

MIAMI UNIVERSITY
BOARD OF TRUSTEES
Minutes of the Board of Trustees Meeting
Oxford Campus, Marcum Conference Center, Rooms 180-186
Friday, February 16, 2018

The Secretary to the Board of Trustees confirms that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice was given prior to holding this meeting of the Board of Trustees.

The meeting was called to order at 9:00 a.m. in the Marcum Conference Center, on the Oxford Campus with the Board Chair, Mr. Mark Ridenour, presiding. The roll was called with a majority of Trustees present, constituting a quorum. In addition to the Board members; President Greg Crawford, Provost Phyllis Callahan, Senior Vice Presidents David Creamer, Tom Herbert, and Michael Kabbaz; and Vice President Jayne Brownell were also present; as were; Robin Parker, General Counsel; and Ted Pickerill Secretary to the Board of Trustees. Members of the faculty, staff, student body and community were also in attendance.

Present: John W. Altman (National Trustee) Jagdish K. Bhati Alexandra Boster (Student Trustee) David H. Budig Robert E. Coletti (National Trustee) Sandra D. Collins C. Michael Gooden (National Trustee) Thomas W. Gunlock	Terry Hershey (National Trustee) Hallie Jankura (Student Trustee) Dennis Lieberman John C. Pascoe Diane Perlmutter (National Trustee) Mark E. Ridenour Rodrick Robinson Robert W. Shroder
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Absent: None

Comments from the Public

There were no requests to address the Board.

Public Study Session

Promotion and Tenure

Provost Callahan highlighted many of the faculty and librarians being considered for promotion and tenure/continuing contract.

Provost Callahan's presentation is included as Attachment A.

Public Business Session

Approval of Prior Meeting Minutes

Trustee Shroder moved, Trustee Bhati seconded, and by voice vote, the minutes of the prior meeting of the Board of Trustees were unanimously approved.

Consent Calendar

Note: All resolutions from the Consent Calendar are included as Attachment B

Resolutions on the Consent Calendar, included:

- Designation of Emerita/Emeritus
- Campus Naming
- Award of an Honorary Degree
- Tenure and Continuing Contract

Trustee Bhati moved, Trustee Robinson seconded, and by voice vote, the resolutions presented on the Consent Calendar were unanimously approved.

Comments by the Chair

Chair Mark Ridenour relayed the following information:

Good morning and welcome to this meeting of the Miami University Board of Trustees. Much has occurred since our last meeting. I would first like to congratulate the many faculty and librarians who are being considered for promotion and tenure today, we deeply appreciate your dedication and service to Miami, it is what makes this university so very unique and special. Well done!

I would first like to welcome Mike Armstrong back to the Board. Thank you Mike for agreeing to serve, we look forward to your thoughtful advice and wisdom. I would next like to recognize Brad Bundy from Advancement, Creative Arts Dean Liz Mullenix, Associate Dean Pat Haney from Arts and Science, and our own John Altman, for their participation in the Council for Advancement and Support of Education's regional conference in December. The four comprised a panel to provide advice and counsel on building advancement - donor partnerships with purpose. The title of their talk was "A Dean, a Doc and a Donor Walk into a Bar," and I understand they receive rave reviews from all in attendance. Thank you for representing Miami University so very, very well.

Another group of extraordinary ambassadors are our students, who are so very active and engaged. One significant way in which they engage and learn is through study abroad. Miami is known for our exceptional study abroad programs, and this winter twenty Farmer School of Business students are part of an incredible, once in a lifetime experience. They are in Korea to study at Yonsei University and are currently official Olympic volunteers. They are in

PyeongChang, where they worked the luge events, and were able to witness an American winning the silver medal in men's singles, America's first ever medal in this event.

Our students also excel academically and professionally, and this year fourteen of our students are semi-finalists for Fulbright Scholarships in the U.S. Student Program. The Fulbright program describes the scholarship experience as follows:

“Fulbrighters will meet, work, live with and learn from the people of the host country, sharing daily experiences. The program facilitates cultural exchange through direct interaction on an individual basis in the classroom, field, home, and in routine tasks, allowing the grantee to gain an appreciation of others’ viewpoints and beliefs, the way they do things, and the way they think. Through engagement in the community, the individual will interact with their hosts on a one-to-one basis in an atmosphere of openness, academic integrity, and intellectual freedom, thereby promoting mutual understanding.”

Great students become great alumni, and two stood out recently for their service to our nation. Former Trustee, and current State Senator Steve Wilson, class of '72, who was named this year's Souers Award recipient. The Admiral Sidney W. Souers Distinguished Alumni Award is presented to a graduate of Miami's NROTC unit who has distinguished himself or herself within their chosen career field of military or civilian endeavor. This award is given by the Souers family in memory of Rear Admiral Sidney Souers, a 1914 graduate of Miami University, and first Director of the CIA, whose life and achievements reflect the qualities recognized by this award.

Also notable for service is Brigadier General Thomas Dinwiddie, class of '51, who passed away last month. General Dinwiddie served in the Air Force and flew combat missions during the Korean Conflict. And it was his squadron, and Dinwiddie himself, along with the Squadron Commander, who flew the final jet mission of the war. Following the war, he continued to serve in the reserves, rising to the rank of brigadier general, while founding his own business in Dayton.

Finally, I'd like to highlight another special group of alumni - the Miami Mergers. It was Valentine's Day this week, and only fitting to review some of these remarkable numbers:

- 28,686 – Number of living Miamians married to other Miami alumni
- 14,343 – Number of Miami Merger couples
- 7,185 – Number of Miami Merger couples from Ohio – the most in one state.
- 1,354 – Number of “MUDEC Merger” couples who studied at the Miami University Dolibois European Center in Luxembourg.
- 1,087 – Number of couples who renewed their wedding vows at Miami University's Upham Arch on June 20, 2009.
- 50 – U.S. states with at least one Miami Merger couple.
- 17 – Number of countries outside the U.S. where Miami Merger couples reside.

Happy Valentine's Day to all Miami Mergers, you are another reason why Miami University is so unique and special.

Thank you everyone, that concludes my remarks.

Love and Honor.

Reports, Ordinances and Resolutions

President's Report

President Crawford provided campus updates, a discussion on the future of higher education, and an introduction to Miami's new initiative "Boldly Creative."

President Crawford's presentation is included as Attachment C.

Report of the Chair of University Senate Executive Committee

Dr. Shelly Jarrett Bromberg, Chair of the Senate Executive Committee, updated the Board on recent meetings of the University Senate, and provided a written summary.

The Senate written report is included as Attachment D.

Report of the Student Body President

Maggie Callahan, Student Body President, updated the Board on recent student activities and Associated Student Government, relaying the following:

Good morning everyone! It feels like a long time since we were all together and this seems a little far off but I hope everyone enjoyed their holiday break! While I was enjoying my break in San Francisco, I was wearing my "Miami" sweatshirt riding the bus into the city. A woman stopped me and asked if I was a student. I proceeded in having a 15 minute conversation with this alumnae on the bus and she only spoke highly of her experience while at Miami and told me how much she missed it. This is the second time in the past six months that I have bumped into alumni while on vacation and I believe that this only speaks volume to the great alumni network we have all over the world and I wanted to share this short anecdote with you all.

Last semester, I discussed ASG's commitment to bettering student's health and wellness. From mental health and our mental health forum to promoting a healthy drinking culture and passing out water bottles on Friday nights, we want to ensure that every student knows that they are supported not only by the university but their fellow peers. We are continuing these efforts this semester, which actually began last night with ASG partnering with Greek Life to pass out water bottles at the Phi Delt Gates. Even with the rain, it was a huge success. While ASG is continuing to support these efforts, I want to bring to your attention two very important issues we are dealing with. These issues not only affect students' health and wellness at school, but their overall experience and wellbeing at Miami. Sexual assaults and diversity and inclusion are two

areas in which we are working with students in figuring out ways that we can better support them.

Since my freshman year, sexual assaults on Miami's campus have been known and talked about. But something is different this year. Students are speaking up more and demanding change, as they should. No student on this campus should fear walking home alone at night as they might become a target. No student should fear their peers and fellow Miamians for what they could do, and no student should fear the repercussions if they report an incident. But the reality is that many students do have these fears. And that is not ok. I have been working on the It's On Us campaign since my sophomore and have heard firsthand how such horrific acts affect people's lives. Miami does offer a lot of support for students, but we need to do more. At the beginning of the semester, I wrote a letter to support efforts by the Office of Student Wellness and Women Helping Women to bring Safe Bar Training to Uptown establishments. The hope is that trained bar staff will be able to recognize potentially dangerous situations and intervene before something goes wrong. I am proud of the steps that the university is taking in regard to sexual assaults and I hope that these efforts produce tangible change around our community.

Another topic that has plagued campus since my freshman year is diversity and inclusion, or lack thereof. When I was elected Student Body President, I knew that diversity and inclusion would be a major focus and after the events that transpired in November, this topic has been in the forefront of my mind. We are taking many steps to create a more inclusive community, including within our own organization. ASG will be having our own diversity training, and supporting Diversity Affairs Council in bringing in a keynote speaker and Miami alum, Dr. Damon Williams. These programs are meant to bring awareness within our own organization and across campus on the importance of celebrating and embracing diversity. Secondly, I recently appointed the first ever Director for International Students. JiaJia Qian was born and raised in China but has found a new home at Miami. We have tasked her at improving ASG's communication with international students so that we can better serve them. This begins with student organization visits starting next week, a survey to provide feedback on their experience as well as creating a WeChat page, which is an extremely popular Chinese social media tool. We hope these efforts not only increase our visibility within the international community, but also give us a better sense of what policies we should be working towards to improve their experiences while at Miami.

I certainly recognize the gravity of tackling these issues, and the reality that nothing can be solved over the final months I have left. But my campaign slogan was "Let's Start Now" because there are issues that we have ignored, maybe because we didn't think it was worth it or we were scared to tackle something so large, for too long. If we don't start addressing these issues now, then when? What makes these issues even more difficult is how personal they become, so when we ignore it, people take that personally. We, as a student body, have to stand up for what is right our values, the values outlined in the Code of Love and Honor and for each other. I hope that the Board of Trustees recognizes the urgency of discussing these issues and I always appreciate the support you have all devoted to the student body.

Academic and Student Affairs Committee

Report of the Committee Chair

Committee Chair Terry Hershey relayed the following information:

The Academic and Student Affairs Committee met yesterday in Hughes Hall. During the meeting, one resolutions was considered.

The Committee received written reports from the University Senate and from student leaders. The Committee heard from the Provost, the Senior Vice President for Enrollment Management and Student Success, and from the Vice President for Student Affairs. The Committee received presentations on several topics, and also reviewed written reports, which will be available in the meeting's minutes.

The Provost, Senior Vice President Kabbaz, and Vice President Brownell, led an integrated dialogue on Public and Community Engagement. They informed the committee about the purpose, infrastructure and strategies for engagement. They also addressed several questions such as: "How do we instill the value of service in students through both curricular and co-curricular activities?"

Vice President Brownell then updated the committee on student matters, and the Committee voted to reinstate a student per Ohio House Bill 1219. Vice President Brownell also updated the Committee on the Student Affairs strategic plan.

Assistant Vice President Susan Schaurer then updated the Committee on the status of admissions for the Fall 2018 semester. Senior Vice President Kabbaz next addressed the Committee on enrollment planning for 2018 and beyond.

Provost Callahan spoke on the recommendations for Promotion and tenure of faculty and Librarians. The Committee considered the resolution presented and voted unanimously to recommend approval by the full Board today.

Mike Crowder then presented to the Committee on the Center for Structural Biology. Structural biology is the study of the molecular structure and dynamics of biological macromolecules, particularly proteins and nucleic acids, and how their structures affect their function. In addition to faculty research, the Center provides opportunities for students, such as research, publications and presentations. More than 100 undergraduates and 25 graduate students conduct research in structural biology each year.

Dean Makaroff then updated the Committee on the College of Arts and Science. Engineering and Computing. He addressed Liberal Arts in the 21st century, highlighted the college's faculty, Centers and resources. He also provided an overview of new programming and student professional development opportunities, as well as initiatives and investments in the future. He concluded by summarizing the significant challenges and opportunities faced by the College of Arts and Science.

Following the presentation, Mike Crowder led committee members on a tour of Hughes Hall.

Thank you, that concludes my report.

Resolutions

Note: All Academic and Student Affairs Committee resolutions, and any supporting materials, are included as Attachment E.

Promotion and Tenure

RESOLUTION R2018-26

BE IT RESOLVED: that the Board of Trustees hereby approves the following faculty and librarians for promotion and tenure or continuing contract, as specified below, effective July 1, 2018:

For PROMOTION to PROFESSOR:

Drushel, Bruce	Media, Journalism and Film
McKee, Heidi	English
Thesz, Nicole	GRAMELAC
Raval, Vaishali	Psychology
Guichard, Julia	Theatre
Almquist, Catherine	Chemical, Paper, and Biomedical Engineering
Singh, Kumar	Mechanical & Manufacturing Engineering
Bautista, Nazan	Teacher Education
Lee, Lena	Teacher Education
Weems, Lisa	Educational Leadership
Ashenbaum, Bryan	Management
Farrell, Anne	Accountancy
Nixon, Terry	Finance

For TENURE and PROMOTION to PROFESSOR:

Sparks, Jessica	Chemical, Paper, and Biomedical Engineering
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For TENURE

Holcomb, Tim	Management
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For TENURE and PROMOTION to ASSOCIATE PROFESSOR:

Blitz, Dawn	Biology
Clerkin, Elise	Psychology
Dich, Linh	English/ Languages, Literatures, and Writing
Eckhardt, Caleb	Mathematics
Jiang, Ziyang	Geography/Social & Behavioral Sciences
Page, Richard	Chemistry & Biochemistry
Schaefer, John	Anthropology/Social & Behavioral Sciences
Smith, April	Psychology
Bloland, Per	Music
Berberich, Jason	Chemical, Paper, and Biomedical Engineering
Rao, Dhananjai	Computer Science & Software Engineering
Conover, Theresa Ervin	Justice and Community Studies
Forren, John	Justice and Community Studies
Mays, Thomas	Commerce
Nicely, Stephanie	Nursing
Spencer, Leland	Interdisciplinary & Communication Studies
James, Jr. Anthony	Family Science and Social Work
Perez II, David	Educational Leadership
Chen, Po-Chang	Accountancy
Henry, Tyler	Finance

For PROMOTION to PRINCIPAL LIBRARIAN:

Tzoc, Elias	University Libraries
Johnson, Jacqueline	University Libraries

Provost Callahan spoke in support of the resolution. Trustee Shroder then moved, Trustee Bhati seconded, and by voice vote, the resolution was unanimous approved.

Finance and Audit Committee**Report of the Committee Chair**

Committee Chair John Altman relayed the following information:

The Finance and Audit Committee met yesterday at the Marcum Center. The Committee considered three ordinances and five resolutions. All eight actions were recommended by the Committee for approval later in this meeting.

Decisions about tuition and fees are the most important actions that the Finance and Audit Committee considers each year. Yesterday, before acting on three such recommendations, the Committee considered a resolution to establish the Miami Regionals' Tuition promise. This new tuition plan is another important step by the University to make it easier for students and

families to plan for the cost of their education. This tuition guarantee will offer students on the regional campuses the same tuition certainty that undergraduate students on the Oxford Campus enjoy today. This proposal, if adopted by the Trustees and approved by the Chancellor at the Department of Higher Education, will also establish a single undergraduate tuition rate that will lower the cost of a bachelor's degree for these students in addition to making planning for the cost of their education easier.

In addition to the Miami Regionals' Tuition Promise proposal, the Committee considered three tuition or fee ordinances. The regional campus tuition ordinance establishes the tuition rate for first-time students covered by the tuition guarantee as well as a new career fee. Tuition for continuing undergraduate students at the regional campuses will remain unchanged for both resident and nonresident students.

The standard graduate tuition rate for all campuses will rise by 2.0% while all program specific graduate rates will remain unchanged. Finally, room and board rates for the new fall Tuition Promise cohort will rise by an average of 3.4%. Room and board rates for all returning students will remain the same including seniors not covered by the Miami Tuition Promise.

The Committee also considered four capital construction projects. The "south chiller plant conversion" will accomplish the next phase of the utility master plan and will convert most of the southern area of campus to simultaneous heating and cooling as the University continues its move away from its central heating plant and its dependency on fossil fuels. The "campus gateways and safety enhancement project" will address the scars to the southern entrance to campus left by the recent widening of route 27 and enhance pedestrian safety at both the southern and eastern gateways. The third project resolution authorizes the next phase of the residence and dining hall master plan and will result in the renovation of McCracken, Richard and Porter halls. The last resolution is for the partial renovation and an addition to Maplestreet Station which will expand this important dining commons. This project will enable the Harris Dining hall to be repurposed and avoid about \$15 million of the cost to renovate Harris Hall. The repurposing of Harris Hall will also help to meet increased space demand on campus.

The Committee spent much of the meeting discussing the 2018-19 budget that will be acted on at the June meeting. Improving affordability for students and parents while maintaining quality programs and financial viability remains a challenging blend of priorities to be accomplished. Identifying the right set of new academic initiatives while increasing our productivity in how we are delivering programs and services is essential to sustaining the University in today's demanding and rapidly changing world. The Committee plans to continue this very important discussion at its next two meetings and looks forward to receiving the administration's ideas on the changes that are needed to ensure Miami's future as one of the nation's most important education assets.

Ordinances and Resolutions

Note: All Finance and Audit Committee Ordinances and Resolutions, and any supporting materials, are included as Attachment F.

South Chiller Plant RESOLUTION 2018-27

Senior Vice President Creamer spoke in support of the proposed resolution, explaining that it is the fourth stage of a six-stage plan to transition from the current power plant.

Trustee Budig then moved, Trustee Shroder seconded, and by voice vote, the resolution was unanimously approved.

The resolution is included within Attachment F.

Campus Gateways and Safety Enhancements RESOLUTION 2018-28

Senior Vice President Creamer spoke in support of the proposed resolution, explaining that it will increase pedestrian safety.

Trustee Shroder then moved, Trustee Pascoe seconded, and by voice vote, the resolution was unanimously approved.

The resolution is included within Attachment F.

McCracken, Richard and Porter Halls Renovation RESOLUTION 2018-29

Senior Vice President Creamer spoke in support of the proposed resolution, explaining that it is the final multiple building renovation project in the current plan.

Trustee Collins then moved, Trustee Budig seconded, and by voice vote, the resolution was unanimously approved.

The resolution is included within Attachment F.

Maplestreet Commons North RESOLUTION 2018-30

Senior Vice President Creamer spoke in support of the proposed resolution, explaining that enhancement of the Maplestreet facility will allow repurposing of the Harris Hall dining facility.

Trustee Collins then moved, Trustee Pascoe seconded, and by voice vote, the resolution

was unanimously approved.

The resolution is included within Attachment F.

**Regional Campus Tuition Promise
RESOLUTION 2018-31**

Senior Vice President Creamer spoke in support of the proposed resolution, explaining that it is similar to the Oxford tuition promise and that it was developed in consultation with Regional Campus leaders and students.

Trustee Robinson then moved, Trustee Collins seconded, and by voice vote, the resolution was unanimously approved.

The resolution is included within Attachment F.

**Regional Campus Tuition and career Fee
ORDINANCE O2018-03**

Senior Vice President Creamer spoke in support of the proposed ordinance, he explained that the ordinance set tuition rates for the Regional Campuses using the tuition promise model, and that the career fee is a new fee and will apply only to incoming students, not continuing students. He also explained that the tuition increase applies to the incoming cohort of students, and that the tuition charged to the existing cohorts will not be increased. He added that the tuition promise tuition rates will actually lower the four-year overall cost for Regional Campus bachelor degree students.

Trustee Shroder then moved, Trustee Pascoe seconded, and by roll call vote, the ordinance was unanimously approved.

The ordinance is included within Attachment F.

**Graduate Student Tuition
ORDINANCE O2018-04**

Senior Vice President Creamer spoke in support of the proposed Ordinance, he explained that the tuition rate is for the general program and that rates for individually specified programs, such as the Professional MBA, are addressed separately.

Trustee Collins then moved, Trustee Bhati seconded, and by roll call vote, the ordinance was unanimously approved.

The ordinance is included within Attachment F.

Room and Board ORDINANCE O2018-05

Senior Vice President Creamer spoke in support of the proposed Ordinance, explaining that it applies to the incoming tuition promise cohort.

Trustee Robinson then moved, Trustee Budig seconded, and by roll call vote, the ordinance was unanimously approved.

The ordinance is included within Attachment F.

Student Trustee Reports

Alex Boster

After an excellent holiday break and Winter Term, things are back in full swing at both the Oxford and regional campuses. Miami students waste no time when returning to their busy schedules and lives here on campus.

Miami University's Panhellenic Recruitment ended this Sunday with the always exciting Bid Day. After two long weeks of recruiting, sororities were introduced to their new members during the always lively and anticipated event at Millet. Over 1,000 women went through the successful recruiting process this year. Freshman Averil Cleary, a new member of Phi Mu, said that this process helped her find her home here at Miami University and that this excellent group of women already makes campus feel smaller.

This year's Spring Internship and Career Expo, also known as Spring ICE, will be taking place next week on February 22nd. In addition to mostly featuring employers with internship opportunities for students, Spring ICE also offers many full-time employment opportunities as well. This year, the expo will be featuring around 200 employers from varying industries and sectors. Both Spring ICE and the Fall Career Fair are excellent opportunities for students to expand their network, interview for potential employment positions, and take the next step in pursuing their careers. The Center for Career Exploration & Success does an excellent job in putting this opportunity together for students, and students' appreciation shows by the always excellent turnout.

To conclude the Department of Anthropology's Global Health Case Competition, Judith Kauffman, a Miami alumnus, returned to campus to deliver the keynote. Kauffman, who consulted for the Bill & Melinda Gates Foundation and worked for the Department of State, focused her speech on global health and her personal experiences. In addition to delivering the keynote, she also served as a guest speaker in classes across campus -- including a class I am currently taking -- Nonprofits: Politics and Policy, through the Department of Political Science. As a student, I love having alumni return and give back to students. It shows us firsthand what an asset a Miami degree is in today's world.

Miami Television News has been busy this year creating broadcasts that air every three weeks. Last semester, they had the opportunity to interview celebrities including Jodie Sweetin,

the actress from Full House. During Miami's 18 of the Last 9 Alumni event, MTN interviewed the successful Miami alumni. At each weekly meeting, the members of Miami Television news write, direct, film, and produce stories concerning important happenings on campus. President of MTN, Margot Austin, delegates roles to the students for each broadcast and manages the production from start to finish. This upcoming semester, MTN will be covering many topics to ensure that students stay informed.

As some of you are aware, today marks my last meeting as a Student Trustee. I cannot believe that two years have flown by so quickly. To reminisce on my experience, I'd like to share a quick anecdote with you. In April of 2016, I nervously walked into my first Board of Trustees dinner. As we sat down at the large table, John Altman grabbed my attention, noting that he'd like to give me a piece of advice for the role I had just assumed. He said to me, "Alex, this experience will be like a Ph.D. for you." At the time, of course I *knew* what those words meant. I expected that I was going to learn things I couldn't yet fathom. Now only that this experience is sadly over do I truly *feel* what Mr. Altman meant. Who I am today is most certainly derived from what I have experienced in the past two years. Serving as a Trustee since freshman year has shaped what kind of student I'd become because as a Trustee, I always try to hold myself to a high standard. There's not much else you can do when as a first-year student you get a seat at this table. I'm forever grateful for the knowledge I've gained and the mentors I now have sitting at this table with me.

And for one last time, that concludes my report. Thank you.

Hallie Jankura

For my report I want to reflect on the ways in which students reflect the conversations and ongoing efforts we have been discussing. Miami students are curating meaningful service experiences, encouraging prospective students to envision themselves at Miami, and taking advantage of educational opportunities that are unique to this university.

Campus tour guides have been working tirelessly this semester to share their Miami experiences with prospective students. The Office of Admissions hired 67 new guides in November, to bring the total up to 151 current, highly diverse guides representing all 5 academic divisions, 27 states and an enormous variety of campus involvement and experiences. They all tour more than 45,000 people each year. The guides bring families around the campus and focus on storytelling - sharing memories they've made at Miami, everything from undergraduate research projects to avoiding the Upham Arch while walking with a freshman girlfriend. The impacts on both guides and prospective students have been great. The mother of a student on a tour recently sent her Miami tour guide a care package as a thank you for the impact she made.

I spoke with Addie Zeisler, a junior studying Biology, who is a true testament to the success students can find through the College of Arts and Science. Initially on a pre-med track, Addie made a recent discovery: finding her passion for the planet and ecosystem relationships, therefore deciding to pursue a career in ecological research. Addie gives a lot of credit to her professors, Dr. David Russell and Dr. Tereza Jezkova for providing her opportunity for discovery both in the laboratory and within herself. Building off of our presentation by Dr.

Michael Crowder yesterday, I asked Addie how much hands-on experience she gets. She said, “I am only a junior and I’m getting to explore complex ecological concepts, use sophisticated computer programs such as R and ArcGIS, and write research proposals to get funding! I never imagined I would be given such responsibility and opportunity to be involved in real-world problem solving. I even have my own research assistant! If I went anywhere else, I’d be washing dishes.”

Addie is the VP of Mobile Brigades in Miami’s MEDLIFE chapter. MEDLIFE is an organization that allows students to travel to places like Peru and Tanzania to work in mobile clinics. Their mission is to help families achieve greater freedom from the constraints of poverty. On these trips, students provide medicine to communities who would otherwise not receive it. They also educate the community. Most of the students are on the pre-med track, so this trip is allowing students to learn skills for serving others in a medical atmosphere while providing a vital service to others while volunteering. This service experience has been instrumental to the lives of many students, including Addie.

A few chemistry students are spending this semester volunteering at Talawanda High School. They were introduced to this opportunity by a professor who thought the two women might enjoy tutoring. Junior Carrie Dobbs said, “it’s rewarding to see students who once struggled in science grasp concepts I teach them. I’m hoping some of them go on to study in the STEM field!”

Recently, the father of a Miami student passed away from lung cancer. Peter’s new brothers in the Delta Chi Fraternity have stepped up in a way that highlights how Miami students step up in times of need. The Delta Chi members created an online donation site to honor the late Henry Fortunado and his impact on his community. Their donations will go to the Kansas City Public Library’s Missouri Valley Special Collections, for which Mr. Fortunado was passionate. So far, they have almost reached their goal of \$250 through youcaring.com.

Finally, I would like to express gratitude on behalf of the student body for the hard work and dedication of Trustees Dennis Lieberman and Alex Boster. We are lucky to have had your unique insights!

Other Business

Note: All Other Business Resolutions, are included in Attachment G.

Recognition of David Sauter

Retiring Registrar David Sauter was honored by the Board with a certificate of appreciation, which stated:

David is commended for his nearly four decades of exceptional service to higher education, including his nineteen years at Miami University. As the University Registrar, he touched and enhanced the lives of thousands of Miamians. David’s dedication and commitment throughout his service with Miami University are an example to all, and have consistently

embodied the virtues and qualities of “Love and Honor.”

Senior Vice President Kabbaz accepted the certificate on David Sauter’s behalf.

Resolution of Appreciation for Student Trustee Alex Boster

Many spoke to praise Alex and her service as a Student Trustee. Trustee Shroder then moved, Trustee Bhati seconded, and by unanimous voice vote the resolution was approved.

**Resolution of Appreciation to Alexandra N. Boster
RESOLUTION 2018-32**

WHEREAS, Alexandra N. Boster’s term as a student member of the Miami University Board of Trustees ends on February 28, 2018.

NOW, THEREFORE BE IT RESOLVED; that the members of the Board of Trustees do hereby express to Alex Boster their appreciation for her service to this Board and to the Miami University student body, and offer her their best wishes for good health and good fortune in all future endeavors.

Done, by the Miami University Board of Trustees, this Sixteenth Day of February, Two Thousand Eighteen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Ninth year of the University’s Charter.

Resolution of Appreciation for Trustee Donald Lieberman

Trustee Ridenour moved, Trustee Lieberman seconded, and by voice vote, the resolution was unanimously approved.

**Resolution of Appreciation for Trustee Donald Lieberman
RESOLUTION R2018-33**

WHEREAS, Dennis A. Lieberman was appointed by Governor Ted Strickland as a Miami University Trustee on April 16, 2009; and

WHEREAS, Ohio law sets the length of this appointment, which expires on February 28th, 2018; and

WHEREAS, Dennis graduated from Miami University in 1975, with a degree in Political Science and Sociology, was a member of Alpha Delta Phi, Hillel, and the Miami University Football Team; and

WHEREAS, he began his lifelong commitment to serving Miami University during those years as Chair of the Interfraternity Council, Hall Council President, and as a member of the Miami University Student Foundation (MUSF); and

WHEREAS, upon graduation, he attended the University of Dayton School of Law, from which he graduated *cum laude* in 1978 with his Juris Doctor degree; and

WHEREAS, in 1978, Dennis began his long and distinguished law career, to eventually become a partner with Flanagan, Lieberman, Hoffman & Swaim of Dayton, Ohio; and

WHEREAS, he is a member of the American Trial Lawyers Association, Ohio State Bar Association, Indiana State Bar Association, the Montgomery County Trial Lawyers Association, and the Dayton Bar Association; and

WHEREAS, Dennis has tirelessly endeavored to advance the public good and to assist others, serving on the board of many organizations and groups, such as the Suicide Prevention Center in Dayton, the Dayton Food Bank, and as Steering Committee Chair of the United Way of Dayton; and,

WHEREAS, he has ever striven to ensure that all may have a voice, as a member of the Montgomery County Board of Elections, the Ohio Advisory Team - Ohio Election Task Force, the Ohio Electoral College, the Dayton Council on Aging, and as Chair of the Montgomery County Democratic Party; and

WHEREAS, Dennis selflessly furthers his community as a servant leader, founding Legal Assistance to the Elderly in Dayton, and providing pro-bono services, including countless death penalty cases, for indigent individuals; and

WHEREAS, his concerned, caring, and steadfast efforts in advancing others have been recognized through the Ohio Democratic Party's Lifetime Achievement Award, the Access to Justice Community Advocacy Award, and the Martin Luther King, Jr. Humanitarian Award; and

WHEREAS, this remarkable commitment to service also extended to Miami University well before his time as a Trustee, to include service to the Red and White Advisory Board, and his passionate support for Miami athletics; and

WHEREAS, during his tenure of service as a Miami University Trustee, Miami has seen phenomenal growth in physical facilities, an ever-strengthening student academic profile, growth in Miami's student diversity, and recognition by U.S. News and World Report that Miami is both our nation's most efficient university for producing high quality results, and the top public university in its commitment to undergraduate education; and

WHEREAS, the Miami University Trustees, faculty, staff, and students will miss Dennis' strong commitment to service, wisdom, experience, and extraordinary insight.

NOW, THEREFORE BE IT RESOLVED, that the members of the Miami University's Board of Trustees do hereby express their sincere gratitude and deepest appreciation for Dennis A. Lieberman's service and leadership; and

BE IT FURTHER RESOLVED, that the members of this Board offer their best wishes for his continued good health and success in all future endeavors, and extend a warm and open invitation to Dennis and Deborah to visit often in the years ahead.

Done, by the Miami University Board of Trustees, this Sixteenth Day of February, Two Thousand Eighteen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Ninth year of the University's Charter.

Remarks

The Trustees and university leaders praised Dennis for his many years of selfless service and devotion. Trustee Lieberman then delivered remarks to the Board, telling of how Miami makes a positive impact to improve people's lives, and the importance of striving to make Miami accessible for all.

Dennis' remarks and years of service were met with a standing ovation by all.

Written Reports

Tom Herbert, Vice President for Advancement submitted a written report which is included as Attachment H.

Executive Session

Trustee Shroder moved, Trustee Collins seconded, and by unanimous roll call vote, with nine voting in favor and none opposed, the Board convened to Executive Session to consult with counsel, to review pending litigation, and personnel matters – the performance of public employees; as provided by the Open Meetings Act, Ohio Revised Code Section 121.22.

Adjournment of Meeting

Following Executive Session, the Board returned to public session, and with no other business to come before the Board, Trustee Budig moved, Trustee Lieberman seconded, and by unanimous voice vote, the Board adjourned at 1:00 p.m.



T. O. Pickerill II
Secretary to the Board of Trustees

Promotion and Tenure Recommendations

Board of Trustees
February 16, 2018



MIAMI UNIVERSITY

Candidates for Promotion and Tenure

Promotion to Full Professor

Catherine Almquist	Heidi McKee
Bryan Ashenbaum	Terry Nixon
Nazan Bautista	Vaishali Raval
Bruce Drushel	Nicole Thesz
Julia Guichard	Kumar Vickram Singh
Anne Farrell	Lisa Weems
Lena Lee	

Tenure and Promotion to Full Professor

Jessica Sparks

Tenure

Tim Holcomb

Promotion to Principal Librarian

Jacqueline Johnson
Elias Tzoc



MIAMI UNIVERSITY

Tenure and Promotion to Associate Professor

Jason Berberich	Anthony James, Jr.
Dawn Blitz	Ziying Jiang
Per Bloland	Leland Spencer
Po-Chang Chen	Thomas Mays
Elise Clerkin	Stephanie Nicely
Theresa Conover	Richard Page
Linh Dich	David Perez II
Caleb Eckhardt	Dhananjai Rao
John Forren	John Schaefer
Tyler Henry	April Smith

Nazan Bautista

Teacher Education
College of Education, Health & Society
Candidate for Full Professor



Joined Miami in 2005 Assistant Professor
Tenured and promoted to Associate Professor in 2011
BS Physics Education, Middle East Technical University,
MS Science Education, Syracuse University
PhD Science Education, Syracuse University,

Dr. Bautista is strong contributor to both undergraduate and graduate training who continually strives to improve and strengthen learning in her courses. She has engaged students in the TeachLIVE Lab, in which students practice teaching strategies in a mixed-reality virtual environment and received the NTLI Fellowship Award for exemplary use of this technology. One reviewer noted: “It is impressive to me that she has maintained a strong research agenda with a good track record of not only publishing scholarly work, but procuring external and internal funding for the work, as well as disseminating her work through consistent attendance at professional conferences. In addition, Dr. Bautista has been very successful in translating her research into publications that can impact teachers”.



MIAMI UNIVERSITY

Anne Farrell

Accountancy
Farmer School of Business
Candidate for Full Professor



Joined Miami in 2011 as Assistant Professor
Tenured and promoted to Associate Professor in 2014
Bachelor of Business Administration, The University of Notre Dame
MS Accounting, George Mason University
PhD Accounting, Michigan State University

Professor Farrell has taught six different courses across the undergraduate and graduate curriculum and is the recipient of the Institute of Management Accountants and American Accounting Association Section Jim Bulloch Award for Innovations in Management Accounting Education, a national award in recognition of her teaching excellence. She serves as the editor for two journals and sits on the editorial board of another, an indication of her international reputation in the field. As one reviewer noted: “Dr. Farrell’s research is a coherent stream addressing important and interesting questions and is distinguished by an willingness to innovate. It is published in top scholarly and practitioner venues.”



MIAMI UNIVERSITY

Julia Guichard

Theatre, Chair
College of Creative Arts
Candidate for Promotion to Full Professor



Joined Miami in 1998 as an Assistant Professor
Tenured and promoted to Associate Professor in 2008
BFA DePaul University, School of Drama,
MFA Acting, The Pennsylvania State University
Alexander Technique International Certification in 2004

Professor Guichard's creative and scholarly efforts are in 2 distinct but related tracks; she is a professional vocal coach and a movement specialist. In addition to her publications and presentations, Professor Guichard has worked successfully on commercial cinema projects, including with Tony Award winning actor Alex Sharp and the distinguished actor Sir Jeremy Irons, a Tony, Oscar and Emmy winner. One of her external reviewers noted: "she continues to develop an international reputation through her current scholarly and creative activities in Alexander Technique and acting technique"



MIAMI UNIVERSITY

Vaishali Raval

Psychology

College of Arts and Science

Candidate for Promotion to Full Professor



Joined Miami in 2007 as an Assistant Professor
Tenured and promoted to Associate Professor in 2013
BS Psychology, University of Toronto
MA and PhD Clinical Developmental Psychology University of Windsor

Dr. Raval's research examines parenting, emotion and emotion communication in the family context, and child health outcomes in international populations and ethnic minority groups in the United States, particularly Asians and Asian Americans, adding a cultural perspective to the understanding of Developmental Psychopathology, especially parental socialization of emotion. She has published 30 papers, 13 since tenure and has an additional 8 in review, several of these include student co-authors and is the recipient of a prestigious 21st Century Knowledge Initiative Award (\$190K) – only four US institutions receive this award annually – to build sustainable partnerships with Christ University in India. One of her external reviewers noted: "I was particularly struck by the interdisciplinary and cutting edge nature of Dr. Raval's research and her involvement of students in her research."



MIAMI UNIVERSITY

Kumar Vickram Singh

Mechanical and Manufacturing Engineering
College of Engineering and Computing
Candidate for Full Professor



Joined Miami in 2006 as Assistant Professor
Tenured and promoted to Associate Professor in 2012

Bachelor of Engineering, Mechanical Engineering, Birla Institute of Technology, India
PhD Mechanical Engineering, Louisiana State University

Dr. Singh's research focuses on active vibration control, aeroelastic control optimization and rotor dynamic control. He has gained national recognition for his research; he is an Associate Fellow of the American Institute of Aeronautics and Astronautics (AIAA) – the largest technical society dedicated to global aerospace profession in the world (33,000 members in 88 countries). One of his reviewers noted: "His work on controlling systems with time delay equations is of great practical value. This should help him easily glide into the area of cyber-security of physical systems as time delay plays an important role in such systems".

Per Bloland

Music

College of Creative Arts

Candidate for Tenure & Promotion to Associate Professor



Joined Miami in 2012 as Assistant Professor

BA Psychology, University of Michigan

Bachelor of Music, Music Education, San Francisco State University

Master of Music, Composition, University of Texas at Austin

Doctor of Musical Arts, Composition, Stanford University

Professor Bloland teaches courses in electronic music, music technology and composition, having developed or revised each of them, and he launched a new concentration in Music Composition. With a creative focus in music composition, he has 7 CD publications, numerous commissioned works and several awards for composition. In addition, he has been invited to participate in prestigious residencies. One reviewer noted: “Dr. Bloland presents as a somewhat rare and uniquely balanced artist, capable of composing striking, arresting music AND with a strong and deep background with technology. His sophistication with tools is in service of his musical ideas .”



MIAMI UNIVERSITY

Anthony James, Jr.

Family Science and Social Work

College of Education, Health and Society

Candidate for Tenure & Promotion to Associate Professor



Joined Miami in 2012 as an Assistant Professor

BS, Sociology, Lincoln University

MS and PhD, Human Development and Family Studies, University of Missouri, Columbia

Dr. James' primary responsibility is to teach courses that are required for the Family Science majors and minors and he supervises the research projects of numerous undergraduates, serves on graduate committees, and has been nominated for the prestigious E. Phillip Knox Distinguished Teaching Award. His research focuses on positive youth development, spirituality/religiosity and family processes. One of his reviewers noted: "The contributions made by this work have resulted in Professor James deservedly earning national visibility and respect as an important developmental scientist making creative and important contributions to understanding the diverse paths through adolescence that may be involved in thriving and life success."



MIAMI UNIVERSITY

Stephanie Nicely

Nursing

College of Liberal Arts and Applied Science

Candidate for Tenure & Promotion to Associate Professor



Joined Miami in 2010 as a Visiting Professor

Promoted to Assistant Professor in 2012

Associate Degree of Science in Nursing, Miami University

BSN, Miami University

MSN, Ball State University

EdD Educational Leadership, Northern Kentucky University

Professor Nicely teaches at each level in the Baccalaureate programs as well as in the online RN to BSN completion program and has received several teaching excellence awards for her expertise in community health nursing. Her committee noted she demonstrates “exceptional reflection, creativity, and engagement in the classroom and in the clinical setting” and “has maintained a clear trajectory of transformational teaching and experiential learning.”



MIAMI UNIVERSITY

Rick Page

Chemistry and Biochemistry
College of Arts and Science

Candidate for Tenure & Promotion to Associate Professor



Joined Miami in 2013 as Assistant Professor

BS California Polytechnic State University
PhD Florida State University

5-year NIH and American Heart Association post-doctoral at FSU

In addition to training graduate, doctoral students, he has mentored more than 30 undergraduates, including one student who received both the Goldwater and Astronaut Scholarships and he co-mentored a student who received a Beckman Scholarship. In addition to 37 presentations with 14 graduate and 31 undergraduate co-authors, Professor Page has published 16 papers based on his work at MU with student as co-authors; Recipient of an American Heart Association grant and an NSF CAREER award totaling over \$1.4 M, and is a collaborator with colleagues on other funded projects. “Dr. Page is working on the cutting-edge of an active and high impact field, one that seeks to define the mechanisms underlying recognition and disposal of proteins that affect human physiology.”



MIAMI UNIVERSITY

Dhananja Rao

Computer Science & Software Engineering
College of Engineering and Computing
Candidate for Tenure & Promotion to Associate Professor



Joined Miami in 2005 as a Visiting Assistant Professor

Promoted to Assistant Professor in 2012

Bachelor of Engineering, Computer Science and Engineering, University of Madras, India

MS and PhD, Computer Science and Engineering, University of Cincinnati

Dr. Rao teaches computer systems courses at the graduate and undergraduate levels. He facilitates Girl Code, an After School Enrichment Program that introduces middle school girls to computer science. His chair notes he is one of the best teachers in the department and that is supported by the feedback he receives from his students. Dr. Rao's research focuses on heterogeneous supercomputing and cloud computing with applications in the areas of parallel simulation, global computational epidemiology and bioinformatics. One of the external reviewers noted the impact of his research on combating avian influenza, which produces global economic hardships and also spreads to humans. He pointed out Dr. Rao's computer based simulation system, "has made a number of central advances in the detailed modeling of waterfowl migratory patterns which is the primary vector by which avian influenza is spread across a wide geographical area."



MIAMI UNIVERSITY

Leland Spencer

Interdisciplinary and Communications Studies
College of Liberal Arts and Applied Science
Candidate for Tenure & Promotion to Associate Professor



Joined Miami in 2013 as Assistant Professor

BA Communication Studies, University of Mount Union
MA Communication, University of Cincinnati
PhD, University of Georgia

Dr. Spencer has taught 13 different course preparations across multiple areas and was instrumental in developing two new majors, i.e. Health Communication and Communication Studies. He is the recipient of the 2016 Regional Faculty Excellence Advising Award and the Southwestern Ohio Council Award. His research focuses on rhetorical theory and criticism, Religious Communication, Gender and Sexuality and Feminist Theory and Criticism. One of his external reviewers stated that she sees him “as an emerging leader in the intersectional rhetorics of religion, gender and sexuality.”



MIAMI UNIVERSITY

Tim Holcomb

Finance
Farmer School of Business
Candidate for Tenure



Joined Miami in 2014 as Associate Professor

BBA, Accounting, University of Louisiana, Monroe
MBA, Management, University of Louisiana, Monroe
PhD, Strategic Management, Texas A&M University

Dr. Holcomb teaches in business courses in the Summer PRIME program as well as courses in the Entrepreneurship Program with, as his chair describes “an eye towards rigor, intellectual development and student engagement.” He mentors more than 550 student-founders in his capstone course and 10 student investors as part of the Venture Capital Investment Competition. His research focuses on the intersection of resource management theory, human capital management and decision-making, and new venture formation and growth. One of his external reviewers wrote “Tim’s record is outstanding. I am confident that the strategy and entrepreneurship fields will continue to benefit from his insights for years to come.”



MIAMI UNIVERSITY

Jacqueline Johnson

University Libraries
Special Collections and University Archives
Candidate for Principal Librarian



Joined Miami in 1991 as a Minority Resident Librarian
Promoted to Associate Librarian in 2013
BA English, Limestone College
MLS, University of South Carolina

Ms. Johnson's Primary Professional Responsibility is as the University Archivist, and her supervisor wrote that "she has been vital in the changing and updating of our archival processing using the latest in archival software". She has provided excellent service to the Western College Memorial Archives and to their active Alumni Association. Her research focuses on diversity and civil rights history and the role libraries and archives play in preserving that history. Her scholarly/creative activities include the publication of two books, two book chapters and four scholarly articles in the past 9 years. One external reviewer wrote "I find the quality and quantity of Ms. Johnsons' scholarly output to be impressive." Her service record has been equally impressive and includes her contributions to the Mississippi Freedom Summer Archives and related activities which, as her supervisor noted, spanned more than 10 years and "brought forth conversations on civil rights, civil engagement and human rights."



MIAMI UNIVERSITY



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February 16, 2018
 Consent Calendar

RESOLUTION R2018-22

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emerita effective on the formal date of retirement:

Janet Valente
 Tutoring and Learning Center

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emeritus effective on the formal date of retirement:

David M. Sauter
 Registrar

David G. Wiant
 Finance and Business Services

Michael Wright
 Biology

*Approved by the Board of Trustees
 February 16, 2018*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II'.

T. O. Pickerill II
 Secretary to the Board of Trustees



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February 16, 2018
Consent Calendar

RESOLUTION R2018-23

BE IT RESOLVED: that the Board of Trustees hereby approves the following naming recommendation of the Committee for Naming Campus Facilities:

J. Scott and Susan MacDonald Miller Center for Student Disability Services
Located in the Shriver Center

*Approved by the Board of Trustees
February 16, 2018*

T. O. Pickerill II
Secretary to the Board of Trustees



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February 16, 2018
Consent Calendar

RESOLUTION R2018-24

BE IT RESOLVED; that the Board of Trustees hereby approves the awarding of an honorary degree of Doctor of Laws (LL.D.) to:

H.R.H. Hereditary Grand Duke Guillaume

Prince Guillaume has received many public honors in Luxembourg as well as the Grand Cross of the Order of Merit of the Italian Republic, the Dutch Knight Grand Cross of the Order of Orange-Nassau, the Grand Cross of the Order of Aviz in Portugal and, in Slovakia, Prince Guillaume has been elevated to the rank of Grand Officer of the Order of the White Double Cross.

Prince Guillaume is a member of the Luxembourg Council of State, a politically neutral body whose advice is requested for any legislation envisaged by Parliament. Although the Prince has no voting rights, he regularly attends the debates and remains well informed on all matters on the agenda of this prestigious institution.

Beyond the support he lends to patriotic and charitable causes, Prince Guillaume's interest and participation in public events encourages initiatives and activities in many fields like culture, science, education, sports, medicine.

BE IT FURTHER RESOLVED; that this honorary degree be presented at the 50th Jubilee Celebration of the Miami University Dolibois Center's MUDEC establishment in the Grand Duchy of Luxembourg in October 2018. Prince Guillaume has been a great friend to Miami University, a friendship that will further deepen in the years ahead.

*Approved by the Board of Trustees
February 16, 2018*

T. O. Pickerill II
Secretary to the Board of Trustees



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February 16, 2018
 Consent Calendar

RESOLUTION R2018-25

BE IT RESOLVED: that the Board of Trustees hereby approves the award of continuing contract, effective upon the official date of hire, to:

Dr. Alea Henle
 University Libraries
Associate Librarian

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the award of tenure, effective upon the official date of hire, to:

Dr. Sara Webb-Sunderhaus
 English
Associate Professor

*Approved by the Board of Trustees
 February 16, 2018*

T. O. Pickerill II
 Secretary to the Board of Trustees

MIAMI UNIVERSITY BOARD OF TRUSTEES



FEBRUARY 2018



UPDATES – AND A LOOK INTO THE FUTURE



- Campus updates –
Road to Excellence
- The future of higher education
- Miami response:
Preparing graduates
with the skills they will
need. **Boldly Creative**



EXCELLENT 2018 FRESHMAN CLASS ON ITS WAY



- **500** more applications from diverse students
- New nursing cohort in Oxford (**40 spots**)
- Pool quality (ACT – **28.3**, GPA **3.76**)

EXCELLENCE IN NATIONAL RANKINGS (AS ALWAYS)



- **Most efficient** at delivering a high quality education (U.S. News)
- Among the nation's best colleges for **academics, career preparation & affordability** (Princeton Review)
- Among the **Best Values** for Public Universities (Kiplinger)



MIAMI IS A NATIONAL LEADER FOR EFFICIENCY



#1	 MIAMI UNIVERSITY	#78	\$362	#6	THE UNIVERSITY OF ALABAMA	#110	\$443
#2	 FLORIDA STATE	#81	\$390	#7	 WILLIAM & MARY <small>CHARTERED 1693</small>	#32	\$466
#3		#61	\$411	#8	CLARK UNIVERSITY <small>CHALLENGE CONVENTION. CHANGE OUR WORLD.</small>	#81	\$481
#4	 SAN DIEGO STATE UNIVERSITY	#130	\$413	#9	 UNIVERSITY OF GEORGIA	#54	\$484
#5	BINGHAMTON UNIVERSITY <small>STATE UNIVERSITY OF NEW YORK</small>	#87	\$443	#10	ASU Arizona State University	#115	\$489

EXCELLENCE IN FACILITIES – RENOVATIONS ONGOING



- Filling a courtyard in the middle of the building
- Phase 1 complete in **2019**

- Phase 1: Ongoing **\$32M** renovation of Pearson Hall
- Phase 2: **\$30.5M**, with \$19.5M from the state



EXCELLENCE IN RESEARCH AND VALUE CREATION



- Agreement with Wright Brothers Institute – **>1,000 patents**
- Developing talent, technical expertise and ideas to partner with companies
- Engineering & Entrepreneurship

EXCELLENCE IN SCHOLARSHIP



- Professor Tammy Kernodle, new president of the Society for American Music
- Recently spoke on WVXU on the role of music in the civil rights movement

EXCELLENCE IN FACULTY RESEARCH AWARDS



- Teacher-Scholar Model – Undergraduates in research (>2,000 year)
- Biochemistry Professor Dominik Konkolewicz, with a **\$600,000** NSF grant.
- He's researching polymers – increasing material toughness and promoting sustainability.

EXCELLENCE IN PARTNERSHIP WITH THE MIAMI TRIBE



EXCELLENCE IN EXHIBITING OUR COMMUNITY VALUES



Love.Honor.Care game February 10,
raising money for Luna Cares.

EXCELLENT ALUMNI – WALLY'S BACK IN TOWN!



NATIONAL CHAMPIONS ESPORTS IN AIMS



COLLEGE OF CREATIVE ARTS

Menu ☰

Search 🔍



Front Row: Calvin Sanvee, Back Row (l-r): Tyler Fass, Sam Yancer, Sean Mullee, Soojung Kim, Alex Salem, and Coach Ben Decker.

Jan 09, 2018

SHARE

Miami University esports team wins national competition

Esports at Miami

Launched in fall 2016, Miami's Armstrong Interactive Media Studies (AIMS) [varsity esports program](#) is believed to be the first of its kind at a top tier university.



BRINGING THE WORLD TO MIAMI – SCIENCE FRIDAY



Nearly
sold out!

TAKING MIAMI TO THE WORLD - FREEDOM OF '64 AWARD



- Congressman John Lewis
- Washington DC, March 19

RENATE'S PRIORITIES THIS SEMESTER



Miami & Oxford Value Exercise (MOVE)

In partnership with Rec Sports

Knolls (February 3)

Greek Life (April 7)

Healthy Miami (March 10)

Senior Sendoff (May 12)

Late Night Miami

In partnership with Rec Sports & Miami Programming

Fun, Fitness and a "Dance Off"

Sunday Runs

Schedule 10 a.m., 3K Run, Cook breakfast at LP after

M.I.A.M.I Women

April 12



NEW NEWSLETTER



Welcome back for the spring semester

It's wonderful to have our entire Miami family on campuses in Oxford, Hamilton, Middletown, Luxembourg and West Chester. Our community is full of stories. Stories of inspiration, discovery, innovation and growth. Our students, faculty and staff share these stories, and it is my privilege to share them with you. Today, I am launching a new series of stories called "Miami Stories." In addition to stories of students, faculty and staff, I'll share some news about exciting initiatives underway in every corner of Miami University.

Scholarships

Boldly Creative

Climate Survey



Staff - Brian Nixon

There are 33 miles of sidewalks on Miami's Oxford campus, and Brian Nixon personally ensures his share of them are clear during the winter months. Nixon has worked in physical facilities for four years, and he maintains the sidewalks around the Farmer School of Business, Cook Field, the East Quad, Bell Tower and the Marcum Conference Center.

33 Miles

"You don't want someone to fall on one of your sidewalks, so you take it kind of personally to keep them clear," said Nixon, in the middle of several extra-long days to deal with the winter weather and keep the campus safe. "I know a lot of people don't like to get up at three o'clock in the morning, but it's easier to plow then, before the cars start coming in."

Nixon ran his own pest control company before coming to Miami. He prefers the warmer months when he can work with plants outside. On a recent snowy day, he was working with a new spreader, designing a mud flap

to keep salt off the transmission.

It's just a chance to learn a lot," he said. "Every day's a learning thing."

HERE ARE COLLEGE STUDENTS TODAY ...



THEY ARE BEING TRAINED FOR A CAREER



IN 25 YEARS, TODAY'S CAREERS MIGHT NOT EXIST



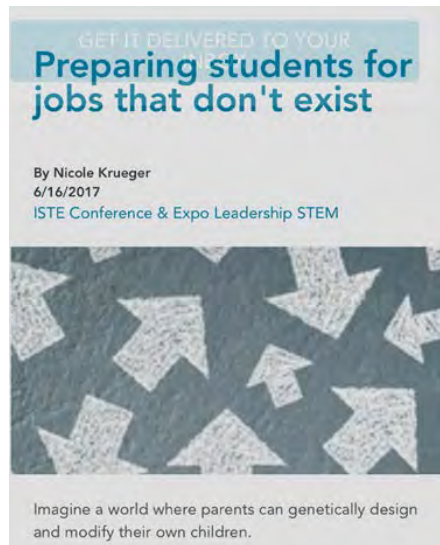
IMAGINE A COLLEGE STUDENT OF THE FUTURE ...



CAREERS MIGHT NOT EXIST YET!



65 PERCENT OF TODAY'S STUDENTS WILL BE EMPLOYED IN JOBS THAT DON'T EXIST YET



Imagine a world where parents can genetically design and modify their own children.



11 JULY, 2017 BY SAM

65% of future non-existent jobs (which doesn't exist) 70% of jobs automated (just not yet)

How Can We Prepare Kids For Jobs That Don't Exist Yet?

05/19/2017 10:02 EDT | Updated 05/19/2017 10:02 EDT

What will your child be when they grow up? Maybe a quantum automotive programmer, or a multi-phasic data sculptor.

OK, we made those jobs up. But consider this: just ten years ago, 'social media manager' or 'mobile app developer' would have seemed like imaginary job titles

Martin Boehm: preparing students for jobs that don't exist yet

New IE Business School dean advocates tutelage in 'fundamental competencies' for uncertain labour markets

WHAT IS MIAMI'S SOLUTION?

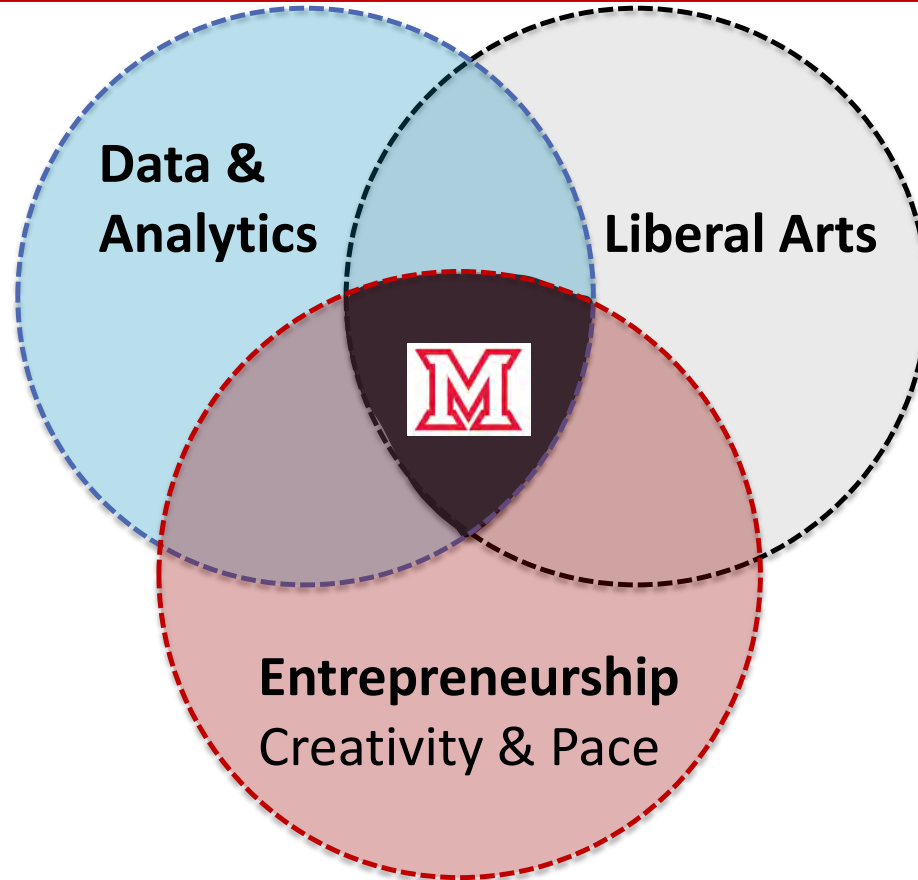


Don't just
absorb
knowledge
– create it.



Give
students
the skills
to adapt.

HONOR OUR HERITAGE & LOOK TO THE FUTURE



DATA AND ANALYTICS – DON'T BE AFRAID



Center for Analytics & Data Science (CADS)

- 139 analytics co-majors in 2017, up 87% since 2015
- 13 students on five teams working on client projects
- Part of CADS vision: “Imagine a team of scholars, students and practitioners tackling unsolved challenges.”

BE ENTREPRENEURIAL – VALUE RISK AND FAILURE



- Institute for Entrepreneurship ranked No. 9 among public universities (last decade)
- More than half of entrepreneurship minors are from other majors outside business
- Significant number of alumni entrepreneurs as a resource
- Altman Summer E-Ship



BE DIGITAL—ARMSTRONG INST. INTERACTIVE MEDIA STUDIES



- Cross Disciplinary, Cross Pollinating
- Intersection of technology, design business and how digital technology is transforming traditional areas of inquiry.
- Hands-on, interactive and project-based courses and experiences where students are encouraged to experiment, innovate and collaborate. Engaged Learning.
- Many Industry Interactions
- Contemporary – ESPORTS



LEARN TO THINK & SOLVE PROBLEMS – LIBERAL ARTS



- Critical thinking & transformative learning
- Character/Virtue/Leadership
- Serves students as they change careers many times (even industries)
- The Miami Plan
- Humanities Center



BIG AND BOLD ACTION





OUR TOP STRATEGIC PRIORITIES

To be the best student-centered university in the nation & world

Strategic Plan 2025/2030

Academic Enrichment Fund

Aggressive Campaign



THE STRATEGIC ACADEMIC ENRICHMENT PROGRAM



Attachment C

**Boldly
Creative**

\$50M to support faculty proposals

To solve the nation's and world's most intractable problems

To enhance the skills of Miami graduates

To expand the Ohio economy



Attachment Page 31 of 32

ENHANCING MIAMI'S UNDERGRADUATE EXPERIENCE



Thank you
for this
extraordinary
investment
in academics
at Miami!




EXECUTIVE COMMITTEE of UNIVERSITY SENATE

Shelly Jarrett Bromberg, Chair

Terri Barr, Chair-elect

 University Senate Website: www.miamioh.edu/senate/

February 16, 2018

To: Board of Trustees, Academic and Student Affairs Committee
 From: Shelly Jarrett Bromberg, Chair, Executive Committee of University Senate
 RE: University Senate Report to Board of Trustees – February 16, 2018 Meeting

The following summarizes items of University Senate Business conducted since the Executive Committee submitted a report to the Board of Trustees on September 14, 2017.

- New Business, Specials Reports and Updates delivered to University Senate:
 - **December 4, 2017:** Student Affairs Transition Survey Update – Jayne Brownell, VP Student Affairs
- Minors, revisions to existing degrees, name changes and University Policies received and approved on the University Senate consent calendars:
 - **December 4, 2017** – Revision of an Existing Minor, CPB – Humanitarian Engineering and Computing
 - **December 4, 2017** – Revision of an Existing Major, FSW – Family Science

Senate anticipates the following reports during the spring semester:

- Fiscal Priorities and Budget Planning Committee
- Undergraduate Curriculum Committee
- Athletic Policy Committee
- Governance Committee
- Academic Policy Committee
- Council on Diversity and Inclusion
- Academic Program Review Committee
- Compliance Issues and State Mandates
- Faculty Welfare Committee
- Campus Planning Committee

cc: Provost Phyllis Callahan, Chair, University Senate
 Shelly Jarrett Bromberg, Chair, Executive Committee of University Senate
 Jeffrey Wanko, Secretary, University Senate
 Becky Sander, Recording Secretary, University Senate



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February 16, 2018
 Academic and Student Affairs

RESOLUTION R2018-26

BE IT RESOLVED: that the Board of Trustees hereby approves the following faculty and librarians for promotion and tenure or continuing contract, as specified below, effective July 1, 2018:

For PROMOTION to PROFESSOR:

Drushel, Bruce	Media, Journalism and Film
McKee, Heidi	English
Thesz, Nicole	GRAMELAC
Raval, Vaishali	Psychology
Guichard, Julia	Theatre
Almquist, Catherine	Chemical, Paper, and Biomedical Engineering
Singh, Kumar	Mechanical & Manufacturing Engineering
Bautista, Nazan	Teacher Education
Lee, Lena	Teacher Education
Weems, Lisa	Educational Leadership
Ashenbaum, Bryan	Management
Farrell, Anne	Accountancy
Nixon, Terry	Finance

For TENURE and PROMOTION to PROFESSOR:

Sparks, Jessica	Chemical, Paper, and Biomedical Engineering
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For TENURE

Holcomb, Tim	Management
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For TENURE and PROMOTION to ASSOCIATE PROFESSOR:

Blitz, Dawn	Biology
Clerkin, Elise	Psychology
Dich, Linh	English/ Languages, Literatures, and Writing
Eckhardt, Caleb	Mathematics
Jiang, Ziyang	Geography/Social & Behavioral Sciences
Page, Richard	Chemistry & Biochemistry
Schaefer, John	Anthropology/Social & Behavioral Sciences
Smith, April	Psychology
Bloland, Per	Music
Berberich, Jason	Chemical, Paper, and Biomedical Engineering

Rao, Dhananjai	Computer Science & Software Engineering
Conover, Theresa Ervin	Justice and Community Studies
Forren, John	Justice and Community Studies
Mays, Thomas	Commerce
Nicely, Stephanie	Nursing
Spencer, Leland	Interdisciplinary & Communication Studies
James, Jr. Anthony	Family Science and Social Work
Perez II, David	Educational Leadership
Chen, Po-Chang	Accountancy
Henry, Tyler	Finance

For PROMOTION to PRINCIPAL LIBRARIAN:

Tzoc, Elias	University Libraries
Johnson, Jacqueline	University Libraries

*Approved by the Board of Trustees
February 16, 2018*



T. O. Pickerill II
Secretary to the Board of Trustees



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February 16, 2018
Finance and Audit

RESOLUTION R2018-27

WHEREAS, the purpose of the South Chiller Plant Conversion project is to convert a major portion of the south half of campus to simultaneous heating and cooling; and

WHEREAS, the project is the next phase of the Utility Master Plan and a necessary step in fulfilling the University's Sustainability Commitments and Goals; and

WHEREAS, Miami University has identified local funds in the amount of \$21,250,000 for the South Chiller Plant Conversion project; and

WHEREAS, the \$21,250,000 budget includes a cost of work estimate of approximately \$17,400,000; and

WHEREAS, the receipt of Guaranteed Maximum Price is planned for February 2018; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Construction Manager at Risk;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the Senior Vice President for Finance and Business Services and Treasurer, to proceed with the award of contracts for the South Chiller Plant Conversion project with a total project budget not to exceed \$21,250,000.

*Approved by the Board of Trustees
February 16, 2018*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a long horizontal flourish extending to the right.

T. O. Pickerill II
Secretary to the Board of Trustees



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Executive Summary
 for the
South Chiller Plant Conversion
 February 16, 2018

As part of the Campus Utility Master Plan, the South Chiller Plant Conversion Project will convert a large portion of the south half of campus from steam to simultaneous heating and cooling. This project includes conveyance of hot water piping in existing tunnel systems and direct buried piping to connect the South Chiller Plant to several buildings. Hot water connection to Scott, Minnich, Richard, MacCracken, and Porter are occurring as these buildings are being renovated. Hot water connection and conversion to Anderson, Hamilton, Harris, Heritage Commons, Rec Sports Center, Goggin Ice Center, Health Services, Phillips Hall will occur over the next two years. Goggin Ice Arena will also undergo additional energy saving strategies to support the complex requirements of converting Goggin from steam to hot water.

The South Chiller Plant will operate on a 24/7/365 basis distributing both hot and chilled water to these campus buildings. In order to accomplish this goal, the South Chiller Plant will add three heat recovery chillers, three steam-to-hot water heat exchangers and multiple supporting pumps. A 1,600,000-gallon chilled water thermal energy storage tank will be added in the parking lot adjacent to the South Chiller Plant to reduce electric demand during peak consumption, resulting in operational savings for the University. The Steam Plant will have three small 12.5 mmbtu boilers installed to accommodate low load periods over the summer as a result of decreased steam consumption associated with the University's ongoing reduction of steam usage. In accordance with our Utility Master Plan, these boilers will be relocated to the research district of campus (Hughes, Pearson, Psychology, Engineering) in 2026 as the balance of the campus is converted. These steam boilers will serve specialty localized steam needs in these research buildings.

This project is a key step in the Utility Master Plan to meet strategic energy reduction and campus sustainability goals of decommissioning coal-fired steam systems by 2026.

Funding for this project will be from local funds:

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Design and Administration:	\$1,775,000	Local Funds
Est. Cost of Work:	\$17,400,000	Local Funds
Est. Owner's Costs:	\$275,000	Local Funds
Est. Contingency:	<u>\$1,800,000</u>	Local Funds
 Est. Total:	 \$21,250,000	



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February 16, 2018
Finance and Audit

RESOLUTION R2018-28

WHEREAS, the Campus Gateways and Safety Enhancements project will improve the two most significant vehicle entry and gateway approaches to campus and enhance pedestrian crossings safety along the US 27/Patterson Avenue corridor; and

WHEREAS, Miami University has identified local funds in the amount of \$4,800,000 for the Campus Gateways and Safety Enhancements project; and

WHEREAS, the \$4,800,000 budget includes a cost of construction estimate of approximately \$3,700,000; and

WHEREAS, the State of Ohio allows contracts to be awarded up to 110% of the construction estimate necessitating a bid variation contingency of \$370,000 in addition to the \$3,700,000 construction budget; and

WHEREAS, the design is being completed and receipt of bids is planned for March 2018;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the Senior Vice President for Finance and Business Services and Treasurer, to proceed with the award of contract for the Campus Gateways and Safety Enhancements project with a total project budget not to exceed \$4,800,000.

*Approved by the Board of
Trustees
February 16, 2018*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a long horizontal flourish extending to the right.

T. O. Pickerill II
Secretary to the Board of
Trustees

Executive Summary
For the
Campus Gateways and Safety Enhancements
February 16, 2018

In 2016, Ohio Department of Transportation (ODOT) completed a significant roadway project impacting the campus entry at US 27 South and Chestnut Street. While the improvements made by ODOT improved the roadway, the impact on the nearby landscape is very unattractive and is not consistent with a major entry to campus. This project will be completed in two phases. Phase 1 will construct new gateways to the Oxford Campus on both US 27 South and State Route 73 east, and make safety improvements to both roadways.

Gateway elements include masonry walls, piers, and signage in the character of the campus architecture, a new brick-paved intersection at Chestnut and Patterson Avenue, and landscape improvements near both new gateways.

Safety enhancements include installing refuge islands, planted medians, improved crosswalk locations, lighting and safety signals, and bike lanes along SR 73 that connect to the future OATS trail system in cooperation with the City of Oxford.

Phase 2 will be done in 2019, and will be funded in the future based on the outcome of transportation grant applications being developed for submission in September of 2018. Phase 2 will include refuge islands, planted medians, safety signals, and reducing the number of crosswalks on High Street between Patterson Avenue and Campus Avenue.

Funding for this project will be from local funds:

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Design and Administration:	\$490,000	Local Funds
Est. Cost of Work:	\$3,700,000	Local Funds
Est. Owner's Costs:	\$240,000	Local Funds
Est. Contingency:	<u>\$370,000</u>	Local Funds
Est. Total:	\$4,800,000	



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February 16, 2018
Finance and Audit

RESOLUTION R2018-29

WHEREAS, the MacCracken, Richard and Porter Halls Renovation project involves the renovation of three existing residence halls; and

WHEREAS, Miami University has determined that reduced costs from economy of scale, speed of implementation, and coordination may be gained by combining the projects into a single Design-Build project delivery method; and

WHEREAS, the renovation of MacCracken and Richard Halls will complete renovation of sorority suites in the Long-Range Housing Master Plan; and

WHEREAS, the renovation of MacCracken Market will enhance the existing convenience market and improve “to-go” style meal options in this region of the campus; and

WHEREAS, the receipt of the Guaranteed Maximum Price (GMP) is planned for February 2018; and

WHEREAS, Miami University has identified funds in the amount of \$70,000,000 for the MacCracken, Richard and Porter Halls Renovation project; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Design Build firm;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer, to proceed with the award of contract for the MacCracken, Richard and Porter Halls Renovation project with a total project budget not to exceed \$70,000,000.

*Approved by the Board of Trustees
February 16, 2018*

T. O. Pickerill II
Secretary to the Board of Trustees

Executive Summary
for the
MacCracken and Richard Halls Renovations
February 16, 2018

This project will result in the renovation of MacCracken, Richard, and Porter Halls as part of the Long-Range Housing Master Plan. The project will be delivered using Design-Build methodology to reduce time taken from design through construction, reduce the cost of construction, and minimize the risk to the University.

Renovations will include new windows, ADA accessibility improvements, elevators, insulating of attics, new corridor ceilings, interior lighting, plumbing systems, sprinkler system, electrical distribution, HVAC systems, life safety and fire alarm systems, utility tie-ins, site utilities, selective addition and/or demolition of bedroom walls, and new bedroom finishes. Student life programming elements such as community rooms, group study rooms, and other support spaces will be included.

Renovation also includes modernized sorority suites in the lower levels of MacCracken and Richard Halls and will complete the renovation of sorority suites in the Housing Master Plan.

MacCracken Hall is home to MacCracken Market, a highly-utilized convenience market supporting this region of the campus.

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Design and Administration:	\$6,850,000	Bond and Local Funding
Est. Cost of Work:	\$53,900,000	Bond and Local Funding
Est. Owner's Costs:	\$3,280,000	Bond and Local Funding
Est. Contingency:	<u>\$5,970,000</u>	Bond and Local Funding
Est. Total:	\$70,000,000	



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February 16, 2018
Finance and Audit

RESOLUTION R2018-30

WHEREAS, the purpose of the Maplestreet Commons North project is to convert the remaining north half of Maplestreet Station to a buffet dining venue serving the south and central quadrangles; and

WHEREAS, the completed Maplestreet Commons dining facility fulfills a plan to consolidate and right-size the dining facilities in this region, provides a more convenient location for the students and allows the closure of Harris Dining Hall; and

WHEREAS, the project relocates and enhances the Starbucks venue from Maplestreet Station into the lower level bookstore in Shriver Center adjacent to the Admission Welcome Center entry; and

WHEREAS, the dining strategy extends into improvements planned for the MacCracken Market in MacCracken Hall's upcoming renovation; and

WHEREAS, Miami University has determined that reduced costs from economy of scale, speed of implementation, and coordination may be gained by utilizing Design-Build project delivery method; and

WHEREAS, the receipt of the Guaranteed Maximum Price (GMP) is planned for February 2018; and

WHEREAS, Miami University has identified funds in the amount of \$4,450,000 for the Maplestreet Commons North project; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Design-Build firm;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contract for the Maplestreet Commons North project with a total project budget not to exceed \$4,450,000.

*Approved by the Board of Trustees
February 16, 2018*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', written over a horizontal line.

T. O. Pickerill II
Secretary to the Board of Trustees

Executive Summary
for the
Maplestreet Commons North
February 16, 2018

Prior to the start of our Long Range Housing Master Plan (LRHMP), this region of the campus was served by three separate dining facilities (Harris Dining Hall, Scott Dining Hall, and Hamilton Dining Hall). An early LRHMP project was the construction of Maplestreet Station. This project prepared for the closure of smaller, less-efficient Hamilton and Scott Dining Halls. In this early stage of the LRHMP, Harris Dining Hall remained active and contemplated a \$14,000,000 renovation in 2019-2020. Several planning efforts have come together to provide a more comprehensive and cost-effective approach. This project will complete the conversion of Maplestreet Station into a buffet dining venue called Maplestreet Commons serving south and central quadrangle portions of campus. This venue supplants the need for Harris Dining Hall and is more conveniently located in the travel path of students. The first phase of the work was completed during the summer of 2017. The conversion helped relieve demand at lunch time in the core of campus and resulted in better serving student needs and meal plans. Comprehensive planning for the Maplestreet Commons North project allows the Starbucks to move to a new location in the Shriver Center bookstore adjacent to the Admissions Welcome Center. The cost of this move is included in this proposed project. The Starbucks move is planned to occur during the summer and early fall 2018. The new Starbucks location will be larger than the one it replaces and will seat approximately 80 guests and serves a broader range of campus students and visitors. Planned improvements in the MacCracken Market during the up-coming MacCracken Hall renovation provide additional declining balance options in a to-go format in a convenient location. All of these projects total less than \$6,500,000 avoiding the \$14,000,000 renovation of Harris Dining Hall.

The project provides interior access between the existing venues, modifies the kitchens and serving lines, incorporates a small addition to increase total seating capacity to more than 600 seats.

Funding for this project will be from bond funds:

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Design and Administration:	\$384,000	Bond Funds
Est. Cost of Work:	\$3,375,000	Bond Funds
Est. Owner's Costs:	\$281,000	Bond Funds
Est. Contingency:	<u>\$410,000</u>	Bond Funds
Est. Total:	\$4,450,000	



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February 16, 2018
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RESOLUTION R2018-31
Miami Regionals' Tuition Promise

WHEREAS, the Miami University (University) seeks to make planning for the cost of higher education easier for students and parents through improved predictability and greater transparency of the cost to complete a degree; and

WHEREAS, the Regional campuses now offer baccalaureate degrees in 19 majors; and

WHEREAS, the Miami University Board of Trustees previously approved a tuition guarantee for undergraduates on the Oxford Campus, known as the Miami Tuition Promise, and

WHEREAS, the University desires to offer undergraduate students enrolling on the Regional Campuses for the first time similar certainty as Oxford Campus undergraduate students about the cost of tuition for all four years they are expected to be enrolled; and

WHEREAS, the current two tiered tuition structure on the Regional campuses can be a barrier to students and families planning for the total cost of their education; and

WHEREAS, creating a single rate of tuition will aid students and their families in planning for the cost of their education and the proposed single rate will actually lower the total cost of a baccalaureate degree on the regional campuses; and

WHEREAS, Ohio law (Ohio Revised Code §3345.48) requires universities adopting an Undergraduate Tuition Guarantee Program (Program) to establish a rule for the governance of the Program; and

WHEREAS, such rule must be submitted to the Chancellor of the Ohio Department of Higher Education for approval; and

WHEREAS, a Regional Campus tuition guarantee program when combined with a single tuition rate and guaranteed rates for other fees will provide students and their families with the certainty that the cost of their education will not increase during the four academic years of their Miami experience providing the certainty that families need to more effectively plan for the cost of a college education;

NOW THEREFORE BE IT RESOLVED, that the Miami University Board of Trustees adopts the Miami Regional Campus Tuition Promise and the proposed program rule attached hereto as Exhibit A for the governance of the program; and

BE IT FURTHER RESOLVED, that the President and the Senior Vice President for Finance and Business Services are authorized to submit the Miami Regionals' Tuition Promise to

the Chancellor of the Ohio Department of Higher Education for approval as required by Ohio Revised Code 3345.48 and are further authorized to modify the Program as may be appropriate to obtain the approval of the Chancellor; and

BE IT FURTHER RESOLVED, the Miami University Tuition Promise shall become effective with the approval of the Chancellor of the Ohio Department of Higher Education and shall be implemented beginning with the 2018-2019 academic year.

*Approved by the Board of Trustees
February 16, 2018*



T. O. Pickerill II
Secretary to the Board of Trustees

Exhibit A

A. Miami Regionals' Tuition Promise

1. The Miami University Regionals' Tuition Promise is a Regional campuses, cohort-based, guaranteed undergraduate tuition program adopted in accordance with Ohio Revised Code §3345.48. Miami University Regionals' Tuition Promise provides all First-Time Students and their families the certainty that Tuition, Special Purpose and Course Fees will not increase over the four academic years following their first enrollment as a degree seeking student. The Miami University Regionals' Tuition Promise will apply to all First-Time, degree-seeking undergraduate students enrolling on the Hamilton or Middletown campuses. Tuition and fees will be set annually for returning students on the Oxford campus, Miami's regional campuses, Luxembourg campus and for the Voice of America Center. Participation in the program is required for all First-Time, degree-seeking undergraduate students enrolling on the Hamilton or Middletown Miami University campuses for the first time in fall semester of 2018 or later.
2. The four academic years of the Miami University Regionals' Tuition Promise includes eight consecutive semesters, four (4) winter and four (4) summer terms. The four academic year term is guaranteed regardless of the student's enrollment status (full- or part-time or not enrolled) during that time.
3. Tuition is set by the Board of Trustees each academic year and guaranteed for eight consecutive semesters for each entering Cohort. Winter and summer terms are charged separately based on the guaranteed Cohort per-credit-hour rate.

B. Terms

1. First-Time Student

A First-Time Student is any undergraduate, degree-seeking student enrolled on Miami University's Hamilton or Middletown campus for the first time on or after fall 2018. First-Time Students include students who enroll at Miami after graduating from high school, transfer students who enroll from another college or postsecondary institution, and non-traditional students who enroll on the Hamilton or Middletown campus for the first time. First-Time Students do not include non-degree-seeking students or conditionally admitted students such as students enrolled in the English Language Center (ELC) Program, College Credit Plus or Advanced High School; exchange students; and other students participating in other pre-enrollment or postsecondary option programs.

2. Returning Students

Students enrolled at the Miami University regional campuses prior to summer term 2018 and who are enrolled in fall term 2018 or later are considered Returning Students for purposes of assessing tuition and other fees and are not covered by the Miami University Regionals' Tuition Promise. Tuition and other fees are set annually by the Board of Trustees for these students.

3. Cohort

a. First-Time Students are assigned to a Cohort (group) based on the semester in which the student first enrolls as a degree-seeking student. Each academic year contains one fall semester Cohort and one spring semester Cohort.

§ Any regional campus degree-seeking, undergraduate student who is registered for classes for the first time as of the fifteenth day of the fall or spring term will be assigned to that Cohort year for purposes of determining Tuition, Special Purpose and Course Fees and Room and Board for the four academic years covered by the guaranteed Cohort price. Each Cohort commences with the first semester of enrollment and the pricing remains constant for four academic years ending with the term four years later (e.g., Fall 2018 through Summer 2022 or Spring 2019 through Winter 2023).

§ Students may complete as many undergraduate degrees, majors, minors, and/or certificates as they choose within their Cohort period.

§ Students may enroll in graduate-level coursework for designated programs offered on the regional campuses at their guaranteed tuition rate until their Cohort period expires.

4. Bachelor's Degree

An undergraduate degree requires the completion of a minimum of 124 semester credit hours. Bachelors degree programs do not normally require more than 146 semester credit hours to be awarded unless the additional coursework is required to meet professional accreditation or licensing requirements. Students completing degree programs requiring more than 124 hours can request one extension of the guaranteed Cohort period following the procedures outlined in L. below. A list of all bachelor degree programs can be viewed at <http://miamioh.edu/academics/bulletin/> and a list of those degrees requiring more than 124 hours is provided in Exhibit A.

5. Tuition (Instructional and General Fee)

Tuition is the sum of the Instructional Fee and General Fee. For non-Ohio-resident students, Tuition also includes a tuition surcharge. Under the Miami University Regionals' Tuition Promise, Tuition is set each academic year for eight consecutive semesters for each entering fall

and spring Cohort. Winter and summer terms are charged separately based on the guaranteed Cohort per-credit-hour rate.

- a. **Instructional Fee:** These are the guaranteed instructional costs that First-Time, degree-seeking students will pay. Non-Ohio-resident students, unless covered by a reciprocal agreement with the State of Ohio, also pay a tuition surcharge. Each incoming Cohort is charged its unique, guaranteed resident or non-resident rate for eight consecutive semesters. Full-time students pay no additional Tuition regardless of the number of hours enrolled. Part-time students pay Instructional Fees on a pro-rated, per-credit-hour basis.
- b. **General Fee:** These are campus fees charged to all students for non-instructional services and programs on campus, such as student organizations, lectures and artist series, recreation, athletics, transportation, access to technology, student center, other student-life facilities and student activities.

6. Additional Tuition Promise Guaranteed Fees

- a. **Special Purpose Fees:** Special Purpose Fees are additional per-semester charges that vary by college within the University and support specialized academic programs and instruction in that specific college. These fees are charged as applicable and are guaranteed for each Cohort.
- b. **Course Fees:** Course Fees are per-credit-hour charges for certain courses or course-related costs and vary based on the course (e.g., the per-credit-hour Nursing program, course supplies, laboratory fees). These fees are charged as applicable and are guaranteed for each Cohort.

7. Charges and Fines Not Included in the Miami University Regionals' Tuition Promise

- a. **Service Charges and Fines:** These are charges and fines incurred by students such as vehicle registration and library and parking fines. These charges and fines will vary from year to year and are NOT included in Miami's Regionals' Tuition Promise.
- b. Workshops, student health insurance, textbooks and supplies are not included in the Tuition Promise.
- c. Childcare fees are not included in the Tuition Promise.

C. Dissemination

The terms of the Miami University Regionals' Tuition Promise, along with Miami University Board of Trustees' approved guaranteed Cohort prices, will be widely disseminated including

publication on the Miami University Admission, One Stop for Student Success Services and other student service websites and in the Miami University Policy Library.

D. Additional Provisions

1. Summer/Winter Term Start

Students whose first enrollment is a summer or winter term will pay the continuing student/non-degree-seeking student tuition rate for the initial term, but will be assigned to the entering semester Cohort that immediately follows. Summer start students are typically students who have confirmed their enrollment and will be matriculating for the first time for the fall semester immediately following the summer term. By being assigned to the following semester Cohort, these students will receive the benefit of guaranteed tuition for four full years after completing the initial term.

2. Students Enrolled on Both Oxford and Regional Campuses

In addition to students who take all of their credit hours during an academic year (fall, winter, spring or summer) on either the regional campuses or the Oxford campus, some students take classes at the regional campuses and the Oxford campus during the same semester or academic year. Historically, these students have been assessed the tuition applicable to the “campus of the student” for all credit hours taken. Miami University will continue to use the “campus of the student” to determine the tuition applicable for all hours enrolled by the student during an academic year.

3. Exception for Relocating Students and Students Transferring from Ohio’s Public Community and Technical Colleges

When a student transfers from one of Ohio’s public community or technical colleges or relocates from one of Miami University’s regional campuses to the Oxford campus, or from the Oxford campus to one of Miami University’s regional campuses, the student will be assigned to the lowest unexpired Cohort for the duration of that Cohort. The Cohort will be assigned based on the earliest date of enrollment as a full-time undergraduate student at the qualifying institution. When the assigned Cohort expires the student will automatically be placed into the Cohort that went into effect the year after their assigned Cohort (Cohort +1). The student will remain in that Cohort for up to one year and if still enrolled after that Cohort expires, will be placed into the next Cohort (Cohort +2) for the next year and so on until the student is no longer enrolled. (Students admitted for College Credit Plus or other conditional admissions are not considered to be fully admitted).

If four (4) or more academic years have elapsed since the student’s first date of enrollment as a full-time undergraduate student at the qualifying institution, the student transferring from one

of Ohio's public community or technical colleges or relocating from one of Miami University's campuses will be assigned to the oldest unexpired Cohort on the appropriate campus.

For Oxford campus students relocating to the regional campuses, these students will pay the current tuition and other fees in effect on the regional campuses. These students may relocate back to the Oxford campus at any time and pay tuition and other fees associated with their original Cohort.

For regional campus students relocating to the Oxford campus, these students will pay the current tuition and other fees in effect on the Oxford campus. These students may relocate back to the regional campus at any time and pay tuition and other fees associated with their original Cohort.

4. Non-Degree Students

Students admitted or enrolled as non-degree-seeking students (students who are not pursuing an undergraduate degree or have not been admitted as a degree-seeking student at Miami University) are not covered by the Tuition Promise and will not be assigned to a Cohort unless the student is subsequently admitted and enrolls as a degree-seeking student. Tuition for these students will continue to have their tuition and fees set annually by the Board of Trustees. This includes non-degree-seeking students or conditionally admitted students such as students enrolled in the English Language Center (ELC) Program, College Credit Plus or Advanced High School; exchange students; and other students participating in other pre-enrollment or postsecondary option programs. Once a student is admitted as a First-Time, degree-seeking student, the student will be assigned to the Cohort based on the semester in which the student first enrolled as a degree-seeking student.

5. Re-Enrolling Students

Re-enrolling students who were admitted in a degree-seeking program prior to Fall 2018 are not covered by the Tuition Promise and will pay tuition and fees associated with the traditional tuition model.

When a student originally assigned to a Cohort seeks to re-enroll after any period of non-attendance and not more than four (4) academic years have elapsed since the student's initial degree-seeking enrollment, then the student will be assigned to the student's original Cohort for the balance of the Cohort period. If four (4) or more academic years have elapsed, then the re-enrolling student is assigned to the oldest unexpired Cohort on the appropriate campus.

6. Reciprocity Students

1. Should the state discontinue the reciprocity agreement, any regional student in the program can continue at the regional campuses as a resident student for tuition purposes through the end of their tuition promise cohort.

E. Exceptions to Standard Length of Cohort

The Miami University Regionals' Tuition Promise is for four (4) academic years commencing with either the fall or spring semester. Some students may require additional academic periods beyond the four (4) academic years to complete their baccalaureate degree and will continue to attend the Oxford campus beyond their Cohort period. When certain exceptions are met (as described in Section L of this document) students may extend their guaranteed Cohort price beyond their guaranteed Cohort period. A student must apply for an exception no later than one semester prior to the expiration of their Cohort. Students with approved exceptions will be granted additional courses at their guaranteed Cohort price. The specific courses or length of the exception will be determined as part of any approval.

F. Academic Costs Included in the Miami University Regionals' Tuition Promise

1. Tuition (Instructional and General Fee) Fees

Tuition is the sum of the Instructional Fee and General Fee. For non-Ohio resident students, Tuition also includes a tuition surcharge. Under Miami University Regionals' Tuition Promise, Tuition is set each academic year and guaranteed for eight consecutive semesters for each entering Cohort. Winter and summer terms are charged separately based on the guaranteed Cohort per-credit-hour rate.

a. **Instructional Fee:** These are the guaranteed, instructional costs that all First-Time, degree-seeking students will pay. Non-Ohio resident students will also pay a tuition surcharge. Each incoming Cohort is charged its unique, guaranteed resident or non-resident rate for eight consecutive semesters. Full-time students pay no additional Tuition regardless of the number of hours enrolled. Part-time students pay instructional fees on the Cohort pro-rated, per-credit-hour basis. The Tuition Promise does not include workshops.

b. **General Fee:** These are campus fees charged to all students for non-instructional services and programs on campus, such as recreation, athletics, transportation, technology, other student-life facilities and student activities.

c. **Special Purpose Fees:** Special Purpose Fees are additional per-semester fees that vary by college within the University and support specialized academic programs and instruction in

that specific college (i.e. Nursing). These fees are charged as applicable and are guaranteed for each Cohort.

d. **Course Fees:** Course Fees are per-credit-hour fees for certain courses or course-related costs and vary based on the course (e.g., Art, Biology, Chemistry, Geology, Microbiology, Physics, Statistics). These fees are charged as applicable and are guaranteed for each Cohort.

G. Other Student Costs Not Included in the Miami University Regionals' Tuition Promise

All other fees, fines, and costs related to attending Miami University not specifically identified as part of the Tuition Promise are excluded from the guaranteed Cohort price and are subject to price changes. These exclusions include credit workshops, student health insurance and textbooks. While such costs are excluded, Miami University will seek to limit increases to the extent feasible.

I. Cohort Pricing Beyond the Initial Year

1. Once the initial Cohort Tuition is established, subsequent Cohort increases in Tuition may be made as permitted by law. The Board of Trustees in considering any increase, will identify the benchmarks used to determine the amount of the subsequent Cohort increase. Benchmarks that may be used include the following:
 - a. The average rate of inflation, as measured by the consumer price and employment cost indexes prepared by the Bureau of Labor Statistics of the United States Department of Labor (all urban consumers, all items) and the Higher Education Price Index (HEPI)
 - b. SHEEO: State Higher Education Finance Data Trends
 - c. College Board: Trends in College Pricing
 - d. National Center for Education Statistics: Tuition Costs of Colleges and Universities
 - e. U.S. Department of Education: College Scorecard
 - f. Fluctuations in state support of instruction
 - g. Impact of the State of Ohio's biennial budget and federal regulatory requirements
 - h. Changes in programmatic and services levels
 - i. Miami's student financial assistance budget
 - j. Data from U.S. News and World Report College Rankings
2. Other increases in Cohort pricing, including the Non-Resident Tuition Surcharge, Special Purpose Fees, Course Fees and Room and Board charges are not subject to the pricing formula set forth above and will be determined by the Miami University Board of Trustees.
3. When considering subsequent Cohort increases, the University will include in the Board of Trustees resolution, the benchmarks it considered in increasing the Cohort rate. The

University will share this information and the amount of any subsequent Cohort increase on the University's Tuition Promise website (<http://miamioh.edu/about-miami/tuition-promise/>) and Consumer Information website (Tuition and Fees- <https://miamioh.edu/onestop/yourmoney/tuition-fees/>). The Board of Trustees will typically adopt any increase in the Cohort rate at its June meeting for the following academic year.

J. Students Who Stop Out/Withdraw and Return

If a student takes a leave, withdraws, or is judicially suspended from the University for one or more academic semesters, the four (4) academic year period covered by the guaranteed Cohort price will not be extended. As a result, the student will lose the term(s) of eligibility while absent within the four (4) academic year Cohort period. When the student re-enrolls, if four (4) academic years have not lapsed since the student's initial degree-seeking enrollment, then the student will be charged the guaranteed rate based on his or her original Cohort for the balance of the Cohort period. If four (4) or more academic years have passed, then the re-enrolling student is assigned to the oldest unexpired Cohort on the appropriate campus (as defined in Section K).

K. Students Who Require Longer Than Their Cohort Period to Graduate

Students who do not complete their undergraduate degree requirements and are not eligible for an exception (as defined below) by the end of their assigned Cohort term, will automatically be placed into the Cohort that went into effect the year after their assigned Cohort (Cohort +1). The student will remain in that Cohort for up to one year and if still enrolled after that Cohort expires, will be placed into the next Cohort (Cohort +2) for the next year and so on until the student is no longer enrolled.

L. Exceptions for Students Who Require More Than Four (4) Years

There will be some students who will take more than four (4) academic years to graduate due to circumstances beyond their control. No later than one semester prior to the expiration of their guaranteed Cohort term, a student may request, an extension of their guaranteed Cohort price. Each case will be evaluated on its own merits to determine whether an extension should be granted and if so, the nature and duration of any extension.

1. A Tuition Promise Appeals Committee will evaluate requests for exceptions. The appeal must fall within extenuating circumstances established by the Appeals Committee as described below.
 1. If the Appeals Committee finds that the student cannot complete the degree program within the four (4) academic years of the student's cohort due solely to a lack of available classes or space in classes provided by the University, the University will provide the student with an opportunity to take the necessary course or courses without requiring the payment of tuition.
 2. Other circumstances will be considered for an extension of the guaranteed Cohort price beyond the four academic years depending on the validity and impact of the circumstances including:
 - Enrollment in a degree program requiring more than 124 hours to graduate
 - Illness or Injury
 - Disability that necessitates a reduced course load as a reasonable accommodation
 - Medical Leave of Absence
 - Victim of Interpersonal Violence or Crime while enrolled
 3. If the Appeals Committee determines that the student has provided sufficient documentation of extenuating circumstances that was outside the control of the student and prevented the student from completing the student's program of study during the assigned Cohort period, the Committee will determine the appropriate period of time or number of courses to extend the guaranteed Cohort price.
2. Any student called to active duty in the United States Armed Services will be given an automatic extension of their guaranteed Cohort price based upon the number of academic terms impacted by the student's active duty absence.

M. Graduate Courses

Students may enroll in graduate-level coursework for designated programs offered on a regional campus at their guaranteed tuition rate until their Cohort period expires. Students pursuing this option must meet all university requirements for admission to the program or to enroll in such courses. Following the expiration of their original Cohort, tuition for graduate level coursework will be assessed at the current regional campus graduate student rate applicable to the program of study.



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February 16, 2018
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ORDINANCE O2018-03

Regional Campus Tuition and Career Fee

WHEREAS, the Ohio General Assembly through its legislation has limited the amount that tuition and fees may be increased for resident undergraduate students for academic years 2017-2018 and 2018-2019; and

WHEREAS, Ohio Revised Code 3345.48 authorizes universities to establish an Undergraduate Tuition Guarantee Program that sets tuition for each new entering cohort for four years; and

WHEREAS, the Miami University Board of Trustees has already adopted for the Oxford Campus a tuition guarantee known as the Miami University Tuition Promise; and

WHEREAS, given the success of its Oxford Campus Tuition Promise, Miami University (University) intends to extend the Tuition Promise to its Regional Campus students in accordance with Ohio Revised Code 3345.48; and

WHEREAS, tuition and most other fees are not permitted to rise for resident undergraduate students next year but an Ohio public college or university may establish a career fee in order to improve services that better ensure the employment of students following graduation; and

WHEREAS, a plan prepared by Regional Campus Career Services and Professional Development Office will greatly enhance the career services offered to students but will require new financial resources; and

WHEREAS, to assist prospective students and their families in their planning for attending Miami Regional Campuses beginning with the fall of 2018, the University desires to set a single tuition rate for degree-seeking students covered by the Miami Regionals' Tuition Promise; and

WHEREAS, tuition for continuing undergraduate students on the regional campuses will remain the same as fall 2017;

NOW THEREFORE BE IT ORDAINED: that the Miami University Board of Trustees adopts the accompanying schedule for Tuition for undergraduates on the Regional Campuses, effective Fall Semester 2018; and

BE IT FURTHER ORDAINED: The Board of Trustees authorizes a \$8.34 per credit hour, not to exceed \$100 per semester, career fee in addition to the tuition rates authorized above for the fall 2018 cohort; and

BE IT FURTHER ORDAINED: The Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this ordinance for part-time students and tuition rates for summer and winter terms; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish fees consistent with this Ordinance for part-time students and fees for summer and winter terms including the 20% discount for online courses for resident students during summer and winter terms as previously adopted by the Board of Trustees as part of Ohio's program to offer Ohio residents an opportunity to shorten their time to graduate and lower the cost of attending higher education; and

BE IT FURTHER ORDAINED: that the guaranteed Tuition and Fees under the Miami Regionals' Tuition Promise are contingent on the approval of Miami University's Guaranteed Tuition Program by the Chancellor of the Ohio Department of Education; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Provost and Dean of the Regional Campuses to determine the allocation of the general fee between the Auxiliary Allocation and the Student Organization Allocation; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Provost and Dean of the Regional Campuses to budget and expend, in accord with general university procedures, the Auxiliary Allocation and authorizes the Provost and Dean of the Regional Campuses to fund their respective student government organizations from the Student Organization Allocation; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the respective student governments to fund student organizations, in accordance with the student organization funding procedures, as the same may be amended from time to time and approved by the Dean of the Regional Campuses and the Provost.

*Approved by the Board of Trustees
February 16, 2018*



T. O. Pickerill II
Secretary to the Board of Trustees

**Miami University
Regionals
Fall 2018**

**Continuing Students
Academic Year Full-Time
(12 or more credit hours per Semester)**

	<u>FY 2018</u>	<u>FY 2019</u>	
Resident Tuition			
Lower Division	\$ 2,568.60	\$ 2,568.60	0.0%
Upper Division	\$ 3,891.60	\$ 3,891.60	0.0%
Nonresident Tuition			
Lower Division	\$ 7,596.30	\$ 7,596.30	0.0%
Upper Division	\$ 8,954.68	\$ 8,954.69	0.0%

Summer and Winter - Part-Time (Per Credit Hour)

	<u>FY 2018</u>	<u>FY 2019</u>	
Resident Tuition			
Lower Division	\$ 214.05	\$ 214.05	0.0%
Upper Division	\$ 324.30	\$ 324.30	0.0%
Nonresident Tuition			
Lower Division	\$ 633.03	\$ 633.03	0.0%
Upper Division	\$ 746.22	\$ 746.22	0.0%

Online Programs Nonresident Tuition (Per Credit Hour)

	<u>FY 2018</u>	<u>FY 2019</u>
Continuing Programs:		
Bachelor of Science in Health Communication	\$ 350.00	\$ 350.00
RN-BSN Completion Program	\$ 350.00	\$ 350.00
Bachelor of Science in Commerce	\$ 350.00	\$ 350.00
Bachelor of Arts in Liberal Studies	\$ 350.00	\$ 350.00
Bachelor of Science in Liberal Studies	\$ 350.00	\$ 350.00
Associate of Applied Business	\$ 350.00	\$ 350.00

English Language Center (Per Semester)

QHI/Renda Sponsored English Language Center Program (Levels 4-5)	\$ 7,200.00	\$ 7,200.00
QHI/Renda Sponsored English Language Center Program (Levels 1-3)	\$ 6,600.00	\$ 6,600.00

**Miami University
Regionals
Fall 2018**

**Miami Regionals' Tuition Promise
Academic Year Full-Time
(12 or more credit hours per Semester)**

	<u>FY18</u>	<u>FY19</u>
Ohio Resident Tuition ¹		
Lower Division ¹	\$ 2,586.60	\$2,940.00
Upper Division ¹	\$ 3,909.60	
Nonresident ¹		
Lower Division ¹	\$ 7,614.30	\$8,235.86
Upper Division ¹	\$ 8,792.68	

¹ Includes a technology fee of 18 per semester.

Miscellaneous Fees - FY19

	Per Credit Hour	Per Semester
Career Fee	\$ 8.34	\$ 100.00

Summer and Winter - Part-Time (Per Credit Hour)

	<u>FY18</u>	<u>FY19</u>
Ohio Resident Tuition ¹		
Lower Division ¹	\$ 215.55	\$ 245.00
Upper Division ¹	\$ 325.80	
Nonresident ¹		
Lower Division ¹	\$ 634.53	\$ 686.32
Upper Division ¹	\$ 747.72	

¹ Includes a technology fee of \$1.50 per credit hour.

Online Programs Nonresident Tuition (Per Credit Hour)

	<u>FY 2018</u>	<u>FY 2019</u>
Continuing Programs:		
Bachelor of Science in Health Communication	\$ 350.00	\$ 350.00
RN-BSN Completion Program	\$ 350.00	\$ 350.00
Bachelor of Science in Commerce	\$ 350.00	\$ 350.00
Bachelor of Arts in Liberal Studies	\$ 350.00	\$ 350.00
Bachelor of Science in Liberal Studies	\$ 350.00	\$ 350.00
Associate of Applied Business	\$ 350.00	\$ 350.00

English Language Center (Per Semester)

	<u>FY 2018</u>	<u>FY 2019</u>
QHI/Renda Sponsored English Language Center Program (Level 5)	\$ 7,200.00	\$ 7,200.00



CAREER SERVICES STUDENT FEE PROPOSAL – Revised Draft 1/16/2018

Career Services & Professional Development

Presented by: Douglas Reichenberger, Regional Director, Career Services and Professional Development

Proposed Fee: \$8.34/credit hour – capped at 12 hours (collected each fall & spring semesters)

OVERVIEW

In collaboration with the Center for Career Exploration & Success on the Oxford campus, Career Services & Professional Development (CSPD) at the Regional campuses is proposing the assessment of a student fee to significantly enhance the resources and services offered to all Miami Regionals' students.

Since 2009, bachelor degree options have dramatically increased on the regional campuses. We now offer 17 bachelor degree programs. Prior to 2009, the Regionals offered two bachelor's degrees: nursing and engineering technology. Both programs provided clear career pathways, internship and experiential opportunities, and high employment rates. Current CSPD staffing, programming, and services have not grown with the increase in the number and variety of bachelor degrees offered on the regional campuses and are only able to provide students with general career services resources, internships, and employment opportunities. The proposed career fee will expand CSPD's services to all regional students, with a focus on integrating career services into all stages of the student life cycle -- admission to alumni. Specific emphasis will be placed on preparing and equipping College of Liberal Arts and Applied Science majors for career planning, internship, and successfully securing their career goals.

IMPLEMENTATION PLAN – ENHANCED SERVICES

Focus 1 – Career Development/Decision Making

- Develop close collaboration and programming with all CLAAS academic units, admission, and advising to help guide students in early discovery of their career path and development of the skills and knowledge to achieve their academic and career goals.

Focus 2 – Professional Development

- Develop a job search readiness curriculum and integrate all phases of the career development process into the life of students.
- Student focused professional development programs will be based on the NACE Career Readiness Competencies. The goal is to fully prepare every student through integration of these competencies into their academic programs and the career readiness curriculum.

Focus 3 – Employer Relations (Internship, Post-Graduation Employment)

- Develop close collaboration with the faculty and academic units to enhance learning outcomes for all students and increase internships and full-time employment opportunities upon graduation (special focus will be placed on CLAAS majors).
- Strategically increase and develop stronger relationships with potential CLAAS graduate employers.

- Strategically increase internship opportunities for CLAAS majors and regional campus students.
- Enhance employment services (internship and post-graduation) for all regional campus students and alumni.

Note: Miami Regionals have instituted an E-Campus (online only) and have experienced an increase in enrollments. The CSPD will develop and implement virtual versions of the indicated enhanced resources and services for all regional campus students.

INCREASED STAFFING

- Associate Director of Career Development (promotion of current position)
- Assistant Director of Employer Relations (new)
- Assistant Director of Experiential Learning (new)
- Campus Recruiting Coordinator (new classified staff)
- Peer advisors and student assistants - part time student employees (new)
- Assistant directors will serve as academic department liaisons until more career advisors can be hired

OUTCOMES

- Increased student retention through early guidance and resources for making academic and career choices
- Enhanced student confidence through guided professional development and successful searches (internships and full time jobs)
- Increased percent of students employed in their field or enrolled in advanced education
- Better prepared graduates to be more “nimble” in a changing economy



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February 16, 2018
Finance and Audit

TUITION ORDINANCE O2018-04

Instructional, General, and Out of State Fees, and Comprehensive Charges
Graduate Students at all Campuses,
2018-2019 Academic Year

WHEREAS, Miami University is committed to providing high quality and affordable education and services to its graduate students; and

WHEREAS, the Board of Trustees of Miami University annually adopts tuition (instructional and general fees) and an out-of-state surcharge for graduate students on all campuses; and

WHEREAS, the University has identified new graduate program offerings that have unique costs and market conditions;

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees adopts standard graduate tuition for Ohio residents (must meet Miami University's residency regulations) and combined tuition and out-of-state surcharge for non-resident graduate students at all campuses as presented on the attached table; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves a program specific comprehensive tuition for the graduate certificates and degrees that have unique costs and market conditions presented on the attached table: and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to amend tuition and student fees for Academic Year 2018-2019 to align with the provisions of the enacted State of Ohio biennial operating budget within the limits authorized by this ordinance; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this Ordinance including fees for part-time students and fees for summer and winter terms.

*Approved by the Board of Trustees
February 16, 2018*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a long horizontal flourish extending to the right.

T. O. Pickerill II
Secretary to the Board of Trustees

**Miami University
Graduate Tuition
Fall 2018**

Academic Year Full-Time (12 or more credit hours per semester)

	<u>Ohio Resident</u>			<u>Nonresident</u>		
	<u>2017-18</u>	<u>2018-19</u>	<u>% Change</u>	<u>2017-18</u>	<u>2018-19</u>	<u>% Change</u>
Basic Instructional and General Fee	\$6,572.88	\$6,704.40		\$6,572.88	\$6,704.40	
Other General Fees:						
Technology Fee	171.36	174.84		171.36	174.84	
Facilities Fee	30.60	31.20		30.60	31.20	
Transit Fee	67.32	68.64		67.32	68.64	
Armstrong Student Center Fee	63.60	64.92		63.60	64.92	
Nonresident Surcharge	<u>N/A</u>	<u>N/A</u>		<u>8524.08</u>	<u>8694.48</u>	
Tuition	<u>\$6,905.76</u>	<u>\$7,044.00</u>	<u>2.0%</u>	<u>\$15,429.84</u>	<u>\$15,738.48</u>	<u>2.0%</u>

Academic Year Part-Time (Per credit hour up to 11 credit hours)

	<u>Ohio Resident</u>	<u>Nonresident</u>
	<u>2018-19</u>	<u>2018-19</u>
Basic Instructional and General Fee	\$558.70	\$558.70
Other General Fees:		
Technology Fee	14.57	14.57
Facilities Fee	2.60	2.60
Transit Fee	5.72	5.72
Armstrong Student Center Fee	5.41	5.41
Nonresident Surcharge	<u>N/A</u>	<u>724.54</u>
Tuition	<u>\$587.00</u>	<u>\$1,311.54</u>

Summer and Winter Term - Part-Time (Per credit hour)

	<u>Ohio Resident</u>	<u>Nonresident</u>
	<u>2018-19</u>	<u>2018-19</u>
Basic Instructional and General Fee	\$530.80	\$530.80
Armstrong Student Center Fee	5.41	5.41
Nonresident Surcharge	<u>N/A</u>	<u>724.54</u>
	<u>\$536.21</u>	<u>\$1,260.75</u>

Program Specific Graduate Comprehensive Tuition (Per Credit Hour)

New Programs:	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Master of Arts in Social Work	--	--	\$700.00
Continuing Programs:			
Interdisciplinary Certificate in Aging & Entrepreneurship	--	\$600.00	\$600.00
Experience Design Master of Fine Arts	--	\$964.00	\$964.00
Special Education Online Hybrid (SEOH)	--	\$835.00	\$835.00
Craftsummer	--	\$285.00	\$285.00
Ohio Writing Project Master of Arts in Teaching	\$280.00	\$280.00	\$280.00
Project Dragonfly Advanced Inquiry Program (Summer 2018 cohort)	\$270.00	\$475.00	\$475.00
Project Dragonfly Global Field Program (Summer 2018 cohort)	\$270.00	\$300.00	\$300.00
Master of Science in Criminal Justice	\$525.00	\$525.00	\$525.00
Graduate Certificate in Analytics	\$964.00	\$964.00	\$964.00
Low Residency Master of Fine Arts	\$759.00	\$759.00	\$759.00
Collaborative Master of Educational Psychology	\$760.00	\$760.00	\$760.00

ORDINANCE O2018-05
2018-2019 Room and Board

I. Miami Tuition Promise Students (2018-2019 Cohort)

BE IT ORDAINED: that the Board of Trustees further establishes the following charges to be levied for students admitted under 2018-2019 Miami Tuition Promise cohort, the following charges to be collected beginning first semester of the academic year 2018-2019 and to remain in effect for four (4) years as part of the Miami Tuition Promise unless otherwise indicated.

	<u>2017-18</u>	<u>2018-19</u>	<u>% change</u>
A. Residence Halls (Fall/Spring, per semester per student)			
Non-Renovated Single	\$4,142	\$4,266	3.0%
Non-Renovated Double	\$3,327	\$3,427	3.0%
Non-Renovated Triple or Quad	\$3,270	\$3,368	3.0%
Single	\$4,813	\$4,957	3.0%
Double	\$4,015	\$4,135	3.0%
Modified Double	\$3,597	\$3,705	3.0%
Triple or Quad	\$3,373	\$3,474	3.0%
Heritage Commons	\$4,982	\$5,131	3.0%
B. Meal Plans (Fall/Spring, per semester per student)			
Diplomat Minimum	\$1,976	\$2,055	4.0%
Diplomat Standard	\$2,496	\$2,596	4.0%
Diplomat Plus	\$2,600	\$2,704	4.0%
Diplomat Premium	\$3,042	\$3,164	4.0%
C. Residential Fee (Fall/Spring, per semester per student)			
Fall and Spring Residents	\$420	\$433	3.0%
D. Residence & Meal Plan Fall/Spring Increase (Common Experience per Semester)			
Non-Renovated Double + Board + Fee	\$6,243	\$6,456	3.4%
Double + Board + Fee	\$6,931	\$7,164	3.4%

II. Miami Tuition Promise Students (2017-2018 Cohort)

BE IT FURTHER ORDAINED: that the Board of Trustees further establishes the following charges to be levied for students admitted under 2017-2018 Miami Tuition Promise cohort, the following charges to be collected beginning first semester of the academic year 2017-2018 and to remain in effect for four (4) years as part of the Miami Tuition Promise unless otherwise indicated.

	<u>2017-18</u>	<u>2018-19</u>	<u>% change</u>
A. Residence Halls (Fall/Spring, per semester per student)			
Non-Renovated Single	\$4,142	\$4,142	0.0%
Non-Renovated Double	\$3,327	\$3,327	0.0%
Non-Renovated Triple or Quad	\$3,270	\$3,270	0.0%
Single	\$4,813	\$4,813	0.0%
Double	\$4,015	\$4,015	0.0%
Modified Double	\$3,597	\$3,597	0.0%
Triple or Quad	\$3,373	\$3,373	0.0%
Heritage Commons	\$4,982	\$4,982	0.0%

B. Meal Plans (Fall/Spring, per semester per student)			
Diplomat Minimum	\$1,976	\$1,976	0.0%
Diplomat Standard	\$2,496	\$2,496	0.0%
Diplomat Plus	\$2,600	\$2,600	0.0%
Diplomat Premium	\$3,042	\$3,042	0.0%
C. Residential Fee (Fall/Spring, per semester per student)			
Fall and Spring Residents	\$420	\$420	0.0%
D. Residence & Meal Plan Fall/Spring Increase (Common Experience per Semester)			
Non-Renovated Double + Board + Fee	\$6,243	\$6,243	0.0%
Double + Board + Fee	\$6,931	\$6,931	0.0%

III. Miami Tuition Promise Students (2016-2017 Cohort)

BE IT FURTHER ORDAINED: that the Board of Trustees further establishes the following charges to be levied for students admitted under 2016-2017 Miami Tuition Promise cohort, the following charges to be collected beginning first semester of the academic year 2016-2017 and to remain in effect for four (4) years as part of the Miami Tuition Promise unless otherwise indicated.

	<u>2017-18</u>	<u>2018-19</u>	<u>% change</u>
A. Residence Halls (Fall/Spring, per semester per student)			
Non-Renovated Single	\$4,021	\$4,021	0.0%
Non-Renovated Double	\$3,230	\$3,230	0.0%
Non-Renovated Triple or Quad	\$3,175	\$3,175	0.0%
Renovated Single	\$4,275	\$4,275	0.0%
Renovated Double	\$3,650	\$3,650	0.0%
Renovated Triple or Quad	\$3,275	\$3,275	0.0%
New Single	\$4,813	\$4,813	0.0%
New Double	\$4,000	\$4,000	0.0%
New Modified Double	\$3,300	\$3,300	0.0%
New Triple	\$3,300	\$3,300	0.0%
Heritage Commons	\$4,982	\$4,982	0.0%
B. Meal Plans (Fall/Spring, per semester per student)			
Diplomat Minimum	\$1,900	\$1,900	0.0%
Diplomat Standard	\$2,400	\$2,400	0.0%
Diplomat Plus	\$2,550	\$2,550	0.0%
Diplomat Premium	\$2,925	\$2,925	0.0%
C. Residential Fee (Fall/Spring, per semester per student)			
Fall and Spring Residents	\$400	\$400	0.0%
D. Residence & Meal Plan Fall/Spring Increase (Common Experience per Semester)			
Non-Renovated Double + Board + Fee	\$6,030	\$6,030	0.0%
Renovated Double + Board + Fee	\$6,450	\$6,450	0.0%
New Double + Board + Fee	\$6,800	\$6,800	0.0%

IV. Returning Students (Tuition Promise Exempt)

BE IT ORDAINED: that the Board of Trustees hereby establishes the following charges to be levied and collected for returning undergraduate students (who are not guaranteed rates under Miami Tuition Promise) beginning with the first semester of the academic year 2018-2019 unless otherwise indicated;

	<u>2017-18</u>	<u>2018-19</u>	<u>% change</u>
A. Residence Halls (Fall/Spring, per semester per student)			
Non-Renovated Single	\$4,142	\$4,142	0.0%
Non-Renovated Double	\$3,245	\$3,245	0.0%
Non-Renovated Triple or Quad	\$3,193	\$3,193	0.0%
Single	\$4,813	\$4,813	0.0%
Double	\$3,905	\$3,905	0.0%
Modified Double	\$3,543	\$3,543	0.0%
Triple or Quad	\$3,296	\$3,296	0.0%
Heritage Commons	\$4,982	\$4,982	0.0%
B. Meal Plans (Fall/Spring, per semester per student)			
Diplomat Minimum	\$1,924	\$1,924	0.0%
Diplomat Standard	\$2,444	\$2,444	0.0%
Diplomat Plus	\$2,575	\$2,575	0.0%
Diplomat Premium C	\$2,080	\$2,080	0.0%
C. Residential Fee (Fall/Spring, per semester per student)			
Fall and Spring Residents	\$416	\$416	0.0%
D. Residence & Meal Plan Comparison (Common Experience per Semester)			
Non-Renovated Double + Board + Fee	\$6,105	\$6,105	0.0%
Double + Board + Fee	\$6,765	\$6,765	0.0%

V. All Students, Sororities, and Refund Policies

	<u>2017-18</u>	<u>2018-19</u>	<u>% change</u>
A. Summer Housing Weekly			
Double Occupancy	\$127	\$131	3.2%
Single Occupancy	\$186	\$192	3.2%
B. Winter Term Housing Block Rate (24 days)			
(Available for students enrolled in class)	\$466	\$466	0.0%
C. Sorority Suites (Per suite per semester)			
Less than 500 square feet	NA	\$3,000	NA
500 to 899 square feet	NA	\$4,868	NA
900 to 999 square feet	\$8,343	\$8,676	4.0%
1,000 to 1,099 square feet	\$9,270	\$9,641	4.0%
1,100 square feet	\$10,197	\$10,605	4.0%
Multi-Purpose Meeting Room Fee (Applied to all sororities renting suites 500 sq. ft. and above)	\$670	\$670	0.0%

D. Residence Halls Room Refund Policy

The refund policy for room rent and residential fee for first and second semester will be as follows:

(1)	Withdrawal during the first five days of the term	100 % of room rent
(2)	Withdrawal during the sixth through eighth days of the term	90 % of room rent
(3)	Withdrawal during the ninth through twentieth days of the term	50 % of room rent
(4)	Withdrawal during the twenty-first through thirtieth days of the term	35 % of room rent
(5)	Withdrawal during the thirty-first through the fortieth days of the term	25 % of room rent
(6)	Withdrawal after fortieth day of the term	No Refund

The refund policy for room rent for the summer terms will be as follows:

(7)	Withdrawal during the first three days of the term	100% of room rent
(8)	Withdrawal during the fourth through eighth days of the term	50% of room rent
(9)	Withdrawal during the ninth through fifteenth days of the term	25% of room rent
(10)	Withdrawal after the fifteenth day of the term	No Refund

Provided further that no room rental charges will be returned upon withdrawal until thirty days have elapsed from the date of withdrawal. In the event of an emergency, the Vice President for Finance and Business Services or his designee is authorized to make exceptions to the above stated refund policy.

An advance Oxford Campus enrollment deposit of \$330.00 and an admission fee of \$95.00 are charged to all incoming first year resident students. The \$330.00 fee would be applied retroactively toward the student's final term fees.

E. Meal Plan Change and Refund Policy

Meal Plan holders are permitted to change their selected level until the first day of class during each semester. Meal plan holders may continue to add additional declining balance dollars at any time, but are not permitted to lower their plan level after the first day of class. In the event of an emergency, the Vice President for Finance and Business Services or his designee is authorized to make exceptions to the above stated refund policy.

Unused declining balance dollars at the end of each semester roll forward to the next semester. Unused buffet meals do not carry forward. When a student moves off campus, any remaining declining balance dollars are converted to the meal plan for off campus students. Students who withdraw from the university on or before the fortieth day of the term will receive a refund of 80% of any unused declining balance dollars, and a calculated credit for unused buffet meals (if applicable), based on the same percentage schedule defined in Section D (1-6) of this document. There is no refund or credit for students who graduate or withdraw after the fortieth day of the term.

*Approved by the Board of Trustees
February 16, 2018*



T. O. Pickerill II
Secretary to the Board of Trustees



BOARD OF TRUSTEES
ROUDEBUSH HALL ROOM 212
OXFORD, OHIO 45056
(513) 529-6225 MAIN
(513) 529-3911 FAX
WWW.MIAMIOH.EDU

February 16, 2018
Other Business

RESOLUTION 2018-32

Resolution of Appreciation to
Alexandra N. Boster

WHEREAS, Alexandra N. Boster's term as a student member of the Miami University Board of Trustees ends on February 28, 2018.

NOW, THEREFORE BE IT RESOLVED; that the members of the Board of Trustees do hereby express to Alex Boster their appreciation for her service to this Board and to the Miami University student body, and offer her their best wishes for good health and good fortune in all future endeavors.

Done, by the Miami University Board of Trustees, this Sixteenth Day of February, Two Thousand Eighteen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Ninth year of the University's Charter.

*Approved by the Board of Trustees
February 16, 2018*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a horizontal line extending to the right.

T. O. Pickerill II
Secretary to the Board of Trustees

*Approved by the Board of
Trustees
February 16, 2018*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a horizontal line extending to the right.

T. O. Pickerill II
Secretary to the Board of
Trustees



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February 16, 2018
Other Business

RESOLUTION R2018-33

Resolution of Appreciation for Dennis A. Lieberman

WHEREAS, Dennis A. Lieberman was appointed by Governor Ted Strickland as a Miami University Trustee on April 16, 2009; and

WHEREAS, Ohio law sets the length of this appointment, which expires on February 28th, 2018; and

WHEREAS, Dennis graduated from Miami University in 1975, with a degree in Political Science and Sociology, was a member of Alpha Delta Phi, Hillel, and the Miami University Football Team; and

WHEREAS, he began his lifelong commitment to serving Miami University during those years as Chair of the Interfraternity Council, Hall Council President, and as a member of the Miami University Student Foundation (MUSF); and

WHEREAS, upon graduation, he attended the University of Dayton School of Law, from which he graduated *cum laude* in 1978 with his Juris Doctor degree; and

WHEREAS, in 1978, Dennis began his long and distinguished law career, to eventually become a partner with Flanagan, Lieberman, Hoffman & Swaim of Dayton, Ohio; and

WHEREAS, he is a member of the American Trial Lawyers Association, Ohio State Bar Association, Indiana State Bar Association, the Montgomery County Trial Lawyers Association, and the Dayton Bar Association; and

WHEREAS, Dennis has tirelessly endeavored to advance the public good and to assist others, serving on the board of many organizations and groups, such as the Suicide Prevention Center in Dayton, the Dayton Food Bank, and as Steering Committee Chair of the United Way of Dayton; and,

WHEREAS, he has ever striven to ensure that all may have a voice, as a member of the Montgomery County Board of Elections, the Ohio Advisory Team - Ohio Election Task Force, the Ohio Electoral College, the Dayton Council on Aging, and as Chair of the Montgomery County Democratic Party; and

WHEREAS, Dennis selflessly furthers his community as a servant leader, founding Legal Assistance to the Elderly in Dayton, and providing pro-bono services, including countless death penalty cases, for indigent individuals; and

WHEREAS, his concerned, caring, and steadfast efforts in advancing others have been recognized through the Ohio Democratic Party's Lifetime Achievement Award, the Access to Justice Community Advocacy Award, and the Martin Luther King, Jr. Humanitarian Award; and

WHEREAS, this remarkable commitment to service also extended to Miami University well before his time as a Trustee, to include service to the Red and White Advisory Board, and his passionate support for Miami athletics; and

WHEREAS, during his tenure of service as a Miami University Trustee, Miami has seen phenomenal growth in physical facilities, an ever-strengthening student academic profile, growth in Miami's student diversity, and recognition by U.S. News and World Report that Miami is both our nation's most efficient university for producing high quality results, and the top public university in its commitment to undergraduate education; and

WHEREAS, the Miami University Trustees, faculty, staff, and students will miss Dennis' strong commitment to service, wisdom, experience, and extraordinary insight.

NOW, THEREFORE BE IT RESOLVED, that the members of the Miami University's Board of Trustees do hereby express their sincere gratitude and deepest appreciation for Dennis A. Lieberman's service and leadership; and

BE IT FURTHER RESOLVED, that the members of this Board offer their best wishes for his continued good health and success in all future endeavors, and extend a warm and open invitation to Dennis and Deborah to visit often in the years ahead.

Done, by the Miami University Board of Trustees, this Sixteenth Day of February, Two Thousand Eighteen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Ninth year of the University's Charter.

*Approved by the Board of Trustees
February 16, 2018*



T. O. Pickerill II
Secretary to the Board of Trustees

Board of Trustees

February 16, 2018



MIAMI UNIVERSITY

University Advancement Report

Tom Herbert, J.D.

Senior Vice President, University Advancement
President, Miami University Foundation



MIAMI UNIVERSITY

Topics

- » FY'18 Progress to date
- » Campaign Progress Report

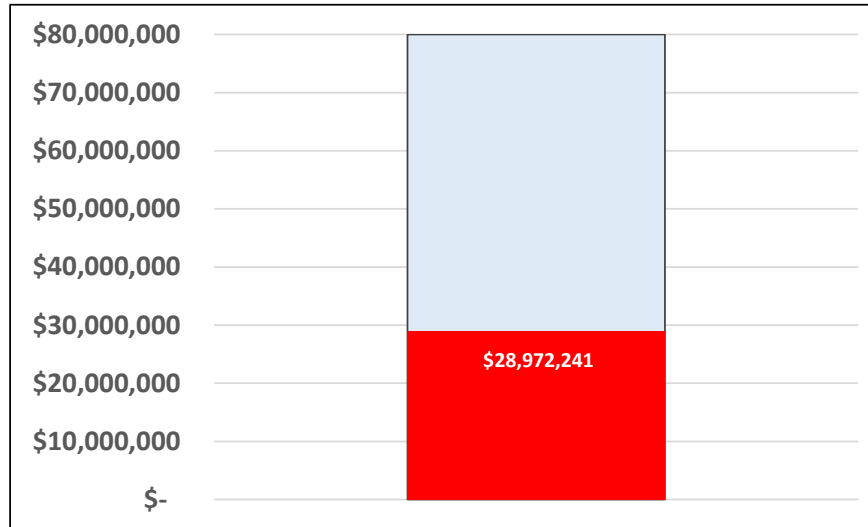
FY'18 Progress to date



FY'18 Progress to date

- » FY'18 to date:
 - » Goal: \$80 million
 - » Raised to date: \$29 million (36% of goal)
 - » \$30 million estate gift pending

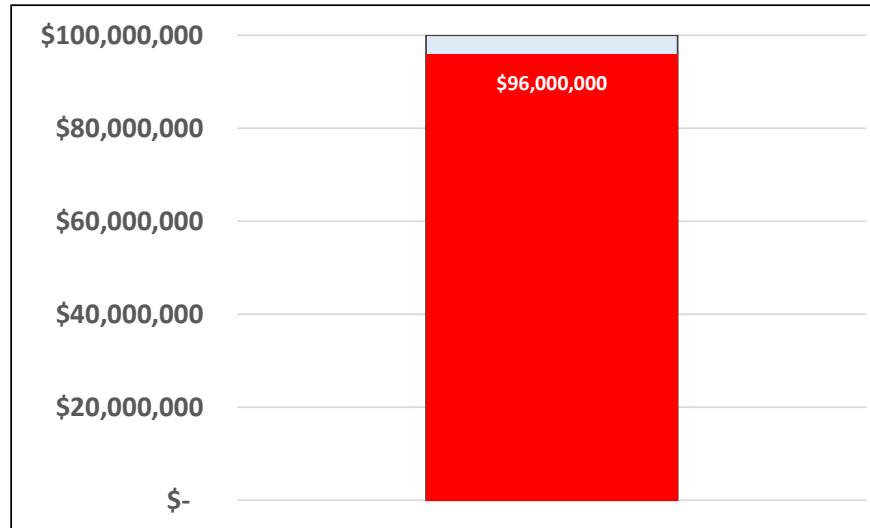
FY'18 Progress to date



Miami Promise Scholarship Campaign Goals

- » FY'15: \$18.0 million -- \$19.8 million raised
- » FY'16: \$18.0 million -- \$30.3 million raised
- » FY'17: \$18.7 million -- \$29.4 million raised
- » FY'18: \$20.7 million -- \$16.6 million raised to date
- » FY'19: \$24.6 million

Miami Promise Scholarship Campaign

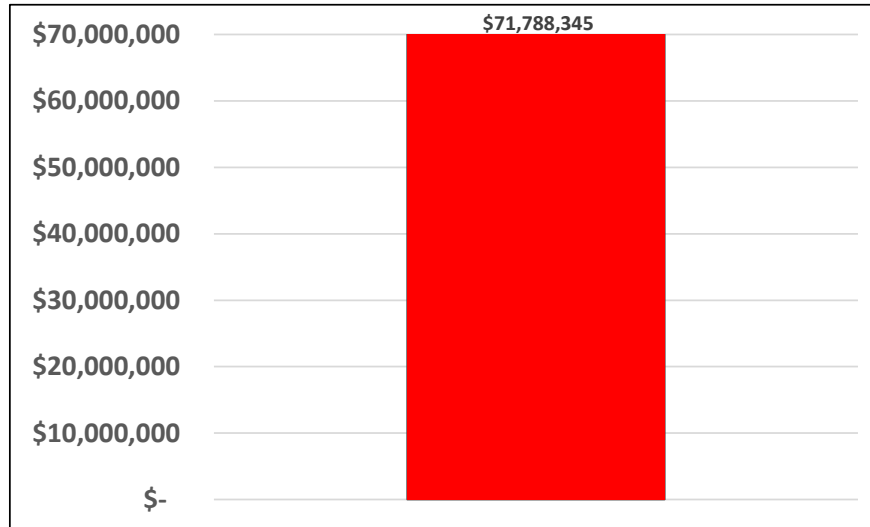


Graduating Champions Campaign

- » Goal: \$70 million
- » Raised: \$71.8 million to date



Graduating Champions Campaign



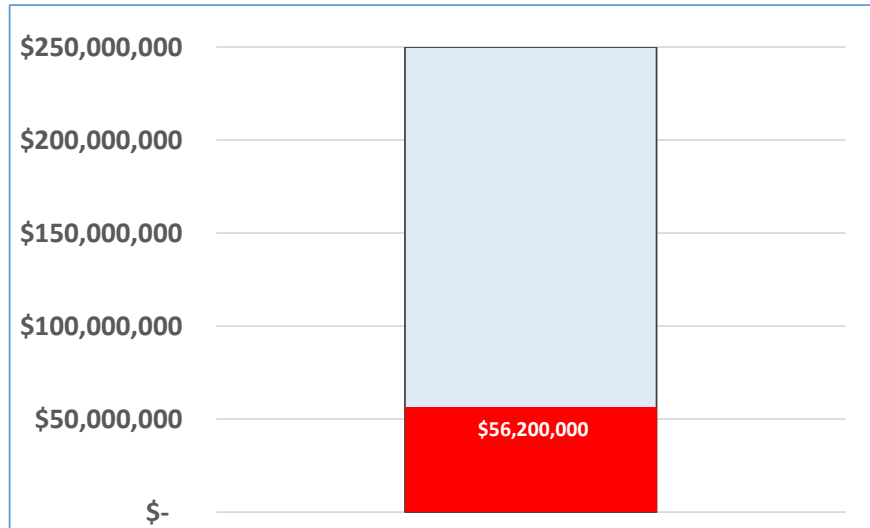
Farmer School of Business Campaign

- » Five year campaign for \$250 million
- » Timeline: July 1, 2016 – June 30, 2021
- » Silent phase
- » \$56.2 million raised to date

Farmer School of Business Campaign

- » Permanent Dean named in January
- » Vision for FSB in creation
- » New leadership of FSB development staff

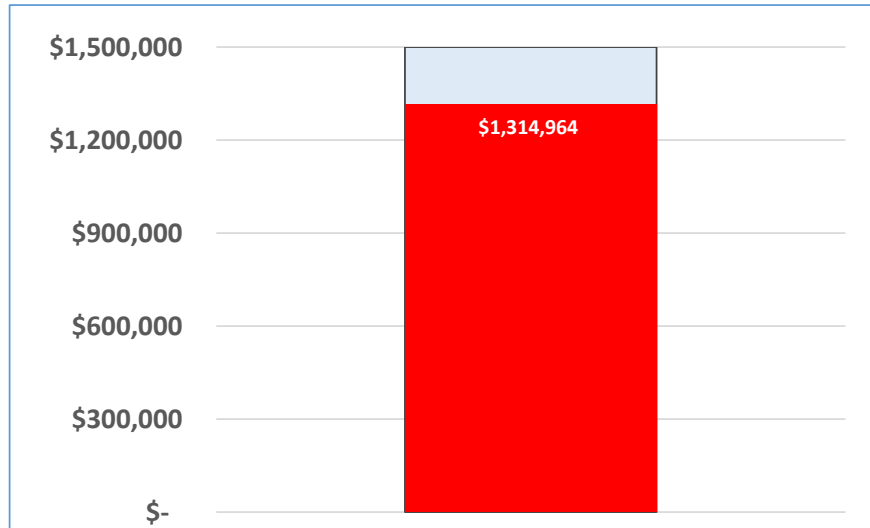
Farmer School of Business Campaign



The Humanities Center

- » Fundraising target: \$1.5 million (NEH Challenge Grant, by July '19)
- » Met or surpassed all goals so far: FY'16, FY'17, FY'18
- » To date, have raised \$1,314,964
- » \$185,036 to raise (by July 2019) to complete the challenge

The Humanities Center



Campaign Progress Report



Campaign Progress Report

- » Fundraising Progress
- » Campaign Volunteer Structures
- » Update on staffing plans

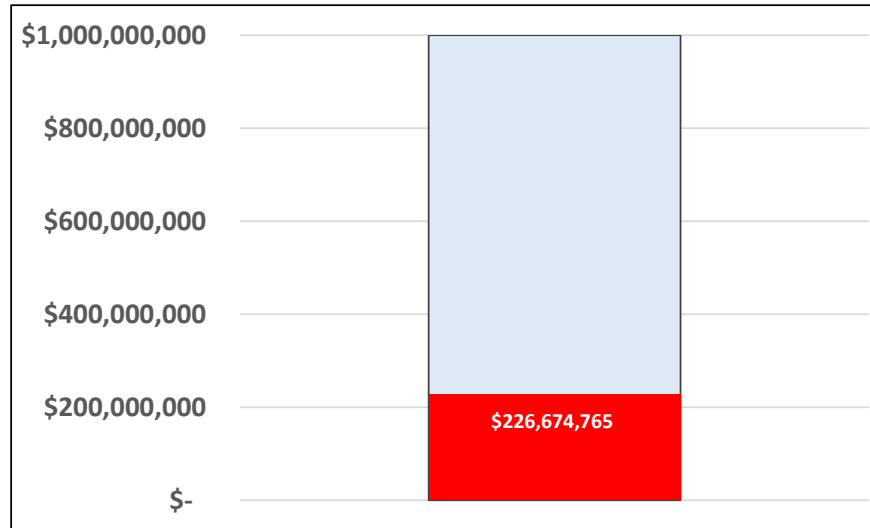
Campaign Progress Report

» Campaign to date:

» Goal: \$1 billion

» Raised to date: \$226.7 million (23% of goal)

Campaign Progress Report



Campaign Volunteer Structures

National Campaign Working Committee: **Spring 2018**

- » Early Stage/silent phase
- » Prospect and Volunteer Identification and Cultivation
- » 18 months - 2 years in duration
- » Meet at least every 4-6 months

Campaign Volunteer Structures

National Campaign Steering Committee: **Spring 2020**

- » Public Phase
- » Highly visible endorsement of the campaign and its priorities
- » Host/sponsor campaign events
- » Ongoing assistance with identification, cultivation and possible solicitation

Campaign Volunteer Structures

National Campaign Steering Committee (con't)

- » 3-4 years in duration
- » Meet at least every 4-6 months
- » Foundation Board representation

Campaign Volunteer Structures

Regional Campaign Committees: **Spring 2021**

- » Public Phase
- » Assist directly with their region
- » Work with regional alumni chapters
- » Meet every 4-6 months
- » Foundation Board representation

Staffing – Senior Staff

Hire a new AVP for Communications, Marketing and Events

- » **Beth Cavanaugh hired**
- » **Started Feb 1**

Staffing – Communications, Marketing, Events

FY'17

- » Application Developer III – **hired**
- » Administrative Assistant (classified) – **hired**

FY'18

- » Applications Team Leader – **hired**
- » Two Applications Developer I – **jobs posted**
- » Two Stats/Analysts – **to be posted in March**

Staffing – Communications, Marketing, Events

FY'18 (con't)

- » Data Integrity Specialist – **hired**
- » Technical Specialist (classified) – **to be posted this spring**
- » Project Manager – **hired**
- » Creative Director – **to be posted this spring**
- » Social Media – **to be posted this spring**

Staffing – Stewardship and Donor Relations

FY'18

- » Director of Donor Relations – **hired**
- » Associate Director, Donor Communication
- » Associate Director, Accounting – **final interview stage**
- » Associate Director, Volunteer Boards – **job posted**

Staffing – Development

FY'18

- » AVP Principal Gifts - hired
- » AVP Corporate Foundation Relations - hired
- » SDO Intercollegiate Athletics - hired
- » Two FSB Associate Directors of Development - hired
- » Prospect Research Associate - hired
- » Two Regional Development Officers – **one hired, one posted**
- » Three Corporate Foundation Relations Officers

Staffing – Alumni Relations

FY'17

- » Assistant Director, Groups – **hired**

FY'18

- » Reevaluating future staffing through campus and staff conversations
- » Roll out Alumni Mentoring Database – **completed**

University Advancement Report

Questions?

Thank you!

