti Bill Coley and Ohio Senior Vice Chancellor Gary Cates provided an update on Work + to the Board. They stated the template for Miami University's Work + program is being presented as the template for all other Ohio public universities, and that they plan to present for consideration it at the national level as well.

The Certificates of Appreciation are included as Attachment A.

Public Business Session

Approval of Prior Meeting Minutes

Trustee Pascoe moved, Trustee Haines seconded, and by voice vote, the minutes of the prior meeting of the Board of Trustees were unanimously approved, with all voting in favor and none opposed.

Consent Calendar

Resolutions on the Consent Calendar, included:

- Designation of Emerita/Emeritus
- Campus Naming

- Award of Tenure

Trustee Haines moved, Trustee Pascoe seconded, and by voice vote, the Consent Calendar was unanimously approved, with all voting in favor and none opposed.

All resolutions from the Consent Calendar are included as Attachment B.

Chair's Comments

Chair David Budig relayed the following information:

Good morning and welcome to this meeting of Miami University's Board of Trustees. It has been nearly 500 days since we last met in person, and many of us are meeting for the first time face-to-face. So, I would like to begin by welcoming those who are new, and those who have joined us since our last "non-virtual" meeting in February 2020.

Welcome to Miami University alumnus Dinesh Paliwal (Miami MS '83, MBA '85) who is attending for the first time as our newest National Trustee. Dinesh is currently a partner at KKR, a leading global investment firm headquartered in New York. He also serves on the board of directors of Nestle, and aerospace and defense leader, Raytheon Technologies. Dinesh was chairman, president, and chief executive officer of Harman International Corporation, where he was instrumental in making the company an industry leader in audio and connected car technology. Prior to Harman, he spent 22 years with the ABB Group of Switzerland.

Dinesh's commitment to and knowledge of Miami and his decades of industry experience will provide invaluable insight to Miami's Board. Welcome Dinesh.

I would also like to welcome Jason Lane, Dean of the College of Education, Health and Society. Jason comes to us from the SUNY University at Albany, where he was the Dean of the School of Education and professor of Educational Policy & Leadership. During his time as Dean at SUNY Albany, he implemented initiatives that revived the school's declining enrollments, expanded revenues from fundraising and outside endeavors, and fostered a more inclusive academic environment. Welcome Jason - we look forward to working with you.

While this is not the first meeting for many others, it is the first time they are joining us in person:

Student Trustee Amitoj Kaur who was appointed sixteen months ago, shortly after our February 2020 meeting, and her colleague Student Trustee Dawson Cosgrove, who was appointed six months ago.

Trustee Debbie Feldman and National Trustees Jeff Pegues and Biff Bowman were also appointed over a year ago and join us in person for the first time today as well.

There are also several university leaders who have joined us in the time since last February: Vice President Jaime Hunt, our Chief Marketing and Communications Officer; Vice President for Research and Innovation, Alisha Knoedler; Dean of the Farmer School of Business, Jenny Darroch; Dean of the College of Engineering and Computing, Beena Sukumaran.

And next month, Ande Durojaiye will become Dean of the College of Liberal Arts and Applied Science, and Cristina Alcalde will join us as Vice President for Institutional Diversity and Inclusion.

I would like to give a special thank you to Anthony James, who has served as the interim leader for Institutional Diversity and Inclusion since Ron Scott's retirement last fall. He has done a tremendous job in leading us in this critical area.

Welcome to all who are with us in person or those who will join us shortly!

I would now like to feature some events since our last meeting and some accomplishments of the past year.

Following our May meeting, I had the honor and privilege of attending and participating in the Freedom Summer of '64 award presentation to NBA executive and basketball icon Wayne Embry (Miami '58) and his late wife, Theresa "Terri" Embry (Miami '60).

In addition to the Freedom Summer of '64 award, there was the unveiling of a statue in Wayne's likeness at Millett Hall. The statue — along with a Wayne Embry Scholarship to support Miami varsity men's basketball student-athletes — were created fully through private donations.

The Freedom Summer of '64 Award is bestowed each year upon a distinguished leader who has inspired the nation to advance civil rights and social justice. It was presented to Wayne and posthumously to Terri, his wife of 62 years, to honor their lifetime of commitment to social justice, for breaking racial barriers, and for their mentorship.

Wayne served as a member of Miami's board of trustees for 14 years, including one year as chairman of the Board. He and his wife, Terri, also served on the advisory board of the College of Education, Health and Society.

Terri, who passed away on Aug. 27, 2020, at the age of 82, earned a bachelor's degree in education and remained very active with Miami after graduating.

She was a fearless community activist, who joined Dr. Martin Luther King Jr. and others for the now historic march from Selma to Montgomery, Alabama — part of a series of civil rights protests that led to passage of the Voting Rights Act of 1965. Terri fought for racial equity and inclusion for more than 50 years. Her community volunteer experience spanned the Midwest, having served as board chair of two different Urban League affiliates, in Cleveland and Milwaukee.

Wayne, a Dayton-area native, was a standout varsity basketball player at Miami from 1955-1958. He overcame racial barriers as one of the university's first Black student-athletes and was the first Miami basketball player to record 1,000 career points and 1,000 career rebounds.

Wayne was inducted into Miami's Athletic Hall of Fame in 1970 and is one of only six Miami men's basketball players to have had his number retired. He is enshrined in the Naismith Hall of Fame, the Cleveland Cavaliers Wall of Honor, and the NBA Hall of Fame.

Wayne's more than 50-year NBA career began as a player for the Cincinnati Royals in 1958. He was the team's standout center until he joined the Boston Celtics in 1966. After finishing his playing career in 1969 as the Milwaukee Bucks' first-ever team captain, he became the team's general manager and NBA's first Black general manager in 1972.

In 1985, he became vice president and general manager of the Cleveland Cavaliers and rose to the role of Cavaliers' executive vice president in 1992. In 1994, he became team president and chief operating officer — the first black man to hold these roles in NBA history. In 2004, Embry became senior basketball advisor to the president of the Toronto Raptors, a position in which he continues to serve today.

We are deeply grateful to have such alumni as Wayne and Terri Embry, and it was my deep honor to be a part of their special day at Miami.

Advancing diversity, equity, and inclusion has long been a top priority and during this most recent year we began to implement the recommendations our D.E.I. Task Force developed last summer. Miami's historic experience and unsurpassed commitment to diversity, equity, and inclusion establish us as leaders and models for other universities to follow. We were recently recognized for this work with the Jessie Moore award for supplier diversity. Miami was also recognized by its peers with the CASE District V Best Practices in Diversity Programming for our Miami University Black Alumni on social media program and our work with the Miami Tribe of Oklahoma.

During the past year we also advanced Miami's longstanding commitment to a sustainable future by signing Second Nature's Climate Commitment, the most comprehensive plan of its Presidents' Climate Leadership priorities. Our Climate Action Task Force will develop a Resilience Assessment by 2022 and a Climate Action Plan by 2023. The task force has been hard at work calculating our baseline carbon footprint, exploring renewable and solar energy, and developing an energy dashboard tracking system. Miami has been a pioneer in environmental sustainability for more than a decade, slashing our carbon footprint and building energy-efficient infrastructure, through robust investments in geothermal technology. Thank you and well done to everyone who have made Miami a model in this vital field.

In advancement, after a successful year of fundraising, the silent phase of our \$1B campaign sits at approximately \$446M. The top priority of the campaign is scholarships and there has already been over \$188M committed to this critical need.

This past year's goal for commitments was \$60M, slightly lower due to the COVID-19 realities, however approximately \$69M has been raised and of that total, over \$53M was cash which is a record year.

The cash allows for immediate endowment growth which relates to more scholarship monies and assists in reaching our campaigns top priority. Tom Herbert, well done to you and

your advancement and development team and thank you for your hard work during the pandemic.

I would also like to highlight and congratulate David Saylor and his team in intercollegiate athletics. With COVID-19 shutting down collegiate sports in March of 2020, Miami Athletics looked to pick up where it left off after an historic 2018-2019 season in which we captured the three most prestigious conference awards all in the same year - the Cartwright Award for best overall sports program, the Reese Trophy for the most successful men's sports program, and the Jacoby Trophy for the winningest women's program.

This year, despite unprecedented challenges, Miami Athletics continued its run of success - capturing four MAC Championships, four Coach of the Year Awards, and also winning the Reese Trophy once again.

Miami Student-Athletes experienced record success away from the playing surfaces as well. They set records for the highest ever GPA in a single academic term (3.64) and the highest ever Graduation Success Rate percentage (96%).

Serving our community and making an impact in the region is always a top priority for Miami Athletics and one example of that outreach during the pandemic was our Positive Ambassadors Program where our student-athletes wrote cards of encouragement and support to younger children who were dealing with difficult challenges in their lives. All of these extraordinary results and efforts align perfectly with the mission of Miami Athletics, which is to Graduate Champions.

Other notable athletic accomplishments included:

- Miami's Director of Athletics David Saylor will continue to be the Chair of the MAC Council of Directors of Athletics for a second year.
- Miami's Associate Athletics Director/Senior Woman Administrator Jennie Gilbert was elected Chair of the MAC Council of Senior Administrators.
- We learned that Miami is the conference champion for E-Sports Collegiate in the Overwatch League. Being league champions is analogous to being the MAC Championship team.
- And finally, Finley McLearn became the 24th Miami men's track and field student-athlete to earn NCAA All-America honors as he placed fourth at the NCAA Championships in the 800-meter race.

Again, congratulations David to you and your team for making Miami such a special place for student-athletes.

I would like to welcome back Buckeye Boys State to the University. After a pause during the pandemic last year, Buckeye Boys State returned this summer for their fifth year at Miami, and we hope they will continue to make Oxford the program's home for many more years to come.

The American Legion Buckeye Boys State program is a hands-on experience in the operation of the democratic form of government, the organization of political parties and the relationship of one to the other in shaping Ohio government.

Founded in 1936, Buckeye Boys State is the largest Boys State program in the nation, representing nearly 600 Ohio high schools, several online high schools, and the home-schooled community. Each year, they bring over 1,000 students together for this exceptional program.

Finally, I would like to especially thank the leadership of Miami University and the Miami alumni who are leaders throughout the state, the nation, and the globe. Miamian's lead with humility, grace, understanding and compassion. For alumni and our university leaders, they understand that leadership is not about demands or disparaging others; rather, it is about achieving in ways that both advance and uplift an organization. It is about setting high standards while treating all members with respect, thoughtfulness, and grace. That is the Miami way – Prodesse Quam Conspici.

I would like to conclude by saying it has been a year unlike any other with so many unforeseen challenges to face and overcome, and Miami has weathered this year to not merely survive, but to emerge stronger and better able to meet the needs of our students and the future. Thank you to the many members of the Miami community who scarified so much, who toiled diligently, and who came together to make this remarkable success possible. I have said on many occasions that if there were a case study done on how higher education should manage and navigate a pandemic, Miami would be the baseline for all others to follow.

It is wonderful to be back on our beautiful campus and it is even more exciting to see all of you face to face again.

Thank you - that concludes my remarks.

Love and Honor.

Reports, Ordinances and Resolutions

The written reports received and any presentations are included in Attachment C.

Report of the Chair of University Senate Executive Committee,

Chair Budig welcomed Dr. Jennifer Green and she relayed that University Senate planned for an August 17, 2021 orientation and on-boarding session, and that Senate continues to have a dialogue around shared governance. She stated that she expects, this Fall, for Senate to review and vote on faculty composition proposals. She also anticipates a Senate review of CTE recommendations regarding online proctoring services, and ad hoc reviews on an update to good teaching policy, and severe weather procedures. Finally, she stated that the Ohio Faculty Council recently published university governance recommendations.

Report of the Student Body President

Chair Budig welcomed Madelyn Jett and she relayed the following:

Hello again everyone, and good morning!

I cannot begin to express how exciting it is to be in front of you all, live and in person. It really is both amazing, and strange, to address you all today without having to unmute myself. As a student, it feels so surreal that we are able to be together again, and I am so hopeful for what is to come this school year.

While it feels incredible to return to a sense of normalcy, we cannot ignore that the COVID-19 pandemic has changed our university. Moreover, it's changed our students. Over the past year and a half, Miamians have learned to adapt. Many have learned to grieve, and we have all persevered. As a university, we deserve to take pride in the ways we have grown and the grit we've displayed. But, we have to keep adapting. This year, we essentially have two first year classes. Miami's rising juniors have only experienced one normal semester on campus. The mental health and emotional wellbeing of our students needs to be prioritized, and that's an issue ASG plans to come together to tackle in the first 50 days of the school year.

I am so deeply proud to work alongside so many passionate student leaders in ASG, especially our amazing executive cabinet, and I would love to share some of our plans as we head into the school year.

Firstly, I have taken over former President Kamara's Hueston Woods bussing initiative, an experience that will take place within the first 50 days for on campus students. This will be an opportunity for first and second years to build relationships and experience the beautiful landscape of Butler County.

I will also be working with our Vice President as he spearheads the application process for our first directorship: a Director of Transgender Equity and Inclusion. He will also be collaborating to plan ASG's in person appearance at Mega Fair. We are so excited to recruit more student leaders!

Our Secretary for On-Campus Affairs is currently furthering an initiative to provide menstrual hygiene receptacles in residence hall bathrooms. Our speaker of student senate is assembling an "elections task force" to focus on identifying and engaging underrepresented student groups in ASG. Our Chief of Staff is continuing to work on a legal aid initiative for students in need of affordable legal services. Our Secretary of Infrastructure & Sustainability is collaborating with the Sustainability Department and Green Organizations to launch a sustainability module for all students.

Our Secretary of Diversity Equity & Inclusion is doing some incredible work with DAC and is planning the third annual Diversity, Equity, & Inclusion Forum for this fall, and is also spearheading Miami's first multicultural Mega Fair to more effectively and efficiently immerse students in a range of clubs and organizations tailored to them and their experiences, and working with MADE@Miami to expose more students to ASG.

This is just the beginning of the work this incredible team plans to do this year, and I cannot wait to see all the amazing change this year brings. It's time for our campus community to heal, and today's meeting is the first step in that long journey. If there's one thing I've learned, it's that this university can accomplish anything when we come together. Let's step up, do the work, and heal together. Love and honor!

President's Report

President Crawford began by outlining his presentation which included the following topics:

- Achieving Excellence
- Game-Changing Investment & Readiness
- Use-Inspired Research
- Elevating Inclusivity
- Leading-Edge Infrastructure
- Partnership-Inspired Collaboration
- Entrepreneurship-Inspired Culture
- Positive-Change Leadership

President Crawford relayed recent rating and ranking, which highlight Miami's academic excellence and Return on Investment. He provided an overview of the incoming Fall 2021 cohort which includes approximately 4,700 students with the highest GPA of any entering class.

He updated the Board on the Honors College Launch, which will have approximately 500 students, with an average high school GPA of 4.26. He discussed Boldly Creative investments which have created many new degrees and certificate programs. He also discussed research success and future strategies to advance research.

The president informed the Board of several DEI landmarks, such as Nellie Craig Walker Hall, the naming of the residence hall lobbies on Western Campus, the Wayne Embry statue, and the Truth and Reconciliation marker unveiling in uptown Oxford. He spoke of DEI programs, such as Bridges, LSAMP, and Access, and of Miami's high graduation rates. He also told of recent Awards received, such as the Supplier Diversity Award, Higher Education Excellence in Diversity Award, the Inspiring Programs in STEM Award, and the Senator Simon Award for campus Internationalization.

Miami's leading-edge infrastructure includes; the Clinical Health Sciences building; the Richard M. McVey Data Sciences Building; the new Equestrian Facility; and the upcoming renovation of Bachelor Hall.

Examples of partnership-inspired culture includes; Work +; partnerships with Cleveland Clinic, TriHealth, Mercy Health, CVG Airport, and Lockheed Martin. Examples of excellence in entrepreneurship include the popularity and reach of the Entrepreneurship Co-Major; the program's top 10 ranking, and the receipt of the NASDAQ Award; the success of the program's graduates; and initiatives, such as the Elm Street effort with the City of Oxford.

President Crawford featured positive change leadership, highlighting several programs; such as the Center for Business Leadership, the Lockheed Martin Leadership Institute, and the Wilks Institute for Leadership and Service.

President Crawford concluded his remarks by relaying:

I am personally grateful beyond measure for the extraordinary courage, perseverance, and hard work of our students, faculty, and staff and for the generosity and wisdom of our alumni and stakeholders. Challenged with a world-wide pandemic unprecedented in our lifetime, our Miami values brought us through. Our devotion to our mission and purpose never wavered. We stayed true to our values and priorities. On behalf of Miami University, I offer a heartfelt thank you and undying gratitude for your sacrifices that brought us to this point. We are emerging from COVID stronger, more resilient, and more dedicated to our vision than ever. Thank you.

President Crawford's presentation is also included in Attachment C.

Budget Presentation and Ordinances

Senior Vice President for Finance and Business Services David Creamer summarized the appropriation ordinance, and explained why Miami University finished the year with a more positive financial outcome than initially predicted. He stated several reasons, including the CARES Act, the impact of budget reductions, a large number of personnel vacancies, strong investment performance, and greater funding support from the state (through the restoration of budget reductions).

He then provided a budget outlook for the upcoming year. He highlighted the reduction in confirmed student melt along with the continuing receipt of new confirmations, an increased investment revenue expectation, growing net tuition revenue (NTR) from graduate programs, and a reallocation of portions of the general fee to the instructional fee. He next reviewed the FY22 budget assumptions – for example an incoming class size 4,480, and an incoming cohort tuition increase – and summarized the FY22 sources of revenue and expenses.

For the Oxford campus the budget was near balanced with a slight surplus of \$9,228. For the regional campuses the budget was balanced near \$0, but the regional campuses are experiencing decreased enrollment during the pandemic. The budgets presented included a salary increase of 2%. Senior VP Creamer explained the competitive environment that Miami operates within, and that salary increments will be essential in retaining and recruiting personnel. To be able to offer salary increments in the coming years, he explained that NTR must increase.

He then reviewed NTR for past five years, which has been declining each year, and he explained the added impact of this as higher NTR cohorts graduate and are replaced by lower NTR incoming classes. A major reason for the declining NTR includes increased scholarships or discounting. For the Fall 2021 cohort, this was especially pronounced as Miami met the need of families who were financially impacted by the pandemic.

Senior VP Creamer then reviewed the Auxiliary Enterprise Budget, and strategic initiatives, which include the reallocation of faculty staffing across departments and divisions, and the creation of new positions through Boldly Creative position allocations

Regarding the Miscellaneous Fess Ordinance, he explained that the State oversees the creation of new fees and the increase in existing fees, and that for all cases of such, presented in the ordinance (such as the increased Engineering Program Fee), permission was obtained the Ohio Chancellor of Higher Education or the increase is not subject to legislative limitations.

Ordinances

The Budget, Tuition and Fee Ordinances are included as Attachment D.

Oxford Undergraduate Tuition Regional Campus Undergraduate Tuition Graduate Tuition

Chair Budig proposed considering the three tuition ordinances in a single vote. Hearing no objections, the tuition ordinances were considered together.

Senior Vice President Creamer spoke in support of the ordinances, and following a motion and second, the tuition ordinances were unanimously approved by roll call vote, with six voting in favor and none opposed.

FY2022 Budget Appropriation

Senior Vice President Creamer spoke in support of the ordinance, and following a motion and second, the budget appropriation ordinance was unanimously approved by roll call vote, with six voting in favor and none opposed.

Miscellaneous Fees

Senior Vice President Creamer spoke in support of the ordinance, and following a motion and second, the miscellaneous fee ordinance was unanimously approved by roll call vote, with six voting in favor and none opposed.

Senior Vice President Creamer's presentation and the ordinances are included as Attachment D.

Student Trustee Reports

Chair Budig called upon Student Trustee Cosgrove to begin the reports.

Student Trustee Cosgrove relayed the following:

Good morning everyone,

I am incredibly honored and excited to be with you all in person for the first time as a board member. I have been looking forward to this day since I heard our June meeting was going to be in this capacity. Although admittedly nerve-wracking, it has been such a joy to meet all of

you in person over the last couple of days and I look forward to continuing to represent the student body in these meetings. It is still surreal to have this opportunity to represent the wonderful community of staff and students that have already given me so much in my two years here.

When we last met, I discussed the optimism many people had looking forward to the next semester with a movement towards in-person classes. As we continue to get closer to the return of students in August, the anticipation grows. Students are done with Zoom and ready to get back in the classroom. I can almost guarantee our faculty are feeling the same way.

I mentioned in my previous report that I serve as the head student instructor of the Economics department within the Rinella Learning Center but had never held an in-person study session with students. As a former attendee of SI sessions, I realize the impact a classroom has on students' abilities to learn. I recently was notified that this semester we will be returning to in-person sessions which at first, came as a huge surprise. However, I realized, it really shouldn't, thanks to the tremendous effort over the past year put in by everyone in this room and our Miami Community to ensure our university and its students were safe and healthy while on campus. I know that everyone in the learning center shares my sentiment as we are all looking forward to seeing students face-to-face.

While this is great news and students are excited to get back on campus and in classrooms, this does not mean that student concerns are diminished.

Last night Trustee Paliwal, Trustee Kaur, and myself discussed how we felt Miami University and its students feel about social issues impacting, not only our community, but the country and world as a whole. I shared that the general consensus is that the work President Crawford and his cabinet have done is so appreciated by those who feel their voices so often go unheard. However, whenever there is an unfortunate situation of discrimination or someone feels that they don't belong based on uncontrollable circumstances, people think it is because of a lack of institutional change. Amitoj and I know that simply is not the case and that true, meaningful change comes from the individual. As student trustees Amitoj and I seek to make true, meaningful change through personal connections to make Miami University home for every student.

These last few semesters have been mentally taxing on every member of the Miami Community and today's meeting is a reminder and a testament to the resiliency and adaptability of Miami University and its wonderful leaders. These past couple of days have been a fantastic experience and I look forward to continuing to offer the student perspective in these meetings. Have a wonderful rest of your summers and I look forward to seeing everyone at our September meeting.

With Love and Honor

Student Trustee Kaur then relayed:

Good Morning Everyone!

If you had told me when Governor DeWine first appointed me that it would take a year

and a half of my term to meet my fellow trustees in person, I would have laughed, yet here we are! I must say, you all look so much better than a 4x4 square on my screen.

This June, I am celebrating many things, our first in-person meeting since the pandemic, the opportunity to intern this summer thanks to Miami's Career Center, Juneteenth, and Pride Month.

For those of you who may not know, June marks a month that celebrates and honors members of the LGBTQ community. One of my favorite quotes that I think captures the sentiments of this month perfectly is

“To be yourself, is truly a revolutionary act.”

Many of us hear this quote and think this is simply about letting one's personality shine and encourage vulnerability. However, for many members of the LGBTQ community, coming “out”- has been a revolution. Thousands of folks have died, sacrificing their lives to live their truth.

While the United States has made so many strides in the right direction towards acceptance and empathy- there are still many steps that need to happen- the same can be said for our Miami Community. We have made tremendous progress towards supporting our queer students, but there is still a lot to be done.

Recently, I had the opportunity to collaborate with students from Miami's LGBTQ Alliance Group, Spectrum. I was able to connect with this organization after a project I had worked on as a member of the Armstrong Student Center Board, which was getting free menstruation products in the bathrooms of the ASC.

Many of you may not know this, but currently, no free menstrual products are available in any bathrooms on campus besides McGuffey Hall. The ASCB saw this issue and decided that we could start with our building- for eight women's restrooms to get the free products. However, once we got Spectrum involved, we learned the importance of having these products in gender-neutral bathrooms. When I heard Spectrum advocated for this, it made complete sense- yet it hadn't even come to my mind-I had not been considering the needs of the entire student body. I also realized that while my own experiences as a woman of color on campus have been rough, being a queer student is much more complex when there is a lack of knowledge surrounding the very identity you hold.

I sat down with the Co-Presidents of this organization to talk about their experiences as queer students on campus, and they had some pretty powerful things to say. They shared:

“I am very lucky to have had positive experiences at Miami- but at the same time, it is exhausting to constantly feel like an afterthought at the very University I call home.”

“Even if you can't change someone's mind, you can hold them accountable- I should be able to sit in a classroom and know I will be okay, and if people are not okay with my identity- that my safety will be taken seriously.”

Perhaps one of the most beautiful things said, “At the end of the day, there is still no place I would rather be than Miami University, and I am so thankful to be connected to leaders on campus that have given me meaningful experiences. “

Being able to celebrate wins and discuss complex realities with you all is something I cherish so dearly. Every meeting, I continue to realize how lucky I am to be surrounded by folks who genuinely care about the students at Miami University. As Pride Month comes to an end soon, I encourage you to reflect on ways we can continue to empower our queer students and continue to make Miami the best community it can be.

With Love and Honor

Executive Session

Following a motion by Trustee Haines, a second by Trustee Schell and unanimous roll call vote, with six voting in favor and none opposed, the Board convened to Executive Session to consult with counsel, review pending litigation, matter required to be kept confidential by law, trade secrets, and the disposition of real property, as provided by the Open Meetings Act, Ohio Revised Code Section 121.22.

Return to Public Session

Adjournment of Meeting

With no other business to come before the Board, Trustee Schell then moved, Trustee Haines seconded, and by unanimous voice vote, with all voting in favor and none opposed, the Board, adjourned at 1:00 p.m.

Written Reports

- Advancement Update, Attachment E
- Status of Capital Projects, Attachment F
- Forecasted Operating Results, Attachment G
- EMSS Report, Attachment H
- UCM report, Attachment I
- Student Life Update, Attachment J
- IACS Report to Finance and Audit Committee, Attachment K
- Enrollment Update, Attachment L



T. O. Pickerill II
Secretary to the Board of Trustees

THE BOARD OF TRUSTEES
OF
MIAMI UNIVERSITY

*hereby extend their greetings, gratitude and best wishes
to*

Mitchell McCrate

MITCH MCCRATE IS COMMENDED FOR HIS SERVICE AND VISION AS MIAMI UNIVERSITY'S DEPUTY GENERAL COUNSEL. THROUGH HIS INSPIRATIONAL LEADERSHIP, DEEP EXPERIENCE, SAGE COUNSEL, AND HIS LOYAL AND DEDICATED SERVICE, HE POSITIVELY ADVANCED THE MISSION OF MIAMI UNIVERSITY. MITCH'S DEDICATION AND COMMITMENT THROUGHOUT HIS YEARS OF SERVICE WITH MIAMI UNIVERSITY ARE AN EXAMPLE TO ALL, AND HAVE CONSISTENTLY EMBODIED THE VIRTUES AND QUALITIES OF "LOVE AND HONOR."

*S. Biff Bowman, National Trustee
Sandra Drabik Collins, Secretary
Dawson Cosgrove, Student Trustee
Deborah Feldman
Zachary T. Haines
Amitoj Kaur, Student Trustee*

*Dinesh Paliwal, National Trustee
John C. Pascoe
Jeff Pegues, National Trustee
H. Roderick Robinson, Treasurer
Mary Schell, Vice Chair
Mark Sullivan, National Trustee*

David H. Budig, Chair

PRESENTED THIS TWENTY-FIFTH DAY OF JUNE, TWO THOUSAND TWENTY-ONE AT MIAMI UNIVERSITY, IN THE CITY OF OXFORD, COUNTY OF BUTLER, STATE OF OHIO, DURING THE TWO HUNDRED AND TWELFTH YEAR OF THE UNIVERSITY'S CHARTER.

THE BOARD OF TRUSTEES
OF
MIAMI UNIVERSITY

*hereby extend their greetings, gratitude and best wishes
to*

John McCandless

CHIEF JOHN MCCANDLESS IS COMMENDED FOR HIS SERVICE AND VISION AS MIAMI UNIVERSITY'S CHIEF OF POLICE. THROUGH HIS INSPIRATIONAL LEADERSHIP, SENSE OF HONOR, RESPECT FOR ALL, AND HIS LOYAL AND DEDICATED SERVICE, HE POSITIVELY ADVANCED THE MISSION OF MIAMI UNIVERSITY. JOHN'S DEDICATION AND COMMITMENT THROUGHOUT HIS YEARS OF SERVICE WITH MIAMI UNIVERSITY ARE AN EXAMPLE TO ALL, AND HAVE CONSISTENTLY EMBODIED THE VIRTUES AND QUALITIES OF "LOVE AND HONOR."

*S. Biff Bowman, National Trustee
Sandra Drabik Collins, Secretary
Dawson Cosgrove, Student Trustee
Deborah Feldman
Zachary T. Haines
Amitoj Kaur, Student Trustee*

*Dinesh Paliwal, National Trustee
John C. Pascoe
Jeff Pegues, National Trustee
H. Roderick Robinson, Treasurer
Mary Schell, Vice Chair
Mark Sullivan, National Trustee*

David H. Budig, Chair

PRESENTED THIS TWENTY-FIFTH DAY OF JUNE, TWO THOUSAND TWENTY-ONE AT MIAMI UNIVERSITY, IN THE CITY OF OXFORD, COUNTY OF BUTLER, STATE OF OHIO, DURING THE TWO HUNDRED AND TWELFTH YEAR OF THE UNIVERSITY'S CHARTER.

THE BOARD OF TRUSTEES
OF
MIAMI UNIVERSITY

*hereby extend their greetings, gratitude and best wishes
to*

Barbara Jena

BARBARA JENA IS COMMENDED FOR HER SERVICE AND VISION AS MIAMI UNIVERSITY'S CHIEF AUDIT OFFICER. THROUGH HER INSPIRATIONAL LEADERSHIP, FORESIGHT, UNWAVERING PROFESSIONALISM, AND HER LOYAL AND DEDICATED SERVICE SHE POSITIVELY ADVANCED THE MISSION OF MIAMI UNIVERSITY. BARB'S DEDICATION AND COMMITMENT THROUGHOUT HER YEARS OF SERVICE WITH MIAMI UNIVERSITY ARE AN EXAMPLE TO ALL, AND HAVE CONSISTENTLY EMBODIED THE VIRTUES AND QUALITIES OF "LOVE AND HONOR."

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Sandra Drabik Collins, Secretary
Dawson Cosgrove, Student Trustee
Deborah Feldman
Zachary T. Haines
Amitoj Kaur, Student Trustee*

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BOARD OF TRUSTEES
ROUDEBUSH HALL ROOM 212
OXFORD, OHIO 45056
(513) 529-6225 MAIN
(513) 529-3911 FAX
WWW.MIAMIOH.EDU

June 25, 2021
Consent Calendar

RESOLUTION R2021-45

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emerita effective on the formal date of retirement:

Susan Baim
Commerce

Valerie Cross
Computer Science & Software Engineering

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emeritus effective on the formal date of retirement:

William Newman
Management

Andre Sommer
Chemistry & Biochemistry

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emerita effective on the formal date of retirement:

Bader Ann
Enrollment Management and Student Success

Lisa A. Dankovich
Office of ASPIRE

Pamela Mayberry
Scripps Foundation

Carol Lynn Richmond
Enrollment Management and Student Success



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June 25, 2021
Consent Calendar

RESOLUTION R2021-46

BE IT RESOLVED: that the Board of Trustees hereby approves the following naming recommendation of the Committee for Naming Campus Facilities:

Dr. Paulette Worcester Office of the Chair, Department of Nursing
To be located in the newly renovated University Hall on the Hamilton Campus



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June 25, 2021
 Consent Calendar

RESOLUTION R2021-47

BE IT RESOLVED: that the Board of Trustees hereby approves the following faculty for tenure:

Christina Alcalde

Vice President for Institutional Diversity and Inclusion
 Professor in Global and Intercultural Studies
 Effective July 1, 2021

Joe O’Neill

Associate Professor of German
 Effective August 16, 2021

Jason Lane

Dean, College of Education, Health and Society
 Professor in Educational Leadership
 Retroactive to June 1, 2021

Amy Bergerson

Associate Provost and Dean for Undergraduate Education
 Professor in Educational Leadership
 Effective August 1, 2021



Board of Trustees

June 2021



Poised for Dynamic Change – The Future



Achieving Excellence





Quality, Efficiency & Salary Potential

- Top UG—Focused Institution
→ *USNWR Report*
- Most Efficient University
→ *USNWR Report*
- Top Placement Post—Graduation
→ *96% Placement 6 months out*
- Many Recent Discipline Rankings
→ *Esports, Business, Physics MS/BS, etc.*

- Top 10 B-School (Poets & Quants)
- Top 20 Online Regional (Online U)
- Top Ohio ROI Hamilton (Stacker)
- Top 40 Best Value Public Colleges (Princeton Review)
- \$57,700 early career average salary, \$112,000 mid-career average (Payscale.com)

- Top Ranked Return on Investment (ROI)

Incoming Class of 2025



- ~4,687 Student (Oxford Record)
- Most Academic Ever GPA= <3.84>
- FSB, CAS, EHS, CEC (Up): CCA (Down)
- SoC (Even), First-Gen (Up), Rural (Up)
- International (Down)
- More Aid to Students/Families (Mission)



Honors College (Launch Fall 2021)



- Ideas & Consequences
- Knowledge in Action (Research)
- Leadership & Service Learning
- "Laboratory of Innovation"
- >4,500 Apps, 500 spots, <4.26>
- Pres. Fellows, GPA ~ <4.38>
- Infrastructure & Organization
 - Peabody (Offices & Collaboration)
 - Beechwoods, Hillcrest & Stonebridge



Game-Changing Investment & Readiness



Game-Changing Investment (Boldly Creative)

Market

- Emerging & In-Demand
- Excellence & Best-in-Class
- Unique & Distinctive

Invest

\$50 M

Measure

- Academic Excellence
- Research Competitiveness
- Sustainable B-Model

Undergraduate (15)
Robotics Engineering (BS)
Data & Analytics (BA/BS)
Oxford-Nursing (BSN)
Gaming & Simulation (BS)
Digital Marketing/Sales

Graduate (15)
Physician Assistant (Med. Sci.)
Nursing (Doctorate/MSN)
Clinical Engineering (MS)
Business-Analytics/Mgmt (MS)
E-shp & Emerging Tech (MS)



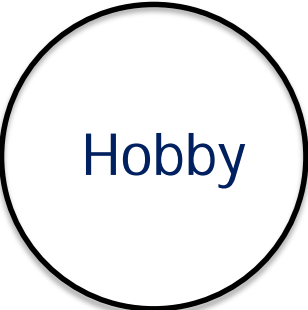

Certificates (20)
Healthcare Economics
Big Data Economics
Sales/Customer Service
Agile
Ad. Integrated Manufacturing

Use-Inspired Research





Use-Inspired Research

		Use-Inspired	
		No	Yes
Pure-Basic	Yes	 <p>"Bohr"</p>	 <p>"Pasteur"</p>
	No	 <p>Hobby</p>	 <p>"Edison"</p>



Katia Del Rio-Tsonis
(Stem Cells)



Elizabeth Kiel Luebbe
(Anxiety, Maternal)



Lei Kerr
(COPD Breathing)



Great Exemplars

Professor Andrew Jones (PsyBio)



Professor Cricket Meehan (Governor's Emergency Ed Relief Fund)

MIAMI UNIVERSITY

Cricket Meehan
Center for School-Based Mental Health

Sharon Custer
Family Science & Social Work

Kristen Morio
Discovery Center

Amity Noltemeyer
Educational Psychology

Kyle Bush
Center for School-Based Mental Health

Deb Robison
Center for School-Based Mental Health

Kristy Brann
Educational Psychology

Alison Slaughter
Discovery Center

Staff Wellness Guidance

Student Assistance Program

Screening, Prevention, and Intervention Resources

Enhanced Mental Health and Substance Use Supports

Ohio School Wellness Initiative
Supporting Wellness for Students and Staff

Ohio School Wellness Initiative



Future Strategies to Advance Research

- Bandwidth & Scaling
- Support Investigators Ambitions
- Find New Finding Opps Aligned w/Miami
- Faculty Support Long Term Aspirations
- Increase Grant Proposal Activity
- Increase Success Rate
- Work Across Boundaries (Colleges, etc.)
 - ASPIRE
 - Advancement
 - Libraries



Elevating Inclusivity





Diversity, Equity & Inclusion (DEI)

Campus Changes
Wil Haygood Lane
Nellie Craig Walker Building
Lobbies on Western
Wayne Embry Statue
Truth & Reconciliation
Remove Old Mascot Symbolism

Programs
Bridges
LSAMP (STEM)
Heritage (Myaamia Tribe)
Rural (Scioto County)
Access (<\$35 K)
Cincinnati Public Schools (CPS)

Equity
Student Success Retention
Student Success Graduation
Top 20 Grad Rate
Education Trust "A" (Latino)
Top Grad Rate (Pell Grant)
Heanon Wilkins

Our Successes



Top Colleges for Diversity



Recent Awards from CASE (2021)

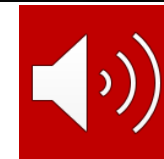


2021 Council for the Advancement and Support of Education	
Black Alumni Social Media Profiles	Platinum Best Practices in DEI
Miami Tribe Relations	Gold DEI Initiatives
The M.I.A.M.I Women Brochure	Gold Promotional Publication
Miami Grandparents College	Gold Constituency Engagement
Miami University COVID Engagement Strategies	Gold Advancement Pivot During COVID
Video "From Now On"	Bronze PSA & Commercials

>> New Vice President D&I



- **National VP Search Successful**
- **Dr. Cristina Alcalde (U. Kentucky)**
 - Prof. Women & Gender Studies
 - Assoc. Dean Inclusion & Internationalization
 - **Scholarship:** Gender violence, migration, motherhood, Latinxs in US, migration, social theory, motherhood, masculinities, return migration
- **Start date: July 1, 2021.**
 - Professor of Global & Intercultural Studies
 - Vice President of Institutional D & I



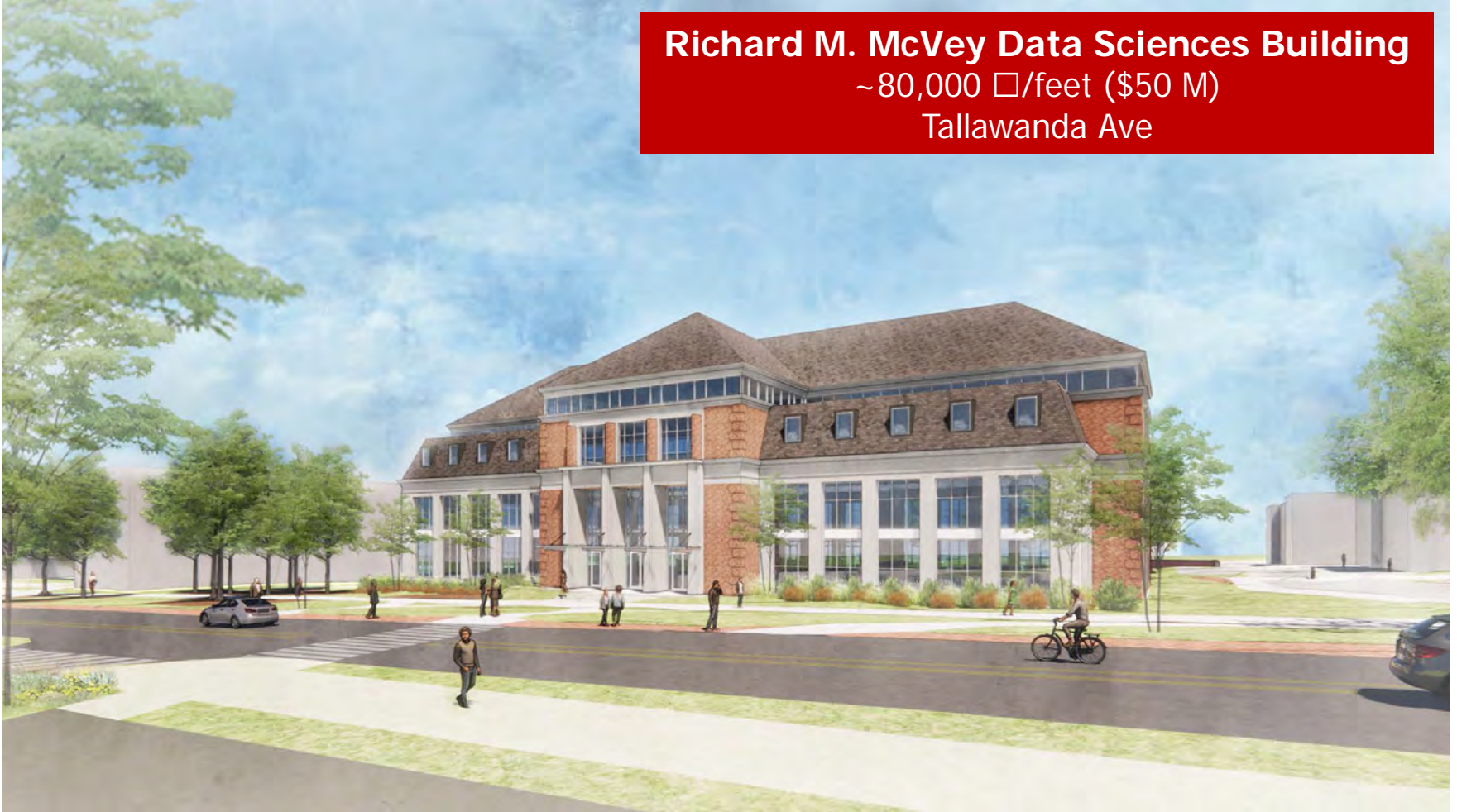
Leading-Edge Infrastructure





Clinical Health Sciences
~170,000 \square /feet (\$96 M)
S. Campus Ave

Richard M. McVey Data Sciences Building
~80,000 \square /feet (\$50 M)
Tallawanda Ave





Equestrian Facility
~40,000 sq/feet (\$4 M)
State Route 73



Bachelor Hall
Next Up (Renovation)
Transdisciplinary/Humanities/MJF
SR 73/Patterson Ave

Partnership-Inspired Collaboration



Free Education—Work + Program

Students

Part-Time Salary (24 hrs/wk)

Tuition Remission (\$5,250)

4-Year Resume

Companies

Long Term Employee

Audition Future Leaders

Grow Responsibility (Retain)



Governor DeWine signed the Work+ template into law on 10/1/20 (HB 614)

Open for Business—"Join Us!"



"Miami University is open for business – your business. We are a public institution with international reach and global ambition that advances research and teaching in emerging areas of clinical health, data and analytics, robotics and innovation. We seek partners who share our values of innovation, creativity, and inclusion; our mission to impact the world for sustainable good; and our conviction that no challenge is too big, no problem unsurmountable. Join us!" – Gregory P. Crawford



Data/Analytics Training

Cleveland Clinic



TriHealth Student Health



Athletics

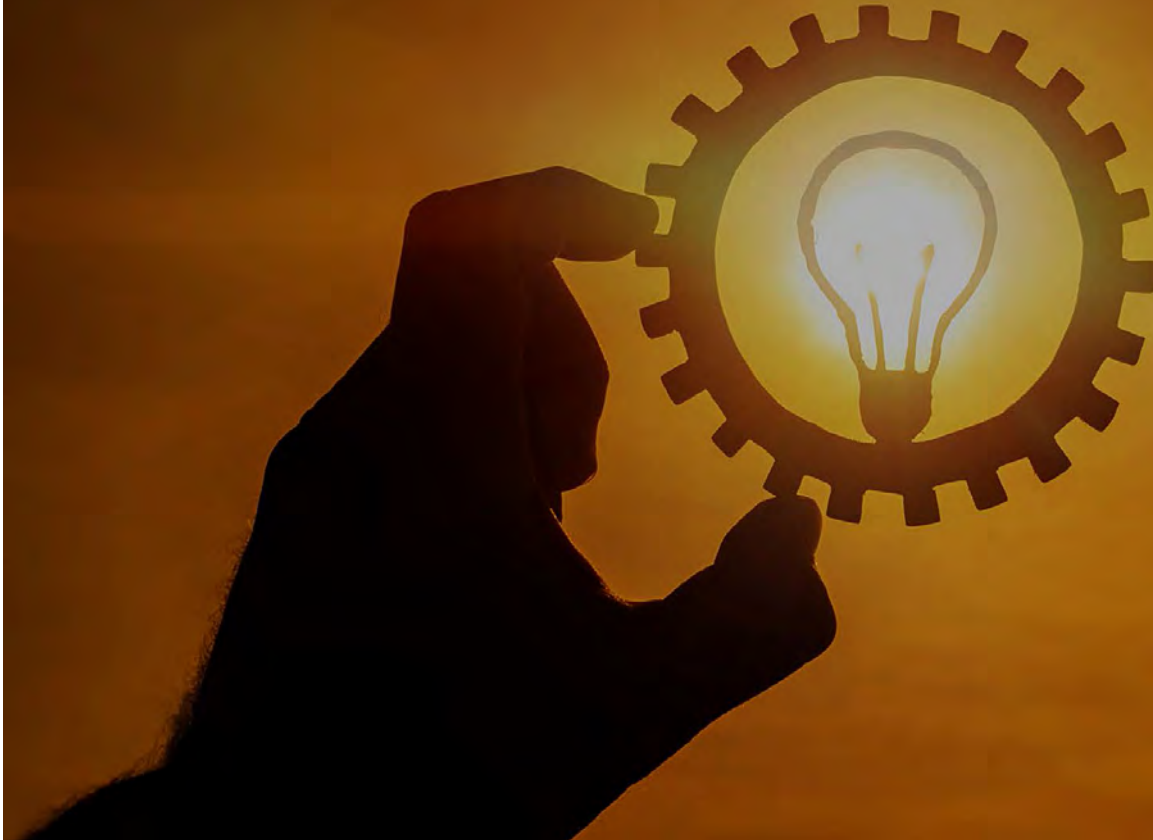


Takeover Oxford Airport
Research & Development



Leadership Institute

Entrepreneurship-Inspired Culture





Excellence in Entrepreneurship

Infrastructure

Co-Major (117 Majors)

Nearly 20% Students

New Department Launch

Excellence

Top 10 Ranking (13 years)

NASDAQ Award

B-Plan Competition

Our Graduates' Success

35 Companies Started 2020

250 Companies Formed Last Decade

Attracted >\$10 B

8 Companies Market Valuation \$1 B

Selected Partners

Taft/ PNC BANK cintrifuse

WEST CAPITAL
ADVISORS, LLC



FIFTH THIRD BANK



cincytech

NEXTGEN
VENTURE
PARTNERS

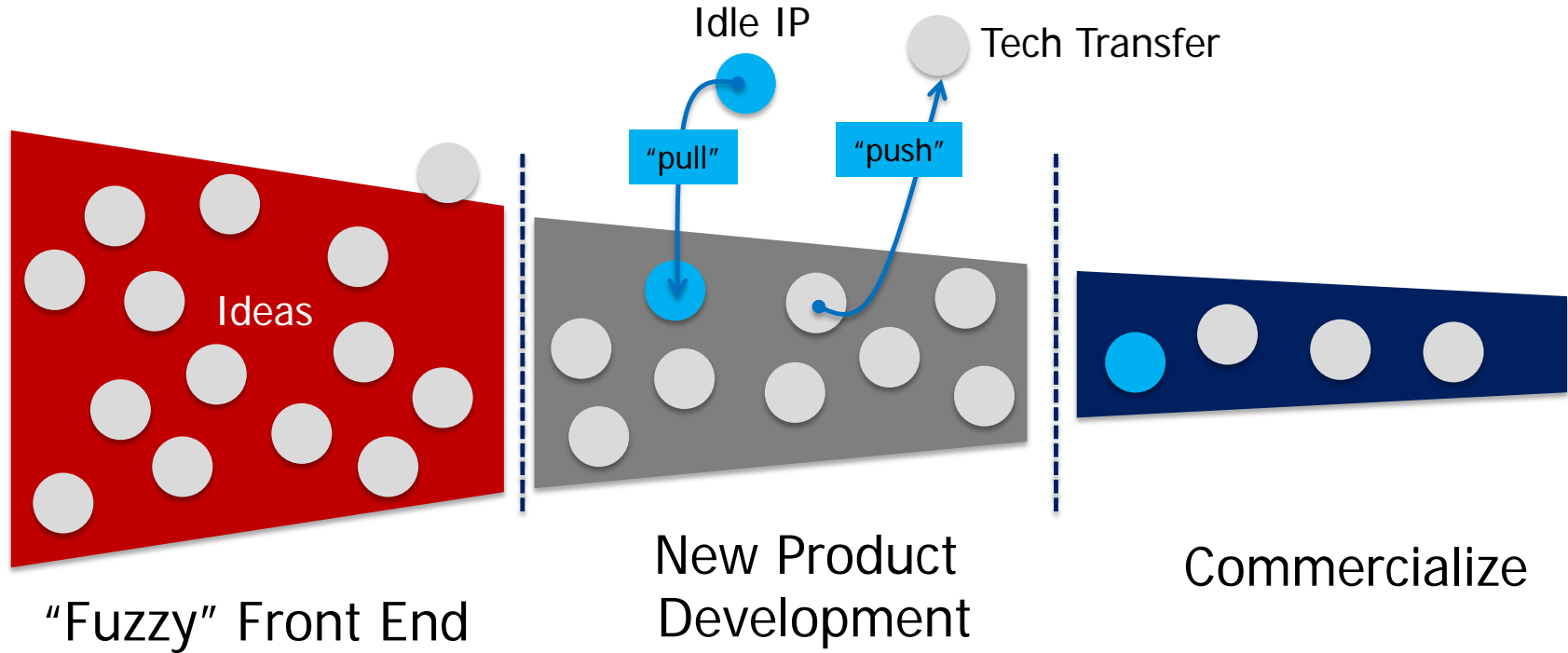


FINTECH 7/

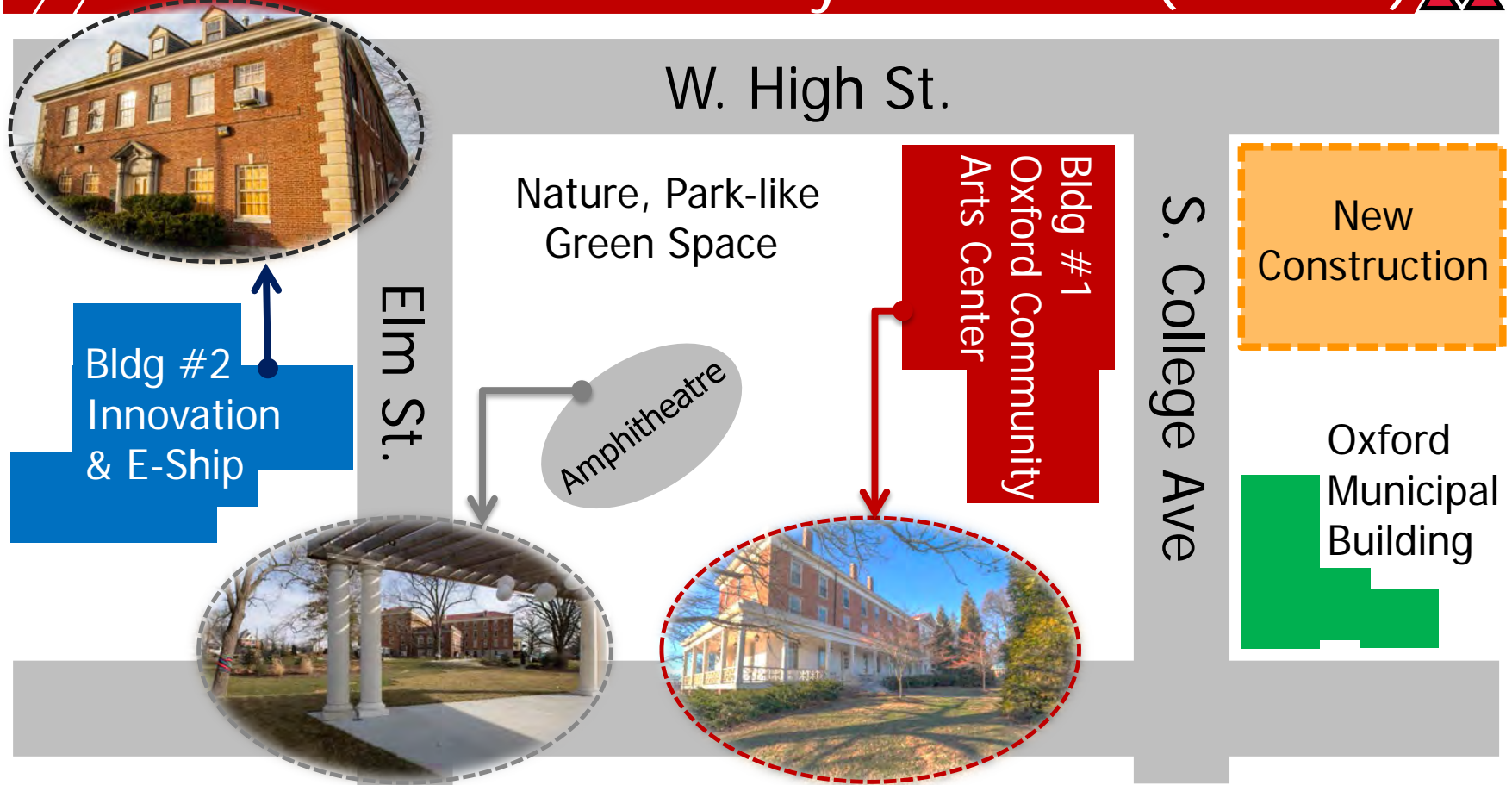




Innovation & Invention Strategy

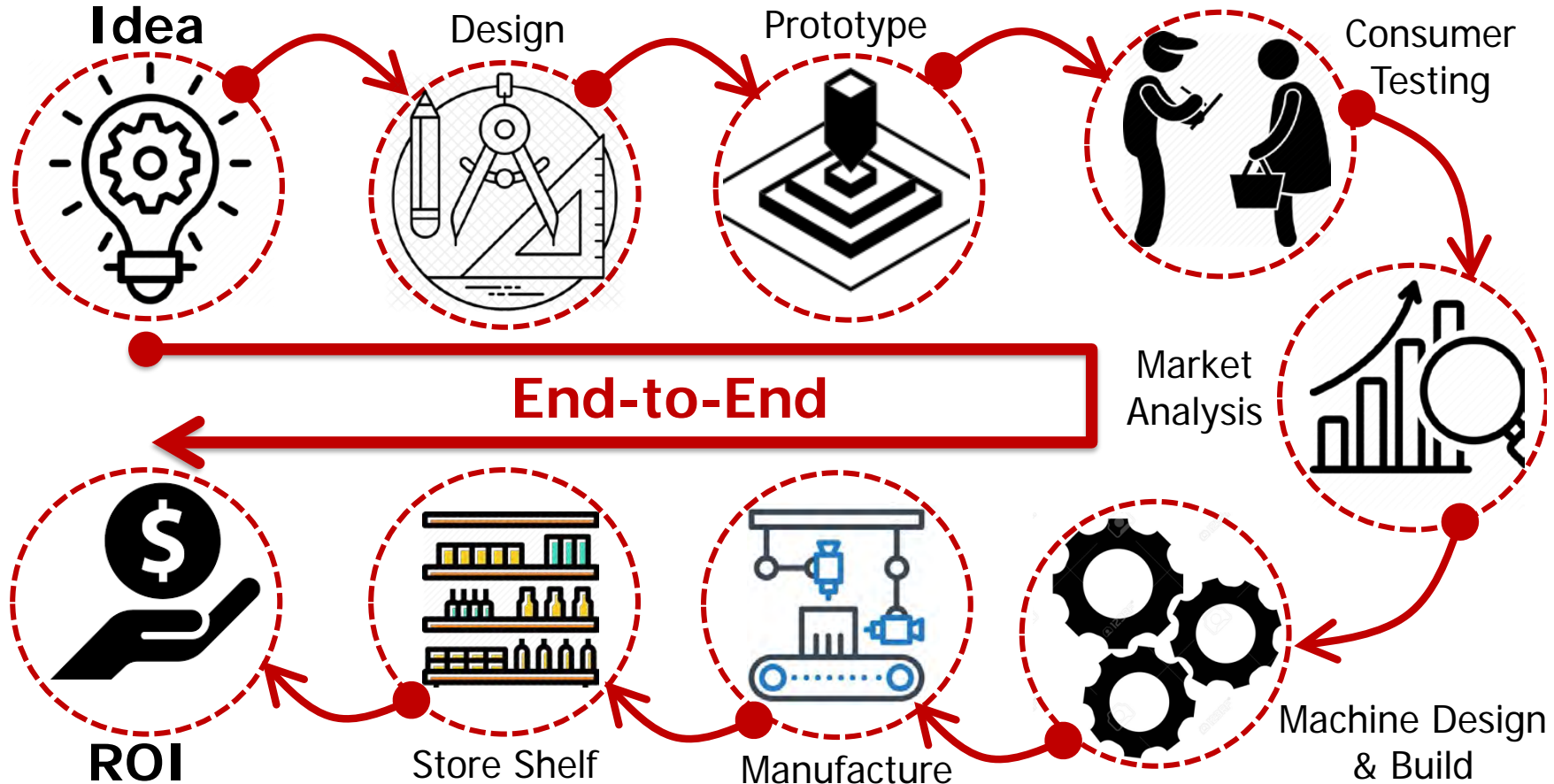


Elm Street Effort with City of Oxford (ASPIRE) **M**





End-to-End Innovation Cycle (Fisher Group)





Elm Street Designs

Rapid Manufacturing



Start-Up Spaces



Prototyping Facility



Roof-Top Interaction Space



Positive-Change Leadership





Positive Change Leadership

- Center for Business Leadership
- Lockheed Martin Leadership Institute
- Wilks Institute for Leadership & Service
- Goals for Life (Athletics)
- Reserve Officers Training Corp (ROTC)
- Formal Degrees
- Student Organizations
- Student Clubs

Grads Leading Companies
Nielsen
American Axle & Manufacturing
Merck & Co.
GameStop
Duke Energy
KeyCorp
Cooper Tire & Rubber
Roper Technologies
Nestlé Purina PetCare Company
MarketAxess Holdings
Valvoline Inc.
Ferguson Enterprises
Chipotle Mexican Grill
Enterprise Holdings
Cintas
Cincinnati Bell
Stryker

I am personally grateful beyond measure for the extraordinary courage, perseverance, and hard work of our students, faculty, and staff and for the generosity and wisdom of our alumni and stakeholders. Challenged with a world-wide pandemic unprecedented in our lifetime, our Miami values brought us through. Our devotion to our mission and purpose never wavered. We stayed true to our values and priorities. On behalf of Miami University, I offer a heartfelt thank you and undying gratitude for your sacrifices that brought us to this point. We are emerging from COVID stronger, more resilient, and more dedicated to our vision than ever. Thank you.



FY 2022 Miami University Budget

June 25, 2021



MIAMI UNIVERSITY

FY22 Appropriation Ordinance

General Fund Expenditures	
Salaries	\$ 213,832,950
Staff Benefits	\$ 75,401,566
Scholarships, Fellowships & Fee Waivers	\$ 157,538,125
Less Institutional Financial Aid	\$ (139,259,983)
Graduate Assistants	\$ 18,677,634
Utilities	\$ 14,342,429
Other Expenditures	<u>\$ 30,019,929</u>
Sub-Total General Fund Expenditures	\$ 370,552,650
General Fund Transfers	
Debt Service (Mandatory)	\$ 15,149,873
General Fee & Other (Non-Mandatory)	<u>\$ 58,225,415</u>
Total General Fund	\$ 443,927,938
Designated Funds	\$ 53,188,316
Restricted Funds	\$ 83,670,286
Auxiliary Enterprises:	
Expenditures	\$ 107,990,741
Debt Service (Mandatory)	\$ 48,422,751
Renewal and Replacement Transfers	\$ 14,112,634
Other Transfers	<u>\$ 4,735,060</u>
Total Auxiliaries	<u>\$ 175,261,186</u>
TOTAL	\$ 756,047,726

Why Budget(s) Are More Positive Than Originally Projected?

Current Budget

- Budget Reductions Totaling \$56.6 Million
- CARES Act Funding (unexpected)
- Large Number Unfilled Positions
- Strong Investment Performance
- Governor Restored Budget Cut

Budget Outlook

- Reduced Melt & New Confirmations
- Increased Investment Revenue Assumption
- Growing NTR from Grad Programs
- Reallocation of General Fee to Instructional Fee

FY22 Budget Assumptions

<u>FY2022 Budget Assumptions</u>	Oxford	Hamilton & Middletown
Fall Class - First Time Students	4,480	615
Fall Class - Other Incoming Students	402	484
Fall Enrollment Mix - Non-Resident	38.9%	N/A
Tuition Increase - Continuing	2.0%	N/A
Tuition Increase - Tuition Promise Resident	3.0%	3.8%
Tuition Increase - Tuition Promise Non-Resident	2.0%	2.0%
Tuition Increase - Resident Lower / Upper Division	N/A	2%/2%
Tuition Increase - Non-Resident Lower / Upper Division	N/A	2%/2%
Tuition Increase - Graduate Resident & Non-Resident	2.0%	2.0%
State Share of Instruction	\$67.7M	\$11.8M
Change in Investment Income	\$8.5M	No Change
Room and Board Rate	2%/4%	N/A
Salary Increment Pool & Market Adjustments	\$5.7M	\$688K
Staff Benefit Rate	38.5%	38.5%
Utilities Trend	1.7%	2.0%
Non-Personnel Inflation	0.0%	0.0%
Undergraduate Cohort Scholarships Increase	\$22.8M	\$81,579
Vacancy Used to Balance Divisonal Budgets	(\$11.6M)	(\$3.0M)

FY22 Revenue

Revenue	Oxford FY 22	Regional Campuses FY 22	Total FY 22 Budget	Total FY 21 Revised Budget	Total FY 20 Budget	Total FY19 Budget
Student Tuition & Other Fees	\$ 447,267,566	\$ 32,071,724	\$ 479,339,290	\$ 462,933,020	\$ 486,114,214	\$ 471,484,607
Less Tuition Discounts	137,369,665	1,890,318	139,259,983	117,907,296	103,956,021	87,330,961
Net Tuition & Fees	309,897,901	30,181,406	340,079,307	345,025,724	382,158,193	384,153,646
State Appropriations	67,681,775	12,794,776	80,476,551	77,485,763	76,125,076	75,701,229
Investment Income	14,900,000	100,000	15,000,000	6,490,000	6,490,000	6,490,000
Other General Fund Revenue	1,553,360	89,902	1,643,262	1,643,262	1,959,160	1,959,160
Transfer In & Use of Reserves	4,876,158	1,904,887	6,781,045	9,485,004	1,123,020	1,785,989
Total General Fund	\$ 398,909,194	\$ 45,070,971	\$ 443,980,165	\$ 440,129,753	\$ 467,855,449	\$ 470,090,024
Designated Funds	49,964,616	3,223,700	53,188,316	52,126,836	51,382,494	52,044,338
Restricted Funds	75,141,638	8,528,648	83,670,286	68,919,827	61,603,751	61,234,737
Auxiliary Funds	175,218,188	-	175,218,188	150,035,901	200,342,589	190,932,335
Total Designated, Restricted and Auxiliary Funds	\$ 300,324,442	\$ 11,752,348	\$ 312,076,790	\$ 271,082,564	\$ 313,328,834	\$ 304,211,411
Total Revenues	\$ 699,233,636	\$ 56,823,319	\$ 756,056,955	\$ 711,212,317	\$ 781,184,283	\$ 774,301,435

FY22 Expenses

Expense	Oxford	Hamilton	Middletown	VOALC	Total FY22 Budget	Total FY21 Revised Budget	FY20 Total Budget	FY19 Total Budget
Salaries	\$189,255,834	\$14,765,003	\$9,812,113	\$0	\$213,832,950	\$211,375,810	\$219,336,536	\$214,390,122
Benefits	\$66,960,505	\$5,225,543	\$3,215,519	\$0	\$75,401,566	\$74,437,738	\$75,023,133	\$72,377,198
Other Scholarships & Financial Aid *	\$36,955,776	\$0	\$0	\$0	\$36,955,776	\$48,897,232	\$38,626,872	\$37,263,475
Utilities	\$13,368,009	\$549,000	\$393,100	\$32,320	\$14,342,429	\$14,065,046	\$14,451,384	\$14,679,724
Support (non-personnel)	\$21,394,775	\$4,859,510	\$3,499,926	\$265,718	\$30,019,929	\$32,703,326	\$42,094,848	\$44,406,276
Debt Service	\$14,656,706	\$0	\$61,646	\$431,521	\$15,149,873	\$10,881,369	\$7,273,251	\$7,787,172
Transfers Out	\$56,265,363	\$1,517,647	\$341,700	\$100,706	\$58,225,415	\$44,396,020	\$63,306,060	\$72,354,485
Total General Fund	\$398,856,967	\$26,916,702	\$17,324,004	\$830,265	\$443,927,938	\$436,756,541	\$460,112,084	\$463,258,452
Designated Funds	\$49,964,616	\$787,700	\$2,436,000		\$53,188,316	\$52,126,836	\$51,382,494	\$52,044,338
Restricted Funds	\$75,141,638	\$6,176,390	\$2,352,258		\$83,670,286	\$68,919,827	\$61,603,751	\$61,234,737
Auxiliary Funds	\$175,261,186				\$175,261,186	\$155,300,921	\$200,342,590	\$190,932,334
Total Designated, Restricted and Auxiliary Funds	\$300,367,440	\$6,964,090	\$4,788,258	\$0	\$312,119,788	\$276,347,584	\$313,328,835	\$304,211,409
Total Expenditures	\$699,224,408	\$33,880,792	\$22,112,262	\$830,265	\$756,047,727	\$713,104,125	\$773,440,918	\$767,469,861
Net (Deficit)	\$9,228	(\$0)	(\$1,074,622)	\$0	(\$1,065,394)	(\$1,891,808)	\$7,743,365	\$6,831,574
Transfer From Fund Balance	\$0	\$0	\$1,074,622	\$0	\$1,074,622	\$0	\$0	\$617,501
Net Surplus / (Deficit)	\$9,228	(\$0)	\$0	\$0	\$9,228	(\$1,891,808)	\$7,743,365	\$7,449,075

FY22 Oxford Campus Budget



MIAMI UNIVERSITY

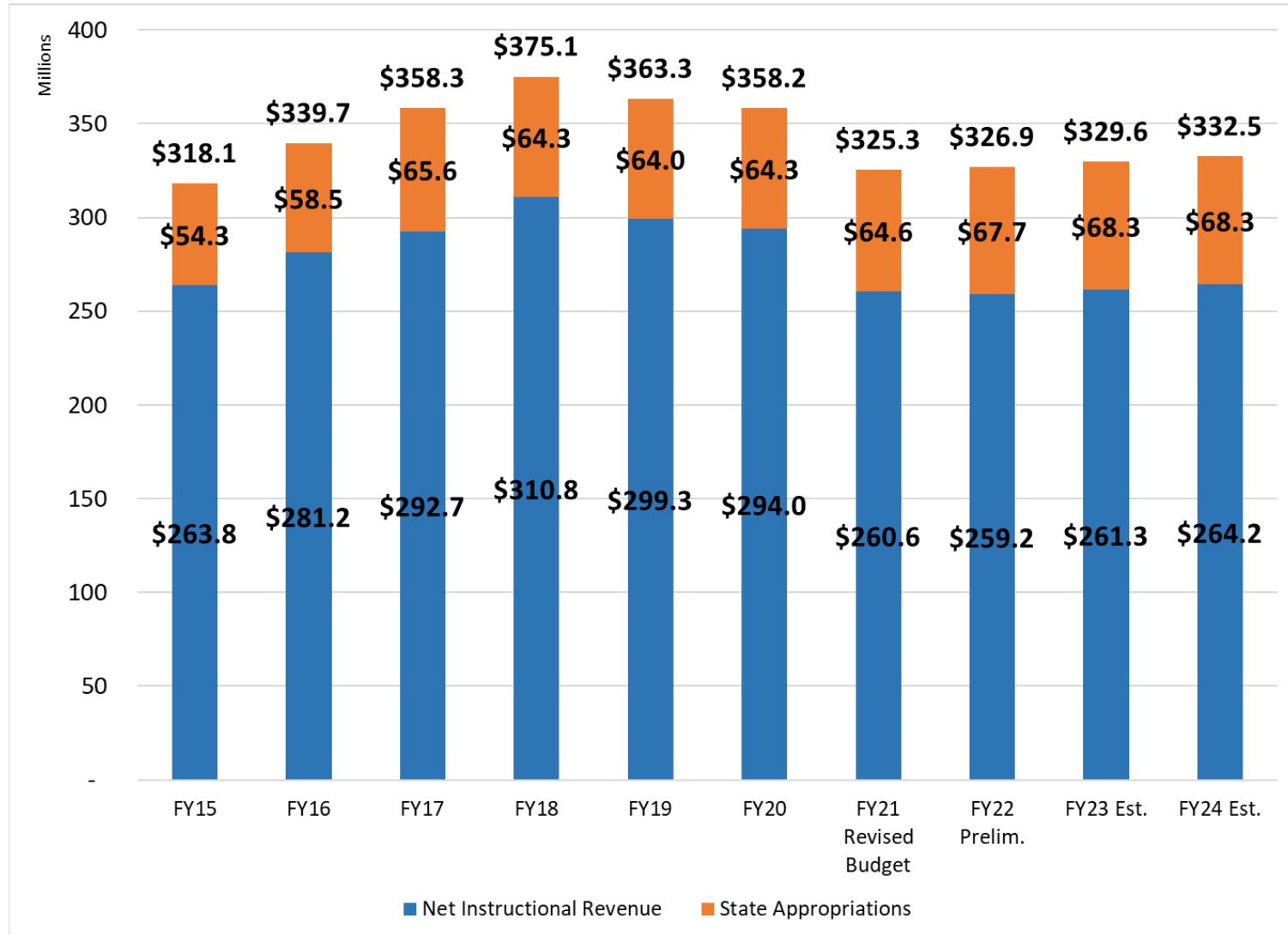
FY22 Oxford Campus Budget Changes

Salary Increment	\$5,015,088
Increased Debt for Health Sciences Building	\$4,268,637
Marketing Enhancements	\$1,500,000
Increased Insurance Costs	\$1,095,056
Minimum Wage Increase	\$692,500
Promotion & Tenure	\$617,710
Restoration of PEC & Dean Salary Reductions	\$510,332
Change in ZBB Items	\$371,122
E-Signature Contract	\$200,000
All Other	\$91,868
Elimination of One-Time Severance Pay	(\$1,643,552)
Restoration of Admin Service Charges	(\$6,754,561)
FY21 Major Budget Changes	\$5,964,200

FY2022 Oxford Campus Budget			
	FY2021 Budget	FY2021 Projection	FY 2022
Revenue			
Undergraduate Net Instructional Revenue			
Incoming Class Instructional Fee	\$86,597,116	\$86,108,233	\$102,053,070
Incoming Class Base Financial Aid	\$31,761,936	\$32,632,552	\$40,488,912
Increased Price Incoming Class Financial Aid	\$670,736	\$631,645	\$975,882
Increased Discount Incoming Class	\$4,124,820	\$2,891,065	\$8,380,446
Incoming Class Net Instructional Revenue	\$50,039,624	\$49,952,971	\$52,207,830
Change in Incoming Class Net Instructional Revenue	(\$12,735,504)	(\$12,822,157)	\$2,254,858
Returning Student Instructional Fee	\$263,587,024	\$260,079,321	\$263,350,916
Returning Student Financial Aid	\$79,541,065	\$80,218,889	\$87,524,423
Returning Student Net Instructional Revenue	\$184,045,959	\$179,860,431	\$175,826,493
Graduate Gross Instructional Revenue			
GR Gross Instructional Revenue	\$26,562,335	\$27,117,720	\$31,135,319
Total Instructional Fee	\$376,746,475	\$373,305,274	\$396,539,304
Total Financial Aid	\$116,098,557	\$116,374,151	\$137,369,663
Total Net Instructional Revenue	\$260,647,918	\$256,931,123	\$259,169,641
Other Student Revenue			
UG General Fees	\$33,573,919	\$31,245,359	\$44,831,678
GR General Fees	\$3,010,273	\$2,912,909	\$3,300,081
State Support	\$64,609,621	\$67,037,163	\$67,681,775
Investment Income	\$6,390,000	\$6,390,000	\$14,900,000
Other Student Charges	\$2,596,500	\$1,522,076	\$2,596,500
All other Revenue	\$1,553,360	\$1,721,993	\$1,553,360
General Fees, State Support, Investments & Other	\$111,733,673	\$110,829,500	\$134,863,394
Revenue Sources before Transfers	\$372,381,591	\$367,760,623	\$394,033,036
Transfers In	\$4,086,289	\$4,086,289	\$ 464,258
Total Revenue Sources	\$376,467,880	\$371,846,912	\$394,497,294
Expense			
Salaries	\$185,832,166	\$169,608,138	\$188,309,835
Promotion & Tenure + Market Adjustments	\$310,000	\$310,000	\$946,000
Budgeted Divisional Salary & Benefit Vacancy	\$0	\$0	\$0
Health Care	\$32,199,561	\$29,224,735	\$32,227,813
Other Benefits	\$33,619,784	\$30,513,747	\$34,732,692
Graduate Asst., Fellowships & Student Waivers	\$21,050,365	\$17,313,056	\$21,851,376
Undergraduate Scholarships & Student Waivers	\$14,869,618	\$11,372,062	\$15,104,400
Utilities	\$8,844,826	\$7,765,750	\$8,999,109
Non-Personnel Expenses	\$24,648,349	\$21,985,072	\$19,260,430
Capital Expense	\$5,480,000	\$5,480,000	\$5,480,000
Other Transfers	\$2,086,387	\$14,643,281	\$2,147,070
Debt Service	\$10,388,068	\$10,388,068	\$14,656,706
General Fee Allocation	\$34,695,725	\$32,269,798	\$47,641,889
Subtotal Expense	\$374,024,850	\$350,873,708	\$391,357,319
Non Academic Affairs Commitments & Investments	\$525,000	\$525,000	\$3,130,746
Total Expense	\$374,549,850	\$351,398,708	\$394,488,065
Surplus / (Deficit) before Adjustments	\$1,918,031	\$20,448,204	\$9,228

FY2022 Oxford Campus Budget				
	FY2021 Budget	FY 2022	FY 2023	FY 2024
Revenue				
Undergraduate Net Instructional Revenue				
Incoming Class Instructional Fee	\$86,597,116	\$102,053,070	\$122,092,793	\$125,374,590
Incoming Class Base Financial Aid	\$31,761,936	\$40,488,912	\$58,702,472	\$60,842,639
Increased Price Incoming Class Financial Aid	\$670,736	\$975,882	\$1,236,087	\$1,281,903
Increased Discount Incoming Class	\$4,124,820	\$8,380,446	\$603,516	\$620,023
Incoming Class Net Instructional Revenue	\$50,039,624	\$52,207,830	\$61,550,718	\$62,630,024
Change in Incoming Class Net Instructional Revenue	(\$12,735,504)	\$2,254,858	\$9,342,888	\$1,079,307
Returning Student Instructional Fee	\$263,587,024	\$263,350,916	\$277,818,655	\$302,085,830
Returning Student Financial Aid	\$79,541,065	\$87,524,423	\$109,643,575	\$132,752,565
Returning Student Net Instructional Revenue	\$184,045,959	\$175,826,493	\$168,175,081	\$169,333,265
UG Total Instructional Fee	\$350,184,140	\$365,403,985	\$ 399,911,448	\$ 427,460,420
UG Total Financial Aid	\$ 116,098,557	\$ 137,369,663	\$ 170,185,650	\$ 195,497,130
UG Total Net Instructional Revenue	\$234,085,583	\$228,034,322	\$229,725,798	\$231,963,289
Graduate Gross Instructional Revenue				
GR Gross Instructional Revenue	\$26,562,335	\$31,135,319	\$31,615,317	\$32,247,623
Total Instructional Fee	\$376,746,475	\$396,539,304	\$431,526,765	\$459,708,043
Total Financial Aid	\$116,098,557	\$137,369,663	\$170,185,650	\$195,497,130
Total Net Instructional Revenue	\$260,647,918	\$259,169,641	\$261,341,115	\$264,210,913
Other Student Revenue				
UG General Fees	\$33,573,919	\$44,831,678	\$ 46,061,595	\$ 47,165,075
GR General Fees	\$3,010,273	\$3,300,081	\$3,419,308	\$3,487,695
State Support	\$64,609,621	\$67,681,775	\$68,290,911	\$68,290,911
Investment Income	\$6,390,000	\$14,900,000	\$14,900,000	\$14,900,000
Other Student Charges	\$2,596,500	\$2,596,500	\$2,596,500	\$2,596,500
All other Revenue	\$1,553,360	\$1,553,360	\$1,553,360	\$1,553,360
General Fees, State Support, Investments & Other	\$111,733,673	\$134,863,394	\$136,821,674	\$137,993,540
Revenue Sources before Transfers	\$372,381,591	\$394,033,036	\$398,162,790	\$402,204,453
Transfers In	\$4,086,289	\$ 464,258	\$464,258	\$464,258
Total Revenue Sources	\$376,467,880	\$394,497,294	\$398,627,048	\$402,668,711
Expense				
Salaries	\$185,832,166	\$188,309,835	\$189,255,835	\$189,701,835
Promotion & Tenure + Market Adjustments	\$310,000	\$946,000	\$446,000	\$446,000
Budgeted Divisional Salary & Benefit Vacancy	\$0	\$0	\$0	\$0
Health Care	\$32,199,561	\$32,227,813	\$32,955,012	\$33,697,603
Other Benefits	\$33,619,784	\$34,732,692	\$34,821,758	\$34,909,978
Graduate Asst., Fellowships & Student Waivers	\$21,050,365	\$21,851,376	\$22,224,929	\$22,605,952
Undergraduate Scholarships & Student Waivers	\$14,869,618	\$15,104,400	\$15,465,106	\$15,845,649
Utilities	\$8,844,826	\$8,999,109	\$9,400,149	\$9,813,221
Non-Personnel Expenses	\$24,648,349	\$19,260,430	\$22,819,072	\$23,255,525
Capital Expense	\$5,480,000	\$5,480,000	\$5,480,000	\$5,480,000
Other Transfers	\$2,086,387	\$2,147,070	\$2,147,070	\$2,147,070
Debt Service	\$10,388,068	\$14,656,706	\$14,593,785	\$14,599,597
General Fee Allocation	\$34,695,725	\$47,641,889	\$48,991,033	\$50,162,899
Subtotal Expense	\$374,024,850	\$391,357,320	\$398,599,749	\$402,665,330
Non Academic Affairs Commitments & Investments	\$525,000	\$3,130,746	\$0	\$0
Total Expense	\$374,549,850	\$394,488,066	\$398,599,749	\$402,665,330
Surplus / (Deficit) before Adjustments	\$1,918,031	\$9,228	\$27,298	\$3,381

Oxford Campus Revenue Trend



Oxford Campus

FY2022 Net Instructional Revenue for First Time Undergraduate Students

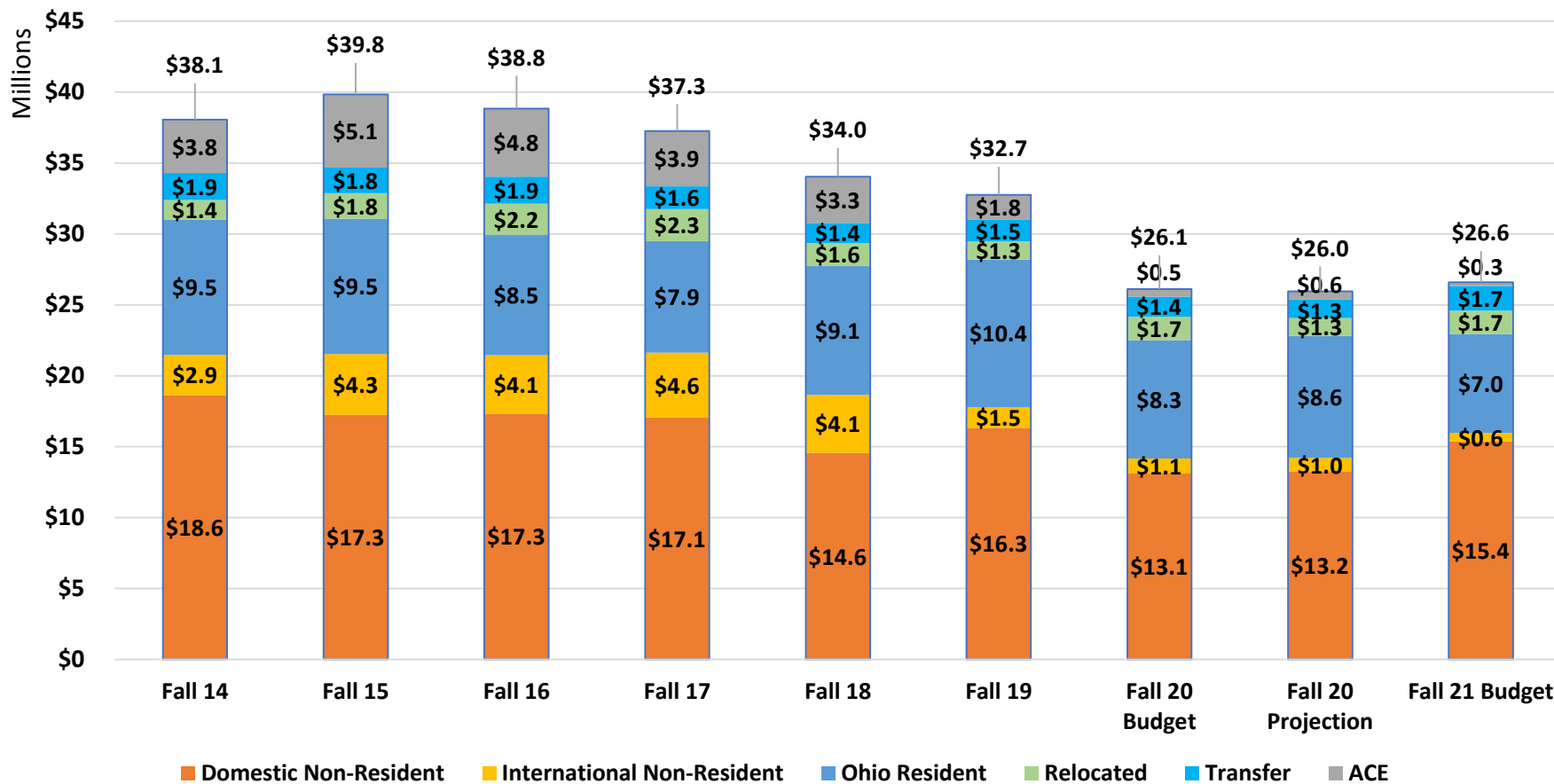
Fall Net Instructional Revenue by Entering Class & Student Type							
Student Type	FY17	FY18	FY19	FY20	FY21 Revised Budget	FY2021 Projection	FY22 Budget
First Time:							
Domestic Non-Res	\$ 28,527,897	\$ 29,536,278	\$ 25,967,446	\$ 29,683,792	\$ 25,244,730	\$ 25,437,213	\$ 30,261,135
International	\$ 6,777,239	\$ 7,910,957	\$ 7,299,532	\$ 2,659,428	\$ 1,911,785	\$ 1,902,465	\$ 1,163,104
Resident	\$ 14,243,519	\$ 13,324,897	\$ 15,889,915	\$ 18,713,137	\$ 15,941,183	\$ 16,508,548	\$ 13,732,123
Transfer	\$ 3,155,139	\$ 2,750,680	\$ 2,420,117	\$ 3,098,466	\$ 2,707,985	\$ 2,438,021	\$ 3,418,395
Relocates	\$ 3,744,346	\$ 3,966,114	\$ 2,851,082	\$ 2,563,931	\$ 3,179,831	\$ 2,565,008	\$ 3,123,857
ACE	\$ 8,261,620	\$ 5,039,194	\$ 6,010,170	\$ 3,341,229	\$ 1,054,111	\$ 1,101,716	\$ 509,216
Total	\$ 64,709,760	\$ 62,528,120	\$ 60,438,261	\$ 60,059,981	\$ 50,039,624	\$ 49,952,971	\$ 52,207,830
Year over Year % Change	2.4%	-3.4%	-3.3%	-0.6%	-16.7%	-16.8%	4.5%
Cohort Size	4,577	4,474	4,489	4,770	4,177	4,179	4,882

Oxford Campus

Fall Term Net Instructional Revenue from Incoming Class

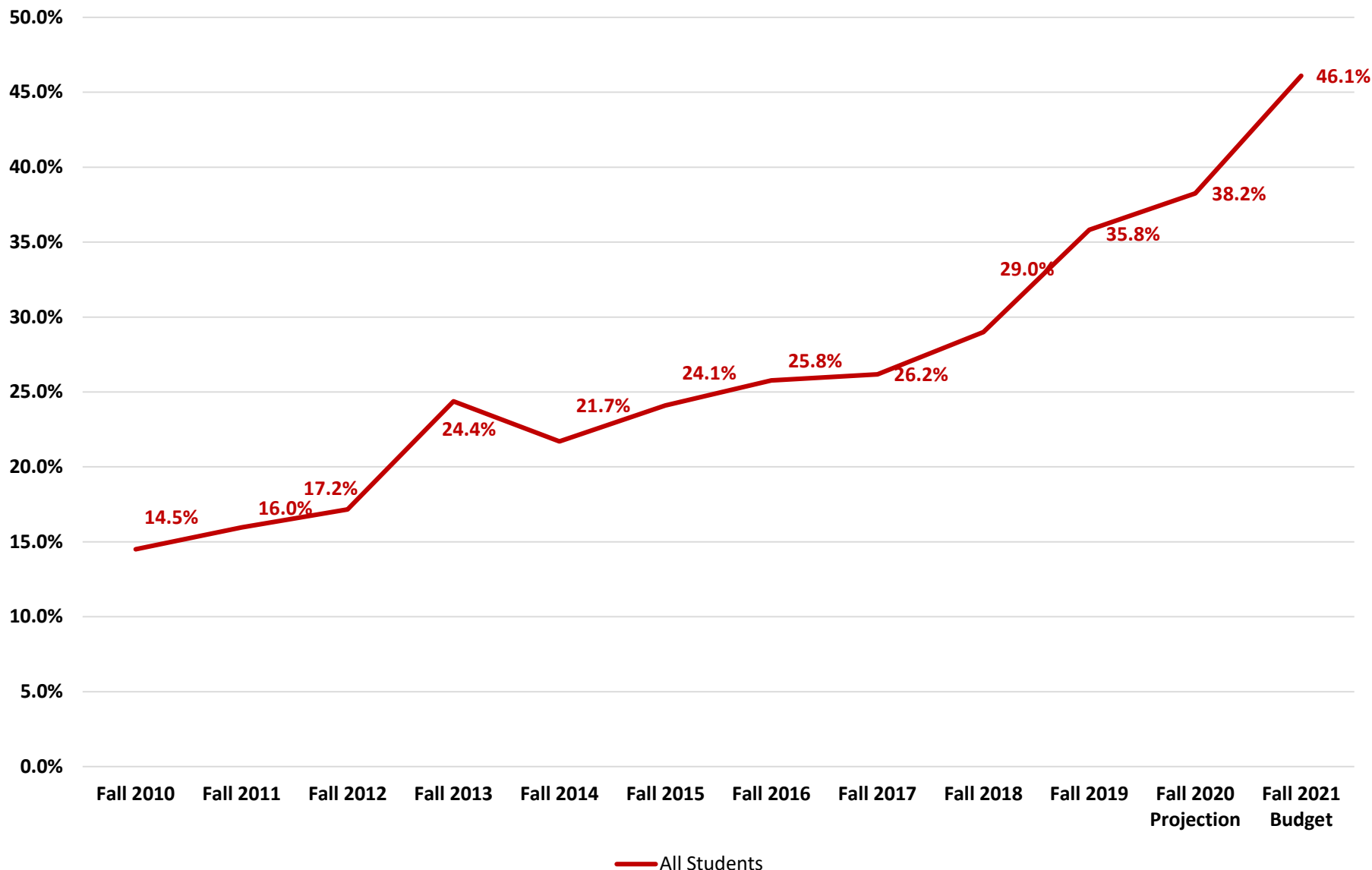
Fall 14 – Fall 21

Fall 15 - Fall 21 Net Instructional Revenue Comparison **Normalized to Fall 21**

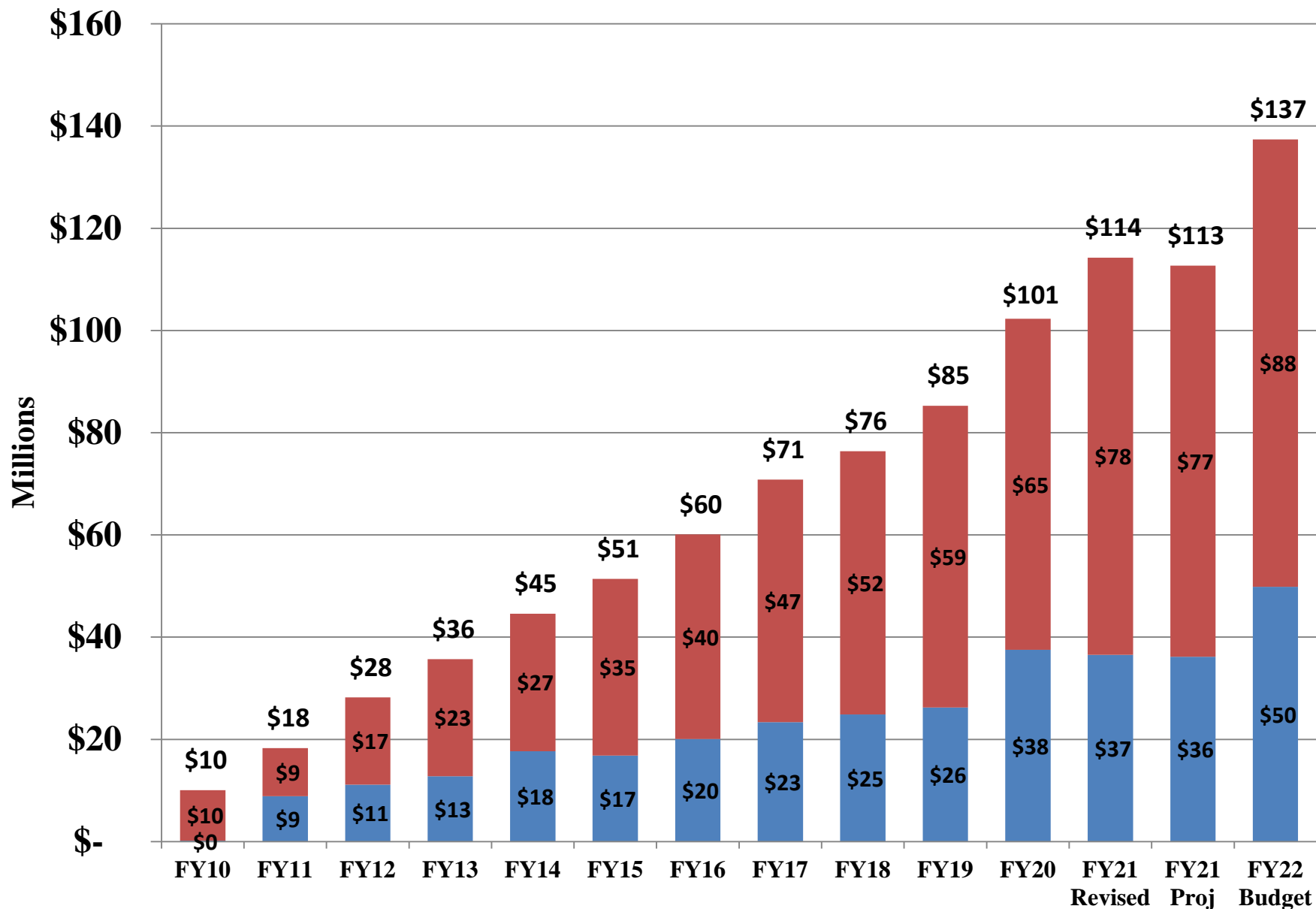


Oxford Campus

Financial Aid as a Percent of Incoming Class Tuition



■ Total Incoming Cohort **■ Total Continuing Cohort**



FY22 Auxiliary Enterprise Budget

	Armstrong	Goggin Ice	Intercollegiate	Marcum	Miscellaneous	Recreational
	Student Center	Center	Athletics *	Conference	Facilities	Sports Center
Revenue	\$ 119,200	\$ 1,696,500	\$ 7,235,743	\$ 1,284,852	\$ 108,000	\$ 2,456,255
Designated Revenue	\$ -	\$ 640,000	\$ 765,100	\$ 16,000	\$ -	\$ -
Restricted Revenue	\$ 50,000	\$ 1,000	\$ 2,211,770	\$ 2,000	\$ -	\$ 400,000
General Fee Support	\$ 5,798,049	\$ 4,242,278	\$ 16,858,134	\$ -	\$ 308,681	\$ 3,199,744
Expenses	\$ 1,897,959	\$ 3,134,794	\$ 24,271,163	\$ 1,277,259	\$ 174,941	\$ 4,958,551
Expense Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Designated Expenses	\$ -	\$ 640,000	\$ 765,100	\$ 16,000	\$ -	\$ -
Restricted Expenses	\$ 50,000	\$ 1,000	\$ 2,211,770	\$ 2,000	\$ -	\$ 400,000
Debt Service Interest	\$ 1,436,850	\$ 109,759	\$ -	\$ -	\$ 19,371	\$ -
Net Before Facility Renewal & Transfers	\$ 2,582,440	\$ 2,694,225	\$ (177,286)	\$ 7,593	\$ 222,369	\$ 697,448
Estimated Facility Renewal Change						
Debt Service Principal	\$ 1,013,150	\$ 1,713,195	\$ -	\$ -	\$ 289,310	\$ -
Transfer to CR&R	\$ 1,428,130	\$ 1,003,030	\$ -	\$ 7,593	\$ -	\$ 647,448
Other Transfers In/Out	\$ (141,160)	\$ 22,000	\$ 177,286	\$ -	\$ 66,941	\$ (50,000)
Net	\$ -	\$ (0)	\$ 0	\$ -	\$ -	\$ -
	Residence	Dining Halls		Transportation	Utility	
	Halls	and CCC	Shriver Center	Services	Enterprise	Total Auxiliary
Revenue	\$ 70,711,390	\$48,180,856	\$ 6,299,400	\$ 2,297,000	\$ -	\$ 140,389,196
Designated Revenue	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ 1,541,100
Restricted Revenue	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 2,674,770
General Fee Support	\$ -	\$ -	\$ 796,526	\$ 2,658,198	\$ -	\$ 33,861,610
Expenses	\$ 26,986,827	\$45,145,968	\$ 6,047,318	\$ 3,024,785	\$ 14,690,120	\$ 131,609,684
Expense Recoveries	\$ -	\$ -	\$ -	\$ -	\$ (23,618,943)	\$ (23,618,943)
Designated Expenses	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ 1,541,100
Restricted Expenses	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 2,674,770
<u>Debt Service Interest</u>	<u>\$ 16,618,644</u>	<u>\$ 1,531,906</u>	<u>\$ 3,099</u>	<u>\$ 153,546</u>	<u>\$ 392,365</u>	<u>\$ 20,265,540</u>
Net Before Facility Renewal & Transfers	\$ 27,105,919	\$ 1,502,982	\$ 1,045,509	\$ 1,776,867	\$ 8,536,458	\$ 45,994,524
Estimated Facility Renewal Change						\$ -
Debt Service Principal	\$ 19,992,530	\$ 1,813,273	\$ 42,685	\$ 1,381,051	\$ 1,912,017	\$ 28,157,211
Transfer to CR&R	\$ 6,848,102	\$ 47,765	\$ 1,004,209	\$ 945,816	\$ 2,180,541	\$ 14,112,634
Other Transfers In/Out	\$ (265,287)	\$ 358,056	\$ 1,385	\$ 550,000	\$ (4,443,900)	\$ (3,724,679)
Net	\$ (0)	\$ (0)	\$ 0	\$ -	\$ -	\$ 0

Strategic Initiatives



MIAMI UNIVERSITY

Academic Position Reallocation

Department	Reported thru July 2020		June 2021		Original Department or Funding Source
	Positions	Labor	Positions	Labor	
Art/Graphic Design	1	\$83,100			
Arts & Science Admin	1	\$56,785	1	\$58,170	Salary Savings
Chemical Paper & Biomed Engineering	2	\$353,916			
Commerce			1	\$77,560	Languages, Literature, and Writing
Computer & Information Technology			1	\$225,943	Salary Savings
Computer Science & Software Engineering	4	\$491,675			
Creative Arts Admin			1	\$59,555	Salary Savings
Economics	1	\$113,570			
Education, Health & Society Admin			2	\$119,110	Salary Savings
Educational Psychology			1	\$84,940	Family Science & Social Work
Electrical and Computer Engineering	2	\$238,220			
Emerging Tech in Bus & Design			2	\$182,820	Salary Savings
Engineering & Computing Admin			2	\$116,340	Salary Savings
Family Science & Social Work	1	\$92,795	1	\$84,940	Family Science & Social Work
Farmer School of Business			4	\$462,590	Salary Savings
Information Systems & Analytics			1	\$113,182	Finance
Languages, Literature & Writing			1	\$120,575	Salary Savings
Mathematical & Physical Science			1	\$60,869	Salary Savings
Mechanical and Manufacturing Engineering	3	\$344,865	2	\$210,520	College of Engineering
Nursing	2	\$195,285			
Provost's Office			3	\$713,355	Salary Savings
Regional Dean's Office			2	\$145,425	Salary Savings
Regional Development	1	\$83,100			
Regional Physical Facilities			2	\$132,960	Salary Savings
Sport Leadership & Management			1	\$83,100	Salary Savings
Statistics	1	\$103,875			
Finance	1	\$207,750			
Humanities & Creative Arts	1	\$69,250			
Regl Dean's Office	2	\$86,563			
Regl Enrollment & Admissions	2	\$59,555			
Academic Reallocation Total	25	\$2,580,303	28	\$3,051,956	

There are 216 positions totaling \$38.4 million in labor costs in the reallocation pool. The FY22 allocations for VAPS is \$24.6 million

Academic Positions Returned to Original Department

Department	Reported thru July 2020		June 2021		
	Positions	Labor	Positions	Labor	
Anthropology			1	\$146,120	
Art	1	\$66,063			
Arts & Science Admin	1	\$59,555			
Biological Sciences			1	\$83,331	
Biology	1	\$42,204	4	\$217,445	
Chemistry & Biochemistry	1	\$96,950			
Economics			1	\$152,350	
Educational Psychology			1	\$84,485	
Emerging Tech in Bus & Design			1	\$124,650	
English	1	\$105,260			
Family Science & Social Work			2	\$180,050	
Geography			1	\$128,470	
Global and Intercultural Studies	1	\$72,020			
Humanities & Creative Arts			1	\$69,250	
Institute for Environment & Sustainability			1	\$11,119	Includes 22 faculty positions, 4 unclassified positions, 1 classified position
Justice & Community Studies	1	\$65,095			
Kinesiology, Nutrition, & Health			1	\$137,792	
Languages, Literature, and Writing			1	\$72,020	
Math			1	\$72,020	
Mathematical & Physical Science	1	\$73,405			
Music	1	\$74,501			
Nursing			2	\$129,570	
Political Science	1	\$88,640	3	\$252,070	
Psychology			1	\$158,444	
Regional Student Services			1	\$101,105	
Regional Enrollment & Admissions			1	\$51,938	
Spanish & Portuguese	1	\$84,485			
Statistics			1	\$73,405	
Teacher Education	1	\$90,025			
Theatre			1	\$85,870	
Computer & Information Technology	1	\$96,950			
Total	13	\$1,015,152	27	2,331,503	

Boldly Creative Position Actions

Boldly Creative Fund Balance \$42,618,578

Proposal	Reported thru July 2020		June 2021		Total		Original Department and Funding Source
	Positions	Labor	Positions	Labor	Positions	Labor	
Center for Analytics & Data Science	4	\$423,810	1	\$152,350	5	\$576,160	Political Science
Healthcare Programs	5	\$569,235	9	\$963,960	14	\$1,533,195	Salary Savings, Nursing
Management	1	\$63,710			1	\$63,710	
Micro Credentials	1	\$92,795			1	\$92,795	
Engineering Initiative	1	\$102,490	2	\$207,750	3	\$310,240	English, Salary Savings
eLearning	4	\$419,655	10	\$613,555	14	\$1,033,210	Salary savings, various departments
Organizational Leadership			1	\$70,635	1	\$70,635	Sociology & Gerontology
Cybersecurity			2	\$296,390	2	\$296,390	Salary Savings
Boldly Creative Total	15	\$1,671,695	25	\$2,304,640	40	\$3,976,335	
Grand Total	40	\$4,251,998	53	\$5,356,596	93	\$9,608,594	

FY22 Regional Campus Budget



MIAMI UNIVERSITY

FY22 Regional Campus Budget Changes

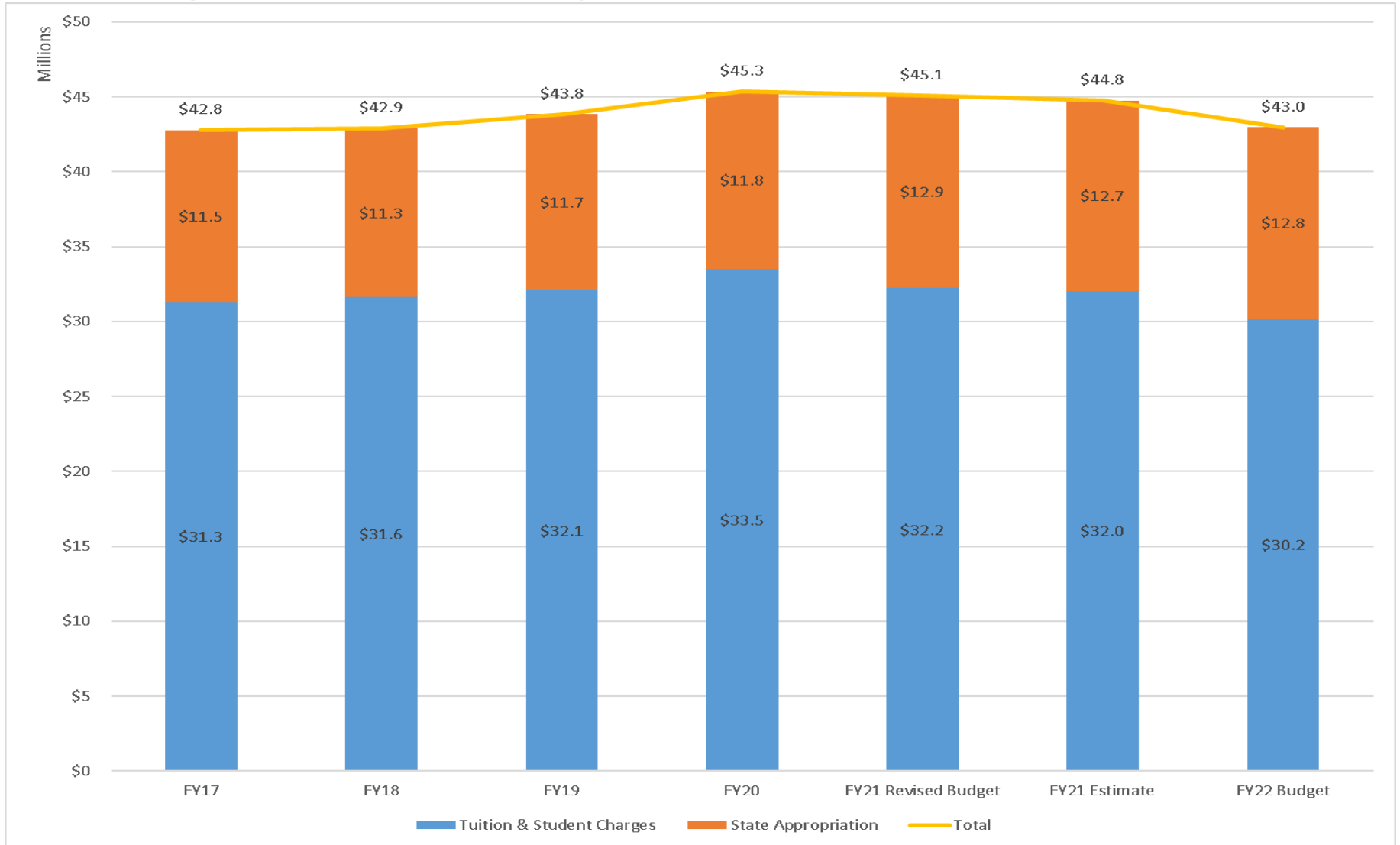
	Regionals	Hamilton	Middletown	VOALC
Salary Increment	\$ 688,209	\$ 406,627	\$ 281,582	\$ -
Promotion & Tenure	\$ 29,085	\$ 16,620	\$ 12,465	\$ -
Eliminate Position Runout Budgets	\$ (596,590)	\$ (360,887)	\$ (235,665)	\$ (38)
Other Changes	<u>\$ 136,752</u>	<u>\$ 29,986</u>	<u>\$ 106,766</u>	<u>\$ -</u>
FY21 Major Budget Changes	\$ 257,456	\$ 92,346	\$ 165,148	\$ (38)

FY22 Regional Campus Budget			
	FY21 Revised Budget	FY21 Projection	FY22 Budget
Revenue:			
Total UG Instructional Fee	\$32,261,625	\$32,010,196	\$30,340,237
Total UG Financial Aid	\$1,808,739	\$1,737,349	\$1,890,318
Total UG Net Instructional Revenue	\$30,452,886	\$30,272,847	\$28,449,919
Other Student Fees			
UG General Fees	\$1,492,778	\$1,497,164	\$1,457,285
GR General Fees	\$0	\$0	\$0
Other Student Fees	\$274,200	\$274,200	\$274,200
State Share in Instruction	\$11,898,298	\$11,678,420	\$11,790,717
Other from State (CCP)	\$977,844	\$1,028,575	\$1,004,059
All Other Revenue	\$189,902	\$189,902	\$189,902
Total Other Revenue	\$14,833,022	\$14,668,261	\$14,716,163
Total Revenue	\$45,285,908	\$44,941,108	\$43,166,082
Expenditures			
Salaries	\$26,701,712	\$26,701,712	\$26,818,390
Promotion & Tenure	\$51,000	\$51,000	\$21,000
Allowance for Unspent Salaries	(\$1,669,066)	(\$1,669,066)	(\$2,262,272)
Staff Benefits	\$5,095,030	\$5,095,030	\$5,068,993
Allowance for Unspent Benefits	(\$516,646)	(\$516,646)	(\$746,789)
Anticipated Benefit Redistribution	(\$210,938)	(\$210,938)	(\$158,203)
Healthcare	\$4,193,196	\$4,193,196	\$4,277,060
Operating Expense	\$5,272,721	\$5,272,721	\$5,308,259
Utilities	\$819,000	\$819,000	\$942,100
Other Transfers	\$837,290	\$841,676	\$784,722
Debt Service	\$61,741	\$61,741	\$61,646
Branch Campus Indirect Charge	\$3,195,689	\$3,195,689	\$3,051,177
Subtotal Expenses	\$43,830,730	\$43,835,116	\$43,166,083
New commitments & investments	\$0	\$0	\$0
Total Expenditures	\$43,830,730	\$43,835,116	\$43,166,083
Surplus/(Deficit)	\$1,455,178	\$1,105,992	(\$0)

Regional Campus FTE Enrollment Trends

Student Type	FY18	FY19	FY20	FY21 Revised budget	FY 21 Actuals	FY 22 Budget
First Time	741	659	784	571	562	615
Relocate	22	34	4	70	76	76
Transfer	231	167	212	171	188	176
College Credit Plus	199	168	160	154	154	154
ELC	94	125	151	103	104	70
Total First Time	1,287	1,153	1,311	1,069	1,084	1,091
Continuing	2,678	2,660	2,515	2,506	2,342	2,224
Total Undergraduate	3,965	3,813	3,826	3,575	3,426	3,315
Total Regional	3,718	3,517	3,404	3,219	3,061	3,041
Total ELC	247	296	422	356	365	274
Total Regionals	3,965	3,813	3,826	3,575	3,426	3,315

Regional Campus Revenue Trend



Questions?



MIAMI UNIVERSITY



BOARD OF TRUSTEES
ROUEBUSH HALL ROOM 212
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Tuition Ordinance 2021-04
Instructional, General, and Out of State Fees
Undergraduate Students at the Oxford Campus
2021-2022 Academic Year

WHEREAS, Miami University established the Miami University Tuition Promise program under Ohio Revised Code §3345.48; and

WHEREAS, the Ohio General Assembly's proposed legislation would limit the amount that tuition and fees may be increased by two percent (2%) for resident undergraduate students; and

WHEREAS, existing law also provides for tuition to rise for a tuition guarantee by the amount of change in the consumer price index for the past 36 months as of December 31, 2020; and

NOW, THEREFORE, BE IT ORDAINED: The Board of Trustees of Miami University authorizes an increase in the resident undergraduate tuition in the amount of 3.0% for the fall 2021 resident cohort; and

BE IT FURTHER ORDAINED: The Board of Trustees of Miami University authorizes a 2.0% increase in tuition for the non-resident fall 2021 cohort as shown on the attached table; and

BE IT FURTHER ORDAINED: The Board of Trustees of Miami University authorizes a 2.0% increase in tuition for continuing students not included in the Miami Tuition promise as shown below; and

BE IT FURTHER ORDAINED: The Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to adjust tuition rates to be consistent with provisions of the FY2022 – FY2023 biennial state operating budget; and

BE IT FURTHER ORDAINED: The Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this ordinance for part-time students and tuition rates for summer and winter terms; and

BE IT FURTHER ORDAINED: The Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to allocate the distribution of tuition between instructional and general fees; and

BE IT FURTHER ORDAINED: The Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to determine the allocation of the

general fee between the University Student Auxiliary Allocation and the Student Organization Allocation for the Oxford Campus; and

BE IT FURTHER ORDAINED: The Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to budget and expend, in accordance with general university procedures, the University Student Auxiliary Allocation for the Oxford Campus and authorizes the Vice President for Student Affairs to fund the Associated Student Government from the Student Organization Allocation.

*Approved by the Board of Trustees
June 25, 2021*



T. O. Pickerill II
Secretary to the Board of Trustees

Tuition Promise Per Term			
	FY21	FY22	%
	(Fall 2020 Cohort)	(Fall 2021 Cohort)	Change
Resident Student Tuition	\$8,012	\$8,252	3.0%
Career Services Fee	\$100	\$100	0.0%
	FY21	FY22	%
	(Fall 2020 Cohort)	(Fall 2021 Cohort)	Change
Non Resident Student Tuition	\$18,225	\$18,590	2.0%
Career Services Fee	\$100	\$100	0.0%

Continuing On Campus per Term			
	FY21	FY22	%
			Change
Resident Student	\$7,420	\$7,568	2.0%
	FY21	FY22	%
			Change
Non Resident Student	\$17,085	\$17,427	2.0%

Continuing Off Campus per Term			
	FY21	FY22	%
			Change
Resident Student	\$7,476	\$7,625	2.0%
	FY21	FY22	%
			Change
Non Resident Student	\$17,141	\$17,484	2.0%



BOARD OF TRUSTEES
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TUITION ORDINANCE O2021-05
Instructional, General, and Out of State Fees
Undergraduate Students at the Regional Campuses
2021-2022 Academic Year

WHEREAS, Miami University established the Miami University Tuition Promise program under Ohio Revised Code §3345.48; and

WHEREAS, the Ohio General Assembly through its legislation has limited the amount that tuition and fees may be increased by two percent (2%) for resident undergraduate students; and

WHEREAS, existing law also provides for tuition to rise for a tuition guarantee by the amount of change (1.8%) in the consumer price index for the past 36 months as of December 31, 2020; and

NOW, THEREFORE, BE IT ORDAINED: The Board of Trustees of Miami University authorizes an increase in the resident undergraduate tuition in the amount of 3.8% for the fall 2021 resident cohort; and

BE IT FURTHER ORDAINED: The Board of Trustees of Miami University authorizes a 2.0% increase in tuition for the non-resident fall 2020 cohort as shown in the attached table; and

BE IT FURTHER ORDAINED: The Board of Trustees of Miami University authorizes a 2.0% increase in lower division tuition and a 2.0% increase in upper division tuition for continuing non-resident students not included in the Miami Tuition promise as shown below; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves comprehensive tuition for non-resident students participating in the fully on-line programs presented on the attached table;

BE IT FURTHER ORDAINED: The Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to reduce the adopted tuition rates to be consistent with provisions of the FY2022 – FY2023 biennial state operating budget; and

BE IT FURTHER ORDAINED: The Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this ordinance for part-time students and tuition rates for summer and winter terms; and

BE IT FURTHER ORDAINED: The Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to allocate the distribution of tuition between instructional and general fees; and

BE IT FURTHER ORDAINED: The Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to determine the allocation of the general fee between the University Student Auxiliary Allocation and the Student Organization Allocation for the Oxford Campus; and

BE IT FURTHER ORDAINED: The Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to budget and expend, in accordance with general university procedures, the University Student Auxiliary Allocation for the Oxford Campus and authorizes the Vice President for Student Affairs to fund the Associated Student Government from the Student Organization Allocation.

*Approved by the Board of Trustees
June 25, 2021*



T. O. Pickerill II
Secretary to the Board of Trustees

Tuition Promise Per Term			
	FY21	FY22	%Change
	(Fall 2020 Cohort)	(Fall 2021 Cohort)	
Resident Student			
Tuition	\$3,165	\$3,285	3.8%
Career Services Fee	\$100	\$100	0.0%
Non Resident Student			
Tuition	\$8,566	\$8,738	2.0%
Career Services Fee	\$100	\$100	0.0%

Continuing Lower Division per Term			
	FY21	FY22	%Change
Resident Student	\$2,691	\$2,745	2.0%
Non Resident Student			
	FY21	FY22	%Change
	\$7,819	\$7,976	2.0%

Continuing Upper Division per Term			
	FY21	FY22	%Change
Resident Student	\$4,068	\$4,149	2.0%
Non Resident Student			
	FY21	FY22	%Change
	\$9,232	\$9,417	2.0%

Online Programs Non-Resident Tuition (Per Credit Hour)	
	<u>FY22</u>
Bachelor of Science in Health Communicator	\$350
RN-BSN Completion Program	\$350
Bachelor of Science in Commerce	\$350
Bachelor of Arts or Bachelor of Science, Liber	\$350
Associate of Applied Business	\$350
Bachelor of Science in Health Communication	\$350
Non-Resident Tuition for Regional Online Programs	\$350
Bachelor of Science in Commerce - Sales Management	\$350
Bachelor of Science in Commerce - Digital Commerce	\$350
Bachelor of Arts in Health Information Techn	\$350



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TUITION ORDINANCE O2021-06

**Instructional, General, and Out of State Fees, and Comprehensive Charges
Graduate Students at all Campuses
2021-2022 Academic Year**

WHEREAS, Miami University is committed to providing a quality and affordable education and services to its graduate students; and

WHEREAS, the Board of Trustees of Miami University annually adopts tuition (instructional and general fees) and an out-of-state surcharge for graduate students on all campuses; and

WHEREAS, the University has identified new graduate program offerings that have unique costs and market conditions; and

WHEREAS, in an attempt to meet state economic development and educational attainment goals, retain talent in the state of Ohio, and to increase graduate enrollment, tuition in programs with specific graduate comprehensive tuition rates will include a waiver of the out of state surcharge for non-resident students; and

WHEREAS, the Chancellor of the Ohio Department of Higher Education has approved the waiver of the non-resident surcharge for non-resident students enrolled in graduate programs with comprehensive tuition rates;

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees adopts standard graduate tuition for Ohio residents (must meet Miami University's residency regulations) and combined tuition and out-of-state surcharge for nonresident graduate students at all campuses as presented on the attached table; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves a program specific comprehensive tuition for the graduate certificates and degrees that have unique costs and market conditions presented on the attached table; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this Ordinance including fees for part-time students and fees for summer and winter terms.

*Approved by the Board of Trustees
June 25, 2021*

T. O. Pickerill II
Secretary to the Board of Trustees

**Miami University
Graduate Tuition
Fall 2021**

Academic Year Full-Time (12 or more credit hours per semester)						
	<u>Ohio Resident</u>			<u>Nonresident</u>		<u>%</u>
	<u>2020-2021</u>	<u>2021-2022</u>	<u>% Change</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>Change</u>
Tuition	\$7,329	\$7,475	2.0%	\$16,374	\$16,702	2.0%

Academic Year Part-Time (Per credit hour up to 11 credit hours)						
	<u>Ohio Resident</u>			<u>Nonresident</u>		<u>%</u>
	<u>2020-2021</u>	<u>2021-2022</u>	<u>% Change</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>Change</u>
Tuition	\$611	\$623	2.0%	\$1,365	\$1,392	2.0%

Summer and Winter Term - Part-Time (Per credit hour)						
	<u>Ohio Resident</u>			<u>Nonresident</u>		<u>%</u>
	<u>2020-2021</u>	<u>2021-2022</u>	<u>% Change</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>Change</u>
Tuition	\$558	\$569	2.0%	\$1,312	\$1,338	2.0%

Program Specific Graduate Comprehensive Tuition (Per Credit Hour)				
Tuition for Non-Resident includes a 100% Waiver of Nonresident Surcharge				
	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
New Programs:				
Special Education Online Hybrid (SEOH) for Paraprofessionals	--	--	--	\$375
Master's in Entrepreneurship and Emerging Technology	--	--	--	\$995
Continuing Programs:				
Masters in Business Management	--	--	\$995	\$995
Master in Science - Business Analytics	--	--	\$995	\$995
Interdisciplinary Certificate in Aging & Entrepreneurship	\$600	\$600	\$600	\$600
Experience Design Master of Fine Arts	\$964	\$964	\$964	\$964
Special Education Online Hybrid (SEOH)	\$835	\$625	\$625	\$625
Craftsummer	\$285	\$285	\$285	\$285
Ohio Writing Project Master of Arts in Teaching	\$280	\$280	\$280	\$280
Project Dragonfly Advanced Inquiry Program	\$475	\$475	\$475	\$520
Project Dragonfly Global Field Program	\$300	\$300	\$300	\$395
Master of Sciene in Criminal Justice	\$525	\$525	\$525	\$525
Graduate Certificate in Analytics	\$964	\$964	\$964	\$964
Low Residency Master of Fine Arts	\$759	\$759	\$759	\$759
Master of Arts in Social Work	\$700	\$700	\$700	\$700
Professional MBA	\$1,050	\$1,050	\$1,050	\$1,050
Master of Educational Psychology	--	\$650	\$650	\$650



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APPROPRIATION ORDINANCE O2021-07

BE IT ORDAINED: by the Board of Trustees that the Operating Budget for Fiscal Year 2021-22, as presented at this meeting, be and it hereby is enacted with the following current expenditures and transfers for the major purposes as follows:

General Fund Expenditures	
Salaries	\$213,832,950
Staff Benefits	\$75,401,566
Scholarships, Fellowships & Fee Waivers	\$176,215,759
Financial Aid Support	(\$139,259,983)
Utilities	\$14,342,429
Support Expense	<u>\$30,019,929</u>
Sub-Total General Fund Expenditures	\$370,552,650
General Fund Transfers	
Debt Service (Mandatory)	\$15,149,873
General Fee & Other (Non-Mandatory)	<u>\$58,225,415</u>
Total General Fund	\$443,927,938
Designated Funds	\$53,188,316
Restricted Funds	\$83,670,286
Auxiliary Enterprises:	
Expenditures	\$107,990,741
Debt Service (Mandatory)	\$48,422,751
Other Transfers	<u>\$18,847,694</u>
Total Auxiliaries	<u>\$175,261,186</u>
TOTAL	\$756,047,726

Be It Further Ordained: that the Senior Vice President for Finance and Business Services and Treasurer, with the approval of the President, may make such adjustments as are necessary in the operating budget within the limits of available funds or within the limits of additional income received for a specific purpose (“restricted funds”); and

Be It Further Ordained: that the appropriation for fiscal year 2022 includes funding for a 2% increment pool to be awarded to the employees of Miami University as determined by the President of the University; and

Be It Further Ordained: that the Board of Trustees, in recognition of the extraordinary service of Miami’s faculty and staff, and in the absence of a salary or wage increment for employees for 2020-2021, directs the Senior Vice President for Finance and Business Services to allocate from the fiscal year 2020-2021 budget sufficient funds to make a one-time honorarium

payment of \$750 for full-time employees whose base salary or annualized hourly base earnings are \$75,000 or less and 1% of the full-time employees' base salary or annualized hourly base earnings based on eligibility requirements established by the president of the University in recognition of the contributions of Miami University employees who have worked tirelessly and selflessly to meet the needs of students and the University throughout the pandemic.

Be It Further Ordained: that the Board of Trustees expresses its deepest gratitude for the exceptional dedication, hard work and contributions of the faculty and staff of Miami University during the pandemic, which has surely been one of the most challenging periods in the history of the University.

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Lwp8'47, 2021*



T. O. Pickerill II
Secretary to the Board of Trustees



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TUITION ORDINANCE O2021-08

Miscellaneous Fees 2021-22 Academic Year

WHEREAS, Miami University (University) is committed to providing affordable access to a quality education and services for its students; and

WHEREAS, the University is authorized by the Ohio General Assembly to establish user fees for services not generally covered by tuition and not uniformly assessed to all students; and

WHEREAS, predictability in the cost of higher education is an important step to improving the affordability for students and families, and

WHEREAS, the University has adopted the Miami University Tuition Promise in accordance with Ohio Revised Code 3345.48 and is recommending separate miscellaneous fee schedules for each cohort under the Tuition Promise program while returning students will be assessed miscellaneous fees based on the historic fee schedule as modified by this ordinance;

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees adopts the attached changes to miscellaneous fees for academic year 2021-22, and except as otherwise specified, the fees apply to all campuses; and

BE IT FURTHER ORDAINED: that fees adopted by prior action of the Board are hereby reauthorized at their previously adopted rates; and

BE IT FURTHER ORDAINED: the miscellaneous fee schedule established for students enrolling for the first time in academic year 2021-22 will remain in effect for four years according to the provisions of the Miami University Tuition Promise; and

BE IT FURTHER ORDAINED: in case of dispute, fees must be paid in full unless specific arrangements have been authorized in writing by the Senior Vice President for Finance and Business Services or his designee; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services is authorized to approve changes in the fees stated above to align with the provisions of the enacted biennial operating budget and to approve new fees consistent with those stated above subject to annual confirmation by this Board.

*Approved by the Board of Trustees
June 25, 2021*

T. O. Pickerill II
Secretary to the Board of Trustees

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

New Fees
Fee Increased
Notification
Fee Decreased/Removed

Table 1: Fee Changes Applying to All Students

Fee	Notes	2020-2021	Proposed 2021-2022
Fines and Fees			
Livescribe SmartPen Accessories Reimbursement		0.00	25.00
International Student Exchange Deposit			
Exchange Student Deposit-Business		1,000.00	0.00
MUDEC			
Luxembourg Student Residency Permit Fee, per semester		75.00	0.00
Transportation Fee for MUDEC students, per semester	11	105.00	105.00
MUDEC Apartment (instead of host family)-Fall or Spring full semester		0.00	3,050.00
MUDEC Apartment (instead of host family)-Full Summer		0.00	1,708.00
MUDEC Apartment (instead of host family)-Partial Summer		0.00	976.00
MUDEC Apartment Damage Deposit (refundable at end of semester if no damage)		0.00	500.00
Patterson Place			
Room Charge		50.00	0.00
Special Course/Lab Charges-Oxford Campus			
Art-ART 650		100.00	0.00
Enrollment in EDL100 for Myers-Briggs and Strong Interest Testing		32.00	0.00
Kinesiology and Health Sports Leadership Management-Goggin Ice Center Classes-(broomball, hockey, & skating)	11	60.00	60.00
Kinesiology and Health KNH Sports Leadership Management SLM 150.A	11	180.00	180.00
Kinesiology and Health KNH Sports Leadership Management SLM 150.B	11	180.00	180.00
Kinesiology and Health KNH Sports Leadership Management SLM 150.C	11	180.00	180.00
Kinesiology and Health KNH Sports Leadership Management SLM 150.E	11	330.00	330.00
Kinesiology and Health KNH Sports Leadership Management SLM 150.F	11	330.00	330.00
Kinesiology and Health KNH Sports Leadership Management SLM 150.H	11	330.00	330.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

New Fees
Fee Increased
Notification
Fee Decreased/Removed

Table 2: Fee Changes Applying to Continuing Students Prior to Fall 2016

Fee	Notes	2020-2021	Proposed 2021-2022
CEC Premium			
Oxford Campus College of Engineering and Computing Majors, part-time, taking 1-11 credit hours, per credit hour		33.25	40.00
College of Engineering and Computing Majors, full-time, taking 12 or more credit hours, per semester		400.00	475.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

New Fees
Fee Increased
Notification
Fee Decreased/Removed

Table 3: Fees Applying to Miami Tuition Promise Fall 2021 Cohort

Fee	Notes	2020-2021	Proposed 2021-2022
Admission Fee			
Oxford Campus Enrollment Fee	1	95.00	95.00
University Contract Confirmation Deposit	1	330.00	330.00
American Culture and English			
American Culture and English (ACE) Program fee (Repeating Students)		500.00	500.00
American Culture and English Program (ACE) program fee		1,000.00	1,000.00
IHAWK Pre-Semester American Academic Culture (PAAC) program fee		750.00	750.00
Application Fee			
Oxford Campus-Admission to Graduate Degree Programs		50.00	50.00
Oxford Campus-Admission to Graduate Non-Degree Status		20.00	20.00
Oxford Campus-Admission to Undergraduate Programs		50.00	50.00
Oxford Campus-International Students		70.00	70.00
Oxford Campus-Transient Students		50.00	50.00
Oxford Campus-Unclassified Students		50.00	50.00
Bursar Miscellaneous Charges			
Late Payment		150.00	150.00
Late Registration (each Monday after the final date, an additional \$27.00)		27.00	27.00
Business School Premium			
Oxford Campus Business School Courses, per credit hour		110.00	110.00
Career Exploration and Testing Center Charges			
Career Testing, each career assessment		16.00	16.00
Enrollment in EDL100 for Myers-Briggs and Strong Interest Testing (three standardized career assessments)		32.00	32.00
Career Fee			
Career Fee	9	100.00	100.00
CEC Premium			
Oxford Campus College of Engineering and Computing Majors, full-time, taking 12 or more credit hours, per semester		400.00	475.00
Oxford Campus College of Engineering and Computing Majors, part-time, taking 1-11 credit hours, per credit hour		33.25	40.00
Child Care Programs-Hamilton Campus-Students			
Campus Kids Full-time Rate (4/5 day)	11	3360.00/3120.00	3360.00/3120.00
Campus Kids Registration, one child/each additional	11	50.00/25.00	50.00/25.00
Campus Kids Three Day Semester Rate	11	2400.00/2160.00	2400.00/2160.00
Campus Kids Two Day Semester Rate	11	2000.00/1840.00	2000.00/1840.00
Chinese Proficiency Tests - Confucius Institute			
Chinese Proficiency Test (HSK, BCT, and YCT) -- fee based on candidate's level and test module		20.00-70.00	20.00-70.00
Code of Conduct Violations			
Code of Conduct Administration Charges, per incident		50.00	50.00
Ethics and Integrity Mandatory Program		200.00	200.00
Commencement/Degree Application Fee			
Certificate Program		10.00	10.00
Diploma Replacement (re-issue)-With Case, Master's		34.00	34.00
Diploma Replacement (re-issue)-With Case, Undergraduate		34.00	34.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Diploma Replacement (re-issue)-Without Case		29.00	29.00
Doctoral Degree-Diploma and Hood		200.00	200.00
Master's and Specialist's Degrees	1	35.00	35.00
Thesis Microfilming and Binding		80.00	80.00
Community Engagement and Services			
Community Plunge (early move-in experience)		130.00	130.00
Service Learning Courses Utilizing Community Engagement and Services Office		50.00	50.00
Compass Accuplacer Assessment-Hamilton Campus			
Compass Accuplacer Assessment Retake Fee-one per semester, per subject	1	10.00	10.00
Compass Accuplacer Assessment-Middletown Campus			
Compass Accuplacer Assessment Retake Fee-one per semester, per subject	1	10.00	10.00
Computer Printing Charge			
Computer Printing Charge-Black and White, per copy		0.10	0.10
Computer Printing Charge-Color, per copy		0.25	0.25
Conference Fee			
Perlmutter Conference No Show Fee		21.00	21.00
Credit Workshops			
iDiscovery Program Fee		200.00	200.00
Data and Video Network			
Fee for Non-warranty computer and associated repair (including labor)		Actual Cost	Actual Cost
Network copyright notification-First incident		100.00	100.00
Network copyright notification-Second incident and more		200.00	200.00
Workstation Remediation Fee for Non-Miami Laptops		Actual Cost	Actual Cost
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)			
Regional Campuses Network Fee-Per Semester Fee		18.00	18.00
Diversity Affairs			
MADE Deposit		60.00	60.00
E-Learning-Hamilton Campus			
All online, partially online (hybrid), and interactive video courses per credit hour		35.00	35.00
E-Learning-Middletown Campus			
All online, partially online (hybrid), and interactive video courses per credit hour		35.00	35.00
English Department			
English-Proficiency Exam		30.00	30.00
English Language Center			
English Language Center Intensive English Program Fee Level 1-3 (19 contact hours)		6,600.00	6,600.00
English Language Center Program Fee Levels 1-4		1,000.00	1,000.00
Fine Arts Program Fee			
Architecture/Interior Design Majors, per semester		50.00	50.00
Music Majors, per semester		50.00	50.00
Global Initiatives			
Graduate International Student Orientation and Integration Service Fee		100.00	100.00
International Sponsored Student Fee - Per Semester		500.00	500.00
International Student Exchange Student Deposit	9	1,000.00	1,000.00
International Travel Insurance Pass Through Fee		58.00	58.00
Non-credit Program Enrollment Fee		0.00 - 3,500.00	0.00 - 3,500.00
Non-credit Program Materials Fee		0.00 - 350.00	0.00 - 350.00
Program Fee		0.00 - 15,000.00	0.00 - 15,000.00
Study Abroad Administration Fee (Non-Miami organized programs)		175.00	175.00
Study Abroad/Away Administration Fee (Faculty-led Miami programs)		175.00	175.00
Undergraduate International Student Orientation and Integration Service Fee		200.00	200.00
Workshop Administrative Fee		25.00	25.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Goggin Ice Center			
Intramural Leagues-Broomball (1 season with 8 games each)		175.00	175.00
Intramural Leagues-Broomball (10 games)		200.00	200.00
Intramural Leagues-Broomball (2 seasons with 6 games each)		155.00	155.00
Intramural Leagues-Hockey (1 seasons with 8 games each)		410.00	410.00
Intramural Leagues-Hockey (10 games)		500.00	500.00
Intramural Leagues-Hockey (2 seasons with 6 games each)		365.00	365.00
Identification Card Replacement Charge			
Identification Card Replacement Charge-Hamilton Campus		20.00	20.00
Identification Card Replacement Charge-Middletown Campus		20.00	20.00
Identification Card Replacement Charge-Oxford Campus		35.00	35.00
International Student Exchange Deposit			
Exchange Student Deposit-Business	9	1,000.00	1,000.00
Intrafraternity Council			
Fraternity Recruitment		30.00	30.00
Sorority Recruitment		30.00	30.00
Learning Assistance Tutoring Charges			
Learning Assistance-Oxford Campus-Tutoring sessions-no show fee		15.00	15.00
Library Fines and Fees			
3D Printing		\$0.25 per gram	\$0.25 per gram
Camera Tripod, Maximum		15.00	15.00
Camera Tripod, Overdue charge, per hour		0.50	0.50
Camera Tripod, Processing fee		10.00	10.00
Camera Tripod, Replacement cost		30.00	30.00
Digital Translator Replacement Fee		160.00	160.00
Digital Voice Recorder, Maximum		15.00	15.00
Digital Voice Recorder, Overdue charge, per hour		0.50	0.50
Digital Voice Recorder, Processing fee		25.00	25.00
Digital Voice Recorder, Replacement cost		65.00	65.00
Financial Calculator Overdue charge, per hour		0.50	0.50
Financial Calculator, Maximum		15.00	15.00
Financial Calculator, Processing fee		10.00	10.00
Financial Calculator, Replacement cost		60.00	60.00
Firewire Cable, Maximum		15.00	15.00
Firewire Cable, Overdue charge, per hour		0.50	0.50
Firewire Cable, Processing fee		10.00	10.00
Firewire Cable, Replacement cost		5.00	5.00
Graphing Calculator Overdue charge, per hour		0.50	0.50
Graphing Calculator, Maximum		15.00	15.00
Graphing Calculator, Processing fee		10.00	10.00
Graphing Calculator, Replacement cost		130.00	130.00
Head Phones-Maximum		15.00	15.00
Head Phones-Overdue charge, per hour		0.50	0.50
Head Phones-Processing fee		10.00	10.00
Head Phones-Replacement cost		10.00	10.00
IPad-(in library use only)-Billing fee (non-refundable)	4	25.00	25.00
IPad-(in library use only)-Overdue iPad, per hour (maximum of \$100.00)		5.00	5.00
IPad-(in library use only)-Replacement charge iPad		900.00	900.00
Laptop Computer or Digital Camera (in library use only)-Billing fee (non-refundable) (6)	4	25.00	25.00
Laptop Computer or Digital Camera (in library use only)-Overdue laptop, per hour (maximum of \$100.00)		5.00	5.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Laptop Computer or Digital Camera (in library use only)-Replacement charge laptop - Macintosh		1,300.00	1,300.00
Laptop Computer or Digital Camera (in library use only)-Replacement charge laptop - Windows		1,000.00	1,000.00
Laptop Computer or Digital Camera (in library use only)-Replacement Charge-Digital Camera		150.00	150.00
Laptop Computer or Digital Camera (in library use only)-Replacement Charge-Digital Camera Accessories (at cost)		at cost	at cost
Laptop/data projector, Maximum		15.00	15.00

Laptop/data projector, Overdue charge, per hour		0.50	0.50
Laptop/data projector, Processing fee		30.00	30.00
Laptop/data projector, Replacement cost		500.00	500.00
Miami Libraries-Overdue Books, per book maximum		15.00	15.00
Miami Libraries-Overdue Books, per book/per day		0.50	0.50
Miami Libraries-Overdue Reserved Materials, each additional hour		0.75	0.75
Miami Libraries-Overdue Reserved Materials, first hour		2.50	2.50
Miami Libraries-Overdue Reserved Materials, maximum		24.25	24.25
Miami Libraries-Recalled Books, per book (student)/maximum		24.25	24.25
Miami Libraries-Recalled Books, per book (student)/per day		0.75	0.75
Miami Libraries-Replacement, per book, actual cost		actual cost	actual cost
Miami Libraries-Replacement, per book, billing		10.00	10.00
Miami Libraries-Replacement, per book, cataloging and processing		30.00	30.00
Miami Libraries-Replacement, per book, minimum		75.00	75.00
Microphone for Mac or PC, Maximum		15.00	15.00
Microphone for Mac or PC, Overdue charge, per hour		0.50	0.50
Microphone for Mac or PC, Processing fee		10.00	10.00
Microphone for Mac or PC, Replacement cost		15.00	15.00
Miscellaneous Items for Sale-Batteries		at cost	at cost
Miscellaneous Items for Sale-CD, blank		1.00	1.00
Miscellaneous Items for Sale-Data storage device (Jump Drive)		actual cost	actual cost
Miscellaneous Items for Sale-DVD, blank		1.00	1.00
Miscellaneous Items for Sale-Earplugs, per pair		0.25	0.25
Miscellaneous Library Fees-Private Study Carrels (re-key for lost key)		25.00	25.00
Miscellaneous Library Fees-Storage locker keys (replacement)		7.00	7.00
Network Cables-Maximum		15.00	15.00
Network Cables-Overdue charge, per hour		0.50	0.50
Network Cables-Processing fee		10.00	10.00
Network Cables-Replacement cost		5.00	5.00
Nintendo 3Ds Overdue charge, per hour		0.50	0.50
Nintendo 3Ds, Maximum		15.00	15.00
Nintendo 3Ds, Processing fee		10.00	10.00
Nintendo 3Ds, Replacement cost		250.00	250.00
OhioLINK Overdue Books, per book/Maximum		50.00	50.00
OhioLINK Overdue Books, per book/per day (1-30 days)		0.50	0.50
OhioLINK Overdue Books, per book/per day (31st day), late/overdue		35.00	35.00
OhioLINK, Replacement, per book		75.00	75.00
OhioLINK, Replacement, per book, cataloging and processing fee,		25.00	25.00
Portable DVD Player, Maximum		15.00	15.00
Portable DVD Player, Overdue charge, per hour		0.50	0.50
Portable DVD Player, Processing fee		10.00	10.00
Portable DVD Player, Replacement cost		150.00	150.00
Portable Public Address System, Maximum		15.00	15.00
Portable Public Address System, Overdue charge, per hour		0.50	0.50

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Portable Public Address System, Processing fee		30.00	30.00
Portable Public Address System, Replacement cost		100.00	100.00
Steady Cam, Maximum		15.00	15.00
Steady Cam, Overdue charge, per hour		0.50	0.50
Steady Cam, Processing fee		10.00	10.00
Steady Cam, Replacement cost		150.00	150.00
Study Room Keys-Maximum		15.00	15.00
Study Room Keys-Overdue charge, per hour		0.50	0.50
Study Room Keys-Processing Fee		10.00	10.00
Study Room Keys-Replacement Cost		10.00	10.00
Tripod Dolly, Maximum		15.00	15.00
Tripod Dolly, Overdue charge, per hour		0.50	0.50
Tripod Dolly, Processing fee		10.00	10.00
Tripod Dolly, Replacement cost		60.00	60.00
Video Monitor Cable, Maximum		15.00	15.00
Video Monitor Cable, Overdue charge, per hour		0.50	0.50
Video Monitor Cable, Processing fee		10.00	10.00

Video Monitor Cable, Replacement cost		5.00	5.00
MUDEC			
Deposit upon application for the academic year (no refund)		25.00	25.00
Housing deposit upon acceptance for the given semester	7	250.00	250.00
Jumbo pass for MUDEC students, per semester Transportation Fee for MUDEC students, per semester		105.00	105.00
Mobile Internet Access and Telephone, per semester		185.00	185.00
MUDEC Study Tours, per semester		1,800.00	1,800.00
Orientation fee (one-time per student)		90.00	90.00
Partial Board (4 meal voucher per week), per semester		820.00	820.00
Room and Continental Breakfast (reside w/host family)-Fall Semester		1,835.00	1,835.00
Room and Continental Breakfast (reside w/host family)-Spring Semester		1,835.00	1,835.00
Student Activity Fee, per semester		85.00	85.00
Study Abroad Administration Fee		125.00	125.00
Music			
Music-MUS 216, Applied Music for music theater minors		85.00	85.00
Music-Music lesson fees	2,3	175.00	175.00
Oxford Pathways Program			
Pathways Student Fee		90.00	90.00
Panhellenic			
Sorority Recruitment - Late Registration		20.00	20.00
Parking Fees and Fines-Hamilton and Middletown Campuses			
Blocking any access road		15.00	15.00
Disregarding traffic control device		15.00	15.00
Failure to display parking permit		15.00	15.00
Hazardous operation		75.00	75.00
Illegal Parking-Parking by a non-handicapped driver in a space reserved for the handicapped		100.00	100.00
Illegal Parking-Parking in a restricted area		15.00	15.00
Illegal Parking-Parking on the grass		15.00	15.00
Speeding		30.00	30.00
Unregistered vehicle		10.00	10.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Parking Fees and Fines-Oxford Campus			
Event Parking-Lot Attendant-charged to MU Departments/Organizations, per hour		25.00	25.00
Event Parking-Lot/Space Reservation Fee-charged to MU Departments/Organizations, fee per reserved space		1.00 - 5.00	1.00 - 5.00
Faculty and staff Garage permit, per year		425.00	425.00
Faculty and staff RED area annual permit, per year		125.00	125.00
Faculty and staff RED area annual permit, per year-2 person carpool		30.00	30.00
Faculty and staff RED area daily permit, per day		2.00	2.00
Faculty, Staff, or Department Dedicated Parking Space		425.00	425.00
Failure to display valid permit/Improper display		35.00	35.00
Handicap Parking Violation		250.00	250.00
Illegal or improper parking (loading/service area, outside designated space, prohibited parking, prohibited yellow zone)		75.00	75.00
Illegal parking in restricted area		75.00	75.00
Illegal parking on grass/sidewalk		75.00	75.00
Impoundment/immobilization (cars, trucks, motorcycles, etc)		200.00	200.00
Impoundment/immobilization (electronic or motorized scooters)		75.00	75.00
E-scooter Citation Fee		25.00	25.00
Daily Storage Fee E-scooter		5.00/day	5.00/day
Overtime at meter		10.00	10.00
Overtime at timed zone		25.00	25.00
Oxford campus parking garage rates-Campus Ave. garage-Daily maximum rate		10.00	10.00
Oxford campus parking garage rates-Campus Ave. garage-Garage Parking Vouchers		5.00	5.00
Oxford campus parking garage rates-Campus Ave. garage-Lost ticket fee		25.00	25.00
Oxford campus parking garage rates-Campus Ave. garage-Parking rate per first hour/per additional hours		1.00/.50	1.00/.50
Oxford campus parking garage rates-Engineering Bldg. garage-Daily maximum rate		15.00	15.00
Oxford campus parking garage rates-Engineering Bldg. garage-Garage Parking Vouchers		7.50	7.50
Oxford campus parking garage rates-Engineering Bldg. garage-Lost ticket fee		25.00	25.00
Oxford campus parking garage rates-Engineering Bldg. garage-Parking rate per first hour/per additional hours		2.00/1.00	2.00/1.00
Oxford campus parking garage rates-Event parking rate		5.00	5.00
Oxford campus parking garage rates-Overnight parking, per semester		520.00	520.00
Oxford campus parking garage rates-Replacement for Garage Access Card		5.00	5.00
Oxford campus students only-for a semester/academic year BLUE area permit		150.00	150.00
Oxford campus students only-for a semester/academic year YELLOW area permit		100.00	100.00
Oxford campus students only-for an academic year-Graduate Assistants-designated lots and student areas		50.00	50.00
Oxford campus students only-for each summer term		60.00	60.00
Oxford campus students only-for temporary permit (student - one week)		15.00	15.00
Oxford campus-Contractor-Red parking permit-day		3.00	3.00
Oxford campus-Contractor-Red parking permit-month		35.00	35.00
Oxford campus-Contractor-Red parking permit-week		10.00	10.00
Oxford campus-Visitor-parking permit-day		3.00	3.00
Oxford campus-Visitor-parking permit-month		35.00	35.00
Oxford campus-Visitor-parking permit-week		10.00	10.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Reproduction/illegal use of decal		300.00	300.00
University Vehicles Parked in Red Permit Areas-Leased Vehicle		125.00	125.00
University Vehicles Parked in Red Permit Areas-Reserved Space		425.00	425.00
University Vehicles Parked in Red Permit Areas-State License Plate		125.00	125.00
Unregistered vehicle lookup		2.50	2.50
Proficiency Examination			
Additional credit hours, each		35.00	35.00
Per examination (including first credit hour)	8	70.00	70.00
Program Fee			
Summer Scholars Program Comprehensive Enrollment Fee (Deposit)	5	350.00	350.00
Summer Scholars Program Comprehensive Program Fee	5	1,150.00	1,150.00
Recreational Sports Center			
Equestrian-Club Team Riding Fee/Semester		950.00	950.00
Intramural Semester Pass		35.00	35.00
Intramural Yearly Pass		60.00	60.00
Second Year (Pre-semester) Adventure Trip		335.00	335.00
Recreational Sports Center-Membership Fees			
Branch campus (MUH-MUM), Couple-12 month pass		511.00	511.00
Branch campus (MUH-MUM), Family-12 month pass		624.00	624.00
Branch campus (MUH-MUM), Individual Plus-12 month pass		368.00	368.00
Branch campus (MUH-MUM), Individual-12 month pass		279.00	279.00
Emeritus/retiree (or spouse), Couple-12 month pass		681.00	681.00
Emeritus/retiree (or spouse), Family-12 month pass		832.00	832.00
Emeritus/retiree (or spouse), Individual Plus-12 month pass		491.00	491.00
Emeritus/retiree (or spouse), Individual-12 month pass		372.00	372.00
Faculty/Staff (eligible for medical benefits)-Couple, 12 month pass		851.00	851.00
Faculty/Staff (eligible for medical benefits)-Family, 12 month pass		1,039.00	1,039.00
Faculty/Staff (eligible for medical benefits)-Individual (or spouse), 12 month pass		465.00	465.00
Faculty/Staff (eligible for medical benefits)-Individual Plus, 12 month pass		613.00	613.00
Faculty/Staff (not eligible for medical benefits)-Couple, 12 month pass		766.00	766.00
Faculty/Staff (not eligible for medical benefits)-Family, 12 month pass		935.00	935.00
Faculty/Staff (not eligible for medical benefits)-Individual (or spouse), 12 month pass		419.00	419.00
Faculty/Staff (not eligible for medical benefits)-Individual Plus, 12 month pass		552.00	552.00
Membership Joining Fee-Family		75.00	75.00
Membership Joining Fee-Individual		50.00	50.00
Residence Hall			
Temporary ID Card Fee		15.00	15.00
Residual ACT Testing Fee - Regional Campuses			
Residual ACT Testing Fee		42.50	42.50
Second year program offerings			
Second Year Pre-semester or Trip Fee		50.00	50.00
Special Course/Lab Charges-Hamilton Campus			
Art-ART 102	2,3	10.00	10.00
Art-ART 103	2,3	10.00	10.00
Art-ART 104	2,3	15.00	15.00
Art-ART 105	2,3	10.00	10.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Art-ART 106	2,3	20.00	20.00
Art-ART 111	2,3	30.00	30.00
Art-ART 147	2,3	15.00	15.00
Art-ART 181	2,3	10.00	10.00
Art-ART 221	2,3	30.00	30.00
Art-ART 222	2,3	30.00	30.00
Art-ART 231	2,3	30.00	30.00
Art-ART 241	2,3	30.00	30.00
Art-ART 255	2,3	20.00	20.00
Art-ART 257	2,3	30.00	30.00
Art-ART 271	2,3	50.00	50.00
Art-ART 308E	2,3	20.00	20.00
Art-ART 321	2,3	30.00	30.00
Art-ART 322	2,3	30.00	30.00
Art-ART 331	2,3	30.00	30.00
Art-ART 341	2,3	30.00	30.00
Art-ART 342	2,3	30.00	30.00
Biology-BIO 115	2,3	25.00	25.00
Biology-BIO 116	2,3	25.00	25.00
Biology-BIO 161	2,3	25.00	25.00
Chemistry-CHM 111.L	2,3	25.00	25.00
Chemistry-CHM 131	2,3	25.00	25.00
Chemistry-CHM 144	2,3	25.00	25.00
Chemistry-CHM 145	2,3	25.00	25.00
Chemistry-CHM 231	2,3	25.00	25.00
Chemistry-CHM 244	2,3	25.00	25.00
Chemistry-CHM 245	2,3	25.00	25.00
Chemistry-CHM 332	2,3	25.00	25.00
Chemistry-CHM 364	2,3	25.00	25.00
Computer and Information Technology (CIT) course fee	2,3	50.00	50.00
Engineering Technology (ENT) course fee	2,3	50.00	50.00
Geology-GLG 115L	2,3	25.00	25.00
Geology-GLG 311	2,3	25.00	25.00
Microbiology-MBI 123	2,3	25.00	25.00
Microbiology-MBI 161	2,3	25.00	25.00
Nursing-NSG 261	2,3	200.00	200.00
Nursing-NSG 262	2,3	200.00	200.00
Nursing-NSG 352	2,3	200.00	200.00
Nursing-NSG 354	2,3	200.00	200.00
Nursing-NSG 362	2,3	200.00	200.00
Nursing-NSG 364	2,3	200.00	200.00
Nursing-NSG 420	2,3	200.00	200.00
Nursing-NSG 431	2,3	200.00	200.00
Nursing-NSG 452	2,3	200.00	200.00
Nursing-NSG 462	2,3	200.00	200.00
Nursing-NSG 464	2,3	200.00	200.00
Physics-PHY 161	2,3	25.00	25.00
Physics-PHY 162	2,3	25.00	25.00
Physics-PHY 173	2,3	25.00	25.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Physics-PHY 174	2,3	25.00	25.00
Physics-PHY 183	2,3	25.00	25.00
Physics-PHY 184	2,3	25.00	25.00
Physics-PHY 191	2,3	25.00	25.00
Physics-PHY 192	2,3	25.00	25.00
Teacher Education-EDT 181	2,3	25.00	25.00
Teacher Education-EDT 182	2,3	25.00	25.00
Special Course/Lab Charges-Middletown Campus			
Art-ART 102	2,3	10.00	10.00
Art-ART 103	2,3	10.00	10.00
Art-ART 104	2,3	15.00	15.00
Art-ART 105	2,3	10.00	10.00
Art-ART 106	2,3	20.00	20.00
Art-ART 111	2,3	30.00	30.00
Art-ART 147	2,3	15.00	15.00
Art-ART 181	2,3	10.00	10.00
Art-ART 221	2,3	30.00	30.00
Art-ART 222	2,3	30.00	30.00
Art-ART 231	2,3	30.00	30.00
Art-ART 241	2,3	30.00	30.00
Art-ART 255	2,3	20.00	20.00
Art-ART 271	2,3	50.00	50.00
Art-ART 308E	2,3	20.00	20.00
Art-ART 321	2,3	30.00	30.00
Art-ART 322	2,3	30.00	30.00
Art-ART 331	2,3	30.00	30.00
Art-ART 341	2,3	30.00	30.00
Art-ART 342	2,3	30.00	30.00
Biology-BIO 115	2,3	25.00	25.00
Biology-BIO 116	2,3	25.00	25.00
Biology-BIO 161	2,3	25.00	25.00
Biology-BIO 171	2,3	25.00	25.00
Biology-BIO 172	2,3	25.00	25.00
Chemistry-CHM 111.L	2,3	25.00	25.00
Chemistry-CHM 131	2,3	25.00	25.00
Chemistry-CHM 145	2,3	25.00	25.00
Chemistry-CHM 231	2,3	25.00	25.00
Chemistry-CHM 244	2,3	25.00	25.00
Chemistry-CHM 245	2,3	25.00	25.00
Chemistry-CHM 332	2,3	25.00	25.00
Chemistry-CHM 364	2,3	25.00	25.00
Computer and Information Technology (CIT) course fee	2,3	50.00	50.00
Engineering Technology (ENT) course fee	2,3	50.00	50.00
Geology-GLG 115L	2,3	25.00	25.00
Geology-GLG 311	2,3	25.00	25.00
Microbiology-MBI 123	2,3	25.00	25.00
Microbiology-MBI 161	2,3	25.00	25.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Nursing-NSG 261	2,3	200.00	200.00
Nursing-NSG 262	2,3	200.00	200.00
Nursing-NSG 352	2,3	200.00	200.00
Nursing-NSG 354	2,3	200.00	200.00
Nursing-NSG 362	2,3	200.00	200.00
Nursing-NSG 364	2,3	200.00	200.00
Nursing-NSG 420	2,3	200.00	200.00
Nursing-NSG 431	2,3	200.00	200.00
Nursing-NSG 452	2,3	200.00	200.00
Nursing-NSG 462	2,3	200.00	200.00
Nursing-NSG 464	2,3	200.00	200.00
Physics-PHY 161	2,3	25.00	25.00
Physics-PHY 162	2,3	25.00	25.00
Physics-PHY 173	2,3	25.00	25.00
Physics-PHY 174	2,3	25.00	25.00

Physics-PHY 183	2,3	25.00	25.00
Physics-PHY 184	2,3	25.00	25.00
Physics-PHY 191	2,3	25.00	25.00
Physics-PHY 192	2,3	25.00	25.00
Special Purpose Fee	2,3	20.00	20.00
Teacher Education-EDT 181	2,3	25.00	25.00
Teacher Education-EDT 182	2,3	25.00	25.00
Special Course/Lab Charges-Oxford Campus			
Art-ART 102	2,3	10.00	10.00
Art-ART 103	2,3	10.00	10.00
Art-ART 104	2,3	15.00	15.00
Art-ART 111	2,3	32.00	32.00
Art-ART 121	2,3	32.00	32.00
Art-ART 131	2,3	55.00	55.00
Art-ART 140	2,3	58.00	58.00
Art-ART 145	2,3	26.00	26.00
Art-ART 146	2,3	26.00	26.00
Art-ART 147	2,3	21.00	21.00
Art-ART 149	2,3	26.00	26.00
Art-ART 155	2,3	16.00	16.00
Art-ART 160	2,3	37.00	37.00
Art-ART 165	2,3	47.00	47.00
Art-ART 170	2,3	42.00	42.00
Art-ART 195	2,3	32.00	32.00
Art-ART 221	2,3	53.00	53.00
Art-ART 222	2,3	53.00	53.00
Art-ART 231	2,3	32.00	32.00
Art-ART 233	2,3	11.00	11.00
Art-ART 241	2,3	79.00	79.00
Art-ART 251	2,3	79.00	79.00
Art-ART 252	2,3	79.00	79.00
Art-ART 254	2,3	79.00	79.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Art-ART 255	2,3	100.00	100.00
Art-ART 257	2,3	105.00	105.00
Art-ART 261	2,3	105.00	105.00
Art-ART 264	2,3	105.00	105.00
Art-ART 271	2,3	105.00	105.00
Art-ART 281	2,3	32.00	32.00
Art-ART 285	2,3	11.00	11.00
Art-ART 286	2,3	11.00	11.00
Art-ART 295	2,3	32.00	32.00
Art-ART 296	2,3	32.00	32.00
Art-ART 309	2,3	11.00	11.00
Art-ART 314	2,3	11.00	11.00
Art-ART 315	2,3	11.00	11.00
Art-ART 316	2,3	11.00	11.00
Art-ART 317	2,3	11.00	11.00
Art-ART 318	2,3	11.00	11.00
Art-ART 319	2,3	11.00	11.00
Art-ART 320	2,3	53.00	53.00
Art-ART 320A	2,3	50.00	50.00
Art-ART 320B	2,3	50.00	50.00
Art-ART 320C	2,3	50.00	50.00
Art-ART 331	2,3	32.00	32.00
Art-ART 332	2,3	32.00	32.00
Art-ART 341	2,3	105.00	105.00
Art-ART 342	2,3	105.00	105.00
Art-ART 343	2,3	20.00	20.00
Art-ART 344	2,3	20.00	20.00
Art-ART 345	2,3	20.00	20.00

Art-ART 350	2,3	32.00	32.00
Art-ART 351	2,3	105.00	105.00
Art-ART 352	2,3	105.00	105.00
Art-ART 354	2,3	105.00	105.00
Art-ART 357	2,3	105.00	105.00
Art-ART 358	2,3	105.00	105.00
Art-ART 361	2,3	105.00	105.00
Art-ART 362	2,3	105.00	105.00
Art-ART 364	2,3	105.00	105.00
Art-ART 365	2,3	105.00	105.00
Art-ART 371	2,3	105.00	105.00
Art-ART 372	2,3	105.00	105.00
Art-ART 386	2,3	11.00	11.00
Art-ART 389	2,3	11.00	11.00
Art-ART 395	2,3	32.00	32.00
Art-ART 421	2,3	32.00	32.00
Art-ART 422	2,3	32.00	32.00
Art-ART 431	2,3	32.00	32.00
Art-ART 432	2,3	32.00	32.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Art-ART 441	2,3	105.00	105.00
Art-ART 442	2,3	105.00	105.00
Art-ART 450	2,3	105.00	105.00
Art-ART 451	2,3	105.00	105.00
Art-ART 452	2,3	105.00	105.00
Art-ART 455	2,3	11.00	11.00
Art-ART 457	2,3	105.00	105.00
Art-ART 458	2,3	105.00	105.00
Art-ART 461	2,3	105.00	105.00
Art-ART 462	2,3	105.00	105.00
Art-ART 464	2,3	105.00	105.00
Art-ART 471	2,3	105.00	105.00
Art-ART 472	2,3	105.00	105.00
Art-ART 480	2,3	11.00	11.00
Art-ART 485/585	2,3	11.00	11.00
Art-ART 486/586	2,3	11.00	11.00
Art-ART 487/587	2,3	11.00	11.00
Art-ART 489/589	2,3	11.00	11.00
Art-ART 492	2,3	32.00	32.00
Art-ART 493	2,3	32.00	32.00
Art-ART 495	2,3	32.00	32.00
Art-ART 541	2,3	100.00	100.00
Art-ART 542	2,3	100.00	100.00
Art-ART 555	2,3	10.00	10.00
Art-ART 557	2,3	100.00	100.00
Art-ART 561	2,3	100.00	100.00
Art-ART 562	2,3	100.00	100.00
Art-ART 564	2,3	100.00	100.00
Art-ART 571	2,3	100.00	100.00
Art-ART 585	2,3	10.00	10.00
Art-ART 586	2,3	10.00	10.00
Art-ART 587	2,3	10.00	10.00
Art-ART 589	2,3	10.00	10.00
Art-ART 640	2,3	100.00	100.00
Art-ART 660	2,3	100.00	100.00
Art-ART 664	2,3	100.00	100.00
Art-ART 670	2,3	100.00	100.00
Art-ART 680	2,3	10.00	10.00
Art-ART MPT/MPF 189	2,3	11.00	11.00
Art-ART/IMS 259	2,3	32.00	32.00
Art-ART/IMS 359	2,3	32.00	32.00

Art-MPC 497	2,3	11.00	11.00
Art-MPC 498/598	2,3	11.00	11.00
Art-MPC 598	2,3	11.00	11.00
Art-MPF 185	2,3	11.00	11.00
Art-MPF 187	2,3	11.00	11.00
Art-MPF 188	2,3	11.00	11.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Art-MPF 279	2,3	11.00	11.00
Art-MPT 311	2,3	11.00	11.00
Art-MPT 312	2,3	11.00	11.00
Art-MPT 381	2,3	11.00	11.00
Art-MPT 382	2,3	11.00	11.00
Art-MPT 383	2,3	11.00	11.00
Art-MPT 480M/580M	2,3	11.00	11.00
Art-MPT 480W/580W	2,3	11.00	11.00
Art-MPT 580	2,3	10.00	10.00
BIO/MBI 115	2,3	25.00	25.00
BIO/MBI 115H	2,3	25.00	25.00
BIO/MBI 116	2,3	25.00	25.00
BIO/MBI 424	2,3	25.00	25.00
Biology-BIO 155	2,3	25.00	25.00
Biology-BIO 161	2,3	25.00	25.00
Biology- BIO 171	2,3	0.00	25.00
Biology- BIO 172	2,3	0.00	25.00
Biology-BIO 204	2,3	25.00	25.00
Biology-BIO 205	2,3	25.00	25.00
Biology-BIO 305	2,3	25.00	25.00
Biology-BIO 305W	2,3	25.00	25.00
Biology-BIO 328	2,3	25.00	25.00
Biology-BIO 333	2,3	60.00	60.00
Biology-BIO 333W	2,3	60.00	60.00
Biology-BIO 351	2,3	25.00	25.00
Biology-BIO 361	2,3	25.00	25.00
Biology-BIO 364	2,3	25.00	25.00
Biology-BIO 402	2,3	25.00	25.00
Biology-BIO 403	2,3	25.00	25.00
Biology-BIO 407	2,3	25.00	25.00
Biology-BIO 407W	2,3	25.00	25.00
Biology-BIO 408	2,3	60.00	60.00
Biology-BIO 409	2,3	25.00	25.00
Biology-BIO 410	2,3	25.00	25.00
Biology-BIO 410W	2,3	25.00	25.00
Biology-BIO 411	2,3	25.00	25.00
Biology-BIO 415	2,3	25.00	25.00
Biology-BIO 425	2,3	25.00	25.00
Biology-BIO 429	2,3	25.00	25.00
Biology-BIO 453	2,3	25.00	25.00
Biology-BIO 455	2,3	25.00	25.00
Biology-BIO 458	2,3	25.00	25.00
Biology-BIO 459	2,3	25.00	25.00
Biology-BIO 463	2,3	25.00	25.00
Biology-BIO 463W	2,3	25.00	25.00
Biology-BIO 464	2,3	25.00	25.00
Biology-BIO 465	2,3	25.00	25.00
Biology-BIO 482	2,3	25.00	25.00
Biology-BIO 482W	2,3	25.00	25.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Biology-BIO 483	2,3	25.00	25.00
Botany-BOT 244, Lab Fee	2,3	175.00	175.00
Chemistry - CHM 111L	2,3	30.00	30.00
Chemistry - CHM 144	2,3	30.00	30.00
Chemistry - CHM 144H	2,3	30.00	30.00
Chemistry - CHM 144M	2,3	30.00	30.00
Chemistry - CHM 145	2,3	30.00	30.00
Chemistry - CHM 145H	2,3	30.00	30.00

Chemistry - CHM 145M	2,3	30.00	30.00
Chemistry - CHM 231L	2,3	30.00	30.00
Chemistry - CHM 244	2,3	30.00	30.00
Chemistry - CHM 332L	2,3	30.00	30.00
Chemistry - CHM 375	2,3	30.00	30.00
Chemistry - CHM 418	2,3	30.00	30.00
Chemistry - CHM 438	2,3	30.00	30.00
Chemistry-CHM 419	2,3	30.00	30.00
CHM436/MBI436/CPB436	2,3	42.00	42.00
Clinical Experience -Teacher Education-EDP 605	2,3	143.00	143.00
EDL 195 Facilitation & Group Dynamics	2,3	150.00	150.00
Education Leadership - EDL 290 R	2,3	50.00	50.00
Clinical Experience- Teacher Education-EDP 605 TPA Testing	2,3, 10	300.00	300.00
Family Studies and Social Work -FSW 762	2,3	50.00	50.00
Family Studies and Social Work -FSW 763	2,3	50.00	50.00
Family Studies and Social Work-FSW 412	2,3	50.00	50.00
Family Studies and Social Work-FSW 661	2,3	50.00	50.00
Fashion Design-FAS 211	2,3	40.00	40.00
Fashion Design-FAS 212	2,3	40.00	40.00
Fashion Design-FAS 221A	2,3	90.00	90.00
Geology-GLG 115L	2,3	25.00	25.00
Geology-GLG 201	2,3	25.00	25.00
Geology-GLG 204	2,3	25.00	25.00
Geology-GLG 301	2,3	25.00	25.00
Geology-GLG 322	2,3	25.00	25.00
Geology-GLG 354	2,3	25.00	25.00
Geology-GLG 357	2,3	25.00	25.00
Geology-GLG 428	2,3	25.00	25.00
Geology-GLG 482	2,3	25.00	25.00
Gerontology- GTY 110	2,3	50.00	50.00
Gerontology- GTY 310	2,3	50.00	50.00
IMS 351 all section	2,3	65.00	65.00
Kinesiology and Health -KNH194L	2,3	35.00	35.00
Kinesiology and Health -KNH 104	2,3	150.00	150.00
Kinesiology and Health -KNH 182	2,3	26.00	26.00
Kinesiology and Health -KNH 183.L	2,3	26.00	26.00
Kinesiology and Health -KNH 184.L	2,3	33.00	33.00
Kinesiology and Health -KNH 203	2,3	150.00	150.00
Kinesiology and Health -KNH 244.L	2,3	33.00	33.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Kinesiology and Health -KNH 284	2,3	26.00	26.00
Kinesiology and Health -KNH 285.L	2,3	26.00	26.00
Kinesiology and Health -KNH 287.L	2,3	26.00	26.00
Kinesiology and Health -KNH 288	2,3	26.00	26.00
Kinesiology and Health -KNH 289	2,3	26.00	26.00
Kinesiology and Health -KNH 381.L	2,3	33.00	33.00
Kinesiology and Health -KNH 382	2,3	33.00	33.00
Kinesiology and Health -KNH 404	2,3	150.00	150.00
Kinesiology and Health -KNH 4532 Active Work Station	2,3	35.00	35.00
Kinesiology and Health -KNH 468.L	2,3	33.00	33.00
Kinesiology and Health -KNH 484	2,3	26.00	26.00
Kinesiology and Health -KNH 568.L	2,3	31.00	31.00
Kinesiology and Health -KNH 668	2,3	31.00	31.00
Kinesiology and Health -KNH 683	2,3	31.00	31.00
Kinesiology and Health -KNH 688	2,3	31.00	31.00
Kinesiology and Health-Basketball Officiating Course-KNH 121	2,3	140.00	140.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.G	2,3	330.00	330.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.I	2,3	330.00	330.00

Kinesiology and Health-Volleyball Officiating Course-KNH 122	2,3	140.00	140.00
Microbiology-MBI 123	2,3	25.00	25.00
Microbiology-MBI 143	2,3	25.00	25.00
Microbiology-MBI 201	2,3	25.00	25.00
Microbiology-MBI 201H	2,3	25.00	25.00
Microbiology-MBI 223	2,3	25.00	25.00
Microbiology-MBI 333	2,3	60.00	60.00
Microbiology-MBI 405	2,3	25.00	25.00
Microbiology-MBI 415	2,3	25.00	25.00
Microbiology-MBI 425	2,3	25.00	25.00
Microbiology-MBI 435	2,3	25.00	25.00
Microbiology-MBI 465	2,3	25.00	25.00
Microbiology-MBI 475	2,3	25.00	25.00
Microbiology-MBI 487	2,3	30.00	30.00
Microbiology-MBI 488	2,3	60.00	60.00
Microbiology-MBI 489	2,3	60.00	60.00
Music-MUS 100E, Marching Band-Fall Semester Only	2,3	105.00	105.00
Music-MUS 112, Lab Choir	2,3	20.00	20.00
Music-MUS 232A	2,3	23.00	23.00
Music-MUS 232B	2,3	23.00	23.00
Online Chemistry Prep Course-CHM149	2,3	350.00	350.00
Outdoor Pursuit Center Courses-KNH 150.A	2,3	180.00	180.00
Outdoor Pursuit Center Courses-KNH 150.B	2,3	180.00	180.00
Outdoor Pursuit Center Courses-KNH 150.C	2,3	180.00	180.00
Outdoor Pursuit Center Courses-KNH 150.J	2,3	240.00	240.00
Outdoor Pursuit Center Courses-KNH 150.K	2,3	240.00	240.00
Physics-PHY 103	2,3	25.00	25.00
Physics-PHY 161	2,3	25.00	25.00
Physics-PHY 162	2,3	25.00	25.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Physics-PHY 191	2,3	25.00	25.00
Physics-PHY 191H	2,3	25.00	25.00
Physics-PHY 192	2,3	25.00	25.00
Physics-PHY 286	2,3	25.00	25.00
Physics-PHY 293	2,3	25.00	25.00
Physics-PHY 294	2,3	25.00	25.00
Physics-PHY 471	2,3	25.00	25.00
Psychology- PSY 351	2,3	50.00	50.00
School Psychology Testing Library Fee	2,3	50.00	50.00
Speech Pathology and Audiology-SPA 605	2,3	100.00	100.00
Speech Pathology and Audiology-SPA 750	2,3	100.00	100.00
Teacher Education-EDT 419 (all modifiers except I and O) TPA Testing	2,3, 10	300.00	300.00
Teacher Education-EDT 419 (all modifiers except I and O) Field Placement Supervisor	2,3, 10	143.00	143.00
Teacher Education-ART 419 TPA Testing Fee	2,3	294.00	294.00
Teacher Education-ART 419	2,3	143.00	143.00
Teacher Education-EDT 519 (All modifiers except I and O) Field Placement Supervision	2,3, 11	136.00	136.00
Teacher Education-EDT 519 (All modifiers except I and O) TPA Testing	2,3, 11	150.00	150.00
Teacher Education-EDT 519A	2,3	136.00	136.00
Teacher Education-EDT 519A TPA Testing	2,3	150.00	150.00
Teacher Education-MUS 175	2,3	69.00	69.00
Teacher Education-MUS 355	2,3	69.00	69.00
Teacher Education-MUS 359	2,3	69.00	69.00
Teacher Education-MUS419	2,3	143.00	143.00
Teacher Education- MUS419 TPA Testing Fee	2,3	300.00	300.00
Theatre- THE 292	2,3	100.00	100.00

Theatre-THE 131 Field Trip Fee	2,3	17.00	17.00
Theatre-THE 151	2,3	75.00	75.00
Theatre-THE 210B	2,3	90.00	90.00
Theatre-THE 210E	2,3	55.00	55.00
Theatre-THE 253 Supplies	2,3	12.00	12.00
Theatre-THE 258	2,3	100.00	100.00
Theatre-THE 455F Advanced problems in advanced mask up and mask design	2,3	200.00	200.00
Residence Hall			
Approved Early Arrival Fee- Group/Per Day		34.00	34.00
Approved Early Arrival Fee/Per Day		34.00	34.00
Student Affairs			
Activity No-Show Fee		10.00	10.00
Student Counseling Services			
Attentional Problem Evaluation		25.00	25.00
Counseling Session-no show (Psychiatric follow-up)		25.00	25.00
Counseling Session-no show any session		25.00	25.00
Psychiatric services - follow-up/medical check		25.00	25.00
Psychiatric services - initial psychiatric evaluation		40.00	40.00
Therapy/Counseling, per session (first five sessions covered by general fund)		25.00	25.00
Student Health Services			
Appointment No-Show Fee		20.00	20.00
Insurance Waiver - Late Processing Fee		35.00	35.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees

Miscellaneous OTC Personal Health Products		.10 - .50	.10 - .50
Student Legal Services			
Student Legal Services, per year		20.00	20.00
Student Orientation Program			
Confirmation Deposit (Oxford Pathway program)	2,3	95.00	95.00
Orientation Housing per night		30.75	35.00
Orientation Meal (per person)		30.00	30.00
Orientation Parking Fee		3.00	3.00
Pre-Semester Pilot Program		250.00	250.00
Regional Orientation & Registration Fee (S.O.A.R) NOTE: Non-Refundable	2,3	40.00	40.00
Substance Abuse Violations			
Chemical abuse education program		200.00	200.00
Substance abuse assessments		250.00	250.00
Two hour substance abuse program		150.00	150.00
Two hour tobacco cessation program		150.00	150.00
Test Administration Fee			
CLEP		20.00	20.00
Distance Learning Exam		20.00	20.00
MAT Exam		20.00	20.00
Theatre			
General Admission-Students required to attend for class (THE 191)		6.00	6.00
Transcript			
Regular orders, per copy		8.00	8.00
Special orders, per copy		12.00	12.00
Wilks Leadership Institute			
LeaderShape participant fee		150.00	150.00
Scholar Leader Winter Immersion Service Experience (WISE) deposit		75.00	75.00
Wilks Leadership Workshop Fee		35.00	35.00
Wilks U-Lead Housing Fee		Actual housing cost	Actual housing cost
Wilks U-Lead Participant Fee		125.00	125.00

Miami University FY 2022 - Academic Year 2021 - 2022 Miscellaneous Fees**Notes:**

- (1) Non-refundable.
- (2) Subject to partial refund of fee paid upon withdrawal as determined by the Senior Vice President for Finance and Business Services.
- (3) In addition to the instructional and general fees, and the tuition surcharge, if applicable.
- (4) Billing fee is instituted when the maximum overdue fine of \$100.00 is reached, at which point the item is presumed lost, the replacement billing process commences, and replacement charges are applied.
- (5) MU faculty, staff, and students receive a 25% discount w/valid ID.
- (6) Students pay one-third of the posted fee for services.
- (7) The \$250 deposit is applied against the semester charge for room and continental breakfast. The fee is non-refundable if the student withdraws from the program after the 30-day grace period.
- (8) A student is charged \$70 for the examination, which includes the first credit hour if they are awarded credit. \$35 is charged for each additional credit hour.
- (9) \$400 is non-refundable if a student does not enroll.
- (10) Teacher Education and TPA fees have had name changes to cover multiple sections and simplify the associated fees attached to the ordinance
- (11) Name change only



Advancement Report

Tom Herbert, J.D.

Senior Vice President, University Advancement
President, Miami University Foundation



MIAMI UNIVERSITY

Topics for Today



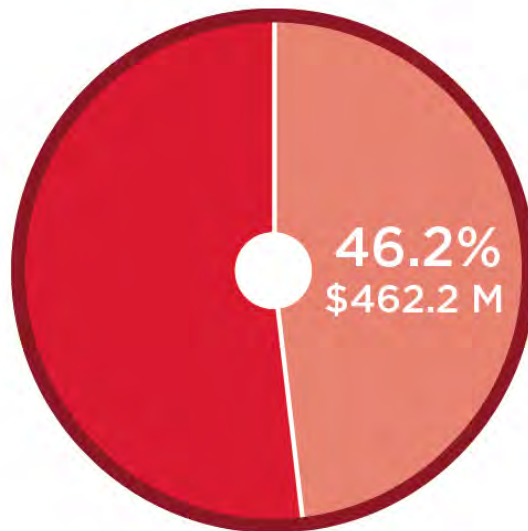
- *\$1B Campaign Progress*
- **FY'21 Results to Date**





\$1B Campaign Progress

GOAL
\$1 BILLION



RAISED TO DATE

As of June 9, 2021

»» \$1B Campaign Totals by Initiative



Initiative	FR Total to Date
Scholarships	\$188.3M
Academic Support (Programs, research, faculty development)	\$167.0M
Capital Projects	\$68.2M
Unrestricted - University	\$12.8M
Unrestricted - Colleges	\$12.4M
Undesignated	\$12.2M
Technology and Equipment	\$1.3M

As of June 9, 2021

\$1B Campaign Progress Report



	Gifts	Pledges	Total	Present Value
Bequests		180,016,370.42	180,016,370.42	96,229,123.50
Cash				
cash, checks, credit cards, EFT	67,705,660.81	128,817,876.93	196,523,537.74	
stocks, securities	7,375,178.95	356,614.79	7,731,793.74	
payroll deduction	351,582.81	251,669.91	603,252.72	
matching gifts	1,564,524.34	-	1,564,524.34	
realized bequests	13,739,734.91	-	13,739,734.91	
other campaign commitments	-	20,633,469.64	20,633,469.64	
Planned Gifts				
insurance premium	228,483.52	1,533,323.48	1,761,807.00	
lead trusts	2,000.00	1,035,848.00	1,037,848.00	
externally managed	206,783.04	4,580,000.00	4,786,783.04	3,219,060.00
charitable gift annuities	287,955.91	-	287,955.91	187,955.91
charitable remainder trusts	3,781,028.21	2,500,000.00	6,281,028.21	1,362,618.32
Grants	22,253,460.23	-	22,253,460.23	
Gifts in Kind	5,102,854.26	-	5,102,854.26	
Real Estate	-	-	-	
Membership Dues	16,860.22	-	16,860.22	
SUB TOTAL	122,616,107.21	339,725,173.17	462,341,280.38	
<i>(manual adjustments/post 10-year pledges)</i>			<i>(141,800)</i>	
REPORTED TOTAL			\$462,199,480.38	

Includes CASE counting exceptions of \$47,924,227 (10.4% of campaign total)

As of June 9, 2021

Topics for Today



- **\$1B Campaign Progress**
- ***FY'21 Results to Date***



»» FY'21 Fundraising Goal Surpassed!



Fundraising Totals Comparison



FY '21 To Date	Totals
Total Raised	\$68,857,586
Total Scholarship Support	\$23,451,919
Expendable Cash	\$20,267,206
Endowment Cash	\$33,087,425
Total Cash	\$53,354,631

Campaign To Date	Totals
Total Raised	\$462,199,480
Total Scholarship Support	\$188,322,488
Expendable Cash	\$101,451,590
Endowment Cash	\$102,984,499
Total Cash	\$204,436,089

As of June 9, 2021

FY'21 Fundraising to Date



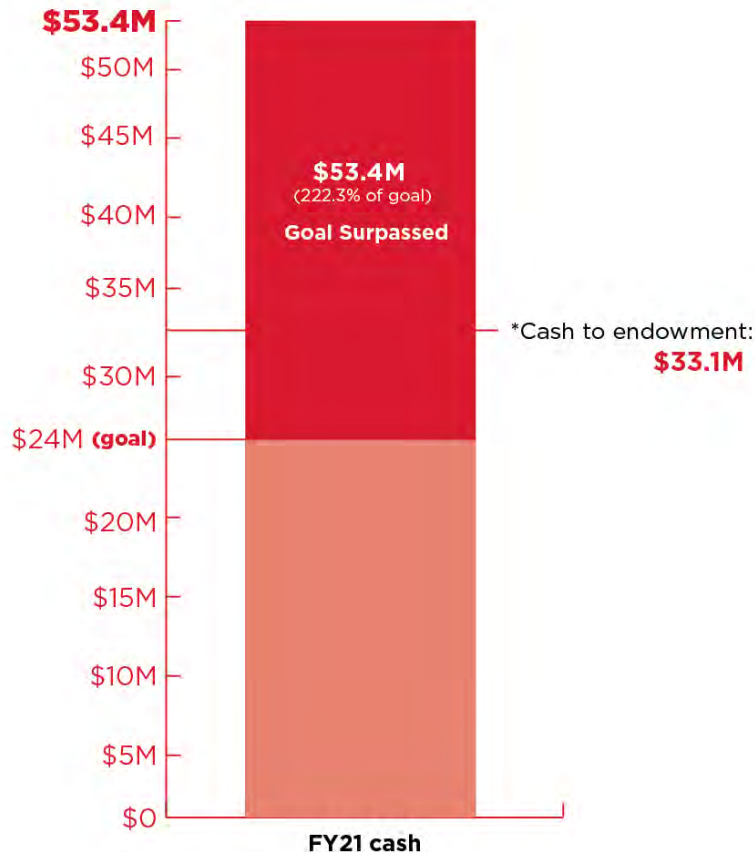
	Gifts	Pledges	Total	Present Value
Bequests		18,985,001.00	18,985,001.00	8,115,680.50
Cash				
cash, checks, credit cards, EFT	14,648,817.89	27,055,825.70	41,704,643.59	
stocks, securities	1,210,914.80	-	1,210,914.80	
payroll deduction	51,807.36	10,540.00	62,347.36	
matching gifts	267,411.05	-	267,411.05	
realized bequests	1,840,541.53	-	1,840,541.53	
other camp commitments	-	-	-	
Planned Gifts				
insurance premium	59,107.22	-	59,107.22	
lead trusts	-	-	-	
externally managed	40,071.00	-	40,071.00	
charitable gift annuities	-	-	-	
charitable remainder trusts	123,339.40	-	123,339.40	123,339.40
Grants	3,675,802.50	-	3,675,802.50	
Gifts in Kind	888,406.64	-	888,406.64	
Real Estate	-	-	-	
Other	-	-	-	
SUB TOTAL	22,806,219.39	46,051,366.70	68,857,586.09	
REPORTED TOTAL			\$ 68,857,586.09	

Includes CASE counting exceptions of \$10,443,750 (15.2% of FY total)

As of June 9, 2021



FY'21 Cash Received to Date



As of June 9, 2021

>> Thank you!





Cole Service Building
Oxford, Ohio 45056-3609
(513) 529-7000
(513) 529-1732 Fax
www.pfd.muohio.edu

Status of Capital Projects Executive Summary June 25, 2021

1. Projects completed:

One major project was completed since the last report. The Equestrian Center Indoor Arena has substantially enhanced the equestrian program by providing a facility to be used by students all year. The facility supports academic and recreational programming used by many of our students. The project was completed under budget. No projects under \$500,000 were completed since the last report.

2. Projects added:

Three major projects were added since the last report. The Field Hockey Turf Replacement project has a very tight schedule as it must be complete by August. The existing field is past its useful life, required frequent repair, and had become a safety concern for the student athletes. The CPA roof replacement addresses flat roof areas on the Center for Performing Arts building. Finally, planning is beginning for the renovation of Bachelor Hall. This academic facility is over 40 years old and supports over 180 offices and 22 classrooms. The renovation will improve the efficiency, safety, aesthetics, and functionality of this prominent building on campus.

3. Projects in progress:

The Clinical Health Sciences and Wellness facility's foundation walls are nearing completion. In the next month, steel will begin being erected, which is an important milestone in the construction of a new building. The renovation of Dodds Hall has now begun since we can see the red construction fencing surrounding the facility. Probably the most visible and disruptive project on campus is the High Street Safety Improvements. This project is well underway and must be completed by August prior to the students returning to campus. The South Chiller Plant Conversion Phase 2 is an infrastructure project is moving indoors to convert Nellie Craig Walker Hall from steam to efficient heating hot water and simultaneous heating and cooling. The renovation of University Hall on the Hamilton Campus is progressing on schedule, which is critical since the first phase must be done before the start of the fall semester.

Respectfully submitted,

Cody J. Powell, PE
Associate Vice President –
Facilities Planning & Operations

Miami University
Physical Facilities Department
Status of Capital Projects Report

TABLE OF CONTENTS

	Page Number
PROJECT SYNOPSIS	2
UNDER CONSTRUCTION.....	3
<i>Requiring Board of Trustees Approval:</i>	
Clinical Health Sciences and Wellness Facility.....	3
Dodds Hall Renovation.....	4
High Street Safety Improvements.....	5
South Chiller Plant Conversion, Phase 2.....	7
University Hall Renovation.....	8
 <i>Projects Between \$500,000 and \$2,500,000:</i>	
Field Hockey Turf Replacement.....	9
Fire Alarm Monitoring Upgrade.....	9
IT Fiber Distribution Improvement.....	10
Oxford Campus – CPA Roof Replacement.....	11
IN DESIGN.....	12
Central Campus Hot Water Conversion.....	12
Ogden Hall/Bell Tower Place Dining Renovation.....	12
Richard M. McVey Data Science Building.....	13
SCP Free Cooling Improvement 2021.....	14
South Quad Tunnel Top, Phase 2.....	14
IN PLANNING.....	15
Bachelor Hall Renovation.....	15
College @ Elm.....	15
King Library Renovation 2020.....	16
COMPLETED PROJECTS.....	17
Equestrian Center Indoor Arena.....	17
SUMMARY OF PROJECTS LESS THAN \$500,000.....	18
GLOSSARY OF TERMS.....	20

Miami University
Physical Facilities Department
Status of Capital Projects Report

	<u>Number of Projects</u>	<u>Value</u>
Under Construction	9	\$136,052,413
In Design	5	\$87,650,000
In Planning	3	\$62,400,000
Projects Under \$500,000	40	\$7,992,352
	Total	\$294,094,765

<u>New Projects Over \$500,000</u>	
Field Hockey Turf Replacement	Page 9, Item 1
Oxford Campus – CPA Roof Replacement	Page 11, Item 4
Bachelor Hall Renovation	Page 15, Item 1

<u>Projects Completed Since Last Report</u>	
Equestrian Center Indoor Arena	\$4,120,000

Miami University
Physical Facilities Department
Status of Capital Projects Report

UNDER CONSTRUCTION

(Under Contract)

Projects Requiring Board of Trustees Approval

1. **Clinical Health Sciences and Wellness Facility:** (BOT Feb '20)

Heflin

A Programming Committee comprised of faculty, administration and Physical Facilities staff was convened in January 2019 to determine the program of the facility. The team worked with the Criteria AE firm of Moody Nolan and Perkins and Will to develop the Program of Requirements, assist in site selection analysis, and provide the Conceptual and Schematic Design.

The Student and Employee Health Services and Student Counseling clinics and the Student Wellness organization are included in the health sciences facility, along with the Speech Pathology and Audiology clinic and academic program, Nursing, and the new Physician Associate program. The Clinical Health Sciences and Wellness facility site is to be built on the existing footprint of the health and counseling center and adjacent parking lot. This location required relocating the clinic operations to Harris Hall while the new facility is under construction. The project's \$96,000,000 budget includes the \$6,200,000 Harris Hall renovation budget which was previously approved by the Board of Trustees. Some of the program spaces include simulation and skills labs, a standardized patient clinic, speech and audiology research labs, gross anatomy and health innovation labs, as well as classrooms and faculty/staff offices.

Foundation footings, poured concrete walls and waterproofing are 90% complete. Under-slab utilities are being installed followed by slab-on-grade pours through July. Structural steel will arrive on site in mid-July and installation will continue through the fall. Construction will progress through March 2023 with the PA program starting classes in May 2023. All other program groups will commence operation for the 2023 Fall Semester.



Under Construction

Miami University
Physical Facilities Department
Status of Capital Projects Report

Clinical Health Sciences and Wellness Facility (continued):



Delivery Method: Design-Build

Project Cost	
Design and Administration	\$6,689,810
Cost of Work	\$79,360,260
Contingency	\$3,282,750
Owner Costs	\$6,667,180
Total	\$96,000,000

Funding Source	
Local	\$74,790,000
State	21,210,000
Total	\$96,000,000

Contingency Balance: \$3,182,750

Construction Complete: 23%

Project Completion: Summer 2023

2. **Dodds Hall Renovation:** (BOT Dec '19) (Previous Report – In Design)

Morris

This project will renovate Dodds Residence Hall at the northeast corner of the South Quad as a continuation of the 2010 Long Range Housing Master Plan. This will be the last of the South Quad halls to be renovated. Dodds Hall will receive an upgrade very similar to what was completed at Porter Hall – mechanical systems, energy efficiency, finishes and accessibility. The design includes improvements in the heating, cooling, plumbing and life safety systems, as well as the building envelope. The renovation extends the life of the facility.

Under Construction

Miami University
Physical Facilities Department
Status of Capital Projects Report

Dodds Hall Renovation (continued):

Based on the size of the in-coming class, the University has decided to advance the renovation of Dodds during this coming academic year. The GMP was executed with the Design-Build (DB) contractor prior to COVID-19 in February 2020, but has now been renegotiated. The DB has re-bid the work and has begun demolition, shop submittals and materials purchasing. The DB has released orders for windows that were prepared when the project was suspended. Construction has begun and will continue over the 2021-2022 school year.

Delivery Method: Design-Build

Project Cost	
Design and Administration	\$691,756
Cost of Work	\$15,834,888
Contingency	\$868,065
Owner Costs	\$265,291
Total	\$17,660,000

Funding Source	
Local	\$17,660,000
Total	\$17,660,000

Contingency Balance: \$868,065
Construction Complete: 2%
Project Completion: August 2022

3. High Street Safety Enhancements: (BOT Dec '19)

Porchowsky

This project will enhance pedestrian safety on High Street between Patterson Avenue and Campus Avenue, and also on Patterson Avenue between State Route 73 and Withrow Street. The project includes refuge islands, planted medians, safety signals, lighting, sidewalks, and reducing the number of crosswalks.

In the spring of 2018, the City of Oxford and Miami University jointly applied for and were awarded a transportation safety grant in the amount of \$1 Million from the Ohio Department of Transportation. The grant requires a minimum 15% local match for construction.

The City of Oxford and the University have developed a Memorandum of Understanding identifying the roles of staff and financial contributions from each entity. The University will perform the majority of design, project management, and day-to-day construction administration, with the City acting as the official Local Public Agency during bidding and construction. The University will fund the local construction match, design and administration fees, and contingency for the safety enhancements. The City will provide the local construction match and perform the design for the paving portion of the project.

Work on High Street and South Patterson Avenue began on May 17 with closure of High Street and a portion of Patterson Avenue. In an effort to mitigate risk associated with a tight construction schedule, the contractor was allowed to begin certain non-disruptive scopes of work in late April. Work is continuing on High Street with demolition of curb, gutter and sidewalk that will be replaced. The contractors are completing the installation of underground conduit and have begun installing light pole bases. The installation of the medians on High Street is also underway. The project is expected to be complete in mid-August. To access the ODOT grant funds, this project will be managed by the City of Oxford and ODOT engineers. Miami will remain involved, but will not have ultimate management authority on the project.

Under Construction

Miami University
Physical Facilities Department
Status of Capital Projects Report

High Street Safety Enhancements (continued):



Delivery Method: Single Prime Contractor

Project Cost	
Design and Administration	\$358,000
Cost of Work	\$3,256,050
Contingency	\$281,000
Owner Costs	\$4,950
Total	\$3,900,000

Funding Source	
Grant Funds (ODOT to City of Oxford)	\$1,000,000
Local	\$2,441,060
City of Oxford	\$458,940
Total	\$3,900,000

Contingency Balance: \$250,000
Construction Complete: 20%
Project Completion: August 2021

Under Construction

Miami University
Physical Facilities Department
Status of Capital Projects Report

4. South Chiller Plant Conversion, Phase 2: (BOT Feb '20)

Van Winkle

As part of the Campus Utility Master Plan, the South Quad Hot Water Conversion Phase 2 will extend hydronic heating and cooling infrastructure from the recently completed South Quad Hot Water Conversion project. The hydronic infrastructure installed under this project will serve the Nellie Craig Walker Hall (NCW), the new Health Sciences building and Hanna House, and be sized to serve future buildings in the area. The hydronic infrastructure is planned to eventually extend North across Spring Street ultimately connecting to the future Central Campus Utility Plant. This extension will occur in a future project under the Utility Master Plan. The cross connection will improve robustness and reliability of the existing South Chiller Plant and the future Central Campus Utility Plant.

This project is a key step in the Utility Master Plan to meet strategic energy reduction and campus sustainability goals of decommissioning coal-fired steam systems. The scope of the project includes direct buried hot water piping, direct buried chilled water piping, converting Nellie Craig Walker Hall (formerly Campus Avenue Building) from steam heating to hot water heating, removing an air-cooled chiller from the building and converting the cooling system to use campus chilled water. Both the change from steam to hot water and the change from stand-alone air-cooled chiller to campus chilled water will improve the efficiency and reliability of heating and cooling the building.

Site underground piping installation continues; the underground mains are installed and the site branch lines connecting Nellie Craig Walker and Hannah House are in progress. The steam equipment in both buildings has been demolished and new hot water piping equipment is being installed. Enabling work for the chilled water conversion of Nellie Craig Walker is in progress.



Delivery Method: Construction Manager at Risk

Project Cost	
Design and Administration	\$393,000
Cost of Work	\$3,290,000
Contingency	\$317,000
Owner Costs	\$0
Total	\$4,000,000

Funding Source	
Local	\$4,000,000
Total	\$4,000,000

Contingency Balance: \$317,000
 Construction Complete: 35%
 Project Completion: October 2021

Under Construction

Miami University
Physical Facilities Department
Status of Capital Projects Report

5. University Hall Renovation: (BOT Feb '20)

Heflin

This project will renovate University Hall to provide students and faculty a state-of-the-art educational facility with high fidelity simulation and skills laboratory spaces, flexible and technologically-integrated classrooms and study spaces, as well as the necessary administrative and faculty support spaces need to support the program.

The renovation of University Hall will focus on three primary priorities--building infrastructure upgrades and deferred maintenance, interior renovations and improvements, and exterior enhancement.

Switchgear and Air Handling units have been replaced. Demo is complete and utility rough and framing are in progress. Drywall, paint and flooring will commence in July. Phase I of the project will be complete in August 2021 in order to utilize the simulation and skills spaces in the facility for the 2021 Fall Semester. Phase I includes completion of the multi-bed skills lab, simulation spaces, offices, roof repairs, and mechanical and electrical and fiber/telecom equipment installation. The balance of the classroom and offices spaces will be complete for the 2022 Spring Semester.

Delivery Method: Design-Build

Project Cost	
Design and Administration	\$720,764
Cost of Work	\$7,620,050
Contingency	\$981,437
Owner Costs	\$677,749
Total	\$10,000,000

Funding Source	
2020A Bond	\$638,587
Local	\$9,361,413
Total	\$10,000,000

Contingency Balance: \$981,437
Construction Complete: 12%
Project Completion: January 2022

Under Construction

Miami University
Physical Facilities Department
Status of Capital Projects Report

UNDER CONSTRUCTION
(Under Contract)
Projects Between \$500,000 and \$2,500,000

1. Field Hockey Turf Replacement: (New Project This Report)

Morris

This project will replace the existing turf system with a new pad and new FIH-certified, knitted nylon turf field from Astroturf. A \$20,000 contract allowance was established for patching or replacement of the existing substrate as necessary. Some patching was performed around the perimeter but most of the substrate was found to be sound and the allowance proved to be adequate.

The demolition and asphalt repairs have been completed. New padding and turf will be installed in time for start of fall season practice in early August 2021. In addition, porous asphalt planarity and infiltration testing, cleaning of perimeter trench drains, replace existing utility box covers, and GMAX testing will all be completed with the scope of this work.

Delivery Method: Single Prime Contractor

Project Cost	
Design and Administration	\$42,825
Cost of Work	\$885,000
Contingency	\$65,175
Owner Costs	\$7,000
Total	\$1,000,000

Funding Source	
Local	\$1,000,000
Total	\$1,000,000

Contingency Balance: \$65,175
Construction Complete: 15%
Project Completion: August 1, 2021

2. Fire Alarm Monitoring Upgrade:

Fellman

This project will install a new fire alarm monitoring system for all buildings with fire alarm systems on the Oxford campus. The existing Keltron Multiplex Fire Alarm Monitoring system is becoming obsolete and is scheduled to be phased out by the manufacturer on December 31, 2021. The benefit of this type of system is that it allows monitoring of independent alarm systems in each building. This design allows the university to competitively bid fire alarm systems for each project and does not require sole source through a particular manufacturer. The aged infrastructure needs replacement to a modern system supported by a manufacturer. The existing system communicates via a copper telephone wire infrastructure. This communication method is no longer a manufacturer-supported means of monitoring fire alarms. The new fire alarm monitoring system will also act as a 3rd party integrator allowing multiple fire alarm system manufacturers on campus. As with the existing system, this allows for future competition on campus between vendors and expanding the breadth of support beyond one fire alarm vendor. The new monitoring system will communicate using modern technology via IP and/or RF (Radio Frequency) communication methods. Fire Alarm signaling will be sent to front end receiving stations at both Cole Service Building Operations Center and the University

Under Construction

Miami University
Physical Facilities Department
Status of Capital Projects Report

Fire Alarm Monitoring Upgrade (continued):

Police Department. The head-end equipment will be housed in the Data Center at Hoyt Hall. The resultant system will allow for reliable and safe fire alarm monitoring on campus while also transmitting maintenance needs from the building’s fire alarm system to the central station.

The installation has begun and will continue through the fall semester. As you will note below, we are extending the project completion date until December 2021.

Delivery Method: Single Prime Contractor

Project Cost	
Design and Administration	\$32,250
Cost of Work	\$1,214,550
Contingency	\$140,000
Owner Costs	\$13,200
Total	\$1,400,000

Funding Source	
Local	\$1,400,000
Total	\$1,400,000

Contingency Balance: \$140,000
Construction Complete: 20%
Project Completion: December 2021
(previous report – September 2021)

3. IT Fiber Distribution Improvement:

Fellman

This project includes improvements to the outside plant infrastructure and fiber backbone distribution system for Miami University’s Oxford Campus, Hamilton Campus and Middletown Campus. Both existing and new pathways will be utilized to house new fiber optic cable. The new fiber optic cable will provide a redundant fiber backbone to select academic and administrative buildings, which are listed later in this report. The reliability of the IT network to the selected buildings will be improved by the addition of the redundant fiber service to these buildings. The buildings impacted on the Oxford Campus include the following: Alumni Hall, Dauch Indoor Sports Center, Yager West, Bachelor, Boyd, CPA, Art Building, Hiestand, Harrison, Irvin, McGuffey, Main Steam Plant, Phillips, Presser, Roudebush, and Shriver. All facilities at the Middletown and Hamilton Campuses will be affected.

New underground conveyances at the Hamilton Campus will be completed under Phase I of the project whereas the New Fiber Infrastructure will be installed under Phase II of the project following University Hall renovation commencement.

Fiber on the Oxford and Middletown Campuses has been installed and is operational. Installation of conveyances at the Hamilton campus is ongoing. Fiber installation on the Hamilton campus has now begun since University Hall renovation is underway.

Under Construction

Miami University
Physical Facilities Department
Status of Capital Projects Report

IT Fiber Distribution Improvement:

Delivery Method: Single Prime Contractor

Project Cost	
Design and Administration	\$60,000
Cost of Work	\$625,000
Contingency	\$65,000
Owner Costs	\$0
Total	\$750,000

Funding Source	
Local	\$750,000
Total	\$750,000

Contingency Balance: \$65,000
Construction Complete: 80%
Project Completion: October 2021

4. Oxford Campus – CPA Roof Replacement: (New Project This Report)

Morris

This project will replace the remainder of the roof system on the Center for Performing Arts. An existing masonry chimney will be removed. Insulation shortages and resultant long lead times have delayed material delivery and have required a design change from poly-iso insulation to extruded polystyrene insulation. Drain testing is in progress. For the time being, we are holding the project completion date as August, but the insulation shortage will likely impact this date. Once the impact to the project schedule is understood we will update the project completion.

Delivery Method: Single Prime Contractor

Project Cost	
Design and Administration	\$102,000
Cost of Work	\$930,000
Contingency	\$310,000
Owner Costs	\$413
Total	\$1,342,413

Funding Source	
Local	\$1,342,413
Total	\$1,342,413

Contingency Balance: \$310,000
Construction Complete: 1%
Project Completion: August 2021

Under Construction

Miami University
Physical Facilities Department
Status of Capital Projects Report

**IN DESIGN
(Pre-Contract)**

1. Central Campus Hot Water Conversion:

Van Winkle

As part of the Campus Utility Master Plan, the Central Campus Hot Water Conversion Project will convert a large portion of the central quadrangle of campus from steam to hot water. This project includes the creation of a new satellite campus heating plant to be located in the basement of Upham Hall. Hot water piping will be extended from this new satellite campus heating plant to the buildings in central area of campus. The project will also create redundant connections to the existing distribution piping from the South Chiller Plant. The cross connection between the two plants will improve robustness and reliability for both the South Chiller Plant and the new Central Campus Utility Plant. The new hot water piping will be located in the existing tunnel systems and will be direct buried in other locations. Hot water connection and conversion of Ogden is occurring as that building is being renovated. Hot water connection and conversion to Williams, Bonham House, Warfield, MacMillan, Kreger, Irvin, Alumni, Bishop, McGuffey, Hall Auditorium, King Library, Harrison and Upham will occur as part of this project.

This project is a key step in the Utility Master Plan to meet strategic energy reduction and campus sustainability goals of decommissioning coal-fired steam systems by 2026. The scope of the project includes direct buried hot water piping, direct buried chilled water piping and converting the buildings named above from steam heating to hot water heating. The change from steam to hot water will improve both the efficiency and reliability of heating the central portion of the campus.

The project is in the schematic design phase. Design work and reviews are on-going. The selection process for the Construction Manager at Risk (CMR) is in progress. This project is expected to begin construction in spring 2022 with construction being completed in fall 2023.

Delivery Method: Construction Manager at Risk

Proposed Budget: \$12,000,000

Desired Start: March 2022

Desired Completion: December 2023

Funding Source	
Local	\$12,000,000
Total	\$12,000,000

2. Ogden Hall / Bell Tower Place Dining Renovation:

Morris

This project will renovate Ogden Residence Hall and Bell Tower Place Dining Hall, both within the same building. This is a continuation of the 2010 Long Range Housing Master Plan. Ogden Hall will receive an upgrade in the mechanical systems, fire suppression, energy efficiency, finishes, interior renovations and accessibility. The design includes improvements in the heating, cooling, plumbing, electrical, life safety systems, as well as the building envelope. The renovation extends the life of the facility.

The existing dining facility will be remodeled to provide a contemporary and modernized experience to meet the needs and expectations of the students. It will feature flexible food offering stations that may easily be converted without replacing equipment. The renovated facility will be operated as a buffet-style venue and feature expanded and unique menus, visible food prep areas, and will create an environment that has the same quality that is present in the newer dining facilities.

In Design

Miami University
Physical Facilities Department
Status of Capital Projects Report

Ogden Hall / Bell Tower Place Dining Renovation (continued):

This project had been suspended due to the COVID-19 virus, but has recently resumed the design. At the time the project was suspended, the criteria architect and the Design-Build team had been selected. Cost impact of the delay will be confirmed at end of Schematic Design phase.

Delivery Method: Design-Build

Proposed Budget: \$23,000,000
Desired Start: June 2022
Desired Completion: August 2023

Funding Source	
Local	\$23,000,000
Total	\$23,000,000

3. Richard M. McVey Data Science Building: (BOT Feb '21)

Porchowsky

This project is performing programming related to innovation, multidisciplinary project-based work, and instilling a sense of leadership and entrepreneurship in our students. A Programming Committee with representation from areas of STEM, data science, entrepreneurship, Interactive Media, and design thinking was convened in January 2019. The University hired a Criteria AE firm to develop the program of requirements, assist in potential site selection, and provide conceptual and schematic design services.

As a national leader in education for the digital arts, statistical analytics and technological research and to further research and discoveries in these disciplines, the committee has envisioned a new building to house a collection of departments that will promote cross-disciplinary research while creating a venue for instruction, innovation and collaborations with industry partners.

The McVey Data Science Building is designed as an 87,000 GSF building which includes faculty and student project spaces, consulting spaces, classrooms, and computer labs. There are also certain unique spaces within the building such as the Cyber Security Lab, the Robotics/Maker Lab, the XR Stage, the UX Focus Group Room, and the VR Track Space.

The Schematic design phase has been completed and Design Build team has begun the Design Development phase. This phase will be complete by the end of summer and an early bid package will be prepared to allow site and underground work to commence this fall.

Proposed Budget: \$50,000,000
Desired Start: September 2021
(previous report – October 2021)
Desired Completion: December 2023
(previous report – November 2023)

Funding Source	
Bond	\$30,000,000
Gift	\$20,000,000
Total	\$50,000,000

In Design

Miami University
Physical Facilities Department
Status of Capital Projects Report

4. SCP Free Cooling Improvement 2021:

Van Winkle

This project will add a ‘free cooling’ system to the South Chiller Plant (SCP) to provide winter time cooling capacity for the buildings that require year-round cooling from the SCP. The free cooling system will consist of a water-to-water heat exchanger between the existing chilled water plant loop and an exterior glycol loop that will be sized to accommodate the plant’s cooling load when the Outdoor Air Temperature drops below 32 F, and the chillers are no longer able to run. The project will increase the efficiency and capacity of the chilled water system when the Outdoor Air Temperature drops below freezing. This is increasingly important as the new Clinical Health Sciences building will have a cooling load all year long due to the nature of some of the spaces and equipment planned to be in the building.

The project is in the Design Development phase; design work and reviews are on-going. The construction documents will be advertised for bids by General Contractors. Work will take place during the winter months (December 2021 – March 2022) and the new system will be in place prior to the Clinical Health Science building coming online.

Delivery Method: Single Prime Contractor

Proposed Budget: \$650,000
Desired Start: December 2021
Desired Completion: May 2022

Funding Source	
Local	\$650,000
Total	\$650,000

5. South Quad Tunnel Top, Phase 2:

Morris

The utilities around Miami’s campus utilize tunnels in many areas. These tunnels allow for easier maintenance and upgrade of the utility distribution systems. The tunnels across campus vary greatly in age and condition. The tunnel tops are being updated in phases with a new, more efficient top design. The tunnels in the South Quad are circa 1960. This project will replace the tunnel tops on the east side of the quadrangle from Center Drive to Harris Hall’s breezeway. The project will also repair portions of the pipe insulation inside this tunnel. This project will complete the tunnel replacements in the South Quad area. Other tunnel tops were recently completed in conjunction with the Porter Hall renovation.

This project had been suspended due to the COVID-19 virus but is now resuming with design start-up and an anticipated winter of 21-22 construction. The work must be done during winter months as existing chilled water must be off-line during construction to facilitate removal of tunnel tops and installation of formwork.

Delivery Method: Design-Build

Proposed Budget: \$2,000,000
Desired Start: November 2021
Desired Completion: February 2022

Funding Source	
Local	\$2,000,000
Total	\$2,000,000

In Design

Miami University
Physical Facilities Department
Status of Capital Projects Report

IN PLANNING

(Pre-A&E)

1. Bachelor Hall Renovation: (New Project This Report)

Porchowsky

This project will provide for the renovation of Bachelor Hall. Built in 1979, this general academic building contains over 180 offices and 22 classrooms. The facility has not had a major renovation since opening. Bachelor Hall currently houses the departments of Mathematics, Speech Pathology and Audiology, and English as well as the Humanities Center and the American Cultures and English (ACE) program for international students. Speech Pathology and Audiology will be moving out of the building. This project will identify new occupants for the building through a comprehensive look at the humanities programs and alignment of departments within the College of Arts & Sciences across the campus. The project will renovate the entire 112,418 GSF facility with new mechanical systems and upgraded fire suppression, electrical and plumbing systems. The project will explore covering the existing open courtyard to increase building efficiency and create much needed collaboration and update instructional spaces.

Selection of a Criteria AE firm is currently underway.

Proposed Budget: \$48,000,000

Desired Start: TBD

Desired Completion: TBD

Funding Source	
TBD	\$48,000,000
Total	\$48,000,000

2. College @ Elm:

Heflin

Building on Miami's award-winning undergraduate programs, the College @ Elm will provide space to give students real world experience, access to external partners, and alternative teaching methods around business startups and small scale manufacturing. Its large volumes, easily accessible loading docks, industrial sized elevator and community-adjacent location make it a prime candidate for a manufacturing innovation incubator.

The College @ Elm has three tenants identified and contains space for future tenants. A key anchor tenant is the Fischer Group. This is a group of interrelated companies with the capability to take a product from idea to shelf, which offers students the opportunity to see a product through every phase of development. The Fisher Group will have dedicated space for research and design, prototyping, manufacturing, and fulfillment. A second tenant is Miami University. Miami's College of Engineering, Business School, and Institute for Entrepreneurship will lead the programming at the College @ Elm to provide space for student, faculty, and staff to develop initiatives around product innovation. Miami is focusing on the theme of medical and biomedical products to bring to market through university led research and partnerships that can take advantage of the university's resources. The third tenant is the City of Oxford. The City is committed to have at least one staff at the College @ Elm to tie in local opportunities for collaboration and economic development. Remaining space is available for other local and regional businesses.

In Planning

Miami University
Physical Facilities Department
Status of Capital Projects Report

College @ Elm (continued):

The building is a concrete frame with large volumes of various sizes throughout. The envelope has significant deferred maintenance that will need to be repaired and refurbished. The renovation will include new electrical, mechanical, plumbing, and fire protection systems. Office and instructional spaces would be fitted out in alignment with contemporary business environments. Large portions of the facility will be furnished with minimal elements and flexible features to accommodate turnover of tenants over time.

The DB selection process is anticipated to be complete at the end of June 2021. The DB design process is anticipated to last 6 months, followed by a 14 month construction period.

Delivery Method: Design Build

Proposed Budget: \$10,700,000
Desired Start: November 2021
Desired Completion: January 2023

Funding Source	
TBD	\$10,700,000
Total	\$10,700,000

3. King Library Renovation 2020:

Heflin

This project comprises interior renovations of the ground, first, and second floors of King Library. The lower level will include reconfiguration and upgrades to the existing café including casework, finishes, furnishings, and some food service equipment. The first floor will include reconfiguration and finish upgrades to existing spaces including the lobby, access services, various offices, and restrooms. The project also includes the creation of new distinct areas within the existing open stack space, including a maker space. The second floor will be limited to minor alterations as required to accommodate shifting of existing services and programs between floors.

This project has been suspended due to the COVID-19 virus. The selection process for the Architect/Engineer has been paused. Three firms were shortlisted for interview in mid-March 2020. Interviews will be held when direction to proceed is received.

Delivery Method: Single Prime Contracting

Proposed Budget: \$3,700,000
Desired Start: TBD
Desired Completion: TBD

Funding Source	
Local	\$3,700,000
Total	\$3,700,000

In Planning

Miami University
Physical Facilities Department
Status of Capital Projects Report

COMPLETED PROJECTS

1. **Equestrian Center Indoor Arena:** (BOT Nov '20)

Morris

This project has constructed an indoor arena at the Equestrian Center consistent with the 2012 Equestrian Center master plan. The building is a pre-engineered metal building enclosing a 120' x 250' riding area with bleacher seating for approximately 200 spectators. In addition, this project added the Equestrian Center onto the University's high voltage electric system reducing on-going operating costs and improving reliability. It was previously a separate customer of the local utility. This portion of the project was funded through the University's Utility Enterprise Auxiliary (UEA).



Delivery Method: Design-Build

Project Revenue	
Design and Administration	\$312,898
Cost of Work	\$3,503,477
Contingency	\$233,225
Owner Costs	\$70,400
Total	\$4,120,000

Project Expense	
Design and Administration	\$325,000
Cost of Work	\$3,293,000
Contingency	\$128,000
Owner Costs	\$40,200
Total	\$3,786,200

Est. Contingency Balance Returned: \$105,225
 Est. Contingency Balance Returned, Percent of Total: 45%
 Est. Bid Savings / VE Returned: \$228,575
 Est. Final Total: \$333,800

Under Construction

Miami University
Physical Facilities Department
Status of Capital Projects Report

Projects Between \$50,000 and \$500,000

Project		Budget
Airport Grounds Improvement 2020		\$100,000
Armstrong Student Center – Smoothie Bar		\$242,397
Art Building – Emergency Generator Replacement 2020	ON HOLD	\$125,000
Bonham House – Interior Refresh		\$110,075
Cole Service Building – AH4 Upgrade 2020		\$70,000
Dorsey Hall – Ventilation AHU Upgrade 2020		\$210,000
Dorsey Hall – Ventilation DOAS Upgrade 2020		\$418,000
E & G Buildings – LED Retrofits 2020		\$350,000
Flower Hall – Ventilation AHU Upgrade 2020		\$243,000
Flower Hall – Ventilation DOAS Upgrade 2020		\$485,000
Goggin Ice Center – Arena Lighting Upgrade 2020		\$480,000
Goggin Ice Center – Pad B Lighting Upgrade 2020		\$220,000
Hahne Hall – Addition Ventilation Upgrade 2020		\$330,000
Hahne Hall – Ventilation AHU Upgrade 2020		\$245,000
Hahne Hall – Ventilation DOAS Upgrade 2020		\$245,000
Heritage Commons – LED Conversion 2020		\$85,000
Hoyt Hall UPS Upgrade 2020		\$205,000
Hughes Hall – BAS Panel Upgrade 2021		\$150,000
Indoor Sports Center LED Conversion 2020		\$290,000
Laws Hall – SLAM Renovation		\$94,555
Lewis Place – Ongoing projects		\$250,000
MacFarland Hall – Ventilation Upgrade 2020		\$496,000
McBride Hall – Ventilation Upgrade 2020		\$382,000
Millett Hall – Wayne Embry Statue		\$192,020
MUO Campus Services Chimney Repairs (Morris, Havighurst, Symmes)		\$200,000
MUO Painting – Campus Services Exterior 2021		\$200,000
MUO Painting – E&G Exterior 2021		\$182,000
North Quad Sculpture		\$51,867
Peabody Hall – 100 Apartment Renovation 2021		\$96,011
Regional Book Depository – Chiller Boiler and Humidifier Upgrade 2020		\$440,000
Residence Halls – Ventilation A/E Fees		\$290,000
Shideler Hall – 047 – Renovations to SHD246 and SHD047		\$60,000
Simpson Shade House Renovation 2019		\$254,427
South Chiller Plant – Hot Water Filtration Upgrade 2021		\$60,000
Steam Plant – Replace Water Softeners and Controls		\$140,000
Steam Plant – Reverse Osmosis Water Addition 2021		\$275,000
Tappan Hall – Exterior Upgrades 2020	ON HOLD	\$120,000
Utilities – Black Start Support 2021		\$70,000
Utilities – Pad Switch Replacement 2020		\$495,000
Western Dining Commons – Redundant Chiller Upgrade 2020		\$115,000

Miami University
Physical Facilities Department
Status of Capital Projects Report

Projects Closed Between \$50,000 and \$500,000

Project	Original Budget	Returned Funds
King Library – Room 216 Office Addition	\$80,000	\$25,482
Laws Hall 103 – Renovation for CADS	\$130,000	\$10,304
Marcum Conference Center – Fresh Air Upgrade 2020	\$490,000	\$53,233
MUO Rental Demos 2020	\$119,050	\$3,984
VOA – Exterior Repairs	\$100,000	\$415
Williams Hall – Radio Tower Removal 2021	\$190,000	\$50,230

Miami University
Physical Facilities Department
Status of Capital Projects Report

Glossary of Terms

Construction Manager at Risk (CMR) – is a delivery method which entails a commitment by the construction manager to deliver the project within a Guaranteed Maximum Price (GMP). The owner contracts the architectural and engineering services to perform the design from concept through construction bid documents using the construction manager as a consultant. The construction manager acts as the equivalent of a general contractor during the construction phase. CMR arrangement eliminates a "Low Bid" construction project. This method will typically be used on projects with high complexity and demanding completion schedules.

Contingency – includes both owner contingency and the D/B or CMR contingency where applicable.

Cost of the Work – is the cost of construction. This includes general condition fees, contractor overhead and profit, D/B or CMR construction stage personnel.

Design & Administration – includes all professional services to support the work. This consists of base Architect/Engineer (A/E) fees, A/E additional services, A/E reimbursables, non-error/omission A/E contingency fees, geotechnical services, special inspection services partnering services, multi-vista photo documentation of projects, D/B or CMR pre-construction services, third party estimator, and local administration fees.

Design Build (D/B) – is a project delivery method in which the design and construction services are contracted by a single entity and delivered within a Guaranteed Maximum Price (GMP). Design Build relies on a single point of responsibility contract and is used to minimize risks for the project owner and to reduce the delivery schedule by overlapping the design phase and construction phase of a project. This method will typically be used on projects with less complexity and have demanding completion schedules.

Guaranteed Maximum Price (GMP) – is the negotiated contract for construction services when using D/B or CMR. The owner negotiates a reasonable maximum price for the project (or component of the project) to be delivered within the prescribed schedule. The D/B firm or CMR is responsible for delivering the project within the agreed upon GMP. This process eliminates bidding risks experienced by the owner, allows creative value engineering (VE) to manage the budget, and permits portions of the work to begin far earlier than traditional bidding of the entire project.

Multiple Prime Contracting – is a project delivery method historically allowed by the State of Ohio. The owner contracts the architectural and engineering services to perform the design from concept through construction bid documents. The construction services are divided into various trade specialties – each bid as a separate contract (general, plumbing, mechanical, electrical, sprinkler, etc.). The owner is responsible for managing the terms of each contract and coordinating the work between the multiple contractors.

Owner Costs – are costs directly borne by the owner to complete the project. This includes furniture, fixtures, and equipment (FF&E), audio/visual (A/V), IT networking, percent for art (applicable on State funded projects exceeding \$4 million), printing and advertising expenses, and any special moving or start-up funds.

Preconstruction Services – are the development and design services provided by a D/B firm or CMR to the owner. These services are typically performed for an identified cost prior to the negotiation of a GMP. These services are included in "Design and Administration."

Single Prime Contracting – is a project delivery method in which the owner contracts the architectural and engineering services to perform the design from concept through construction bid documents. The construction services are contracted separately, but through a single entity. Single Prime Contracting is beneficial on projects with specialized construction requiring more owner oversight or control. This method will typically be used on projects with high complexity and low schedule importance.

Miami University
Finance and Audit Committee
FY 2021 Forecasted Operating Results
Projections Based upon Activity through April 30, 2021

ALL FUNDS

The first schedule shows activity across all unrestricted and restricted funds of the University.

The unrestricted activity presented in the All Funds summary includes the performance of each subsidiary of the unrestricted activity and cumulative totals. The report does not include draws of reserves to provide a better approximation of the University's expected unrestricted net position at the conclusion of the fiscal year. The schedule also includes year to date earnings for non-endowment and endowment income but no forecast of the fiscal year performance due to the earnings volatility.

Total forecast for the "Total Unrestricted Funds" is highly influenced by investment performance. The actual investment performance at 4/30/21 is \$106 million in excess of the budgeted spend rate leading to a substantial out-performance for revenue for the year so far. As a reminder, investment performance is much more volatile than other revenues meaning variations are expected each year and the outcome for fiscal year 2021 is impossible to forecast.

The other nuance to consider in this report is the effect of depreciation expense. Depreciation expense is not incorporated in any of the unrestricted budgets. It is offset over time through state capital appropriations, new debt and principal payments, and transfers to renewal and replacement funds that are used for capital projects. One of the consequences of the pandemic is that less funds are available to transfer to renewal and replacement and several capital projects were delayed.

The second schedule presents the financial performance for all restricted funds. Restricted gifts are forecast to have a surplus of \$10.3 million, reflecting the gift for the data science building and higher than budgeted transfers from the endowment to the University. Grants and contracts are forecast to end with a \$30.9 million surplus due to federal grants in the Higher Education Emergency Relief Fund (HEERF) appropriated in the two recent federal pandemic relief bills. Investment income for the non-endowment and endowment reflects market performance through April 30.

All Funds
Unrestricted
For July 1, 2020 to June 30, 2021
as of April 30, 2021

Description	Oxford E&G		Regional Campus E&G		Designated Funds All Campuses		Auxiliary Operations All Campuses		Unrestricted Quasi-Endowments	Investment Fluctuation	Total Unrestricted Funds		Net Investment in Capital Assets	Total	
	Budget	Forecast	Budget	Forecast	Budget	Forecast	Budget	Forecast	Actual 3/31/21	Actual 3/31/21	Budget	Forecast	Forecast	Budget	Forecast
Revenue:															
State Appropriation	\$64,609,621	\$67,037,163	\$12,876,142	\$12,706,995	\$0	\$0	\$0	\$0	\$0	\$0	\$77,485,763	\$79,744,158	\$0	\$77,485,763	\$79,744,158
Tuition (Net)	\$297,232,112	\$291,089,391	\$31,945,664	\$31,770,011	\$0	\$0	\$0	\$0	\$0	\$0	\$329,177,776	\$322,859,403	\$0	\$329,177,776	\$322,859,403
Room, Board and Fees	\$2,596,500	\$1,522,076	\$274,200	\$274,200	\$16,986,461	\$18,541,731	\$65,895,111	\$56,566,873	\$0	\$0	\$85,752,272	\$76,904,880	\$0	\$85,752,272	\$76,904,880
Sales	\$0	\$0	\$0	\$0	\$1,360,541	\$1,025,307	\$22,640,115	\$14,519,771	\$0	\$0	\$24,000,656	\$15,545,078	\$0	\$24,000,656	\$15,545,078
Investment Income (Net)	\$6,390,000	\$6,390,000	\$100,000	\$100,000	\$2,154,690	\$2,536,608	\$358,373	\$167,696	\$18,775,000	\$87,510,000	\$9,003,063	\$115,479,305	\$0	\$9,003,063	\$115,479,305
Other Revenue	\$1,553,360	\$1,721,993	\$89,902	\$92,402	\$7,435,731	\$11,669,572	\$5,688,704	\$3,958,978	\$0	\$0	\$14,767,697	\$17,442,945	\$0	\$14,767,697	\$17,442,945
Total Revenue	\$372,381,593	\$367,760,624	\$45,285,908	\$44,943,608	\$27,937,423	\$33,773,217	\$94,582,303	\$75,213,319	\$18,775,000	\$87,510,000	\$540,187,227	\$627,975,768	\$0	\$540,187,227	\$627,975,768
Expenses:															
Salaries and Wages	\$186,292,166	\$170,068,138	\$25,083,644	\$22,847,444	\$15,419,910	\$15,428,323	\$32,018,171	\$28,063,003	\$0	\$0	\$258,813,891	\$236,406,908	\$0	\$258,813,891	\$236,406,908
Benefits	\$65,877,095	\$59,796,232	\$8,560,643	\$7,702,297	\$6,075,414	\$4,593,029	\$10,872,270	\$9,314,108	\$0	\$0	\$91,385,422	\$81,405,666	\$0	\$91,385,422	\$81,405,666
Support Expenses	\$70,697,674	\$59,720,456	\$6,230,218	\$6,254,267	\$16,631,512	\$13,857,153	\$60,224,109	\$46,694,889	\$0	\$0	\$153,783,513	\$126,526,765	\$0	\$153,783,513	\$126,526,765
Equipment	\$1,232,023	\$1,232,023	\$159,540	\$159,540	\$0	\$997,437	\$418,000	\$454,594	\$0	\$0	\$1,809,563	\$2,843,594	\$0	\$1,809,563	\$2,843,594
Interest on Debt	\$4,970,850	\$4,970,850	\$149,927	\$149,927	\$0	\$0	\$23,020,223	\$22,925,610	\$0	\$0	\$28,141,000	\$28,046,387	\$0	\$28,141,000	\$28,046,387
Depreciation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000,000	\$0	\$70,000,000
Other	<u>(\$3,195,690)</u>	<u>(\$3,195,690)</u>	\$3,195,690	\$3,195,690	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$325,874,118	\$292,592,009	\$43,379,662	\$40,309,166	\$38,126,836	\$34,875,941	\$126,552,772	\$107,452,205	\$0	\$0	\$533,933,388	\$475,229,321	\$70,000,000	\$533,933,388	\$545,229,321
Net Before Transfers	\$46,507,475	\$75,168,615	\$1,906,246	\$4,634,442	(\$10,189,413)	(\$1,102,723)	(\$31,970,469)	(\$32,238,887)	\$18,775,000	\$87,510,000	\$6,253,839	\$152,746,447	(\$70,000,000)	\$6,253,839	\$82,746,447
Transfers:															
Transfer for Principal on Debt	\$5,417,219	\$5,417,219	\$343,373	\$343,373	\$0	\$0	\$27,275,950	\$27,275,950	\$0	\$0	\$33,036,542	\$33,036,542	\$0	\$33,036,542	\$33,036,542
General Fee	\$34,695,724	\$32,269,798	\$422,139	\$426,525	<u>(\$8,226,640)</u>	<u>(\$7,745,244)</u>	<u>(\$26,274,746)</u>	<u>(\$23,827,681)</u>	\$0	\$0	\$616,477	\$1,123,398	\$0	\$616,477	\$1,123,398
Capital Projects & Other	<u>\$8,098,529</u>	<u>\$20,655,423</u>	<u>(\$314,445)</u>	<u>(\$314,445)</u>	<u>(\$1,962,773)</u>	<u>(\$3,754,207)</u>	<u>\$496,924</u>	<u>\$1,090,071</u>	<u>\$4,800,000</u>	<u>\$0</u>	<u>\$6,318,235</u>	<u>\$22,476,842</u>	<u>(\$7,683,135)</u>	<u>\$6,318,235</u>	<u>\$14,793,707</u>
Total Transfers	\$48,211,472	\$58,342,440	\$451,067	\$455,453	(\$10,189,413)	(\$11,499,451)	\$1,498,128	\$4,538,340	\$4,800,000	\$0	\$39,971,254	\$56,636,783	(\$7,683,135)	\$39,971,254	\$48,953,648
Net After Transfers	(\$1,703,997)	\$16,826,174	\$1,455,180	\$4,178,989	\$0	\$10,396,728	(\$33,468,597)	(\$36,777,227)	\$13,975,000	\$87,510,000	(\$33,717,415)	\$96,109,664	(\$62,316,865)	(\$33,717,415)	\$33,792,799

OXFORD

The projection for the Oxford General Fund through April is a surplus of approximately \$8.9 million. Details of the specific items are highlighted below.

Revenues

The Oxford campus student fee revenues (instructional, general out-of-state, and other) are forecast to be approximately \$7.2 million below the \$299.8 million budget. Net instructional revenue (including the out of state surcharge) is forecast to be \$3.7 million under budget. The general fee is forecast to be \$2.4 million below the \$36.5 million budget. Net instructional revenue and the general fee revenue are forecast to be under budget reflecting the continuation of the remote study option for the spring and winter terms and preliminary Summer term revenues.

The state appropriation for the Oxford campus of \$67.0 million is based on the Ohio Department of Higher Education final subsidy payment schedule. The Governor in January reversed a portion of the previously announced budget reductions for FY21, improving the SSI by 4.6%. The final subsidy reflects the net impact of activity across all of the institutions in the University System of Ohio.

Investment income is shown at the amount budgeted and does not include a forecast for June 30, 2021. As a reminder, any investment income amount above the budgeted will be allocated to the investment fluctuation reserve.

Other revenue categories are also projected as budgeted.

Expenditures and Transfers

Employee salaries and staff benefits are projected to be \$19.3 million below budget. The underspending is attributable to more vacant positions than budgeted and the beneficial impact of state and federal grants made available to combat the impact of the pandemic. Through the first ten months of the fiscal year, health care claims were lower than budgeted due to position vacancy and lower medical claims costs. Healthcare expense for the rest of the year is difficult to estimate due to the volatility of high cost claims. Graduate fee waiver expenses are below budget. Departmental support costs are forecast \$2.7 million below budget through April. The Auxiliary Unit report shows a deficit in Residence and Dining Halls and ICA budgets which are a result of more students opting for remote study in the fall term than assumed in the budget.

The underspending in academic salaries and benefits noted above are carryforward eligible and recorded as an increase in Departmental Budgetary Carryforward. Underspending of salaries and benefit related to state and federal grants will be transferred to reserves at the conclusion of the fiscal year to defray a portion of the lost revenue due to the pandemic.

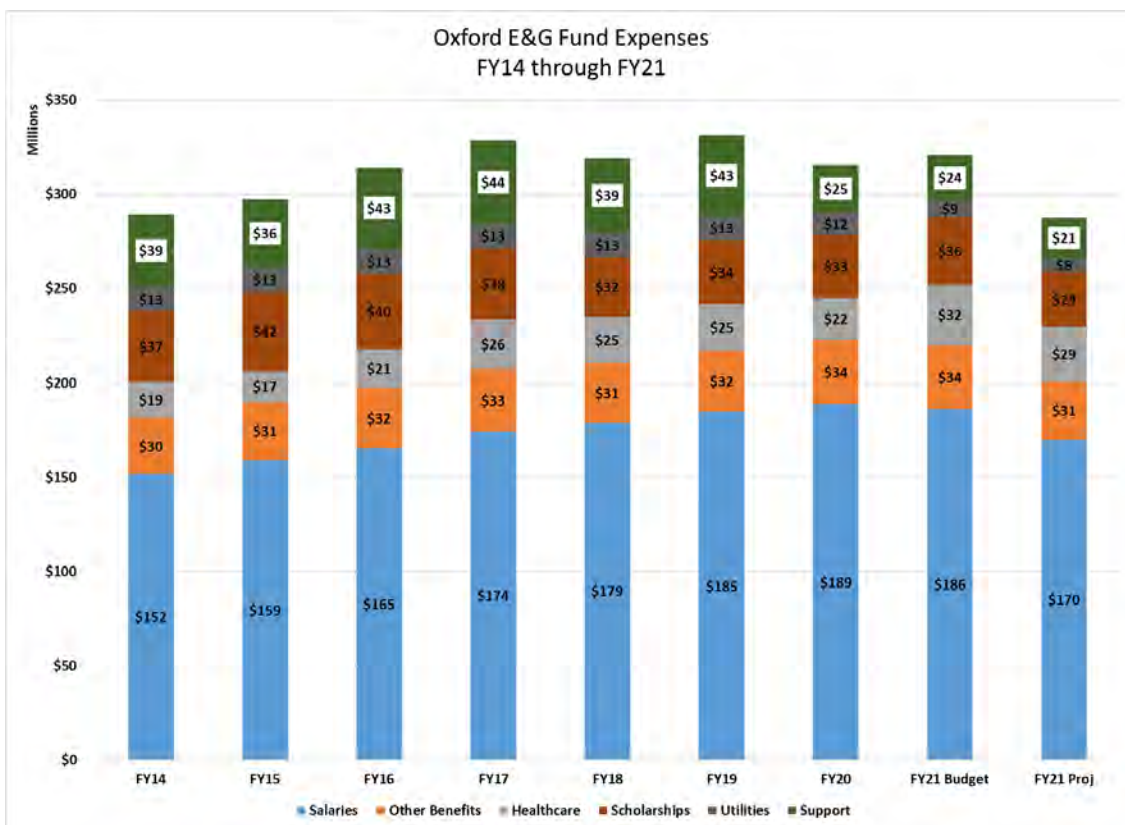
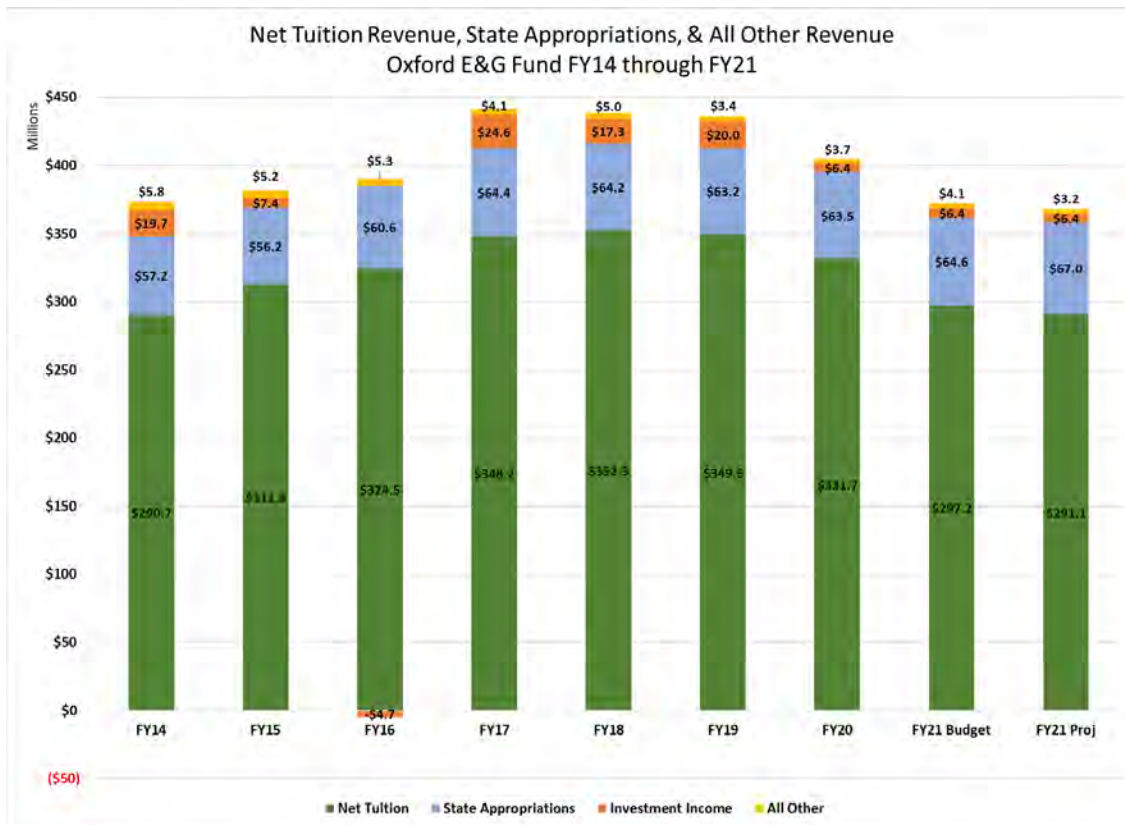
**All Funds
Restricted
For July 1, 2020 to June 30, 2021
as of April 30, 2021**

Description	Restricted Gifts All Campuses		University Endowment	Grants & Contracts All Campuses		Total Restricted Funds	
	Budget	Forecast	3/31/2021	Budget	Forecast	Budget	Forecast
Revenue:							
State Appropriation	\$0	\$0	\$0	\$645,788	\$726,022	\$645,788	\$726,022
Tuition (Net)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Room, Board and Fees	\$0	\$38	\$0	\$0	\$0	\$0	\$38
Sales	\$0	\$917,982	\$0	\$0	\$0	\$0	\$917,982
Investment Income (Net)	\$3,810,984	\$3,810,984	\$18,020,000	\$0	\$0	\$3,810,984	\$21,830,984
Other Revenue	<u>\$20,814,548</u>	<u>\$33,151,134</u>	<u>\$0</u>	<u>\$43,648,507</u>	<u>\$89,746,410</u>	<u>\$64,463,055</u>	<u>\$122,897,544</u>
Total Revenue	\$24,625,532	\$37,880,138	\$18,020,000	\$44,294,295	\$90,472,432	\$68,919,827	\$146,372,570
Expenses:							
Salaries and Wages	\$2,917,200	\$4,624,329	\$0	\$3,882,800	\$13,063,682	\$6,800,000	\$17,688,011
Benefits	\$1,496,102	\$1,081,210	\$0	\$1,189,898	\$3,334,569	\$2,686,000	\$4,415,780
Support Expenses	\$20,212,230	\$17,660,612	\$0	\$39,221,597	\$42,440,794	\$59,433,827	\$60,101,406
Equipment	\$0	\$63,821	\$0	\$0	\$375,038	\$0	\$438,859
Interest on Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenses	<u>\$24,625,532</u>	<u>\$23,429,972</u>	<u>\$0</u>	<u>\$44,294,295</u>	<u>\$59,214,083</u>	<u>\$68,919,827</u>	<u>\$82,644,055</u>
Net Before Transfers	\$0	\$14,450,165	\$18,020,000	\$0	\$31,258,349	\$0	\$63,728,514
Transfers:							
Transfer for Principal on Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Projects & Other	<u>\$0</u>	<u>\$4,188,328</u>	<u>\$3,750,000</u>	<u>\$0</u>	<u>\$383,433</u>	<u>\$0</u>	<u>\$8,321,760</u>
Total Transfers	<u>\$0</u>	<u>\$4,188,328</u>	<u>\$3,750,000</u>	<u>\$0</u>	<u>\$383,433</u>	<u>\$0</u>	<u>\$8,321,760</u>
Net After Transfers	\$0	\$10,261,838	\$14,270,000	\$0	\$30,874,916	\$0	\$55,406,754

FY2021 Forecast
Oxford General Fund Only

As of April 30, 2021

	Revised <u>Budget</u>	March End-of-Year <u>Forecast</u>	Revised Budget to <u>Projection</u>
REVENUES:			
Instructional & OOS Surcharge	\$ 376,746,473	\$ 373,305,274	\$ (3,441,199)
Less Cohort Financial Aid Discount	116,098,557	116,374,151	275,594
Net Instructional Fee & Out-of-State Surcharge	260,647,916	256,931,123	(3,716,793)
General	36,584,194	34,158,268	\$ (2,425,926)
Other Student Revenue	2,596,500	1,522,076	(1,074,424)
<i>Tuition, Fees and Other Student Charges</i>	<u>299,828,610</u>	<u>292,611,467</u>	<u>(7,217,143)</u>
State Appropriations	64,609,621	67,037,163	\$ 2,427,542
Investment Income	6,390,000	6,390,000	\$ -
Other Revenue	1,553,360	1,721,993	\$ 168,633
Total Revenues	<u>\$ 372,381,591</u>	<u>\$ 367,760,624</u>	<u>\$ (4,620,968)</u>
EXPENDITURES:			
Salaries	186,292,166	170,068,138	(16,224,028)
Benefits	33,649,282	30,543,246	(3,106,037)
Healthcare Expense	32,227,813	29,252,986	(2,974,826)
Graduate Assistant, Fellowships & Fee Waivers	21,050,365	17,313,056	(3,737,309)
Undergraduate Scholarships & Student Waivers	14,869,617	11,372,062	(3,497,555)
Utilities	8,844,826	7,765,750	(1,079,076)
Departmental Support Expenditures	20,376,646	17,713,369	(2,663,277)
Multi-year Expenditures	3,592,552	3,592,552	-
Total Expenditures	<u>\$ 320,903,268</u>	<u>\$ 287,621,159</u>	<u>\$ (33,282,109)</u>
DEBT SERVICE AND TRANSFERS:			
General Fee	(34,695,724)	(32,269,798)	2,425,926
Capital, Renewal & Replacement	(6,476,400)	(6,476,400)	-
Debt Service	(10,388,069)	(10,388,069)	-
Support for VOALC (50%)	(415,152)	(415,152)	-
Other Miscellaneous Operational Transfers	(1,671,236)	(14,228,130)	(12,556,894)
Other Transfers (net)	4,086,289	4,086,289	-
Total Debt Service and Transfers	<u>\$ (49,560,291)</u>	<u>\$ (59,691,259)</u>	<u>\$ (10,130,968)</u>
<i>Net Revenues/(Expenditures) Before Adjustments</i>	\$ 1,918,032	\$ 20,448,205	\$ 18,530,173
ADJUSTMENTS:			
Departmental Budgetary Carryforward		(2,852,799)	(2,852,799)
Divisional Revenue Carry Forward		(3,487,675)	
Net Increase/(Decrease) in Fund Balance	<u>\$ 1,918,032</u>	<u>\$ 14,107,731</u>	<u>\$ 12,189,699</u>



HAMILTON & MIDDLETOWN

The Hamilton and Middletown campus student fee revenue (instructional, general and out-of-state) is estimated to be slightly below budget. The tuition performance reflects a change in the distribution in the cross-campus subsidy and preliminary estimates for spring term enrollment that are lower than budget. State subsidy (SSI) reflect the final subsidy payment schedule reflecting actual course and degree completions made available by the Ohio Department of Higher Education. Additionally, the Governor reversed a portion of the previously announced budget reductions for FY21, improving the SSI by 4.6%. The College Credit Plus program is performing close to budget for both Hamilton and Middletown. Other revenues are on budget.

Expenditures on both campuses are below budget. Personnel and benefit costs are \$0.7 million below budget on the Hamilton campus and \$2.3 million below budget on the Middletown campus. The actual performance in these categories has exceeded the underspending assumed in the budget.

Overall, the General Fund for Hamilton is projected to end the fiscal year with a \$2.1 million surplus prior to adjustments. The Middletown campus General Fund is projected to have an operating surplus of \$2.0 million prior to adjustments.

VOICE OF AMERICA LEARNING CENTER

The Voice of America Learning Center (VOALC) is projected to end the fiscal year on budget. As in the prior fiscal year, the funding support for the VOALC has been separately displayed for all three campuses and the VOALC. This transfer represents the budgeted financial support from each campus for funding the VOALC administrative operations.

Hamilton General Fund Only

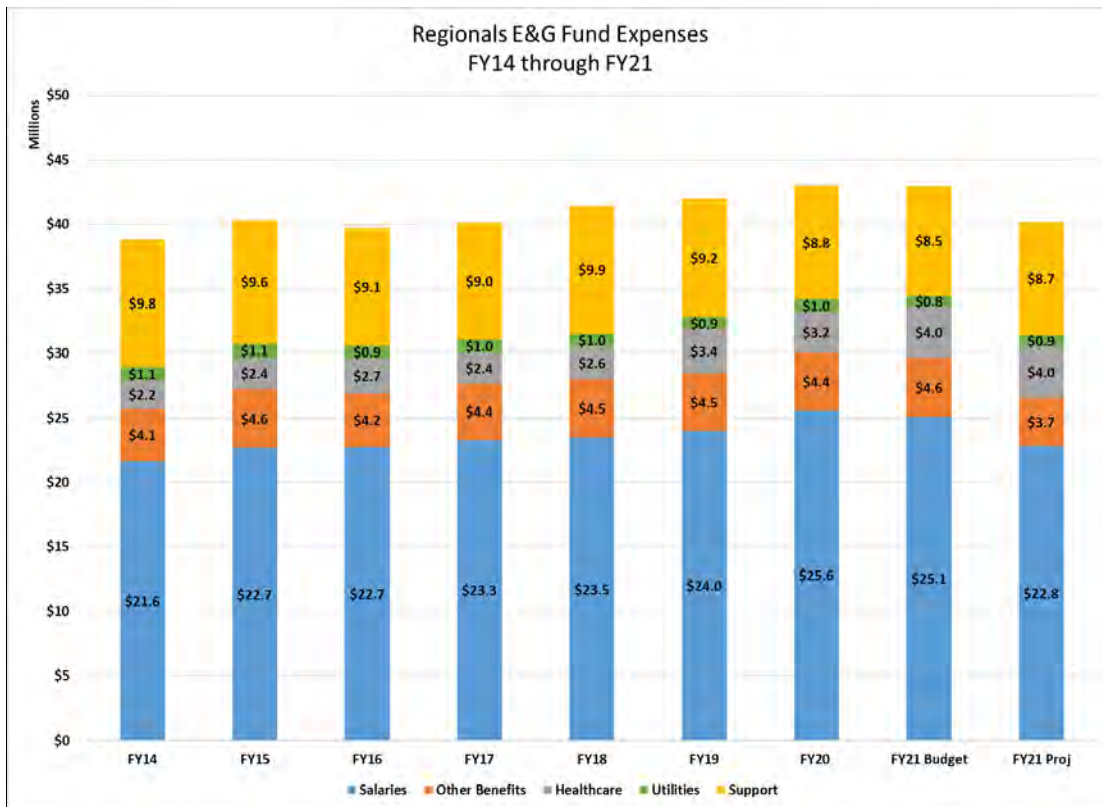
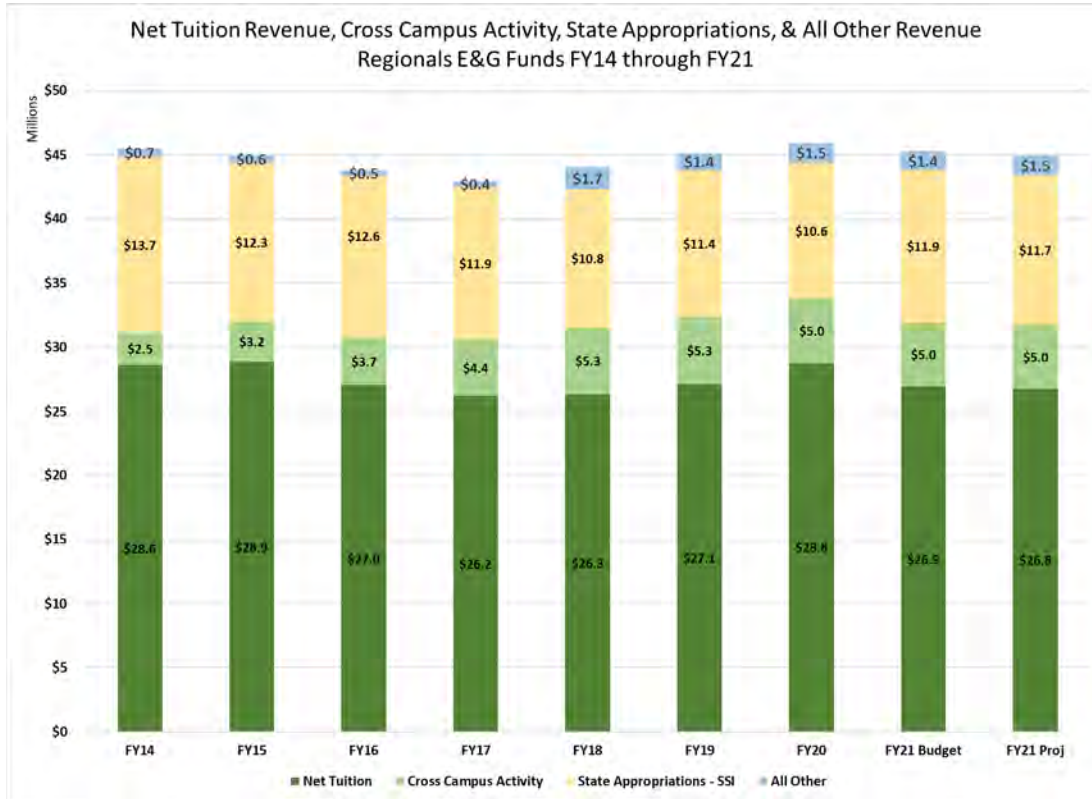
As of April 30, 2021

	Revised Budget	April End-of-Year Forecast	April Budget to Forecast	% Var. to Budget
REVENUES:				
Instructional & OOS Surcharge - Regional Students	\$ 14,894,582	\$ 14,902,790	\$ 8,208	0.1%
Instructional & OOS Surcharge - Cross Campus	4,027,555	\$ 4,027,555	-	0.0%
Less Continuing & New Scholarships	849,141	742,427	(106,714)	-12.6%
Net Instructional Fee & Out-of-State Surcharge	18,072,996	18,187,918	114,922	0.6%
General	919,095	906,843	(12,252)	-1.3%
Other Student Revenue	193,500	193,500	-	0.0%
<i>Tuition, Fees and Other Student Charges</i>	<i>19,185,591</i>	<i>19,288,261</i>	<i>102,670</i>	<i>0.5%</i>
State Appropriations - SSI	7,653,934	7,426,330	(227,604)	-3.0%
State Appropriations - CCP	461,564	459,354	(2,210)	-0.5%
Investment Income	50,000	50,000	-	0.0%
Other Revenue	79,500	79,500	-	0.0%
Total Revenues	\$ 27,430,589	\$ 27,303,445	\$ (127,144)	-0.5%
EXPENDITURES:				
Salaries	15,857,338	\$ 15,857,338	-	0.0%
Allowance for Unspent Salaries	(1,113,461)	\$ (1,571,725)	(458,264)	41.2%
Benefits	3,261,586	\$ 3,261,586	-	0.0%
Allowance for Unspent Benefits	(302,738)	\$ (592,770)	(290,032)	95.8%
Healthcare Expense	2,299,304	\$ 2,299,304	-	0.0%
Anticipated Benefit Recovery	(122,514)	\$ (122,514)	-	0.0%
Graduate Assistant Fee Waivers		\$ -	-	0.0%
Utilities	537,000	\$ 500,356	(36,644)	-6.8%
Departmental Support Expenditures	4,886,500	\$ 4,886,500	-	0.0%
Multi-year Expenditures	-	\$ -	-	0.0%
Total Expenditures	\$ 25,303,015	\$ 24,518,076	\$ (784,939)	-3.1%
DEBT SERVICE AND TRANSFERS:				
General Fee	(265,307)	\$ (253,055)	12,252	-4.6%
Capital, Renewal & Replacement		\$ -	-	0.0%
Debt Service		\$ -	-	0.0%
Support for VOALC (25%)	(207,576)	\$ (207,576)	-	0.0%
Support for Middletown	(199,512)	\$ (199,512)	-	0.0%
Other Miscellaneous Transfer Out	-	\$ -	-	0.0%
Other Miscellaenous Transfer In	-	\$ -	-	0.0%
Multi Year Transfer in CMUL / Transfer Out CFIS		\$ -	-	0.0%
Total Debt Service and Transfers	\$ (672,395)	\$ (660,143)	\$ 12,252	-1.8%
<i>Net Revenues/(Expenditures) Before Adjustments</i>	<i>\$ 1,455,179</i>	<i>\$ 2,125,227</i>	<i>\$ 670,048</i>	<i>46.0%</i>
ADJUSTMENTS:				
Departmental Budgetary Carryforward		\$ -	-	0.0%
Divisional Budgetary Carryforward		\$ (784,939)	(784,939)	0.0%
Strategic Investment Funding - Divisional Carryforward		\$ -	-	0.0%
Reserve for Carry Forward		\$ -	-	0.0%
Transfer from Fund Balance		\$ -	-	0.0%
Reserve for Encumbrances		\$ -	-	0.0%
Reserve for Investment Fluctuations		\$ -	-	0.0%
Reserve for Future Budgets		\$ -	-	0.0%
Net Increase/(Decrease) in Fund Balance	\$⁸ 1,455,179	\$ 1,340,288	\$ (114,891)	

Middletown General Fund Only

As of April 30, 2021

	Revised Budget	April End-of-Year Forecast	April Budget to Forecast	% Var. to Budget
REVENUES:				
Instructional & OOS Surcharge - Regional Students	\$ 12,367,043	\$ 12,107,405	\$ (259,638)	-2.1%
Instructional & OOS Surcharge - Cross Campus	972,445	\$ 972,445	-	0.0%
Less Continuing & New Scholarships	959,598	994,922	35,324	3.7%
Net Instructional Fee & Out-of-State Surcharge	12,379,890	12,084,929	(294,961)	-2.4%
General	573,683	590,322	16,639	2.9%
Other Student Revenue	80,700	80,700	-	0.0%
<i>Tuition, Fees and Other Student Charges</i>	<i>13,034,273</i>	<i>12,755,950</i>	<i>(278,323)</i>	<i>-2.1%</i>
State Appropriations - SSI	4,244,364	4,252,090	7,726	0.2%
State Appropriations - CCP	516,280	569,220	52,940	10.3%
Investment Income	50,000	50,000	-	0.0%
Other Revenue	10,402	10,402	-	0.0%
Total Revenues	\$ 17,855,319	\$ 17,637,662	\$ (217,657)	-1.2%
EXPENDITURES:				
Salaries	10,895,373	\$ 10,895,373	-	0.0%
Allowance for Unspent Salaries	(555,606)	\$ (2,333,542)	(1,777,936)	320.0%
Benefits	1,833,445	\$ 1,833,445	-	0.0%
Allowance for Unspent Benefits	(213,909)	\$ (782,223)	(568,314)	265.7%
Healthcare Expense	1,893,892	\$ 1,893,892	-	0.0%
Anticipated Benefit Recovery	(88,423)	\$ (88,423)	-	0.0%
Graduate Assistant Fee Waivers		\$ -	-	0.0%
Utilities	282,000	\$ 333,924	51,924	18.4%
Departmental Support Expenditures	3,581,910	\$ 3,581,910	-	0.0%
Multi-year Expenditures		\$ -	-	0.0%
Total Expenditures	\$ 17,628,682	\$ 15,334,356	\$ (2,294,326)	-13.0%
DEBT SERVICE AND TRANSFERS:				
General Fee	(156,832)	\$ (173,471)	(16,639)	10.6%
Capital, Renewal & Replacement		\$ -	-	0.0%
Debt Service	(61,741)	\$ (61,741)	-	0.0%
Support for VOALC (25%)	(207,576)	\$ (207,576)	-	0.0%
Support from Hamilton	199,512	\$ 199,512	-	0.0%
Other Miscellaneous Transfer Out	(0)	\$ (0)	-	0.0%
Other Miscellaenous Transfer In	-	\$ -	-	0.0%
Multi Year Transfer in CMUL / Transfer Out CFIS		\$ -	-	0.0%
Total Debt Service and Transfers	\$ (226,637)	\$ (243,276)	\$ (16,639)	7.3%
<i>Net Revenues/(Expenditures) Before Adjustments</i>	<i>\$ 0</i>	<i>\$ 2,060,031</i>	<i>\$ 2,060,030</i>	<i>588580055.4%</i>
ADJUSTMENTS:				
Departmental Budgetary Carryforward		\$ -	-	0.0%
Divisional Budgetary Carryforward		\$ (2,294,326)	(2,294,326)	0.0%
Strategic Investment Funding - Divisional Carryforward		\$ -	-	0.0%
Reserve for Carry Forward		\$ -	-	0.0%
Transfer from Fund Balance		\$ -	-	0.0%
Reserve for Encumbrances		\$ -	-	0.0%
Reserve for Investment Fluctuations		\$ -	-	0.0%
Reserve for Future Budgets		\$ -	-	0.0%
Net Increase/(Decrease) in Fund Balance	\$⁹ 0	\$ (234,295)	\$ (234,295)	



MIAMI UNIVERSITY
FY2021 Forecast
Voice of America Learning Center General Fund Only
As of April 30, 2021

	Original <u>Budget</u>	<i>April</i> End-of-Year <u>Forecast</u>	<i>April</i> Budget to <u>Forecast</u>	% Var. <u>to Budget</u>
REVENUES:				
Instructional & OOS Surcharge		\$ -	-	0.0%
Less Continuing & New Scholarships		-	-	0.0%
Net Instructional Fee & Out-of-State Surcharge General	-	-	-	0.0%
Other Student Revenue <i>Tuition, Fees and Other Student Charges</i>	-	-	-	0.0%
State Appropriations		-	-	0.0%
State Appropriations - SSI		-	-	0.0%
State Appropriations - CCP		-	-	0.0%
Other Revenue	-	2,500	2,500	0.0%
Total Revenues	\$ -	\$ 2,500	\$ 2,500	0.0%
EXPENDITURES:				
Salaries	-	-	-	0.0%
Benefits	-	-	-	0.0%
Healthcare Expense	-	-	-	0.0%
Graduate Assistant Fee Waivers	-	-	-	0.0%
Utilities	32,320	41,089	8,769	27.1%
Departmental Support Expenditures	265,718	265,718	-	0.0%
Multi-year Expenditures		-	-	0.0%
Total Expenditures	\$ 298,038	\$ 306,807	\$ 8,769	2.9%
DEBT SERVICE AND TRANSFERS:				
General Fee		-	-	0.0%
Capital, Renewal & Replacement	(100,706)	(100,706)	-	0.0%
Debt Service	(431,559)	(431,559)	-	0.0%
Support for VOALC Transfers	830,303	830,303	-	0.0%
Other Miscellaneous Operational Transfers		-	-	0.0%
Total Debt Service and Transfers	\$ 298,038	\$ 298,038	\$ -	0.0%
<i>Net Revenues/(Expenditures) Before Adjustments</i>	\$ 0	\$ (6,269)	\$ (6,269)	
ADJUSTMENTS:				
Departmental Budgetary Carryforward	-	-	-	0.0%
Divisional Budgetary Carryforward	-	-	-	0.0%
Strategic Investment Funding - Divisional Carryforward	-	-	-	0.0%
Reserve for Carry Forward	-	-	-	0.0%
Reserve for Encumbrances	-	-	-	0.0%
Reserve for Investment Fluctuations	-	-	-	0.0%
Reserve for Future Budgets	-	-	-	0.0%
Net Increase/(Decrease) in Fund Balance	\$ 0	\$ (6,269)	\$ (6,269)	

Financial Analysis - by Operational Unit (Oxford Campus)

FY2021 / FY2020 / FY2019

	FY2019	FY2020	FY2021	Thru April Year To Date			% of '21 Budget	% Change from '20 YTD
	Year End Actual	Year-end Actual	Budget	FY2021	FY2020	FY2019		
<u>College of Arts & Sciences</u>								
Salary	\$ 56,795,655	\$ 56,154,674	\$ 46,548,467	\$ 45,099,032	\$ 49,876,969	\$ 50,210,277	97%	-10%
Benefits	16,419,805	15,479,724	15,097,289	14,683,623	16,224,637	16,310,055	97%	-9%
Scholarships & Fellowships	9,506,226	9,093,635	9,542,001	7,973,947	8,974,670	9,305,964	84%	-11%
Departmental Support Expenses	5,657,275	3,776,778	3,496,587	2,145,216	3,300,891	4,596,634	61%	-35%
Total Expenses	88,378,961	84,504,812	74,684,344	69,901,818	78,377,167	80,422,930	94%	-11%
<u>College of Education, Health, and Society</u>								
Salary	15,216,349	15,329,243	12,759,612	11,805,611	13,291,245	13,009,648	93%	-11%
Benefits	4,324,382	4,168,725	4,378,691	3,960,070	4,329,686	4,250,909	90%	-9%
Scholarships & Fellowships	1,934,663	1,627,708	1,985,202	1,293,707	1,560,976	1,861,026	65%	-17%
Departmental Support Expenses	1,614,142	1,286,126	992,802	407,503	1,156,241	1,242,882	41%	-65%
Total Expenses	23,089,536	22,411,801	20,116,307	17,466,891	20,338,148	20,364,465	87%	-14%
<u>College of Engineering and Computing</u>								
Salary	9,504,455	10,157,109	8,787,626	8,453,675	9,022,482	8,467,719	96%	-6%
Benefits	2,921,207	2,936,061	3,212,325	2,996,395	3,092,805	2,919,869	93%	-3%
Scholarships & Fellowships	752,015	756,245	572,000	502,125	755,721	745,288	88%	-34%
Departmental Support Expenses	1,381,992	1,022,356	257,759	295,641	935,507	923,289	115%	-68%
Total Expenses	14,559,669	14,871,771	12,829,710	12,247,836	13,806,515	13,056,165	95%	-11%
<u>Farmer School of Business</u>								
Salary	22,574,638	22,341,877	14,379,278	17,890,348	19,874,056	20,155,073	124%	-10%
Benefits	6,871,770	6,604,007	5,487,606	6,601,411	7,174,080	7,238,203	120%	-8%
Scholarships & Fellowships	514,727	449,560	598,000	377,315	449,441	509,420	63%	-16%
Departmental Support Expenses	2,262,502	1,586,961	6,000	136,799	1,444,066	1,988,685	2280%	-91%
Total Expenses	32,223,637	30,982,405	20,470,884	25,005,873	28,941,643	29,891,381	122%	-14%
<u>College of Creative Arts</u>								
Salary	10,841,620	11,470,246	9,652,933	9,549,462	10,101,605	9,610,163	99%	-5%
Benefits	3,353,563	3,281,115	3,484,311	3,320,285	3,438,479	3,268,439	95%	-3%
Scholarships & Fellowships	1,674,470	1,596,932	1,326,000	1,274,737	1,565,969	1,647,929	96%	-19%
Departmental Support Expenses	1,260,330	1,151,567	579,823	317,474	1,050,574	1,144,376	55%	-70%
Total Expenses	17,129,983	17,499,860	15,043,067	14,461,958	16,156,627	15,670,907	96%	-10%
<u>Dolibois European Center - Luxemburg</u>								
Salary	1,091,149	1,049,645	1,162,983	769,971	864,803	883,423	66%	-11%
Benefits	154,416	172,350	389,990	125,601	138,787	145,176	32%	-10%
Utilities	25,847	26,692	22,880	33,322	22,559	22,349	146%	48%
Departmental Support Expenses	475,074	265,976	159,227	115,547	168,889	445,996	73%	-32%
Total Expenses	1,746,486	1,514,664	1,735,080	1,044,441	1,195,039	1,496,944	60%	-13%

Financial Analysis - by Operational Unit (Oxford Campus)

FY2021 / FY2020 / FY2019

	FY2019	FY2020	FY2021	Thru April Year To Date			% of '21 Budget	% Change from '20 YTD
	Year End Actual	Year-end Actual	Budget	FY2021	FY2020	FY2019		
<u>Graduate School</u>								
Salary	3,211,441	3,208,158	2,992,560	2,212,039	2,699,592	2,717,253	74%	-18%
Benefits	716,117	647,274	684,292	496,636	644,330	616,672	73%	-23%
Scholarships & Fellowships	5,648,783	5,053,927	4,815,887	3,933,767	4,055,052	6,857,216	82%	-3%
Departmental Support Expenses	856,124	250,528	697,707	126,841	173,539	764,256	18%	-27%
Total Expenses	10,432,465	9,159,887	9,190,445	6,769,284	7,572,513	10,955,397	74%	-11%
<u>Other Provost Departments</u>								
Salary	9,049,416	10,523,496	26,810,774	8,778,653	8,687,916	7,439,952	33%	1%
Benefits	3,156,183	3,439,627	8,817,396	3,379,643	3,193,067	2,845,270	38%	6%
Scholarships & Fellowships	921,259	749,617	1,148,957	173,487	732,056	929,412	15%	-76%
Utilities	-	-	-	-	-	-	0%	0%
Departmental Support Expenses	6,852,455	7,186,816	7,812,733	5,724,235	6,724,044	6,345,723	73%	-15%
Total Expenses	19,979,313	21,899,557	44,589,860	18,056,017	19,337,084	17,560,357	40%	-7%
<u>Total Provost Office</u>								
Salary	128,284,723	130,234,447	123,094,233	104,558,790	114,418,668	112,493,508	85%	-9%
Benefits	37,917,443	36,728,884	41,551,900	35,563,664	38,235,871	37,594,593	86%	-7%
Scholarships & Fellowships	20,952,143	19,327,624	19,988,046	15,529,086	18,093,885	21,856,255	78%	-14%
Utilities	25,847	26,692	22,880	33,322	22,559	22,349	146%	48%
Departmental Support Expenses	20,359,894	16,527,110	14,002,638	9,269,256	14,953,752	17,451,841	66%	-38%
Total Expenses	207,540,050	202,844,757	198,659,696	164,954,118	185,724,735	189,418,546	83%	-11%
<u>Physical Facilities</u>								
Salary	15,293,713	15,161,042	15,143,507	11,171,250	12,469,200	12,539,343	74%	-10%
Benefits	5,149,978	4,993,483	5,743,647	4,356,320	4,758,540	4,793,212	76%	-8%
Utilities	12,817,015	11,966,216	8,821,946	9,721,897	9,280,604	10,654,328	110%	5%
Departmental Support Expenses	(4,810,428)	(4,851,406)	(3,885,416)	(3,886,804)	(4,077,599)	(3,569,748)	100%	-5%
Total Expenses	28,450,278	27,269,336	25,823,684	21,362,664	22,430,745	24,417,135	83%	-5%
<u>Other Finance & Business Services Departments</u>								
Salary	9,416,188	10,090,005	8,973,558	4,718,222	8,297,896	7,719,218	53%	-43%
Benefits	3,334,250	3,282,451	3,374,019	1,855,560	3,133,343	2,952,364	55%	-41%
Departmental Support Expenses	966,663	963,889	1,698,539	1,527,860	2,549,776	1,351,682	90%	-40%
Total Expenses	13,717,101	14,336,344	14,046,116	8,101,642	13,981,015	12,023,264	58%	-42%
<u>Enrollment Management & Student Success</u>								
Salary	7,839,090	7,705,689	7,446,005	5,637,370	6,491,423	6,487,782	76%	-13%
Benefits	2,804,825	2,405,121	2,860,763	2,125,689	2,421,603	2,485,224	74%	-12%
Scholarships & Fellowships	98,712,821	114,162,393	144,443,655	143,069,722	113,320,751	97,964,146	99%	26%
Departmental Support Expenses	4,624,542	4,039,864	4,422,109	2,856,550	3,784,900	4,049,276	65%	-25%
Total Expenses	113,981,278	128,313,068	159,172,532	153,689,331	126,018,677	110,986,428	97%	22%

Financial Analysis - by Operational Unit (Oxford Campus)

FY2021 / FY2020 / FY2019

	FY2019	FY2020	FY2021	Thru April Year To Date			% of '21 Budget	% Change from '20 YTD
	Year End Actual	Year-end Actual	Budget	FY2021	FY2020	FY2019		
President								
Salary	4,693,790	5,278,690	5,572,007	3,957,160	4,424,051	3,916,490	71%	-11%
Benefits	1,669,052	1,636,768	2,087,826	1,578,516	1,671,639	1,471,391	76%	-6%
Departmental Support Expenses	4,174,574	3,261,281	2,935,969	2,114,931	2,675,386	3,430,243	72%	-21%
Total Expenses	10,537,416	10,176,739	10,595,802	7,650,606	8,771,077	8,818,124	72%	-13%
Student Affairs								
Salary	6,052,876	8,513,410	9,355,687	5,886,774	7,489,404	5,079,522	63%	-21%
Benefits	2,019,483	2,045,006	2,482,047	1,573,386	1,960,063	1,909,619	63%	-20%
Scholarships & Fellowships	470,320	523,769	564,088	487,486	515,826	458,545	86%	-5%
Departmental Support Expenses	(2,168,334)	(4,905,098)	(4,868,157)	(4,495,661)	(4,170,077)	(1,802,506)	92%	8%
Total Expenses	6,374,345	6,177,087	7,533,665	3,451,984	5,795,216	5,645,180	46%	-40%
University Advancement								
Salary	5,296,015	8,012,412	8,886,112	6,373,259	6,613,502	4,370,110	72%	-4%
Benefits	1,675,137	2,897,469	3,393,190	2,433,668	2,522,899	1,668,127	72%	-4%
Departmental Support Expenses	267,605	680,516	(529,146)	670,256	580,466	248,395	-127%	15%
Total Expenses	7,238,757	11,590,398	11,750,156	9,477,183	9,716,867	6,286,632	81%	-2%
Information Technology								
Salary	7,941,268	7,490,743	8,937,038	5,870,526	6,262,726	6,643,981	66%	-6%
Benefits	2,604,594	2,414,378	3,430,675	2,254,399	2,401,481	2,552,799	66%	-6%
Departmental Support Expenses	2,985,095	1,499,550	1,664,327	2,545,423	2,623,938	3,006,347	153%	-3%
Total Expenses	13,530,957	11,404,671	14,032,040	10,670,348	11,288,145	12,203,127	76%	-5%
Centrally Budgeted Funds								
Departmental Support Expenses	2,524,069	2,628,886	7,968,522	3,908,551	2,666,560	2,452,126	49%	47%
Total Expenses	2,524,069	2,628,886	7,968,522	3,908,551	2,666,560	2,452,126	49%	47%
Grand Total								
Salary	184,817,663	192,486,440	187,630,234	148,173,351	166,466,871	159,249,954	79%	-11%
Benefits	57,174,762	56,403,559	64,924,067	51,741,201	57,105,440	55,427,329	80%	-9%
Scholarships & Fellowships	120,135,284	134,013,787	164,995,789	159,086,295	131,930,462	120,278,946	96%	21%
Utilities	12,842,862	11,992,908	8,844,826	9,755,219	9,303,163	10,676,677	110%	5%
Departmental Support Expenses	25,935,068	16,746,989	23,187,297	14,388,908	18,662,697	21,238,864	62%	-23%
Admin Service Charge	(9,201,335)	3,816,740	(3,195,690)	(2,638,079)	(3,222,289)	(7,667,773)	83%	-18%
Multi Year Accounts	2,988,612	3,097,602	3,592,552	121,454	2,924,405	5,378,792	3%	-96%
Total Expenses	\$ 394,692,916	\$ 418,558,025	\$ 449,979,074	\$ 380,628,347	\$ 383,170,748	\$ 364,582,789	85%	-1%

Note: Excludes Transfers

MIAMI UNIVERSITY
Financial Analysis - Auxiliary Units (Oxford Campus)
FY2021/FY2020/FY2019

	FY2019 Actual	FY2020 Actual	FY2021 Budget	Through April YTD			FY21 Budget to Actual	% of '21 Budget	% Change from '20 YTD
				FY2021	FY2020	FY2019			
Residence & Dining Halls									
Revenue	115,254,088	98,070,581	74,428,490	56,385,842	107,825,643	115,548,882	(18,042,648)	76%	-91%
General Fee Support	-	-	-	-	-	-	-	0%	0%
Total Sources	115,254,088	98,070,581	74,428,490	56,385,842	107,825,643	115,548,882	(18,042,648)	76%	-91%
Salary	13,558,129	15,037,925	16,517,748	10,003,404	12,815,926	11,205,767	(6,514,344)	61%	-28%
Benefits	4,110,196	4,590,552	5,777,094	3,659,165	4,417,109	3,812,072	(2,117,929)	63%	-21%
Utilities	6,408,810	6,078,811	5,450,792	4,620,744	4,862,673	5,341,102	(830,048)	85%	-5%
Charge Outs	(304,553)	(396,641)	(376,987)	25,000	(396,641)	(221,342)	401,987	-7%	1687%
Operating Expenses	33,342,778	32,550,106	28,636,967	18,286,138	30,295,445	27,679,372	(10,350,829)	64%	-66%
Inventory Purchases	4,006,352	3,284,275	4,252,245	1,544,433	3,343,051	3,662,647	(2,707,812)	36%	-116%
Debt Service	42,391,186	41,870,643	41,808,018	30,549,165	31,440,797	31,831,353	(11,258,853)	73%	-3%
Total Uses	103,512,898	103,015,671	102,065,877	68,688,049	86,778,360	83,310,971	(33,377,828)	67%	-26%
Net Before Non-Mandatory Transfers	11,741,190	(4,945,090)	(27,637,387)	(12,302,207)	21,047,283	32,237,911	15,335,180	45%	271%
Net Transfers	(62,638)	22,160	-	(676,980)	9,695	(73,487)	(676,980)	0%	101%
CR&R Transfers	(11,599,107)	4,668,787	27,637,387	(138,983)	(14,112,519)	(9,429,489)	(27,776,370)	-1%	-10054%
Net Total	79,445	(254,143)	-	(13,118,170)	6,944,459	22,734,935	(13,118,170)		153%
Shriver Center									
Revenue	14,702,961	7,750,701	8,824,263	4,856,530	6,433,015	10,809,495	(3,967,733)	55%	-32%
General Fee Support	951,755	952,132	575,574	479,649	644,695	793,130	(95,925)	83%	-34%
Total Sources	15,654,716	8,702,833	9,399,837	5,336,179	7,077,710	11,602,625	(4,063,658)	57%	-33%
Salary	3,034,395	1,489,693	1,816,922	1,006,327	1,240,629	2,467,796	(810,595)	55%	-23%
Benefits	803,972	305,879	555,153	368,272	353,067	760,580	(186,881)	66%	4%
Utilities	256,343	206,051	215,168	102,948	140,475	227,970	(112,220)	48%	-36%
Charge Outs	(693,951)	(1,022,695)	(897,615)	(465,648)	(1,022,695)	(614,509)	431,967	52%	-120%
Operating Expenses	2,579,117	1,071,580	1,219,231	733,497	886,653	1,961,257	(485,734)	60%	-21%
Inventory Purchases	7,506,643	6,848,011	6,238,350	3,166,530	5,435,118	6,385,352	(3,071,820)	51%	-72%
Debt Service	46,880	46,815	46,599	35,033	35,192	35,236	(11,566)	75%	0%
Total Uses	13,533,399	8,945,334	9,193,808	4,946,959	7,068,439	11,223,682	(4,246,849)	54%	-43%
Net Before Non-Mandatory Transfers	2,121,317	(242,501)	206,029	389,220	9,271	378,944	183,191	189%	98%
Net Transfers	207,964	129,213	200,000	201,385	194,798	203,809	1,385	101%	3%
CR&R Transfers	(1,377,655)	(66,970)	(406,029)	(338,359)	(638,729)	(1,156,380)	67,670	83%	-89%
Net Total	951,626	(113,288)	-	252,246	(434,660)	(573,628)	252,246		272%

MIAMI UNIVERSITY
Financial Analysis - Auxiliary Units (Oxford Campus)
FY2021/FY2020/FY2019

	FY2019 Actual	FY2020 Actual	FY2021 Budget	Through April YTD			FY21 Budget to Actual	% of '21 Budget	% Change from '20 YTD
				FY2021	FY2020	FY2019			
<u>Marcum Conference Center</u>									
Revenue	1,428,355	936,799	-	370	937,435	1,155,607	370	0%	-253261%
General Fee Support	-	-	-	-	-	-	-	0%	0%
Total Sources	1,428,355	936,799	-	370	937,435	1,155,607	370	0%	-253261%
Salary	422,577	281,752	-	-	251,623	341,764	-	0%	0%
Benefits	117,221	59,288	-	-	75,439	106,545	-	0%	0%
Utilities	150,965	139,059	-	99,680	106,837	124,407	99,680	0%	-7%
Charge Outs	28,722	(44)	-	-	(44)	28,722	-	0%	0%
Operating Expenses	363,934	507,648	-	78,369	438,242	284,245	78,369	0%	-459%
Inventory Purchases	8,537	9,550	-	360	8,646	4,958	360	0%	-2302%
Debt Service	-	-	-	-	-	-	-	0%	0%
Total Uses	1,091,956	997,253	-	178,409	880,743	890,641	178,409	0%	-394%
Net Before Non-Mandatory Transfers	336,399	(60,454)	-	(178,039)	56,692	264,966	(178,039)	0%	132%
Net Transfers	-	-	-	(3,023)	-	-	(3,023)	0%	100%
CR&R Transfers	(165,182)	(4,801)	-	-	(241,840)	(137,651)	-	0%	0%
Net Total	171,217	(65,255)	-	(181,062)	(185,148)	127,315	(181,062)		-2%
<u>Intercollegiate Athletics</u>									
Revenue	7,627,686	7,139,225	5,444,970	131,412	4,739,116	3,593,520	(5,313,558)	2%	-3506%
General Fee Support	18,654,753	19,444,018	12,539,838	10,449,861	15,911,099	15,466,516	(2,089,977)	83%	-52%
Designated Revenue	581,185	1,046,948	1,500,000	7,869	687,349	695,706	(1,492,131)	1%	-8635%
Restricted Revenue	1,766,163	3,575,517	2,193,293	914,964	2,657,571	2,182,805	(1,278,329)	42%	-190%
Total Sources	28,629,787	31,205,708	21,678,101	11,504,106	23,995,135	21,938,547	(10,173,995)	53%	-109%
Salary	9,271,499	9,519,506	7,938,410	6,444,180	8,100,905	7,653,935	(1,494,230)	81%	-26%
Benefits	3,107,709	2,972,743	2,774,373	2,384,935	2,931,310	2,842,135	(389,438)	86%	-23%
Utilities	(1,517)	421	2,500	113	421	(1,401)	(2,387)	5%	-273%
Charge Outs	(167,213)	(138,623)	-	-	(128,123)	(5,589)	-	0%	0%
Operating Expenses	14,932,185	13,650,878	12,798,408	10,673,939	14,172,366	14,974,970	(2,124,469)	83%	-33%
Inventory Purchases	-	-	-	-	-	-	-	0%	0%
Debt Service	-	-	-	-	-	-	-	0%	0%
Designated Expense	692,903	1,353,878	1,500,000	19,443	1,185,592	757,092	(1,480,557)	1%	-5998%
Restricted Expense	1,236,245	2,549,791	2,193,293	608,881	1,695,374	1,494,274	(1,584,412)	28%	-178%
Total Uses	29,071,811	29,908,594	27,206,984	20,131,491	27,957,845	27,715,416	(7,075,493)	74%	-39%
Net Before Non-Mandatory Transfers	(442,024)	1,297,114	(5,528,883)	(8,627,385)	(3,962,710)	(5,776,869)	(3,098,502)	156%	54%
Net Transfers	619,960	(47,177)	263,864	(580,532)	(38,846)	602,144	(844,396)	-220%	93%
CR&R Transfers	-	-	-	-	-	-	-	0%	0%
Net Total	177,936	1,249,937	(5,265,019)	(9,207,917)	(4,001,556)	(5,174,725)	(3,942,898)		57%

MIAMI UNIVERSITY
Financial Analysis - Auxiliary Units (Oxford Campus)
FY2021/FY2020/FY2019

	FY2019 Actual	FY2020 Actual	FY2021 Budget	Through April YTD			FY21 Budget to Actual	% of '21 Budget	% Change from '20 YTD
				FY2021	FY2020	FY2019			
Recreation Center									
Revenue	2,971,633	2,177,662	2,366,740	912,862	2,157,072	2,599,394	(1,453,878)	39%	-136%
General Fee Support	3,928,304	3,881,561	2,336,192	1,946,829	2,628,237	3,273,589	(389,363)	83%	-35%
Total Sources	6,899,937	6,059,223	4,702,932	2,859,691	4,785,309	5,872,984	(1,843,241)	61%	-67%
Salary	2,562,853	2,037,936	2,134,207	1,302,371	1,809,449	2,156,248	(831,836)	61%	-39%
Benefits	550,288	453,877	541,476	394,954	470,548	549,849	(146,522)	73%	-19%
Utilities	708,921	690,884	522,438	554,930	542,184	605,013	32,492	106%	2%
Charge Outs	(48)	(862)	-	(512)	(862)	(48)	(512)	0%	-68%
Operating Expenses	1,500,379	1,565,031	1,596,931	991,909	1,453,052	1,237,912	(605,022)	62%	-46%
Inventory Purchases	255,198	165,717	203,700	78,123	166,060	227,389	(125,577)	38%	-113%
Debt Service	-	-	-	-	-	-	-	0%	0%
Total Uses	5,577,591	4,912,583	4,998,752	3,321,775	4,440,431	4,776,363	(1,676,977)	66%	-34%
Net Before Non-Mandatory Transfers	1,322,346	1,146,640	(295,820)	(462,084)	344,878	1,096,621	(166,264)	156%	175%
Net Transfers	928,169	(45,867)	(42,000)	(48,835)	(35,135)	81,651	(6,835)	116%	28%
CR&R Transfers	(1,878,743)	(1,098,593)	337,820	277,369	(922,047)	(856,456)	(60,451)	82%	432%
Net Total	371,772	2,180	-	(233,550)	(612,304)	321,816	(233,550)		-162%
Goggin Ice Arena									
Revenue	1,844,163	1,692,968	1,396,553	923,968	1,625,855	1,675,073	(472,585)	66%	-76%
General Fee Support	4,370,401	4,437,263	3,480,682	2,900,570	2,985,441	3,642,000	(580,112)	83%	-3%
Total Sources	6,214,564	6,130,231	4,877,235	3,824,538	4,611,296	5,317,073	(1,052,697)	78%	-21%
Salary	1,063,317	1,027,866	1,080,514	752,825	883,857	888,381	(327,689)	70%	-17%
Benefits	311,342	289,706	340,788	259,694	283,913	280,168	(81,094)	76%	-9%
Utilities	1,025,372	889,442	630,770	686,282	706,487	887,839	55,512	109%	-3%
Charge Outs	-	-	-	(62,864)	-	-	(62,864)	0%	100%
Operating Expenses	796,278	721,265	817,386	542,006	628,004	664,134	(275,380)	66%	-16%
Inventory Purchases	224,248	183,442	190,000	54,641	175,502	183,711	(135,359)	29%	-221%
Debt Service	1,825,522	1,839,991	1,842,724	1,383,545	1,381,458	1,370,627	(459,179)	75%	0%
Total Uses	5,246,079	4,951,712	4,902,182	3,616,129	4,059,221	4,274,860	(1,286,053)	74%	-12%
Net Before Non-Mandatory Transfers	968,485	1,178,519	(24,947)	208,409	552,075	1,042,213	233,356	-835%	-165%
Net Transfers	644,106	22,860	24,947	(44,807)	29,806	80,125	(69,754)	-180%	167%
CR&R Transfers	(1,444,106)	(975,067)	-	2,705	(815,010)	(536,759)	2,705	0%	30230%
Net Total	168,485	226,312	-	166,307	(233,129)	585,579	166,307		240%

MIAMI UNIVERSITY
Financial Analysis - Auxiliary Units (Oxford Campus)
FY2021/FY2020/FY2019

	FY2019 Actual	FY2020 Actual	FY2021 Budget	Through April YTD			FY21 Budget to Actual	% of '21 Budget	% Change from '20 YTD
				FY2021	FY2020	FY2019			
Student Health Services									
Revenue	2,975,119	2,361,974	-	-	2,318,958	2,756,276	-	0%	0%
General Fee Support	-	-	-	-	-	-	-	0%	0%
Total Sources	2,975,119	2,361,974	-	-	2,318,958	2,756,276	-	0%	0%
Salary	531,573	437,215	-	26,284	374,182	455,968	26,284	0%	-1324%
Benefits	168,361	127,689	-	17,228	138,561	168,400	17,228	0%	-704%
Utilities	1,885	790	-	-	524	1,757	-	0%	0%
Charge Outs	-	-	-	-	-	-	-	0%	0%
Operating Expenses	2,310,984	1,860,722	-	405,748	1,596,904	1,841,055	405,748	0%	-294%
Inventory Purchases	569	8,270	-	-	-	346	-	0%	0%
Debt Service	-	-	-	-	-	-	-	0%	0%
Total Uses	3,013,372	2,434,686	-	449,260	2,110,171	2,467,526	449,260	0%	-370%
Net Before Non-Mandatory Transfers	(38,253)	(72,712)	-	(449,260)	208,787	288,750	(449,260)	0%	146%
Net Transfers	28,111	-	-	-	-	-	-	0%	0%
CR&R Transfers	-	72,712	-	-	-	-	-	0%	0%
Net Total	(10,142)	-	-	(449,260)	208,787	288,750	(449,260)		146%
Transportation Services									
Revenue	2,641,218	1,825,233	1,714,424	819,208	1,821,124	2,291,853	(895,216)	48%	-122%
General Fee Support	2,585,955	2,657,207	2,248,905	1,874,090	1,819,886	2,154,961	(374,815)	83%	3%
Total Sources	5,227,173	4,482,440	3,963,329	2,693,298	3,641,010	4,446,814	(1,270,031)	68%	-35%
Salary	217,458	196,764	189,938	151,197	157,733	178,305	(38,741)	80%	-4%
Benefits	69,530	62,157	71,439	58,221	59,708	64,139	(13,218)	81%	-3%
Utilities	-	-	-	-	-	-	-	0%	0%
Charge Outs	(68,375)	(54,931)	(20,000)	(28,471)	(54,931)	(63,439)	(8,471)	142%	-93%
Operating Expenses	2,333,889	1,725,475	2,723,659	1,794,264	1,707,540	1,908,350	(929,395)	66%	5%
Inventory Purchases	-	-	-	-	-	-	-	0%	0%
Debt Service	1,524,074	1,532,588	1,533,832	1,151,864	1,150,882	1,144,385	(381,968)	75%	0%
Total Uses	4,076,576	3,462,053	4,498,868	3,127,075	3,020,932	3,231,740	(1,371,793)	70%	3%
Net Before Non-Mandatory Transfers	1,150,597	1,020,387	(535,539)	(433,777)	620,078	1,215,074	101,762	81%	243%
Net Transfers	550,000	545,666	535,539	433,971	454,728	458,338	(101,568)	81%	-5%
CR&R Transfers	(1,013,961)	(1,034,463)	-	6,108	(860,728)	(844,969)	6,108	0%	14192%
Net Total	686,636	531,590	-	6,302	214,078	828,443	6,302		-3297%

MIAMI UNIVERSITY
Financial Analysis - Auxiliary Units (Oxford Campus)
FY2021/FY2020/FY2019

	FY2019 Actual	FY2020 Actual	FY2021 Budget	Through April YTD			FY21 Budget to Actual	% of '21 Budget	% Change from '20 YTD
				FY2021	FY2020	FY2019			
Utility Enterprise									
Revenue	-	-	-	-	-	-	-	0%	0%
General Fee Support	-	-	-	-	-	-	-	0%	0%
Total Sources	-	-	-	-	-	-	-	0%	0%
Salary	1,481,032	1,613,976	1,747,637	1,015,038	1,314,519	1,200,811	(732,599)	58%	-30%
Benefits	525,249	529,970	679,274	393,463	504,684	459,375	(285,811)	58%	-28%
Utilities	9,666,479	7,705,547	10,337,996	5,471,208	6,468,565	7,863,588	(4,866,788)	53%	-18%
Charge Outs	-	-	-	-	(6,475)	-	-	0%	0%
Expense Recovery	(23,459,653)	(21,393,614)	(17,012,089)	(16,833,233)	(16,714,766)	(19,680,959)	178,856	99%	1%
Operating Expenses	1,101,461	1,367,018	1,867,800	1,566,800	1,014,186	845,808	(301,000)	84%	35%
Inventory Purchases	-	-	-	897	-	-	897	0%	100%
Debt Service	2,305,610	2,309,864	2,304,382	1,731,840	1,735,795	1,732,238	(572,542)	75%	0%
Total Uses	(8,379,822)	(7,867,239)	(75,000)	(6,653,987)	(5,683,492)	(7,579,139)	(6,578,987)	8872%	15%
Net Before Non-Mandatory Transfers	8,379,822	7,867,239	75,000	6,653,987	5,683,492	7,579,139	6,578,987	8872%	15%
Net Transfers	19,810	2,770	(75,000)	(70,000)	1,385	18,425	5,000	93%	102%
CR&R Transfers	(6,424,144)	(6,596,341)	-	(55,000)	(5,496,950)	(5,352,797)	(55,000)	0%	-9894%
Net Total	1,975,488	1,273,668	-	6,528,987	187,927	2,244,767	6,528,987		97%
Armstrong - Student Affairs									
Revenue	181,079	126,769	110,000	6,481	125,701	139,693	(103,519)	6%	-1840%
General Fee Support	5,519,698	5,670,107	4,864,582	4,196,947	4,018,089	4,755,093	(667,635)	86%	4%
Total Sources	5,700,777	5,796,876	4,974,582	4,203,428	4,143,790	4,894,786	(771,154)	84%	1%
Salary	485,985	441,945	592,803	356,253	390,719	405,791	(236,550)	60%	-10%
Benefits	103,410	102,140	132,671	92,292	92,100	89,477	(40,379)	70%	0%
Utilities	352,454	318,520	251,594	233,209	247,822	293,438	(18,385)	93%	-6%
Charge Outs	-	-	-	-	-	-	-	0%	0%
Operating Expenses	890,961	1,005,268	859,122	591,328	970,789	781,428	(267,794)	69%	-64%
Inventory Purchases	-	-	-	-	-	-	-	0%	0%
Debt Service	2,450,000	2,450,000	2,450,000	1,832,334	1,966,767	1,837,500	(617,666)	75%	-7%
Total Uses	4,282,810	4,317,873	4,286,190	3,105,416	3,668,197	3,407,634	(1,180,774)	72%	-18%
Net Before Non-Mandatory Transfers	1,417,967	1,479,003	688,392	1,098,012	475,593	1,487,152	409,620	160%	57%
Net Transfers	654,571	(96,410)	11,608	(138,141)	(166,410)	(146,468)	(149,749)	-1190%	-20%
CR&R Transfers	(1,787,327)	(1,148,929)	(700,000)	(572,691)	(1,077,859)	(938,133)	127,309	82%	-88%
Net Total	285,211	233,664	-	387,180	(768,676)	402,551	387,180		299%

MIAMI UNIVERSITY
Financial Analysis - Auxiliary Units (Oxford Campus)
FY2021/FY2020/FY2019

	FY2019 Actual	FY2020 Actual	FY2021 Budget	Through April YTD			FY21 Budget to Actual	% of '21 Budget	% Change from '20 YTD
				FY2021	FY2020	FY2019			
Miscellaneous Facilities									
Revenue	148,306	102,211	144,100	68,341	99,394	92,881	(75,759)	47%	-45%
General Fee Support	1,213,540	312,206	228,973	228,973	312,206	1,213,540	-	100%	-36%
Total Sources	1,361,846	414,417	373,073	297,314	411,600	1,306,421	(75,759)	80%	-38%
Salary	69,336	21,765	-	-	21,765	58,773	-	0%	0%
Benefits	20,776	(3,743)	-	-	8,379	19,412	-	0%	0%
Utilities	-	-	-	-	-	-	-	0%	0%
Charge Outs	-	-	-	-	-	-	-	0%	0%
Operating Expenses	159,582	102,779	133,745	64,598	69,048	95,556	(69,147)	48%	-7%
Inventory Purchases	-	-	-	-	-	-	-	0%	0%
Debt Service	405,124	312,206	310,618	233,211	234,397	304,110	(77,407)	75%	-1%
Total Uses	654,818	433,007	444,363	297,809	333,589	477,851	(146,554)	67%	-12%
Net Before Non-Mandatory Transfers	707,028	(18,590)	(71,290)	(495)	78,011	828,570	70,795	1%	15860%
Net Transfers	83,444	-	-	(22,974)	-	83,445	(22,974)	0%	100%
CR&R Transfers	(879,320)	20,207	71,290	59,410	-	(808,416)	(11,880)	83%	100%
Net Total	(88,848)	1,617	-	35,941	78,011	103,599	35,941		-117%
Total Auxiliary									
Revenue	149,774,608	122,184,123	94,429,540	64,105,014	128,083,313	140,662,674	(30,324,526)	68%	-100%
General Fee Support	37,224,406	37,354,494	26,274,746	22,076,919	28,319,653	31,298,829	(4,197,827)	84%	-28%
Designated Revenue	581,185	1,046,948	1,500,000	7,869	687,349	695,706	(1,492,131)	1%	-8635%
Restricted Revenue	1,766,163	3,575,517	2,193,293	914,964	2,657,571	2,182,805	(1,278,329)	42%	-190%
Total Sources	189,346,362	164,161,082	124,397,579	87,104,766	159,747,886	174,840,015	(37,292,813)	70%	-83%
Salary	32,698,154	32,106,343	32,018,179	21,057,879	27,361,307	27,013,539	(10,960,300)	66%	-30%
Benefits	9,888,054	9,490,258	10,872,268	7,628,224	9,334,818	9,152,152	(3,244,044)	70%	-22%
Utilities	18,569,712	16,029,525	17,411,258	11,769,114	13,075,988	15,343,713	(5,642,144)	68%	-11%
Charge Outs	(1,205,418)	(1,613,796)	(1,294,602)	(532,495)	(1,609,771)	(876,205)	762,107	41%	-202%
Expense Recovery	(23,459,653)	(21,393,614)	(17,012,089)	(16,833,233)	(16,714,766)	(19,680,959)	178,856	99%	1%
Operating Expenses	60,311,548	56,127,770	50,653,249	35,728,596	53,232,229	52,274,087	(14,924,653)	71%	-49%
Inventory Purchases	12,001,547	10,499,265	10,884,295	4,844,984	9,128,377	10,464,403	(6,039,311)	45%	-88%
Debt Service	50,948,396	50,362,107	50,296,173	36,916,992	37,945,288	38,255,449	(13,379,181)	73%	-3%
Designated Expense	692,903	1,353,878	1,500,000	19,443	1,185,592	757,092	(1,480,557)	1%	-5998%
Restricted Expense	1,236,245	2,549,791	2,193,293	608,881	1,695,374	1,494,274	(1,584,412)	28%	-178%
Total Uses	161,681,488	155,511,527	157,522,024	101,208,385	134,634,436	134,197,544	(56,313,639)	64%	-33%
Net Before Non-Mandatory Transfers	27,664,874	8,649,555	(33,124,445)	(14,103,619)	25,113,450	40,642,470	19,020,826	43%	278%
Net Transfers	3,673,496	533,215	918,958	(949,936)	450,021	1,307,982	(1,868,894)	-103%	147%
CR&R Transfers	(26,569,544)	(6,163,458)	26,940,468	(759,441)	(24,165,682)	(20,061,050)	(27,699,909)	-3%	-3082%
Net Total	4,768,826	3,086,282	(5,265,019)	(15,812,996)	1,397,789	21,889,402	(10,547,977)		109%



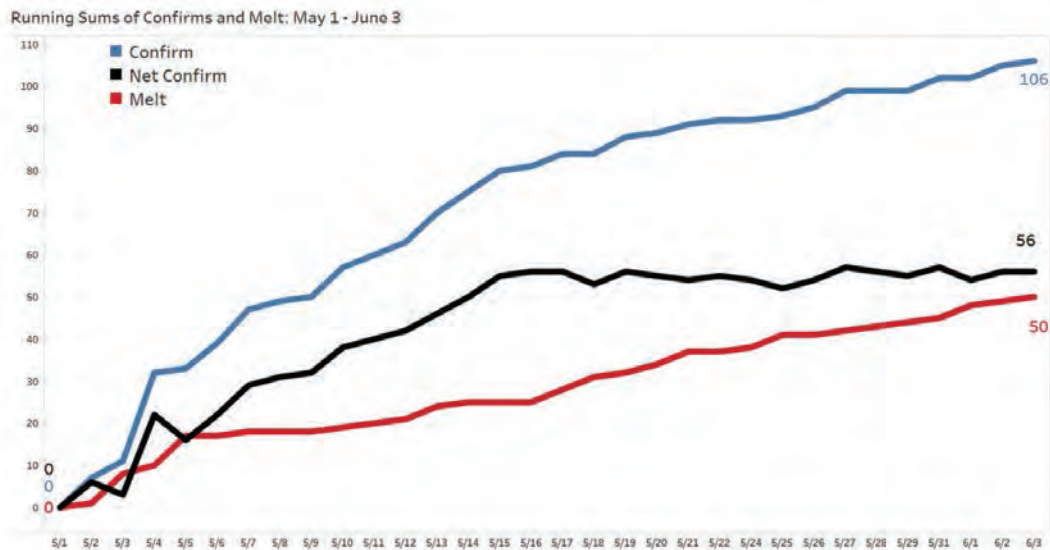
June 2021 Board of Trustees Report

Office of Admission

Since the May 1, 2021 confirmation deadline, the Office of Admission has continued to build the Fall 2021 incoming first-year class. We reported current Fall 2021 enrollment of 4,641 to the Board of Trustees at the May board meeting. Since then, we have been able to grow the class to 4,701. We've been able to make this target by:

- Strong anti-melt efforts
- Application generation efforts leveraging Oxford's top rank as an ideal college town
- Review of online engagements from admitted students who did not confirm, with targeted, proactive outreach to encourage confirmation

As the chart below shows, we've been able to hold melt, and confirm in excess of 100 students to realize a net gain of 56 students:



Melt is running -0.2% overall behind Fall 2020 and Fall 2019. While this is a positive trend, we continue to build and deploy anti-melt efforts, including visit days for our confirmed class, proactive outreach to those students who indicate they wish to cancel their admission and other regular substantive video and email communications.

Office of the Bursar

In partnership with Nelnet, the Office of the Bursar launched a new bill payment portal on June 9. This system increases flexibility by providing the opportunity for bills to be broken down into 3 or 4 payments over the course of the semester.

Center for Career Exploration & Success

The Center for Career Exploration & Success is executing plans for engaging first-year students through Orientation and other communications. Incoming students will have the opportunity to meet with a designated CCES staff member over the summer to learn more about career resources and prepare them for meeting their career advisor in the fall.

One Stop

The One Stop continues to utilize the chatbot feature on multiple pages of the website. Over 5,500 interactions have been logged to date with popular topics being scholarships and billing.

Veteran resources continue to evolve with both State and University level reviews. Forms and online instructions are being streamlined to better serve this population of students.

Office of the Registrar

The Office of the University Registrar is nearing completion of the implementation of CeCredential, a digital diploma and certificate program. May 2021 graduates will have the opportunity to participate as well as previously graduated alumni. These digital credentials allow for easy verification by future employers and State Government Licensing Agencies.

Student Financial Assistance

Student Financial Assistance has begun the process of converting all financial aid forms to a paperless process using Slate. Both the 20-21 and 21-22 aid year forms (over 100 total) will be available by the end of fall semester, allowing both students and verified parents to complete the information.

Student Success Center

The Student Success Center has recently conducted retention outreaches and a rising-sophomore survey. The retention text messages asked non- and under-registered students to reply with their intentions or if they needed help. Staff from the Student Success Center individually addressed around 50 of the over 360 responses. The rising-sophomore survey aimed to gauge feelings and address concerns about the Fall 2021 semester. Over 100 students requested responses to their submissions and the SSC reached out to each one individually.



NEWS AND UPDATES

University Communications and Marketing

JUNE 2021

ONGOING PROJECTS



▲ Wayne Embry statue unveiling.



▲ Sisters Hannah and Sam Baird at Commencement.

WAYNE EMBRY DAY

On May 18, Miami unveiled a statue of NBA executive and basketball icon Wayne Embry '58. The university presented Embry and his late wife, Theresa "Terri" Embry '60, with the Freedom Summer of '64 Award, which is bestowed each year upon a distinguished leader who has inspired the nation to advance civil rights and social justice. All Cincinnati TV news media covered the Wayne Embry Day statue unveiling and award celebration and featured the story in their evening newscasts. All major regional print media covered the unveiling including the Cincinnati Enquirer and Dayton Daily News, both using photo and video assets. The publicity value for the print placements covering the event May 18 was more than \$80,000.

COMMENCEMENT

Miami celebrated its 182nd Commencement May 13-16 with in-person divisional ceremonies, including a special ceremony for the Class of 2020. The university awarded nearly 4,800 degrees to graduates of the Class of 2021 including 124 certificates, 91 associates, 3,918 bachelor's, 646 master's and 15 doctorates.

Miami's commencement was reported by all Cincinnati TV news stations and major regional print publications. National higher education publication University Business featured the ceremonies, highlighting a pair of Miami sisters who graduated in 2020 and 2021.

► Updated presentation increases engagement at visit events.



MULTICULTURAL MARKETING CONSULTING GROUP

UCM launched a Multicultural Marketing Consulting Group (MMCS) to provide counsel to UCM to help target specific multicultural group segments for marketing and advertising purposes. Additionally, the MMCS assists in evaluating messaging, strategy and marketing opportunities. MMCS helps identify cultural, language, and socioeconomic barriers through market research and analysis so the Miami brand can successfully reach multicultural markets.

restrictions on in-person campus visits as an opportunity to redesign the presentation that the admission staff gives to visiting families and prospective students.

The new presentation uses poignant photography and attention-grabbing copy in an immersive narrative that shows visitors what it truly feels like to live, study, and succeed at Miami.

ADMITTED STUDENT VISIT DAYS

UCM also helped Admission with a special series of on-campus events for enrolling, first-year Miami students. Three admitted student visit days in June are allowing about 400 students to visit campus. Most did not have the opportunity to visit after they were admitted to Miami.

BRINGING MIAMI'S STORY TO LIFE FOR VISITORS

UCM, partnering with Enrollment Management and Student Success, used the COVID

UCM'S GOAL To establish and grow Miami University's influence, reputation, and ranking as a leading public university that prepares students for lifelong success in a vibrant campus community that values academic rigor, character, intellect, and serving the public good. Miami University's success depends upon messaging and visual identity strategies that are compelling and consistent across all communication outlets in order to grow enrollment and increase brand awareness.

Marketing by the Numbers

May 1-31, 2021

SOCIAL MEDIA

7M

Total social media impressions on the university's primary accounts

 879K  1M
 4.7M  399K

283K

Total social media engagements

 14K  44K
 203K  20K

423K

Total social media followers

 54K  69K
 98K  201K

WEBSITE

411K

Unique website visitors

2.3M

Website page views

CONVERSION TRACKING

828

Apply 2021 to Apply Now

29

Common App Apply clicks

118

Schedule a (virtual) Visit clicks

Social Media top highlights

May 1-31, 2021



News by the Numbers

May 1-31, 2021

10

News media pitches

25.4M

News reach

1.6K

News mentions

\$1.8M

PR value

62

National news media mentions

► Miami was mentioned in a variety of national outlets including: The New York Times, TIME, USA Today, ABC News, CBS News, Newsday and Bloomberg.

105

Personalized student stories

122

Press releases sent via Merit about students recognized for academic achievement

286K

Merit-generated impressions on social media

News and Updates

Division of Student Life • June 2021 • Year End Report

Community and belonging • Diversity and inclusion • Student transitions • Academic support
Health and wellness • Engagement and leadership

The 2020-2021 year was unlike any other. It was a year of fast-paced changes, uncertainty, and restrictions, and it demanded flexibility of students, faculty, and staff. The Division of Student Life rose to the occasion of supporting students' growth, learning, and success, adjusting quickly to meet students' changing needs. Some offices in the division shifted programming and support services to a remote format; others provided modified in-person opportunities and services on campus. Many staff members in Residence Life and Student Health Services remained fully on campus throughout the year. We continued to house thousands of students in residence halls and kept students engaged through more than 1,800 residential programs.

This report includes brief highlights in each of our six focus areas and year-end key performance indicators for each office. Each focus area includes positive changes made this year that will likely continue long after the pandemic.



Clockwise from top left: Students safely distance between glass walls in the Wilks Institute for Leadership and Service, Move-in COVID-19 testing, Spring Fest, the Clothesline Project, and Horizon Graduation

The Division of Student Life: Learning. Growth. Success.

STUDENT LIFE REPORT

Community and Belonging

Helping students feel a sense of belonging at Miami and create meaningful connections in the Miami and Oxford communities was particularly challenging during the pandemic. Despite this, many offices in the division found creative ways to support students' development in this area.

Preparing Students for the General Election

The division approached the November 2020 election with three primary goals: to help students register to vote, to encourage them to exercise their right to vote, and to provide post-election support. From delivering registration forms to off-campus students to partnering with faculty to answer students' election-related questions on Instagram to providing virtual post-election debriefing sessions, the division was able to both educate and support students during a contentious and prolonged election season.

Greek Philanthropy

Spring is the philanthropy event season for many fraternity and sorority chapters at Miami. While many typical events and large gatherings were restricted in Spring 2021, Greek chapters and councils continued to meet the expectation to engage in service and philanthropic activities. The annual Greek Spring Clean event was conducted over two weekends to reduce opportunities for COVID-19 spread in a successful collaboration with the City of Oxford.



COVID-19 Changes: Here to Stay

The **Miller Center for Student Disability Services** developed a *COVID-19 accommodation procedure* that will help the center continue coordinating accommodations for students who need to attend classes virtually due to a disability. Students will also be able to complete virtual access consultations.

The **Office of Community Standards** will continue offering remote hearings for students who feel more comfortable in an environment of their choosing.

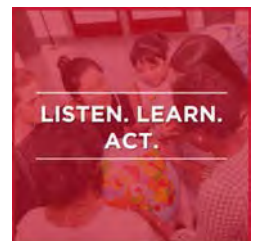
Diversity and Inclusion

Developing a welcoming and inclusive environment for students to learn, grow, and become global citizens was particularly important this year given the national landscape of a civil rights and social justice movement.

Student Life DEI Action Team

Last summer, the Division of Student Life launched the Diversity, Equity, and Inclusion (DEI) Action Team to develop, guide, and advance DEI efforts in the division. The team developed and started to implement a divisional action plan including goals, timelines, and measurable outcomes. The plan is published on the [DEI Action Team website](#). Each of the four subcommittees made progress in enacting the action plan.

- **Systems:** developed a Bias Education & Support Team (BEST) to launch in Fall 2021. The team will provide guidance and emotional support to students affected by bias.
- **Resources:** added a DEI budget code to track DEI spending in the division.
- **Communication:** developed the *Listen. Learn. Act.* series on Student Life's Instagram to share DEI resources across multiple modalities.
- **Education and Training:** developed and published a divisional DEI values and goals statement and coordinated a series of recurring DEI training for divisional staff.



Divisional DEI Podcasts

The Division of Student Life launched two DEI-related podcasts this year, contributing to the conversation around culture, race, and dialogue.

- *We Need to Talk* is a collaboration between the **Office of the Dean of Students** and Associated Student Government.
- *Love, Honor & Culture* is a collaboration between the **Center for Student Diversity & Inclusion** and the **Office of Residence Life**.

COVID-19 Changes: Here to Stay

The **Center for Student Diversity & Inclusion** will continue to provide virtual programming options and diversity training and workshops. They will also continue to expand educational resources and outreach on social media.

STUDENT LIFE REPORT

Student Transitions

The Division of Student Life aims to help students navigate their social and academic transition to Miami and become independent and engaged members of the local community and beyond. With the pandemic limiting in-person delivery of programs, the division turned to virtual and hybrid options in supporting students during these transitions.

Remote Orientation

The **Offices of Orientation and Transition Programs** and **Parent and Family Programs** coordinated a virtual experience for summer orientation that includes one-on-one academic advising, peer meetings with Student Orientation Undergraduate Leaders (SOULs), and an interactive format using Canvas. This summer, real-time virtual sessions and an expanded menu of in-person pre-semester programs provide additional opportunities for students to connect.

Emerging Adulthood Initiatives

The Emerging Adulthood committee in the **Office of Residence Life** supports students as they prepare to move off-campus and graduate. This academic year, the committee coordinated the following initiatives:

- Time management workshop
- Cooking lessons
- Campus resources bingo
- Success at the Seal

COVID-19 Changes: Here to Stay

The **Office of Orientation and Transition Programs** will continue to provide some content virtually through the Canvas course as a supplemental resource for new students. Previously, some content could not be thoroughly covered during in-person orientation due to time constraints. They will also extend the SOUL position through July and August to allow sustained contact with incoming students instead of ending in June. The **Office of Parent and Family Programs** will continue to offer frequent virtual Q&A sessions for families in July and August after traditional in-person orientation.

The Walkabout program, coordinated by the **Office of Student Activities and Cliff Alexander Office of Fraternity and Sorority Life**, will no longer require visiting hundreds of off-campus students at their homes. Instead, volunteers will staff information booths at uptown events to provide resources and tips for students transitioning to off-campus living.

Academic Support

With many classes being delivered remotely or in a hybrid format, it was important to continue supporting students in their pursuit of academic excellence.

Trends in Student Disabilities

The top three categories of students served by the **Miller Center for Student Disability Services** are AD/HD, Psychological Disabilities, and Chronic Medical Disabilities. This is the first year that Chronic Medical Disabilities has been in the top three categories, indicating a continued trend of a greater number of students managing significant health disabilities while navigating their college experience.

COVID-19 Changes: Here to Stay

The **Rinella Learning Center** will continue to offer its academic planner in an electronic format. There is now zero cost associated with the planner for the university and the student.

Rinella will also continue to offer virtual options for many services after the pandemic:

- Their partially virtual Supplemental Instruction (SI) program provides more flexibility, reaches more students, and frees up valuable classroom space.
- Students seeking tutoring will be able to decide the format (remote or face-to-face) of their session.
- Students seeking academic counseling and coaching will be able to decide the format (remote or face-to-face) of the session. Rinella staff found that providing academic support remotely increased their ability to work with students on organizational and executive functioning skills in the moment, as opposed to just talking about how to address organizational concerns.

STUDENT LIFE REPORT

Health and Wellness

The division aims to support students in making healthy decisions and seeking out resources to optimize their holistic health and well-being. The 2020-21 academic year provided an opportunity to enact this goal in new ways.

Quarantine and Isolation

The **Office of the Dean of Students** worked with a team of 40 divisional staff and the Butler County General Health District to manage isolation for students diagnosed with COVID-19 and quarantine for students who were contact-traced. The process involved notifying students and faculty members, providing temporary housing reassignments, and supporting students throughout their entire quarantine or isolation period. In total, they managed 4,741 cases.

Convalescent Plasma Drives

Dozens of students who had recovered from COVID-19 donated convalescent plasma during five plasma drives held on campus in a collaboration with the Hoxworth Blood Center and the fraternity and sorority community. Convalescent plasma can be used in COVID-19 patient transfusions to slow the progression of the disease and potentially change the outcome of the disease.

COVID-19 Changes: Here to Stay

Both **Student Counseling Service** and **Student Health Services** added telebehavioral health services during the pandemic, and will continue to offer some of these services moving forward (including individual and group counseling).

The **Student Counseling Service** completed the process of becoming a paperless office, rendering both positive environmental and financial benefits.

The **Office of Student Wellness** will continue conversations about communicable disease prevention and response for the future (mumps, measles, mononucleosis, meningitis, etc.), and provide prevention awareness campaigns during outbreaks.

Engagement and Leadership

The division continued to offer opportunities to extend students' learning environment and help them build the skills and capacity to be career-ready leaders, though some of these opportunities looked different than in previous years.

Love and Honor Story Project

The Love and Honor Story Project, through the **Office of the Dean of Students**, provided concrete examples of how students can lead by enacting the values articulated in the Code of Love and Honor. Each month, a peer-nominated student was highlighted on social media, websites, and newsletters, demonstrating how much students can accomplish even in a restricted year.



First row: Reena Murphy, Sidra Capriolo, and Josie Carter
Second row: Brandon Small, Nhu-Y Tran, and Halle Campbell

Fraternity and Sorority Life (FSL) Recruitment

The number of new Miami Greek members in 2021 is consistent with previous years, bucking the national trend of declining membership. Staff attribute the steady numbers of students both registering for recruitment and accepting bids to the strong foundation of FSL at Miami and a desire among students to find connections with other students during the pandemic.

COVID-19 Changes: Here to Stay

Student Activities and the Cliff Alexander Office of Fraternity and Sorority Life will continue to use "grab and go" activities for some programs (e.g. cooking or crafting). Students pick up supplies and can choose to gather in small groups and participate in a virtual cooking or crafting event. This option provides flexibility for students and reduces the need for a large space or a specific facility.

While Mega Fair will likely return to an in-person experience in the future, there will be an effort to spread it over a larger time period or location, so as to avoid tightly-packed large gatherings. Some student organizations will continue to offer virtual information sessions/activities because they found success connecting with students interested in their groups.

SEAL workshops to educate and support student organization leaders will retain a virtual option.

STUDENT LIFE REPORT

By the Numbers, 2020-2021

ARMSTRONG STUDENT CENTER

19,751

study room reservations
..... by
3,531 students
..... for
29,127 hours

COMMUNITY STANDARDS

1,122

individual disciplinary cases resolved

..... via a



fully virtual hearing process

DEAN OF STUDENTS

747

INTERVENTIONS



TO STUDENTS

..... facing
UNEXPECTED CHALLENGES

CENTER FOR STUDENT DIVERSITY & INCLUSION

26

PROGRAMS / EVENTS HELD



21

 VIRTUAL

..... and

5

 IN-PERSON

including

MIAMI TRIBE RELATIONS



3

 MYAAMIA STUDENTS GRADUATED IN 2021

There have now been 100 graduates of the Myaamia Heritage Program

MILLER CENTER FOR STUDENT DISABILITY SERVICES

2,549

STUDENTS

registered for accommodations through the Miller Center

..... including

66 students for COVID-19 disability-related accommodations

ORIENTATION AND TRANSITION PROGRAMS

3,827

INCOMING STUDENTS

..... completed

ALL 16 MODULES OF ORIENTATION IN FALL & WINTER



That's 175 pages of Canvas content

PARENT AND FAMILY PROGRAMS

13,536


MEMBERS

in the Parent & Family Members Facebook group
..... averaging

801

 posts per month

RESIDENCE LIFE

1,847

IN-HALL PROGRAMS

..... with
14,317 in attendance



7,634

1:1 RESIDENT MEETINGS

completed by RAs, GAs and full-time staff members

RINELLA LEARNING CENTER

..... PROVIDED

25,600

ACADEMIC SUPPORT APPOINTMENTS

..... through

TUTORING • SUPPLEMENTAL INSTRUCTION • ACADEMIC COUNSELING

STUDENT ACTIVITIES AND CLIFF ALEXANDER OFFICE OF FRATERNITY AND SORORITY LIFE

1,075

VIRTUAL MEETINGS AND EVENTS HELD BY DEPARTMENTS AND ORGANIZATIONS

STUDENT COUNSELING SERVICE

9,078

INDIVIDUAL COUNSELING APPOINTMENTS



STUDENT HEALTH SERVICES



~94,000

COVID-19 TESTS ADMINISTERED

..... including

86,544 & 7,957

STUDENTS EMPLOYEES

3,881

COVID-19 VACCINES ADMINISTERED

..... including

3,217 & 664

STUDENTS EMPLOYEES

STUDENT WELLNESS

500+

STUDENT ATHLETES

were peer-trained in

ONE LOVE: BEHIND THE POST

(to recognize unhealthy and abusive relationships)

WILKS LEADERSHIP INSTITUTE

200

hours of voter engagement and census education events through 10+ events

833

students engaged in voter registration, census education, and bipartisan dialogue

To: Finance and Audit Committee *Barbara K. Jena*

From: Barbara K. Jena, Chief Audit Officer

Subject: **Internal Audit & Consulting Services** - Reporting Update

Date: June 4, 2021

Since the last reporting update in April 2021, two high-risk audit issues have been closed. The first arose in a March 2019 audit for IT Services. It relates to compliance with the Vulnerability Management Standard. In accordance with the Standard, any vulnerability identified as "high" must be remediated within 30 days of the initial notification. The IT Security, Compliance, and Risk Management (SCRM) team has strengthened analysis and follow-up of cases where remediation is not taking place in accordance with the 30-day standard. If there are instances of noncompliance, SCRM addresses problem areas.

The second audit issue that was closed arose in a March 2020 audit for University Advancement on fundraising amounts. Reporting transparency has increased as further discussed on page 2.

Please see page 3 for summaries of the two remaining open issues classified as high-risk.

Audit Issue Status

Risk Level	Open audit issues 4/23/2021		Open audit issues 6/4/2021	
	Added	Closed	Added	Closed
High	4	0	2	2

Attachment

Closed Internal Audit Issues

Line	Audit Name And Date	Date Opened	Date Closed	Risk Level	Division	Recommendation	Responsible Person	Management Response and Status
1	173.1 - Compliance with the Vulnerability Management Standard - 3/2019	3/12/2019	5/25/2021	High	IT Services	<p>Strengthen analysis and follow-up of cases where remediation is not taking place in accordance with the 30-day standard.</p> <p>IACS recommends the Information Security team strengthen analysis and follow-up of cases where remediation is not taking place in accordance with the 30-day standard. Consequences of noncompliance should be re-evaluated to address problem areas.</p>	John Viriden, Asst VP for Security, Compliance and Risk Mgt	IACS completed a follow-up audit in 5/2021. The IT Security, Compliance, and Risk Management (SCRM) team has strengthened analysis and follow-up of cases where remediation is not taking place in accordance with the 30-day standard. If there are instances of noncompliance, SCRM addresses problem areas. This audit issue was closed 5/25/21 with assurance received from SCRM that the analysis and follow-up process will continue.
2	189.3 - Audit of Fundraising Amounts - 3/2020	3/2/2020	6/3/2021	High	University Advancement	<p>Increase reporting transparency.</p> <p>IACS recommends UA's reports to the Finance and Audit Committee include additional data analysis, such as fundraising amounts by gift type. In addition, both face and present values should be shown for bequests and other planned gifts, which have inherent uncertainty of timing of realization. By providing such additional information, UA's reporting would become more transparent.</p>	Brad Bundy, Senior Associate VP for University Advancement	<p>IACS completed a follow-up audit 2/2021. Transparency has increased in UA's reports to the Finance and Audit Committee by listing fundraising by gift type and showing both face and present values for bequests and other planned gifts. IACS reviewed the listing of CASE exceptions approved by the MUF Audit and Finance Committee in February 2021. This audit issue was held open until the Exceptions Report was presented to the MU Finance and Audit Committee.</p> <p>IACS completed another follow-up audit 6/2021. IACS verified that the Campaign Exceptions Report discussed above was presented to the MU Finance and Audit Committee in 5/2021. Those exceptions listed in the calendar year end 2020 report include \$10M in Mercy Health agreements and \$4.8M in IMG agreements that IACS brought to management's attention in an IACS FY17 audit, as well as \$5.7M in software discussed in a FY20 audit. Reporting transparency has increased and comment closed 6/3/2021.</p>

Open Internal Audit Issues

Line	Audit Name And Date	Date Opened	Date Due	Risk Level	Division	Recommendation	Responsible Person	Management Response and Status and Percentage of Completion
1	178.1 - Audit of Residency Reclassification - 6/2020	6/3/2020	6/30/2021	High	Enrollment Mgt & SS	<p>Implement procedures for reclassifying non-resident students in accordance with Ohio Administrative Code 3333-1-10 section (F)(4).</p> <p>IACS recommends One Stop Services implement procedures for reclassifying non-resident students as Ohio residents for tuition purposes in accordance with Ohio Administrative Code 3333-1-10 section (F)(4). Due to the significant financial impact, additional procedures should be added to require secondary, higher level review and approval prior to reclassifying a student as a resident in Banner.</p>	Jerrad Harrison, Assistant Director of One Stop Services	<p>In a 12/2020 update, management stated that this recommendation has been completed as follows: Website and internal procedures have been updated to properly display eligibility criteria. Website revisions completed. Second approval is in place.</p> <p>A follow-up audit is in process at 6/4/2021.</p>
								99%
2	160.1 - Audit of University Purchasing Cards - 12/2020	12/2/2020	8/31/2021	High	Finance & Business Services	<p>Strengthen oversight of material P-Card expenditures and address areas of noncompliance.</p> <p>a. To strengthen internal control and monitor compliance with the University's P-Card Policy and Travel Policy, IACS recommends centralized review and approval of both 1) Business P-Card reports that should capture expenses other than travel and 2) Travel and Expense reports. A minimum dollar threshold should be established to ensure efforts are focused on material transaction amounts. Historical expense report data should be analyzed to determine the threshold amount. If desired, random sampling may be done on amounts below the threshold.</p> <p>b. As a preventive control, IACS recommends controlling purchases of specific commodities where possible by restricting the related Merchant Category Codes (MCC). If the MCC cannot be restricted as a preventive control, an information campaign should be executed to communicate correct purchasing methods for commodity specific and on-campus purchases. Items that are not permitted on P-Cards should be communicated as a reminder.</p>	Irena Chushak, Director of Payroll and Payables	<p>Management concurred with the recommendation.</p> <p>a. In a 6/2021 update of issue 160.1a, management confirmed their plans to start a project in 7/2021 to reconfigure Chrome River and enable centralized review and approval of Business P-Card reports. In the interim, management continues to review a sample of these reports on a monthly basis; violations are discussed, documented and addressed.</p> <p>b. In a 6/2021 update of issue 160.1b, management reported: "Meeting between Accounts Payable and the Office of Strategic Procurement teams was held, and the development of a campaign strategy was discussed. Accounts Payable will continue to conduct a periodic review of the P-Card Business reports, results will be analyzed and shared with the Office of Strategic Procurement. The Office of Strategic Procurement will develop and issue a communication to the University community revisiting P-Card policy, Buyway punch outs as the first option for procuring certain commodities, and addressing potential non-compliance. The first communication is scheduled to be issued by the week of July 6th. Communication with the campus community will continue as needed to make sure that P-Card holders have a solid understanding of the P-Card policy and procurement options. Q&A section of the P-cards policy will be reviewed periodically to provide answers to the commonly asked questions."</p>
								60%

Enrollment Update

Board of Trustees Meeting

Finance and Audit Committee
June 2021



MIAMI UNIVERSITY

Key Enrollment Goals

Fall 2021

- » Reverse declining trend in applications to exceed 30,000
- » Enroll a cohort of 4,300 to 4,500 first-year students
 - » Increase domestic non-resident enrollments to 42% of incoming class
 - » Enroll 250 international students, including ACE
 - » Maintain diversity and academic quality metrics

Fall 2021 Applications

Residency

	2019	2020	2021	Δ 2020 to 2021
Non-Resident	16,472	15,831	16,625	5.0%
Domestic Non-Resident	12,830	12,905	14,116	9.4%
International	3,642	2,926	2,509	-14.3%
China	2,347	1,480	504	-65.9%
Ohio Resident	12,443	12,579	14,376	14.3%
Grand Total	28,915	28,410	31,001	9.1%

Fall 2021 Applications

Top Countries

	2019	2020	2021	Δ 2020 to 2021
China	2,347	1,480	504	-65.9%
Vietnam	290	394	363	-7.9%
India	210	168	218	29.8%
Nigeria	25	58	150	158.6%
Pakistan	71	58	121	108.6%
Ethiopia	51	47	101	114.9%
Bangladesh	19	36	100	177.8%
Ghana	24	53	93	75.5%
Nepal	79	80	71	-11.3%
Uzbekistan	14	3	54	1700.0%
Other Countries	512	549	734	33.7%
Grand Total	3,642	2,926	2,509	-14.3%

Fall 2021 Applications

Academic Division

	2019	2020	2021	Δ 2020 to 2021
CAS	11,917	11,939	12,657	6.0%
FSB	7,640	7,363	8,156	10.8%
CEC	4,218	3,914	4,277	9.3%
EHS	2,519	2,301	2,711	17.8%
CCA	1,387	1,562	1,714	9.7%
CLAAS	1,234	1,331	1,486	11.6%
Grand Total	28,915	28,410	31,001	9.1%

Fall 2021 Admits

Residency

	2019	2020	2021	Δ 2020 to 2021
Non-Resident	13,130	13,185	14,898	13.0%
Domestic Non-Resident	11,470	11,884	13,149	10.6%
International	1,660	1,301	1,749	34.4%
China	1,182	794	275	-65.4%
Ohio Resident	10,109	11,450	11,618	1.5%
Grand Total	23,239	24,635	26,516	7.6%

Fall 2021 Admits

Academic Division

	2019	2020	2021	Δ 2020 to 2021
CAS	10,890	11,613	12,333	6.2%
FSB	5,534	6,016	6,175	2.6%
CEC	3,398	3,257	3,758	15.4%
EHS	1,913	2,010	2,337	16.3%
CCA	1,061	1,300	1,455	11.9%
CLAAS	443	439	458	4.3%
Grand Total	23,239	24,635	26,516	7.6%

Fall 2021 Confirmations

Residency

	2019	2020	2021	Δ 2020 to 2021
Non-Resident	1,866	1,701	1,750	2.9%
Domestic Non-Resident	1,654	1,567	1,655	5.6%
International	212	134	95	-29.1%
China	97	64	30	-53.1%
Ohio Resident	2,624	2,439	2,947	20.8%
Grand Total	4,490	4,140	4,697	13.5%

Fall 2021 Confirmations

Top Countries

	2019	2020	2021	Δ 2020 to 2021
China	97	64	30	-53.1%
Vietnam	59	37	18	-51.4%
India	20	9	9	0.0%
South Korea	1	3	3	0.0%
Canada	4	3	3	0.0%
Other Countries	31	18	32	77.8%
Grand Total	212	134	95	-29.1%

Fall 2021 Confirmations

Academic Division

	2019	2020	2021	Δ 2020 to 2021
CAS	1,905	1,665	2,059	23.7%
FSB	1,263	1,211	1,341	10.7%
CEC	573	454	462	1.8%
EHS	417	423	480	13.5%
CCA	236	304	268	-11.8%
CLAAS	96	83	87	4.8%
Grand Total	4,490	4,140	4,697	13.5%