

**MIAMI UNIVERSITY  
BOARD OF TRUSTEES  
Minutes of the Board of Trustees Meeting  
Oxford Campus, Marcum Conference Center, Rooms 180-186  
Friday, September 15, 2017**

The Secretary to the Board of Trustees confirms that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice was given prior to holding this meeting of the Board of Trustees.

The meeting was called to order at 9:00 a.m. in the Marcum Conference Center, on the Oxford Campus with the Board Chair, Mr. Mark Ridenour, presiding. The roll was called with a majority of Trustees present, constituting a quorum. In addition to the Board members; President Greg Crawford, Provost Phyllis Callahan, Senior Vice Presidents David Creamer, Tom Herbert, and Michael Kabbaz; Vice Presidents Jayne Brownell and Peter Natale were also present; as were; Robin Parker, General Counsel; and Ted Pickerill Secretary to the Board of Trustees. Members of the faculty, staff, student body and community were also in attendance.

Present: John W. Altman (National Trustee)	Terry Hershey (National Trustee)
Jagdish K. Bhati	Hallie Jankura (Student Trustee)
Alexandra Boster (Student Trustee)	Dennis Lieberman
David H. Budig	John C. Pascoe
Robert E. Coletti (National Trustee)	Diane Perlmutter (National Trustee)
Sandra D. Collins	Mark E. Ridenour
C. Michael Gooden (National Trustee)	Rodrick Robinson
Thomas W. Gunlock	Robert W. Shroder

Absent: None

**Comments from the Public**

There were no requests to address the Board.

**Public Study Session**

**Diversity Statement and the Climate Survey**

Associate Vice President for Institutional Diversity Ron Scott updated the Board on the Diversity Statement. He introduced the other member of the Committee, Kelley Kimple and Bennyce Hamilton, Liz Wardle was unable to attend. He next distributed a copy of the final statement (Attachment A), and outlined the process, which included draft statements, community forums, discussions, feedback and finally revision into the final version.

He explained that while the statement is in its final version, it is not the end but rather the start for continuing dialogue and efforts on campus.

Chair Ridenour then added that the Board is fully committed.

Dr. Scott next updated the board on the Climate Survey, the goals of which are to: 1) identify successful initiatives, 2) uncover any challenges facing members of our community, and 3) develop strategic initiatives to build on the successes and address the challenges. The One Miami survey will help define current attitudes, behaviors and practices, and to inform diversity, policy and procedures. The survey is designed for all current students, faculty and staff.

The Survey co-chairs are Ron Scott and Denise Krallman. Miami has contracted with Rankin and Associates Consulting to help lead the effort. Rankin brings the experience of conducting over 170 campus climate assessments during the past 20 years.

He explained that the responses are confidential, the results not identifiable to specific individuals, and survey takers need not respond to every question. Results are expected by March, 2018.

*The Diversity Statement is included as Attachment A.*

### **Public Business Session**

#### **Approval of Prior Meeting Minutes**

Trustee Shroder moved, Trustee Pascoe seconded, and by voice vote, the minutes of the prior meetings of the Board of Trustees were unanimously approved.

#### **Consent Calendar**

*Note: All resolutions from the Consent Calendar are included as Attachment B*

Resolutions on the Consent Calendar for consideration, included:

- Designation of Emerita/Emeritus
- Campus Naming
- Allocation of Unrestricted Funds

Trustee Bhati moved, Trustee Robinson seconded, and by voice vote, the resolutions presented on the Consent Calendar were unanimously approved.

#### **Comments by the Chair**

Chair Mark Ridenour relayed the following information:

Good morning and welcome to this meeting of the Miami University Board of Trustees. Much has occurred since our last meeting. I would like to thank Ron, Bennyce, Kelley, and Liz for their work on the Diversity statement – we truly appreciate all the effort and good work by the team! And we also thank everyone who has worked so hard on the Climate

Survey - Thank you!

I would first like to highlight an example of our efforts to engage with the Cincinnati community to create opportunities for academically talented and diverse students, and to make college affordable. On August 31st, President Crawford and Cincinnati Public Schools Superintendent, Laura Mitchell, signed a partnership agreement.

Through increased support, the partnership aims to provide Cincinnati Public School's brightest students with the opportunity to one day attend Miami University. The schools will identify students, beginning as early as Middle School, to provide mentorship and engagement opportunities on Miami's Oxford campus. The students will also participate in a college readiness program to prepare them for college.

2018 will be a pilot year, with a goal to enroll 10 Cincinnati Public school students on the Oxford campus next year. For those student's attending, Miami will provide, through various aid sources, student financial support to cover the full cost of attendance beyond the family's estimated contribution.

Future cohorts will interact with Miami faculty, attend summer programs, receive academic advising, and other specialized activities to prepare them for college and success. We look forward to welcoming the first students next Fall, and many more in the years to come.

I would also like to highlight an exceptional student athlete, and now a Miami alum, Kelsi White who received one of the Mid-American Conference's highest honors when she was awarded the Bob James Memorial Scholarship Award. The award is a post-graduate scholarship presented to one male and one female graduating MAC athlete who achieved a minimum GPA of 3.50 and have displayed good character, leadership and citizenship.

Kelsi has a strong record of success. She is a two-time Academic All-MAC selectee, graduated Summa Cum Laude with a 4.0, was Vice Chair of the NCAA Student Athlete Advisory Committee in 2016, and President of the MAC Council of Students, and she was a regional Rhodes Scholar candidate.

Kelsi, well-done, you embody the Miami experience, please keep us all informed of your future endeavors and success.

It was my distinct pleasure to represent the Board of Trustees at the memorial service for Ara Parseghian in South Bend Indiana. We had a great contingent from Miami and we will hear more about that in Dr. Crawford's report. I did want to highlight one interesting observation. Ara's foundation, of which Greg is a great supporter, has many friends around the country. The country singer Amy Grant is also a great supporter but was unable to attend and in her place in South Bend it was her husband, Vince Gill, who performed. I tell you this because there were only two guys in suits and cowboy boots at the Basilica that day, one was Vince Gill and the other was Greg Crawford. Thank goodness he did not sing along with Vince.

In closing, I would like to share with you a story about the Miami family. The faculty,

staff and fellow students here do an excellent job welcoming new students to campus each year. So much so, that the father of a student from Massachusetts reached out by email to personally thank Miami University, through me, as Chair of the Board of Trustees, for making his son's transition a smooth one. He writes:

..... Two weeks have passed and he loves every day of being on campus. The move-in was well organized and all the students and staff were fabulous to work with.... our experience was great. ...we can't thank you enough for caring about having my son on your campus.

I note that this father also went on to remark that he has a younger son that is interested in Sports Management, and what school popped up on their search...Miami University. What we do here does matter!

Thank you everyone, that concludes my remarks.

Love and Honor.

## **Reports, Ordinances and Resolutions**

### **President's Report**

President Crawford presented to the Board, updating them on recent events, achievements and the success of Miami's students, faculty and staff.

*President Crawford's presentation is included as Attachment C.*

### **Report of the Chair of University Senate Executive Committee**

Dr. Shelly Jarrett Bromberg, Chair of the Senate Executive Committee, thanked the Board for their service and expressed her gratitude for being able to inform the board. She stated that the University Senate had met once since the last Board meeting. During the upcoming academic year, she anticipates many activities, including consideration of new degrees and a review of the academic integrity policy.

*The Senate written report is included as Attachment D.*

### **Report of the Student Body President**

Maggie Callahan, Student Body President, relayed the following:

Good morning everyone, I hope you all had a good and relaxing summer. Thank you again for having me and especially, thank you for inviting all of ASG Executive Cabinet to breakfast this morning. It was a great opportunity not only for you all to meet some incredible students on campus, but for them to meet all of you and better understand your involvement with the school. It was very meaningful for them, so I thank you for the generosity.

The last time that I spoke with you all, except for Ted because I see him everywhere, I talked about Mental Health on our campus. I gave you all a brief picture of my own personal struggles and outlined to you what I wanted to do. Well, I am extremely proud to report back to you all the success of the second annual Mental Health Forum. The Forum was held last Thursday, September 7, in Hall Auditorium and was sponsored by ASG, Student Counseling Services, IFC, Panhellenic, RHA, MAP, DAC and Miami Athletics. I want to take this opportunity to thank them again for their willingness and dedication to this issue. We welcomed Vinny Guadagnino, a reality television star and mental health advocate to be our keynote speaker, which actually turned into an interview style format between Vinny and myself to have a conversation. The theme of the event was 'Let's Start Talking' so this format fit in perfectly. We also had students submit questions to make the event feel more interactive.

Dr. John Ward from Student Counseling Services gave a great presentation on myths about mental health, and resources at Student Counseling Services. His presentation was incredibly important for students to actually know the resources that are already in place and I am happy that we were able to give them that stage to do so. We also had leaders from each of the student organizations that co-sponsored the event take some time to explain how mental health has affected them. I believe that was a really impactful way to begin the forum because it had a wide range of students talking about mental health in a way we never had before.

The forum was incredible, but the area that I am most proud of is the attendance number. We had 500 students, yes 500 students, in attendance. I am proud of this not for the purpose of bragging, but because we had 500 students come together to talk about mental health. That's never happened before on this campus. We had 500 students, many of whom probably would never talk about mental health but came to hear Vinny, and listen to Dr. Ward about resources on campus. We had 500 students come together to show support for those who are struggling, so they know that they are not alone. That is a lot of students, and I believe it shows where the sentiment of students stands. This is an important issue to students and an important issue to me. We are by no means done, but I believe we have made a great first step.

Now to pivot directions a little bit, I want you all to know what major project we are looking at next. It's a movie theater. Yes, I know that sounds simple but there are spaces available with possible plans in place and I want to move this process forward. Now I understand that it is much easier said than done and I simplified this process for time sake, but students want it, community members want it, and it's time for us to get involved and move this forward. Every day, I am sitting in meetings and almost every meeting discusses alcohol problems one way or another. Something that I hear from many students is that they feel like there is nothing else to do in Oxford. MAP has done a great job to provide late night programming, but we need more options Uptown. I am by no means arguing that this will deter all students from going out, but I strongly believe it will make a noticeable impact. What I have quickly noticed is that alcohol, sexual and interpersonal violence, as well as mental health all share a common thread. Many of them affect the others and all of those affect student's success and happiness while here at Miami. I know that there is not a silver bullet that will solve all of these problems, but I do believe that if we want to look at the alcohol problem, we should give students other options of things to do. I hope that the Board of Trustees can join me in supporting these efforts, in

whatever capacity that may look like.

Thank you again for allowing me this opportunity to talk to you all about problems we are recognizing on campus and how ASG is working to solve them. I recognize the immense impact that you all can make on this campus and I hope that we can continue our strong partnership to enhance the Miami experience. I would like to end my report with something I said last week at the Mental Health Forum.

“Let’s start talking. Let’s start talking about mental health, about our struggles and experiences. Let’s start talking so that you know you are not alone. Let’s start talking so that you can get the help you need. Let’s start talking because it’s important to the Miami community and it showed at the event.”

I hope that the Board of Trustees join this conversation.

Love and Honor.

## **Academic and Student Affairs Committee**

### **Report of the Committee Chair**

Committee Chair Terry Hershey relayed the following information:

The Academic and Student Affairs Committee met yesterday in the Marcum Center. During the meeting no resolutions were considered.

The Committee received written reports from the University Senate and from graduate and undergraduate student leaders. The Committee heard from the Provost, the Senior Vice President for Enrollment Management and Student Success, and from the Vice President for Student Affairs. The Committee received presentations on several topics, and also reviewed written reports, which will be available in the meeting’s minutes.

The Provost, Senior Vice President Kabbaz, and Vice President Brownell, led an integrated dialogue on diversity and inclusion. Addressing several questions such as: what mechanisms and resources need to be put in place to encourage continuous improvement in advancing diversity and inclusion at Miami?

Vice President Brownell and Dean of Students Mike Curme then updated the committee on student matters. They were followed by Assistant Vice President Susan Schaurer.

Ms. Schaurer provided an Admission Update, which showed continued solid academic profiles, and an entering class of over 3,800 students, with the greatest diversity ever, over 25%. Domestic diversity was the highest ever at nearly 17%, creating discussion of the Bridges Program, which has a 50% yield to attendance. For our directly admitted international students, enrollment was also a record; however, in the ACE program there was a decrease. Overall, the international enrollment placed Miami University on U.S. News and World Reports list of top

schools for international student enrollment. Also discussed was modeling for Fall 2018 and the decisions necessary regarding scholarship use, and balances for the next incoming class' profile.

Assistant Vice President Jen Franchak updated the Committee on the future of career development and experiential learning. She shared that 96.6% of recent Miami graduates were employed or furthering their education by the fall following graduation. She also discussed growing Miami's Career Community, and the Institute for Experiential Education. During her presentation she explained how a career fee, recently authorized by the State Legislature, could greatly benefit Miami students.

Provost Callahan updated the Committee on US News rankings, and new faculty hires, and then introduced Peggy Schafer who discussed the Institute for Food, a Provost Interdisciplinary Innovation project to engage the Miami University community around issues of food, health, and sustainable agriculture. Its mission is to foster healthy food, healthy eating, healthy communities, and a healthy planet. During academic year 2016-2017, 170 students, enrolled in eight different courses, from four academic divisions, were directly involved in experiential learning at the Institute. 17 students participated in undergraduate research through the Institute, and plans are now underway to create a Food Systems and Food Studies Co-major.

Trustee Gunlock then updated the Committee on ACT performance and State graduation requirements and performance.

Thank you, that concludes my report.

## **Resolutions**

*No resolutions were considered by the Academic and Student Affairs Committee.*

## **Finance and Audit Committee**

### **Report of the Committee Chair**

Committee Chair John Altman relayed the following information:

The Finance and Audit Committee met yesterday at the Marcum Conference Center. The Committee considered one resolution and received seven reports. The resolution was endorsed by the Committee and is recommended for approval by the Board of Trustees later in this meeting.

Much of yesterday's meeting was devoted to reviewing the University's financial performance for the past year and the net tuition revenue results from this fall. Last year's financial results continued to reflect the improved financial performance that has occurred over the last eight years. While these results provide a great financial foundation for Miami going forward, the Committee continues to discuss future challenges that come from no growth in state support, declining high school graduation numbers and multiple years of freezes for resident tuition. How to address this challenging reality is expected to shape the agenda for the

Committee's meetings throughout this year.

In anticipation of exploring these challenges, the Committee asked that a discussion of a "strategic futures fund" be added to the forward agenda. Such a fund would be used as start-up funding for strategic new university initiatives. As chairman of the Audit and Finance Committee, I also asked Senior Vice President Creamer to present recommendations for the size and sources of such a fund at the December meeting. While it is easier to follow a conservative financial path and preserve as much of the University's increased financial resources as possible at this time, this is the time to make strategic choices and investments that can positively shape Miami's future.

The Committee also received a report on the possibility of creating a tuition guarantee for undergraduate students on the regional campuses. Because these campuses currently offer students a two-tiered tuition structure and fewer regional campus students remain enrolled into their junior year on these campuses, their tuition was not included in the Miami Tuition Promise program that was implemented in the fall of 2016. As more students pursue baccalaureate degrees on these campuses, a tuition guarantee could benefit such students in the same way as the students on the Oxford Campus. The Committee expects to receive a recommendation on this important issue at its December meeting with the earliest implementation being for fall 2018.

Before adopting a tuition guarantee for the regional campus students that likely would include an increase in tuition, the Committee expects to hear from the regional campus students about the proposal, have a better understanding about how such a change would impact future enrollment, and understand if a guarantee could be adopted while maintaining the current two-tiered tuition structure.

The only resolution acted on by the Committee yesterday was for a partial refunding of the University's 2012 bonds. While the resolution authorizes the senior vice president to call the existing bonds and issue refunding bonds, Senior Vice President Creamer advised the committee that as the market stands today, such an action is unlikely but the resolution provides him with the authority necessary to initiate such a transaction should the financial circumstances for a refunding improve between now and March. As a reminder, this will not result in additional debt but would be intended to lower the interest cost on existing debt.

Finally, the Committee received its regular update on construction, accepted the report from the Investment Subcommittee, met privately with Barbara Jena, and accepted the annual internal audit plan.

Mr. Chairman, that concludes the report of the Finance and Audit Committee.

### **Ordinances and Resolutions**

*Note: All Finance and Audit Committee Ordinances and Resolutions, and any supporting materials, are found in Attachment E.*



## RESOLUTION R-2018-04

### PROVIDING FOR OPTIONAL REDEMPTION OF THE UNIVERSITY'S GENERAL RECEIPTS REVENUE BONDS, SERIES 2012 AND THE AUTHORIZATION, ISSUANCE AND SALE OF NOT TO EXCEED \$22,000,000 OF GENERAL RECEIPTS REVENUE AND REFUNDING BONDS, OF MIAMI UNIVERSITY, APPROVING A NINTH SUPPLEMENTAL TRUST AGREEMENT AND AUTHORIZING THE FISCAL OFFICER TO TAKE CERTAIN ACTIONS.

Senior Vice President Creamer spoke in support of the proposed bond issue, reiterating that Committee Chair Altman had explained quite well the purpose, and would answer any additional questions. Trustee Bhati then moved, Trustee Shroder seconded, and by voice vote, the resolution was unanimous approved.

*The resolution is included as Attachment E.*

### Student Trustee Reports

#### Alex Boster

Even though it is only three weeks into the fall semester, every Miami campus has been busy with the start of classes, events, and the first meetings of the year of many organizations. In addition, there are many exciting events quickly approaching.

Career Fair was held this Wednesday, September 13<sup>th</sup>, from 1:00-5:30pm in Millett Hall. With nearly 300 employers in attendance this year, Miami students of all majors prepared resumes, cover letters, and interview skills for the event. Miami's Career Fair is an excellent opportunity for students to explore potential careers and meet directly with recruiting employers. Some students attended seeking full-time positions while others were hoping to land an internship for the upcoming spring semester or summer break. Miami students exhibited professionalism and enthusiasm this year, and many are excited about what the future has in store.

The second annual Mental Health Forum took place last Thursday, September 7<sup>th</sup>, at 6:00pm in Hall Auditorium on the Oxford Campus. The event opened with the leaders of sponsoring organizations. Some shared personal stories while others stressed the importance of starting a conversation on campus surrounding mental health. Afterwards, the audience was filled in on all that the Student Counseling Service has to offer, including individual counseling, group therapy, psychiatric services, and consultations. Vinny Guadagnino of the television show *Jersey Shore* and author of *Control the Crazy*, spoke onstage about his personal struggles with anxiety and depression, and some skills he attained to manage his stress. It is important that an open dialogue is promoted among the Miami community, so that students know they are not alone in their struggles with mental illness. The Mental Health Forum was an excellent start to this dialogue, and because of it, students are aware of all the support and resources open to them at Miami University.

As we all are aware, the transition from high school to college can be a challenging one. As if new faces, an unfamiliar environment, and rigorous academic schedule weren't enough, first-year student athletes also have the task of juggling practice, team meetings, travel, and games into their new lives here at Miami. The RedHawks Summer Bridge program, an academic boot camp of sorts, prepares first-year athletes of certain sports for their freshman year – and teaches them to juggle academic schoolwork alongside their sport. This year, football players along with men's and women's basketball players entering their first year participated in the six-week program that ended in early August. Craig Bennett, assistant athletic director for academic support services, and Rodney Coates, professor of global and intercultural studies, developed the program seven years ago. The boot camp, which features a writing course and even an experiential learning course, has proven itself through boosted GPAs among its participants.

If you pay a visit to Maple Street this semester, you may notice multiple changes by dining services that include new concepts and choices for students. Maple Street Commons is a new addition that replaced several dining areas on the strip. It is open from breakfast through dinner, and offers almost any meal imaginable – burgers, pizza, paninis, pasta, and even a deli. Maple Grill, which replaced Encounter, serves quinoa bowls, quesadillas, burgers, and more. Last year, students were introduced to The Q, which is a popular barbeque spot on campus. This year, it will also offer custom salads and desserts.

With the completion of the new wing of Armstrong, students, faculty, and staff alike are excited about the new dining options that are being offered. Café Lux, a European-style coffee spot, offers local coffee, and a rotating menu of sandwiches and pastries. The Toasted Bagel is open all day, and offers bagel sandwiches and salads. The Red Zone, which includes repurposed flooring from Withrow Court, serves sports grill favorites in a fun and exciting environment. Miami Dining is constantly evolving and changing to suit the needs and desires of students, and it is evident through the new concepts and offerings across campus.

If campus seems a bit busier this week, it's most certainly due to all of the festivities surrounding homecoming weekend. The fun kicked off yesterday, Thursday, with a house decorating contest for students to help celebrate homecoming. Last night, Western Dining Commons hosted a dinner that included special menu items. The night ended with a trivia night in Armstrong and a concert in Oxford Park featuring Coastal Club and Modern Aquatic. Today's festivities include the Armstrong Student Center Ribbon Cutting and Homecoming Huddle in Uptown Park followed by a concert featuring The Bundys. Tomorrow, before the football game versus University of Cincinnati, there are several tailgates, the Greek Week Puddle Pull, the Miami & Oxford Value Exercise (MOVE) Bootcamp, and even the Love and Honor 5k. This weekend is sure to be a spirited one and celebrated by students, alumni, and the entire Miami community. Good luck to the football team in tomorrow night's game.

It is clear that the Miami University community has demonstrated commitment and leadership through the start of this semester. With a successful Career Fair, Mental Health Forum, and positive changes across campus, I am looking forward to the excellent and promising academic year ahead.

## Hallie Jankura

As we kick off another great year as RedHawks, Miami's student-run Activities and Programming Organization, or MAP, has provided endless opportunities for new and returning students to have fun around campus and get to know fellow classmates. So far, MAP has organized an escape room, fireworks, free movie nights, life-sized board games, and more that many students have enjoyed. Recently the pottery painting shop You're Fired paired with MAP to bring mugs and tiles to Armstrong Student Center to paint at no cost.

Our newest cohort was introduced to the tight-knit student community as soon as they arrived on campus this fall. Returning students volunteer every year to help first-year students and parents unpack cars and begin the move in process. All student organizations are encouraged to spend a few hours volunteering during move in which also allows students to learn about on campus organizations as soon as they get to Miami. A junior who dedicated her day to meeting young first year women moving into Tappan Hall, is a mentor and leader in the Greek community, she said that she enjoyed getting to talk to new students and share their excitement for the upcoming year.

The Sue J. Henry Center for Pre-Law Education provided a free practice LSAT exam event for students this past weekend. About 50 undergraduates interested in attending law school after they graduate showed up bright and early at 8am on a Saturday to take the practice exam. Immediately afterwards, they self-graded their test and were able to gain exposure to the layout and content of the LSAT. A Pre-Law student said that having this opportunity gave her a good sense of what she needs to accomplish between now and the time she takes the exam this summer. The Pre-Law department offers an LSAT prep course each spring for juniors and seniors. The course is held two nights a week and has proven to be extremely valuable to students.

We speak at length about merit based scholarships for impressive incoming students. There are also opportunities for students who have excelled while at Miami to gain scholarship and recognition. Eight students studying paper engineering have recently been granted full-tuition scholarships through the Paper Science and Engineering Foundation. The Bob and Barbara Leadership Scholarships are awarded to students who demonstrate creativity, leadership, and academic achievements. One recipient, is a junior majoring in chemical engineering. She has a very impressive resume already, as a process engineering intern for Avery Dennison. She is also a member of the Lockheed Martin Leadership Institute, Technical Association of the Pulp and Paper Industry, the engineering honor society Tau Beta Pi, and the Society for Women Engineers. She and the seven other awardees are great examples of how Miami students are going beyond the classroom to develop skills to be successful in their professional fields of interest.

Miami's National Panhellenic Council fraternities and sororities held their annual NPHC Week September 3rd-9th. This event focused on enriching the Greek community and the greater Miami community. In addition to collecting cans for the Oxford Food Pantry all throughout the week, the chapters hosted an ice cream social, movie night, Meet the Greeks event, and gathered together to support the Miami Football team for their first game.

Down the road, students at the regional campuses are becoming engaged with their communities during Citizenship and Democracy Week, hosted annually by the Department of Justice and Community Studies. Many events took place this past week exploring the privileges and duties of American Citizens. Dr. Thomas Poetter spoke to students in Hamilton about his experience in 2014 running for the U.S. House of Representatives. A new documentary called “Beyond the Dream” was screened for students, showing the effects of American immigration policy. Free copies of the U.S. Constitution were handed out around the Hamilton campus, and many other events took place that would take far too long to list off, despite the fact that they’re all worth mentioning. Throughout the week, several questions were posed to students, like “what does it mean to be a good citizen?” “should the electoral college be replaced?” and, “why aren’t more Americans voting in our elections?” Students were provided outlets and opportunities through which they could have open conversations about these issues. Last night’s Public Issues Forum at the Oxford campus concluded the week by facilitating a conversation about voting trends. Oftentimes, weeklong events on campus like this one allow us students to critically think about issues that we will continue to face beyond our years at Miami. Citizenship and Democracy week has been occurring for the past three years and I foresee it being a highlight to the student experience for many years to come.

### **Other Business**

#### **Appointment of a Nominating Committee for Board Officers for Calendar Year 2018**

Chair Ridenour informed the Board that according to the Board of Trustees Regulations, the Chair of the Board is directed to appoint a nominating committee at the September Board meeting for the purpose of nominating a slate of officers for the next year’s Board. The nominating committee is charged with developing a slate of officers and presenting its recommendations to the Board at the December meeting. At the December meeting, the Board will vote on the nominations, and the new officers will take office on January first.

This year’s nominating committee will be chaired by National Trustee Diane Perlmutter, and the other two members of the committee will be David Budig and Tom Gunlock. Chair Ridenour asked that the committee’s recommendations be presented to the Board at the December meeting.

### **Written Reports**

Advancement Update, Attachment F

### **Executive Session**

Trustee Bhati moved, Trustee Robinson seconded, and by unanimous roll call vote, with nine voting in favor and none opposed, the Board convened to Executive Session to consult with counsel, review pending litigation, and for the evaluation and compensation of a public employee, as provided by the Open Meetings Act, Ohio Revised Code Section 121.22.

**Other Business**

The Board returned to public session to consider the compensation of President Greg Crawford and Dr. Renate Crawford.

Trustee Shroder moved, Trustee Budig seconded and by voice vote, the Board unanimously approved a cash payment bonus of \$75,000 for performance during academic year 2016-2017, and a salary of \$509,850 for academic year 2017-2018 (retroactive to July 1, 2017) for President Gregory Crawford.

Trustee Bhati then moved, Trustee Budig seconded and by voice vote, the Board unanimously approved a salary of \$31,621 for academic year 2017-2018 (retroactive to July 1, 2017) for Dr. Renate Crawford.

*The resolutions regarding compensation are included as Attachment G*

**Adjournment of Meeting**

With no other business to come before the Board, Trustee Lieberman moved, Trustee Shroder seconded, and by unanimous voice vote, the Board adjourned at 1:30 p.m.



T. O. Pickerill II  
Secretary to the Board of Trustees

# Diversity and Inclusion Statement

## What Constitutes Diversity?

We view diversity holistically, understanding that the definition is constantly evolving. Our definition of diversity includes but is not limited to race, ethnicity, color, nationality, sex, sexual orientation, gender identity and expression, class, religion, disability, age, military status, visa status, economic status, geographic location, and language/linguistic ability. Diverse and well-reasoned ideas, approaches, and experiences are also essential parts of inclusion and equity.

## What Are Our Guiding Principles and Values?

Miami University is committed to and fully embraces the philosophy and belief that a diverse academic community is among an institution's greatest strengths. As decades of research and experience have shown, every unit and individual on campus benefits from diversity when there is an environment where people from a wide variety of backgrounds learn from one another, share ideas, and work collaboratively to ask and solve questions. This is especially important given Miami's commitment to excellence in undergraduate teaching and learning. A diverse and inclusive campus enhances the living, learning, and working environment for every student, staff, and faculty member. Together, these benefits help Miami achieve its special mission as a public institution in Ohio, educating students across the state and preparing them to be leaders in a variety of fields who are ready for the demands of the 21st century workforce. We therefore aspire to attract and retain a broadly diverse group of faculty, staff and students.

## What Actions Do We Commit to Taking?

Creating and sustaining a diverse and inclusive environment where active and successful engagement occurs across difference requires effective policy and practice. These are the responsibility of all Miami administrators, faculty, staff, and students. These practices and policies include (but are not limited to):

- Actively recruiting, admitting, hiring, and retaining the widest array of talented students, faculty, and staff, nationally and internationally
- Providing appropriate financial aid to those who need it

- Deliberately designing and offering curricula that promote deep learning (including opportunities for deep learning about human diversity) and provide critical learning opportunities
- Providing support, professional development, and working conditions for students, faculty, and staff that lead to long-term retention, satisfaction, and growth
- Examining these and other practices and policies for impact and effectiveness, and changing them when we find them lacking

In addition to taking proactive steps like these, we also actively work to address and eliminate acts of harassment, hate, and violence that negatively impact the ability of our community members to engage in their intentional work together. We oppose activities that threaten our educational mission and the rights, dignity, or humanity of the students, faculty, and staff who are fulfilling that mission and working in good faith to engage respectfully across difference. In these ways, we work to ensure that all students, faculty, and staff experience and recognize Miami as a community environment where a diversity of thoughtful ideas and lived experiences are welcome, valued, and contribute to collaborative and respectful knowledge-making.

## What is the Rationale for Our Position?

Actively engaging with a variety of people, perspectives, experiences, and ideas is part of a comprehensive and meaningful education in the 21st century. Research has repeatedly demonstrated that engaging with a variety of perspectives and dialoguing across diverse experiences can provide opportunities for those involved to think critically, increase understanding of disparate ideas, deepen learning, interact in meaningful ways with varied communities, and effectively participate in a heterogeneous world with increasingly porous borders. This research also tells us that students who interact with diverse peers and take courses that include multicultural perspectives are more engaged learners, more likely to become involved in community service programs, more successful in occupations that require teamwork and collaboration, and more likely to remain enrolled in school and pursue professional or graduate degrees after completing undergraduate degrees.<sup>1</sup> We have seen this research play out in our own Miami community through stories and perspectives shared by our students, faculty, administrators, and staff.

There is a robust body of research and court rulings that affirm the educational and workplace value of diversity—a confirmation echoed by a wide variety of stakeholders from business, the

military, government, academia, faith-based organizations, and beyond. The research underscores our belief that opinions rendered by a diverse body and community further the University's goals by challenging traditional educational practices and knowledge, by allowing new and different world views to flourish, and by positively impacting the ways of seeing and thinking about problems and issues which consequently allow for new perspectives and answers to emerge, curriculums to shift, and new scholarly pursuits to develop. The position we take here is a reaffirmation of the position we have long taken. This is evident in our Mission and Values statements, 20/20 Strategic Plan (Foundation Goal #2 Diversity, Inclusion, Global Experiences), and Code.





BOARD OF TRUSTEES  
 ROUEBUSH HALL ROOM 212  
 OXFORD, OHIO 45056  
 (513) 529-6225 MAIN  
 (513) 529-3911 FAX  
 WWW.MIAMIOH.EDU

September 15, 2017  
 Consent Calendar

**RESOLUTION R2018-01**

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of President Emeritus effective on the formal date of retirement:

David Charles Hodge  
 President and Professor of Geography

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emeritus effective on the formal date of retirement:

Robert Seufert  
 Social & Behavioral Sciences and Sociology & Gerontology

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emerita effective on the formal date of retirement:

Debra A. Brown  
 Office of Student Financial Assistance

Beth S. Farthing Moore  
 Information Technology Services

Marijo J. Nootz  
 Housing, Dining, Recreation and Business Services

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emeritus effective on the formal date of retirement:

Clarence Blevins  
 Building and Special Services

Robert E. Kramig  
 Intercollegiate Athletics

Raymond F. Mock  
 Alumni Relations

John J. Moore  
 Information Technology Services

Gerald A. Olson  
 Residence Life

William G. Shawver  
 Purchasing and Central Services

*Approved by the Board of Trustees  
 September 15, 2017*

T. O. Pickerill II  
 Secretary to the Board of Trustees



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September 15, 2017  
Consent Calendar

### **RESOLUTION R2018-02**

BE IT RESOLVED: that the Board of Trustees hereby approves the following naming recommendation of the Committee for Naming Campus Facilities:

**Andy '93 and Mara '93 Gloor Auditorium**  
Athletic Performance Center Auditorium

**Leahy Performance Center**  
Goggin Ice Arena Weight Room

**Joslin Student Senate Chambers**  
Armstrong Student Center 1062

**Miami Merger Study Room**  
Armstrong Student Center 1065

**Coogan Family Study Room**  
Armstrong Student Center 2071

**Ed and Louise Mahoney Group Study Room**  
Armstrong Student Center 2074

*Approved by the Board of Trustees  
September 15, 2017*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a long horizontal flourish extending to the right.

T. O. Pickerill II  
Secretary to the Board of Trustees



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September 15, 2017  
 Consent Calendar

### RESOLUTION R2018-03

BE IT RESOLVED: by the Board of Trustees that the below stated funds be allocated from unrestricted contributions to the Miami University Fund for the period July 1, 2017 to June 30, 2018:

#### University Division

Office of the President	\$	50,000
Academic Affairs	\$	43,250
Admissions	\$	150,000
University Advancement	\$	<u>178,230</u>
<b>Total</b>	\$	<u><u>421,480</u></u>

*Approved by the Board of Trustees  
 September 15, 2017*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II'.

*T. O. Pickerill II  
 Secretary to the Board of Trustees*

# SEPTEMBER 2017 BOARD OF TRUSTEES UPDATE



# NEW STAFF



## **Mark Taylor** *Chief Procurement Officer*

- University of Illinois
- General Electric
- Graduate of UC



## **Kim Tavares** *AVP of Alumni Relations*

- University Advancement since 2008
- Miami MBA, '12



# AGENDA



## Meaningful Connectivity & Connectedness





# \$1M NATIONAL SCIENCE FOUNDATION GRANTS



- Two grants totaling nearly \$1.1M
- Major Research Instrumentation Program
- Pulsed Electron Paramagnetic Resonance (EPR) Spectrometer
- Fluorescence Activated Cell Sorting (FACS)
- Both tools will enhance collaboration across campus and externally



# CONGRESSIONAL TESTIMONY



- U.S. House Committee on Small Business
- Rep Chabot, Chair; Rep Velazquez
- Education's role in Entrepreneurship
- Speaker Ryan (alum); Congress Members Renacci and Brooks (alums)
- Miami Students working/interning in DC





# CONVOCATION



- Most diverse class ever
- Hillbilly Elegy, by J.D. Vance
- Speaker – Stephen T. Williams, Mayor of Huntington, WV
- Focus on Community, Partnerships, & Town Gown Relationships
- Hosted us at home opener against Marshall



# INNOVATION VISITS



- Visited Purdue & ND on tour with Ohio Gov't and Higher Ed Leadership
- Understood short and long term progress in innovation and entrepreneurship at university
- Presented at IUC Retreat



# GINNY KIRSCH MEMORIAL HIGHWAY



- Brookfield, Ohio, Class of 1970
- Education Major and Cheerleader
- Vietnam, Donut Dolly
- Murdered 8-16-1970
- Presented at Dedication



# BIG DATA



## ZD Net Special Feature - *Five organizations that are using big data to power digital transformation*

- Chicago Cubs
- Zappos
- City of Las Vegas
- NY-Presbyterian Hospital
- **Miami University**



Michael Kabbaz - featured from Miami

# MIAMI/CINCINNATI PUBLIC PARTNERSHIP



- Access to highly talented & diverse students
- Program begins in middle school
- **Goal:** 8-10 students for 2018
- Aid to meet student need



*Laura Mitchell*

*New Superintendent of Cincinnati Schools*



# NOT IN OUR TOWN - MIAMI/OXFORD PARTNERSHIP



- NIOT Launched in 1995 in Billings, Montana
- Pledge to live through example & commit to end hate
- BGSU presentation at the Ohio Town & Gown Conference
- Hundreds signed pledge at the Community Picnic



# HONORARY DOCTORATES



## Lalati Bansal, 99

- More than 25 Books
- “Ammaji” or M



## Patricia Breen Lang

- First Generation
- Strong supporter Miami Grad Students



# TOWN AND GOWN CONFERENCE



- Miami/Oxford hosted
- Ohio's Second Ever
- Focus on:
  - Student Engagement
  - Economic Impact
  - High Risk Alcohol Consumption





# COACH ARA PARSEGHIAN



- Class of 1949 and 1954; Miami Coach 1951-1955; Cradle of Coaches
- Two Nat'l Championships at ND
- 3 grandchildren - Niemann-Pick C
- Ara Parseghian Medical Research Foundation (APMRF)
- Memorial for Coach
- September 29<sup>th</sup> joing event at ND (before our win on Saturday)



# MOVE IN DAY



- Thursday, August 17, 2017
- 3,864 Students
- 43 States
- 18 Countries
- ACT 28.3
- 16.9% Domestic Diverse Students
- 8.4% International students



# #MOVEINMIAMI DAY OF GIVING



- 4,341 Gifts in 20 hours and 21 minutes
- Record Breaking – 215% of overall goal
- \$1,373,310 raised



# CONSTITUTION DAY



- Hamilton Campus
- Naturalization Ceremony
- Citizenship and Democracy Week
- Department of Justice and Community Studies





# THANK YOU



## Looking forward to a fabulous year!

# ALTMAN INTERNSHIP PROGRAM



- Place in Cincinnati, Chicago and San Francisco
- Incredible experiences, all hands on deck
- More opportunities



**EXECUTIVE COMMITTEE of UNIVERSITY SENATE**

Shelly Jarrett Bromberg, Chair

Terri Barr, Chair-elect

University Senate Website: [www.miamioh.edu/senate/](http://www.miamioh.edu/senate/)

September 14, 2017

To: Board of Trustees, Academic and Student Affairs Committee  
 From: Shelly Jarrett Bromberg, Chair, Executive Committee of University Senate  
 RE: University Senate Report to Board of Trustees – September 14, 2017 Meeting

## Executive Committee of University Senate membership:

- Shelly Jarrett Bromberg, (Spanish and Portuguese), Chair
- Terri Barr, (Marketing), Chair-elect
- Helaine Alessio (Kinesiology and Health), at-large member
- Maggie Callaghan (Student Body President), undergraduate
- Caitlin Martin, graduate student
- Phyllis Callahan, Provost, Chair of University Senate
- Jeffrey Wanko, (Associate Provost), Secretary of University Senate
- Becky Sander (Executive Assistant for Admin Services), Recording Secretary

Dates University Schedule is scheduled to meet during the 2017-2018 academic year:

2017	2018
<b>August 28</b>	<b>January 29</b>
<b>September 11</b>	<b>February 12</b>
<b>September 25</b>	<b>February 26</b>
<b>October 9</b>	<b>March 12</b>
<b>October 23</b>	<b>April 2</b>
<b>November 6</b>	<b>April 9</b>
<b>November 20</b>	<b>April 16</b>
<b>December 4</b>	<b>April 23</b>
	<b>April 30 (tentative)</b>

At the final meeting of the 2016-2017 academic year, Senate confirmed appointments to standing and advisory committees of Senate and authorized Executive Committee to confirm additional nominations made through the summer and into the fall. The standing committees of Senate have broad responsibilities and conduct the continuing and regular business of the Senate; the advisory committees are charged with the responsibility to advise appropriate administrators and to report to University Senate on the state of the institution in the policy area for which the committee is responsible. The business of Senate is managed by the Executive committee. Special reports will be scheduled throughout the year to inform Senate of items of importance to the University.

The following are items of business Executive Committee anticipates that Senate will discuss during the 2017-2018 academic year:

- New degrees
- Academic Integrity Policy

cc: Provost Phyllis Callahan, Chair, University Senate  
 Shelly Jarrett Bromberg, Chair, Executive Committee of University Senate  
 Jeffrey Wanko, Secretary, University Senate  
 Becky Sander, Recording Secretary, University Senate





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September 15, 2017  
 Finance and Audit

### RESOLUTION R-2018-04

**PROVIDING FOR OPTIONAL REDEMPTION OF THE UNIVERSITY'S GENERAL RECEIPTS REVENUE BONDS, SERIES 2012 AND THE AUTHORIZATION, ISSUANCE AND SALE OF NOT TO EXCEED \$22,000,000 OF GENERAL RECEIPTS REVENUE AND REFUNDING BONDS, OF MIAMI UNIVERSITY, APPROVING A NINTH SUPPLEMENTAL TRUST AGREEMENT AND AUTHORIZING THE FISCAL OFFICER TO TAKE CERTAIN ACTIONS.**

WHEREAS, Resolution 2004-8 adopted by this Board on September 26, 2003 (the "General Bond Resolution"), and the Amended and Restated Trust Agreement dated as of October 1, 2003, as amended, by and between Miami University (the "University") and The Bank of New York Mellon Trust Company, N.A., as trustee (the "Trust Agreement") provide for the issuance from time to time of General Receipts Revenue Bonds of the University (the "Bonds"), with each issuance to be authorized by a Series Resolution adopted by the Board; and

WHEREAS, the General Bond Resolution was adopted and the Trust Agreement was authorized by the Board pursuant to the Act which authorizes the University to issue its Bonds to pay costs of certain capital facilities, defined as "auxiliary facilities," "education facilities" and "housing and dining facilities" in Section 3345.12 of the Revised Code and called "University Facilities" in the General Bond Resolution and in this Resolution; and

WHEREAS, Section 3345.12 of the Revised Code also authorizes the University to issue its Bonds to refund its previously issued Bonds; and

WHEREAS, the University has determined that it may be advantageous to either refund or redeem with the University's available funds the 2037 maturity of the University's General Receipts Revenue Bonds, Series 2012 (the "Series 2012 Bonds") on or after March 1, 2018 (the first date at which such bonds are callable); and

WHEREAS, such redemption of the 2037 maturity of the Series 2012 Bonds is sometimes referred to herein as the "Series 2012 Bond Prepayment"; and

WHEREAS, for the above purposes and to give it maximum flexibility, the University has determined to authorize the issuance of not to exceed \$22,000,000 in aggregate principal amount of General Receipts Revenue and Refunding Bonds, Series 2017/2018, as appropriate (the "Series 2017/2018 Bonds") to refund the 2037 maturity of the Series 2012 Bonds and to pay costs of issuance should it be in the best interests of the University to do so, as determined by the Fiscal Officer; and



WHEREAS, the Board determines that it is in the best interest of the University to provide for maximum flexibility in structuring the Series 2012 Bond Prepayment, and, therefore, has provided that certain terms of the Series 2017/2018 Bonds (if a refunding is determined to benefit the University by the Fiscal Officer) shall be determined in the Certificate of Award authorized pursuant to Section 5 hereof (the "Certificate of Award");

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF MIAMI UNIVERSITY, as follows:

**Section 1. Definitions and Interpretations.** Where used in this Resolution, in the Ninth Supplemental Trust Agreement and in the Certificate of Award, and in addition to words and terms defined elsewhere in this Resolution (including its preambles), the Ninth Supplemental Trust Agreement, the General Bond Resolution or the Trust Agreement, the following terms shall have the following meanings:

*"Act"* means Sections 3345.11 and 3345.12 of the Ohio Revised Code.

*"Annual Bond Service Charge"* for any Fiscal Year (as defined in the Trust Agreement) means, in connection with the Series 2017/2018 Bonds, an amount equal to the scheduled principal and interest due on the Series 2017/2018 Bonds in that Fiscal Year.

*"Bond Purchase Agreement"* means the Bond Purchase Agreement or similar agreement between the Original Purchaser and the University to be dated as of its date of execution.

*"Bond Year"* means the annual period relevant to the application of Section 148 of the Code to the Series 2017/2018 Bonds.

*"Certificate of Award"* means the Certificate of Award authorized by Section 5 hereof.

*"Code"* means the Internal Revenue Code of 1986, as amended, the regulations (whether proposed, temporary or final) under that Code or the statutory predecessor of that Code, and any amendments of, or successor provisions to, the foregoing and any official rulings, announcements, notices, procedures and judicial determinations regarding any of the foregoing, all as and to the extent applicable. Unless otherwise indicated, reference to a section of the Code includes that section and such applicable regulations, rulings, announcements, notices, procedures and determinations pertinent to that section.

*"Computation Date"* means:

- (i) (A) the last day of each Bond Year while the Series 2017/2018 Bonds are outstanding, and (B) the date on which the last Series 2017/2018 Bonds are retired, or
- (ii) such other date or dates elected by the University as may be permitted under the Code for computation of the Rebate Amount.

*"Debt Service"* means principal of and interest and any redemption premium on the Series 2017/2018 Bonds.

“*Delivery Date*” means the date on which the Series 2017/2018 Bonds are delivered to the Original Purchaser in exchange for payment.

“*Escrow Deposit Agreement*” means the Escrow Deposit Agreement between the University and the Escrow Trustee authorized pursuant to this Resolution, prepared in connection with the refunding of the Series 2012 Bonds.

“*Escrow Trustee*” means the Trustee acting as escrow trustee under the Escrow Deposit Agreement.

“*Excess Earnings*” means, as of each Computation Date, an amount determined in accordance with Section 148(f) of the Code equal to the sum of (i) plus (ii) where:

(i) is the excess of:

(a) the aggregate amount earned from the Issuance Date on all Nonpurpose Investments in which Gross Proceeds are invested (other than investments attributable to an excess described in this clause (i)), taking into account any gain or loss on the disposition of Nonpurpose Investments, over

(b) the amount which would have been earned if the amount of the Gross Proceeds invested in those Nonpurpose Investments (other than investments attributable to an excess described in this clause (i)) had been invested at a rate equal to the Yield on the Series 2017/2018 Bonds; and

(ii) is any income attributable to the excess described in clause (i), taking into account any gain or loss on the disposition of investments.

“*Fiscal Officer*” means the Senior Vice President for Finance and Business Services and Treasurer of Miami University or such other official of the University designated in writing as the Fiscal Officer.

“*General Counsel*” means the chief legal officer of the University.

“*Gross Proceeds*” means (i) Proceeds, (ii) Replacement Proceeds, and (iii) any other money, investments, securities, obligations or other assets that constitute “gross proceeds” for purposes of Section 148(f) of the Code as applied to the Series 2017/2018 Bonds, all until spent.

“*Interest Payment Dates*” means the first day of March and September in each year, commencing such date as may be provided in the Certificate of Award.

“*Investment Proceeds*” means any amounts actually or constructively received from investing Original Proceeds.

“*Investment Property*” means (i) “investment property” as defined in Section 148(b)(2) of the Code, including any security (within the meaning of Section 165(g)(2)(A) or (B)) of the Code, any obligation, any annuity contract, and any investment-type property. Investment Property does not include a Tax-Exempt Bond, except a Tax-Exempt Bond which is a “specified private activity

bond” as defined in Section 57(a)(5)(C) of the Code, the interest on which is an item of tax preference for purposes of the alternative minimum tax imposed on individuals and corporations, or (ii) qualified exempt investment, that is, a United States Treasury obligation - Demand Deposit State and Local Government Series.

“*Issuance Date*” means the date of physical delivery of the Series 2017/2018 Bonds by the University in exchange for the purchase price of the Series 2017/2018 Bonds.

“*Issue Price*” means the aggregate of the initial offering prices (including accrued interest and original issue discount and/or premium, if any) at which each maturity of the Series 2017/2018 Bonds was offered to the public (excluding bond houses, brokers and other intermediaries) and at which price or prices a substantial amount of each maturity of the Series 2017/2018 Bonds was sold to the public (other than to bond houses, brokers and other intermediaries).

“*Letter of Instructions*” means a letter addressed to the Trustee dated the Issuance Date and signed by the Fiscal Officer.

“*Ninth Supplemental Trust Agreement*” means the Ninth Supplemental Trust Agreement between the University and the Trustee, authorized pursuant to Section 7.01 of the Trust Agreement and this Resolution.

“*Nonpurpose Investments*” shall have the meaning ascribed to such term in Section 148 of the Code and shall mean any investment other than a Purpose Investment (which is an investment acquired in order to carry out the governmental purpose of the Series 2017/2018 Bonds.

“*Original Proceeds*” means Sales Proceeds and Investment Proceeds.

“*Original Purchaser*” means the investment banking firm, bank or other entity selected by the Fiscal Officer to be the initial purchaser of the Series 2017/2018 Bonds.

“*Proceeds*” means any Original Proceeds from the sale of the Series 2017/2018 Bonds and any Transferred Proceeds, as defined in Regulations 1.148-8(d)(2).

“*Purpose Investment*” means an investment acquired in order to carry out the governmental purpose of the Series 2017/2018 Bonds, which is (i) redemption of the 2037 maturity of the Series 2012 Bonds; and (ii) payment of a portion of the costs associated with such issuance.

“*Rebate Amount*” means the amount of Excess Earnings (excluding any amount earned on a Bona Fide Debt Service Fund) computed as of the most recent prior Computation Date in accordance with the requirements of Section 148(f) of the Code.

“*Sales Proceeds*” means the portion of the Issue Price received by the University upon the sale of the Series 2017/2018 Bonds (net of any Original Purchaser’s discount withheld from the Issue Price).

“*Securities Depository*” means initially The Depository Trust Company (a limited purpose trust company), New York, New York and thereafter any such entity to which the Trustee has no reasonable objection designated to act as a securities depository by the University.

“*Series 2012 Bonds*” means the University’s General Receipts Revenue Bonds, Series 2012.

“*Series 2017/2018 Bonds*” means the series of General Receipts Revenue and Refunding Bonds, Series 2018 authorized by this Resolution and issued pursuant to the Trust Agreement, as supplemented, this Resolution and the Certificate of Award.

“*Series 2018 Resolution*” or “*Resolution*” means this Resolution authorizing the issuance and sale of the Series 2017/2018 Bonds.

“*Sinking Fund Proceeds*” means amounts (including any investment income) treated as Proceeds of the Series 2017/2018 Bonds under the Code because they are accumulated in a sinking fund to pay Debt Service within the meaning of Treasury Regulations §1.103-13(g), but excluding amounts withdrawn therefrom.

“*Special Record Date*” means the date established by the Trustee in connection with the payment of any overdue interest on any Bond pursuant to Section 4(e)(ii) of this Resolution.

“*Tax-Exempt Bond*” means any obligation, or issue of obligations, the interest on which is, or is intended to be, excluded from gross income for federal income tax purposes within the meaning of Section 150 of the Code, and includes any investment treated as a “tax-exempt bond” for the applicable purpose of Section 148 of the Code.

“*Transferred Proceeds*” means any proceeds of a prior issue that become Proceeds of the Series 2017/2018 Bonds.

“*Trustee*” means The Bank of New York Mellon Trust Company, N.A., as successor to J.P. Morgan Trust Company, National Association as trustee under the Trust Agreement.

“*2018 University Facilities Costs of Issuance Fund*” or “*2018 Costs of Issuance Fund*” means the fund established by the University used to pay certain costs related to the issuance of the Series 2017/2018 Bonds.

“*Yield*” has the meaning assigned to it for purposes of Section 148 of the Code, and means that discount rate that, when used in computing the present value of all payments of principal and interest to be paid on an obligation, computed on the basis of a 360-day year and semiannual compounding, produces an amount equal to (i) the Issue Price in the case of the Series 2017/2018 Bonds, or (ii) the purchase price for Yield purposes in the case of Investment Property. The Yield on Investment Property in which Proceeds of the Series 2017/2018 Bonds are invested is computed on a basis consistent with the computation of Yield on the Series 2017/2018 Bonds.

The terms “state or local bonds, governmental unit”, “loan”, “private business use”, “net proceeds” and other terms relating to Code provisions used but not defined in this Section 12 shall have the meanings given to them for purposes of Sections 103, 141, 148 and 150 of the Code unless the context indicates another meaning. References in this section to Sections are, unless otherwise indicated, references to Code sections.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms “hereof,” “herein,” “hereby,” “hereto,” “hereunder,” and similar terms, mean this Resolution and the Ninth Supplemental Trust Agreement. References to sections, unless otherwise stated, are to sections of this Resolution.

**Section 2. Authority.** This Resolution is adopted pursuant to the General Bond Resolution, the Trust Agreement and the Act.

**Section 3. Authorization of Series 2012 Bond Prepayment and Designation and Purpose of Series 2017/2018 Bonds.** It is hereby declared to be necessary to cause the redemption of the 2037 maturity of the Series 2012 Bonds prior to maturity. To that end, the University may and the University is hereby authorized to cause such redemption either by the deposit of (a) its lawfully available funds, or (b) proceeds of the Series 2017/2018 Bonds. The determination of which method to use and whether to proceed with the Series 2012 Bond Prepayment will be made by the Fiscal Officer based on market conditions and other factors he believes are relevant. In the event the Fiscal Officer determines to use Series 2018 Bond proceeds to accomplish the Series 2012 Bond Prepayment, the University shall, issue, sell and deliver, as provided and authorized by this Resolution, General Receipts Bonds of the University, which shall be designated either “Miami University General Receipts Revenue and Refunding Bonds, Series 2017 or Series 2018” as appropriate, in the maximum original aggregate principal amount of not to exceed \$22,000,000 (the actual original aggregate principal amount to be as provided by the Certificate of Award), for the purpose of refunding the 2037 maturity of the Series 2012 Bonds and paying a portion of the costs associated with the issuance. For that purpose, the proceeds from the sale of the Series 2017/2018 Bonds shall be allocated and deposited as provided in Section 6 of this Resolution.

**Section 4. Terms and Provisions Applicable to the Series 2017/2018 Bonds.**

(a) **Form and Numbering.** The Series 2017/2018 Bonds shall be issued, unless otherwise subsequently provided in the Ninth Supplemental Trust Agreement entered into pursuant to the Trust Agreement, only in the form of fully registered Bonds, substantially in the form set forth in Exhibit A to the Ninth Supplemental Trust Agreement with such changes as may be necessary to reflect the terms of the Series 2017/2018 Bonds set forth in the Certificate of Award. The Series 2017/2018 Bonds shall be fully registered and numbered as determined by the Fiscal Officer in such manner as to distinguish each Series 2017/2018 Bond from each other Series 2017/2018 Bond.

The Series 2017/2018 Bonds may be registered in the name of either the Original Purchaser or a Securities Depository to be held in a book entry system and the Series 2017/2018 Bonds as such shall be transferable or exchangeable in accordance with Section 2.06 of the Trust Agreement, provided, however that so long as a book entry system is used for the Series 2017/2018 Bonds, they may only be transferred to another Securities Depository or to another nominee of a Securities Depository without further action by the University pursuant to subparagraph (e)(iii) of this Section. Notwithstanding Section 2.06 of the Trust Agreement, the University may, and may require the Trustee to, transfer the Series 2017/2018 Bonds from one Securities Depository to another Securities Depository at any time.

(b) Terms.

(i) Denomination and Dates. The Series 2017/2018 Bonds shall be issued in such denominations as set forth in the Certificate of Award and shall be dated as of the Delivery Date or such other date as may be provided in the Certificate of Award. Each Series 2017/2018 Bond shall have only one principal maturity date, except for interim certificates or receipts which may be issued pending preparation of definitive Series 2017/2018 Bonds.

(ii) Interest. The Series 2017/2018 Bonds shall bear interest from the later of (i) their date or (ii) the most recent date to which interest has been paid or provided for, payable on the Interest Payment Dates at the respective rates per annum set forth in the Certificate of Award.

(iii) Maturities. The Series 2017/2018 Bonds shall mature on March 1 and/or September 1 in the years and in the principal amounts as provided in the Certificate of Award, with the initial maturity and final maturity as set forth in section (c) below.

(iv) Prior Redemption.

(A) The Series 2017/2018 Bonds may be subject to redemption at the option of the University prior to their stated maturities on the redemption dates and at the redemption prices specified in the Certificate of Award. The Fiscal Officer may determine in the Certificate of Award that some or all of the Series 2017/2018 Bonds are not to be callable prior to stated maturity. The Fiscal Officer further may determine in the Certificate of Award that a premium shall be payable to the bondholder upon early redemption of a Series 2017/2018 Bond and that such premium may be calculated in a manner to make the bondholder whole for the loss of the investment or may be calculated as a percentage of the principal amount to be redeemed.

(B) The Series 2017/2018 Bonds of one or more maturities may be subject to mandatory redemption pursuant to mandatory sinking fund requirements by the University at a redemption price equal to 100% of the principal amount redeemed, plus accrued interest to the date of redemption, on March 1 and/or September 1 in the years and in the principal amounts provided in the Certificate of Award.

(c) Maturities: Bond Service Charges. The first maturity or mandatory sinking fund payment and the final maturity of the Series 2017/2018 Bonds shall not be later than the dates specified in the Certificate of Award. Principal shall be payable in each year from the first maturity or mandatory sinking fund payment year to the final maturity year either at stated maturity or pursuant to mandatory sinking fund requirements. The weighted average interest rate on all the Series 2017/2018 Bonds shall not exceed 5% per annum. Annual Bond Service Charges on all the Series 2017/2018 Bonds shall be in accordance with the Certificate of Award.

(d) Redemption Prior to Maturity.

(i) If fewer than all of the outstanding Series 2017/2018 Bonds are called for optional redemption at one time, the Series 2017/2018 Bonds to be called shall be designated by the Fiscal Officer in his sole discretion and in any manner the Fiscal Officer determines, without regard to the order of their maturities or their interest rates. If fewer than all of the outstanding Series 2017/2018 Bonds of one maturity and interest rate are to be called for redemption, the selection of the Series 2017/2018 Bonds, or portions of those Series 2017/2018 Bonds (in integral multiples of \$5,000), of that maturity to be called for redemption shall be made in the manner provided in the Ninth Supplemental Trust Agreement. If optional redemption of any Series 2017/2018 Bonds at a redemption price above 100% of the principal amount to be redeemed is to take place on any applicable mandatory sinking fund redemption date, the selection of the Series 2017/2018 Bonds to be optionally redeemed shall be selected prior to the selection of the Series 2017/2018 Bonds to be redeemed by mandatory sinking fund redemption.

(ii) Notice of call for redemption of Series 2017/2018 Bonds, setting forth the information provided for in Section 3.03 of the Trust Agreement, shall be given by the Trustee on behalf of the University. Failure to receive notice by mailing, or any defect in that notice, as to any Series 2017/2018 Bond shall not affect the validity of the proceedings for the redemption of any other Series 2017/2018 Bond.

(e) Places and Manner of Payment and Paying Agents.

(i) The principal of and any redemption premium on Series 2017/2018 Bonds shall be payable when due only to the registered owners, upon presentation and surrender of the Series 2017/2018 Bonds at the principal corporate trust office of the Trustee, unless provided otherwise in the Ninth Supplemental Trust Agreement.

(ii) Interest on any Series 2017/2018 Bond due on each Interest Payment Date shall be payable by check or draft which the Trustee shall cause to be mailed on the Interest Payment Date to the person who is the registered owner of the Bond (or one or more predecessor Bonds) at the close of business on the Regular Record Date applicable to that Interest Payment Date, at the address then appearing on the Register. If and to any extent, however, that the University shall make neither payment nor provision for payment of interest on any Series 2017/2018 Bond on any Interest Payment Date, that interest shall cease to be payable to the person who was the registered owner of that Bond (or of one or more predecessor Bonds) as of the applicable Regular Record Date; when moneys become available for payment of that interest the Trustee shall, subject to Section 2.05 of the Trust Agreement, establish a Special Record Date for the payment of that interest which shall be not more than 15 or fewer than 10 days prior to the date of the proposed payment, and the Trustee shall cause notice of the proposed payment and of the Special Record Date to be mailed to the person who is the registered owner of that Bond on a date not fewer than 10 days prior to the Special Record Date, at the address as then appears on the Register, and thereafter that interest shall be payable to the person who is the registered owner of that Bond (or a predecessor Bond) at the close of business on the Special Record Date.

(iii) Notwithstanding any other provision of this Resolution or any provision of the General Bond Resolution, the Trust Agreement, the Ninth Supplemental Trust Agreement or any Series 2017/2018 Bond to the contrary, with the written approval of the University, the Trustee may enter into an agreement with a Securities Depository, or the nominee of a Securities Depository that is the registered owner of a Series 2017/2018 Bond in the custody of that Securities Depository providing for making all payments to that registered owner of principal of and interest and any premium on that Series 2017/2018 Bond or any portion of that Series 2017/2018 Bond (other than any payment of its entire unpaid principal amount) at a place and in a manner (including wire transfer of federal funds) other than as provided above in this Resolution, without prior presentation or surrender of the Series 2017/2018 Bond, upon any conditions which shall be satisfactory to the Trustee and the University. That payment in any event shall be made to the person who is the registered owner of that Series 2017/2018 Bond on the date that principal and premium is due, or, with respect to the payment of interest, as of the applicable Regular Record Date or Special Record Date or other date agreed upon, as the case may be. The Trustee will furnish a copy of each of those agreements, certified to be correct by an officer of the Trustee, to other authenticating agents and paying agents for Series 2017/2018 Bonds, if any, and to the University. Any payment of principal, premium, or interest pursuant to such an agreement shall constitute payment thereof pursuant to, and for all purposes of, this Resolution and the Ninth Supplemental Trust Agreement.

(iv) Alternate Paying Agents may be designated in the Certificate of Award by the Fiscal Officer.

(f) Execution and Authentication. The Series 2017/2018 Bonds shall be executed and authenticated in the manner provided in the Trust Agreement. Alternate Authenticating Agents may be designated by the Fiscal Officer in the Certificate of Award.

#### **Section 5. Series 2012 Bond Prepayment; Sale of Series 2017/2018 Bonds.**

(a) General. The Fiscal Officer is authorized to determine:

(i) whether to proceed with the Series 2012 Bond Prepayment, and, if so, by a deposit of the University's lawfully available funds, the deposit of the proceeds of the Series 2018 Bonds, or a combination of the two;

(ii) the principal amount of Series 2017/2018 Bonds to be issued provided that the aggregate amount of Series 2017/2018 Bonds shall not to exceed \$22,000,000;

(iii) the interest rates on the Series 2017/2018 Bonds;

(iv) the amount of any original issue discount and/or premium on the Series 2017/2018 Bonds;

(v) the maturities of the Series 2017/2018 Bonds, including mandatory sinking fund payment amounts, as limited by Section 4(c) herein;



(vi) the optional and mandatory redemption dates, if any, and redemption prices for the Series 2017/2018 Bonds; and

(vii) the purchase price for the Series 2017/2018 Bonds.

The Series 2017/2018 Bonds shall be sold by the Fiscal Officer to the Original Purchaser on such terms not inconsistent with this Resolution as are provided in the Certificate of Award and the Bond Purchase Agreement.

The Fiscal Officer is authorized and directed to execute the Certificate of Award and the Bond Purchase Agreement, in order to provide for the definitive terms and terms of sale of the Series 2017/2018 Bonds as provided in this Resolution, and to award and provide for sale of the Series 2017/2018 Bonds to the Original Purchaser. The Bond Purchase Agreement shall not be materially adverse to the University as shall be approved by the Fiscal Officer, his execution of the Bond Purchase Agreement to constitute conclusive approval of any such changes on behalf of the University. The Certificate of Award shall be incorporated in and form a part of the Ninth Supplemental Trust Agreement.

(b) Official Statement. The Fiscal Officer is authorized and directed, on behalf of the University, and in his official capacity, to prepare or cause to be prepared, if the Fiscal Officer determines that it is necessary, a preliminary official statement relating to the original issuance of the Series 2017/2018 Bonds; to determine, and to certify or otherwise represent, when such preliminary official statement is “deemed final” for purposes of Securities and Exchange Commission Rule 15c2-12(b)(1); and to use and distribute, or authorize the use and distribution of such preliminary official statement in connection with the original issuance of the Series 2017/2018 Bonds until an official statement is prepared. All actions previously taken by the Fiscal Officer in this regard relating to a preliminary official statement are hereby approved, ratified and confirmed.

The Fiscal Officer is further authorized and directed, on behalf of the University, and in his official capacity, to prepare or cause to be prepared, if the Fiscal Officer determines that it is necessary, an official statement, and any necessary supplements thereto, relating to the original issuance of the Series 2017/2018 Bonds; to determine, and to certify or otherwise represent, when such official statement is a final official statement for purposes of Securities and Exchange Commission Rule 15c2-12(b)(3) and (4); to use and distribute, or authorize the use and distribution of such official statement, and any supplements thereto, in connection with the sale of the Series 2017/2018 Bonds; and to sign and deliver the official statement.

The Fiscal Officer is further authorized and directed, on behalf of the University, and in his official capacity, to sign and deliver such certificates in connection with the accuracy of the preliminary official and the final official statements and any supplements thereto as may, in his judgment, be necessary or appropriate.

(c) Further Authorization. The Fiscal Officer is further authorized and directed, on behalf of the University, and in his official capacity, to sign and deliver on the Issuance Date, such other certificates and documents as may be reasonably necessary in the opinion of Bond Counsel to complete the sale of the Series 2017/2018 Bonds. The General Counsel in her official capacity

is hereby authorized and directed to sign and deliver on the Issuance Date a legal opinion in form and substance acceptable to Bond Counsel.

**Section 6. Allocation of Proceeds of Series 2017/2018 Bonds.**

(a) Allocation. All University funds to be used for the Series 2012 Bond Prepayment and the proceeds from the sale of the Series 2017/2018 Bonds shall be received and receipted for by the Fiscal Officer or by his authorized representative for that purpose, and shall be allocated, deposited and credited as follows:

(i) To the Bond Service Account in the Bond Service Fund, any portion of the proceeds representing accrued interest, if any;

(ii) To the 2018 Costs of Issuance Fund an amount, to be determined by the Fiscal Officer, to pay the costs of issuance of the Series 2017/2018 Bonds; and

(iii) To the appropriate account created in the Escrow Deposit Agreement (the "Refunding Account") to be applied to the refunding of the Series 2012 Bonds.

(b) 2018 Costs of Issuance Fund.

(i) The 2018 Costs of Issuance Fund shall be held by the University in a separate deposit account or accounts set up in a bank or banks that are members of the Federal Deposit Insurance Corporation, and used to pay costs of issuance of the Series 2017/2018 Bonds that constitute "costs of facilities" as defined in the Act (the "Costs of Issuance").

(ii) The Fiscal Officer shall apply the 2018 Costs of Issuance Fund pursuant to the provisions of this Section 6 to the payment of the Costs of Issuance, including, without limitation, the reimbursement of the University for moneys heretofore advanced to pay Costs of Issuance in anticipation of the issuance of the Series 2017/2018 Bonds.

(iii) Moneys to the credit of the 2018 Costs of Issuance Fund, pending their application as above set forth, shall be subject to a lien and charge in favor of the holders of the Series 2017/2018 Bonds, and the University covenants that it will not cause or permit to be paid from the 2018 Costs of Issuance Fund any moneys except in compliance with the provisions of this Resolution, the Trust Agreement and the Ninth Supplemental Trust Agreement.

(iv) Moneys on deposit in the 2018 Costs of Issuance Fund may be invested by or at the direction of the Fiscal Officer in Eligible Investments (as defined in the Ninth Supplemental Trust Agreement) maturing or redeemable at the option of the holder prior to the time needed for the purposes thereof. The investments and the proceeds of their sale shall constitute part of the 2018 Costs of Issuance Fund, and earnings from any of those investments shall be credited to the 2018 Costs of Issuance Fund. The investments may be sold, exchanged or collected from time to time by or at the direction of the Fiscal Officer.

(v) Any balance remaining in the 2018 Costs of Issuance Fund after the payment of all Costs of Issuance has been accomplished or provided for to the satisfaction of the University shall be deposited in the Bond Service Account and used for payment of interest on the Series 2017/2018 Bonds.

(c) Refunding Account.

(i) The Refunding Account shall be held by the Escrow Trustee and invested and used as set forth in the Escrow Deposit Agreement.

**Section 7. Tax Covenants; Rebate Fund.**

(a) Covenants. The University hereby covenants that:

(i) It will restrict the use of the proceeds of the Series 2017/2018 Bonds in such manner and to such extent, if any, as may be necessary so that the Series 2017/2018 Bonds will not constitute arbitrage bonds under Section 148 of the Code. The Fiscal Officer, or any other officer of the University having responsibility for the issuance of the Series 2017/2018 Bonds, alone or in conjunction with any other officer or employee of or any consultant to the University, shall give an appropriate certificate of the University, for inclusion in the transcript of proceedings for the Series 2017/2018 Bonds, setting forth the reasonable expectations of the University regarding the amount and use of all the proceeds of the Series 2017/2018 Bonds, the facts, circumstances and estimates on which they are based, and other facts and circumstances relevant to the tax treatment of the interest on the Series 2017/2018 Bonds.

(ii) It (a) will take or cause to be taken such actions that may be required of it for the Series 2017/2018 Bonds to be and remain Tax-Exempt Bonds at the time of their delivery to the Original Purchaser, and (b) will not take or authorize to be taken any actions that would adversely affect that status under the Code, and that it, or persons acting for it, will, among other acts of compliance, (1) apply the proceeds of the Series 2017/2018 Bonds to the governmental purpose of the borrowing, (2) restrict the yield on investment property acquired with those proceeds, (3) make timely rebate payments to the federal government, (4) maintain books and records and make calculations and reports, and (5) refrain from certain uses of those proceeds, all in such manner and to the extent necessary to assure such exclusion of that interest under the Code. The Fiscal Officer and other appropriate officers are authorized and directed to take any and all actions, make calculations and rebate payments to the federal government, and make or give reports and certifications, as may be appropriate to assure such exclusion of that interest.

(b) Rebate Fund. There is hereby created the Series 2017/2018 Bonds Rebate Fund (the Rebate Fund), to be in the custody of the Trustee, which shall be continuously invested in Eligible Investments by the Trustee at the oral direction (confirmed in writing) of the Fiscal Officer. The Rebate Fund shall be held, administered and disposed of in accordance with the provisions of the Ninth Supplemental Trust Agreement. Amounts credited to the Rebate Fund are not General Receipts and shall be free and clear of any lien under the Ninth Supplemental Trust Agreement or under the Trust Agreement.

**Section 8. Credit Enhancement; Escrow Deposit Agreement; Other Agreements.** If he determines it to be in the best interest of the University in order to achieve maximum cost savings on the Series 2017/2018 Bonds, the Fiscal Officer may obtain credit enhancement for all or any portion of the Series 2017/2018 Bonds.

The Fiscal Officer is authorized to enter into such agreements and to make such changes to the Ninth Supplemental Trust Agreement and the Series 2017/2018 Bond form as may be required in connection with such credit enhancement. The Fiscal Officer is further authorized to enter into such agreements and execute such certificates as may be required in connection with the issuance, sale and delivery of the Series 2017/2018 Bonds.

The Fiscal Officer is authorized and directed to execute and deliver to the Escrow Trustee, in the name of and on behalf of the University, an Escrow Deposit Agreement in connection with the refunding of the Series 2012 Bonds.

**Section 9. Ninth Supplemental Trust Agreement.** The Chairman of the Board or the President of the University, and the Fiscal Officer, or any one or more of them, are authorized and directed to execute and deliver to the Trustee, in the name of and on behalf of the University, and the Secretary to the Board is authorized and directed to attest, a Ninth Supplemental Trust Agreement pursuant to the Trust Agreement and in connection with the issuance of the Series 2017/2018 Bonds.

**Section 10. Open Meeting.** It is found and determined that all formal actions of this Board concerning and relating to the adoption of this Resolution were taken in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in those formal actions were taken in meetings open to the public, in full compliance with applicable legal requirements including Section 121.22 of the Revised Code.

BOARD OF TRUSTEES OF MIAMI  
UNIVERSITY

By: 

Theodore O. Pickerill  
Secretary to the Board of Trustees

Adopted: September 15, 2017

I attest that this is a true and accurate copy of the original resolution R-2018-04 passed by the Miami University Board of Trustees on September 15, 2017 and remains in effect.



Theodore O. Pickerill  
Secretary to the Board of Trustees  
September 15, 2017

# Board of Trustees

## September 2017



MIAMI UNIVERSITY

# University Advancement Report

**Tom Herbert, J.D.**

Senior Vice President, University Advancement  
President, Miami University Foundation



MIAMI UNIVERSITY

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# Topics

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- » FY'17 Fundraising Update
- » Current Campaigns Update
- » Comprehensive Campaign Planning Update

# FY'17 Fundraising Update

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# FY'17 Fundraising Update

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- » Fundraising Progress
  - » FY'17: \$98.5 million
    - » Highest total in Miami history
    - » Next highest: \$81.6 million in FY'05

# Current Campaigns Update

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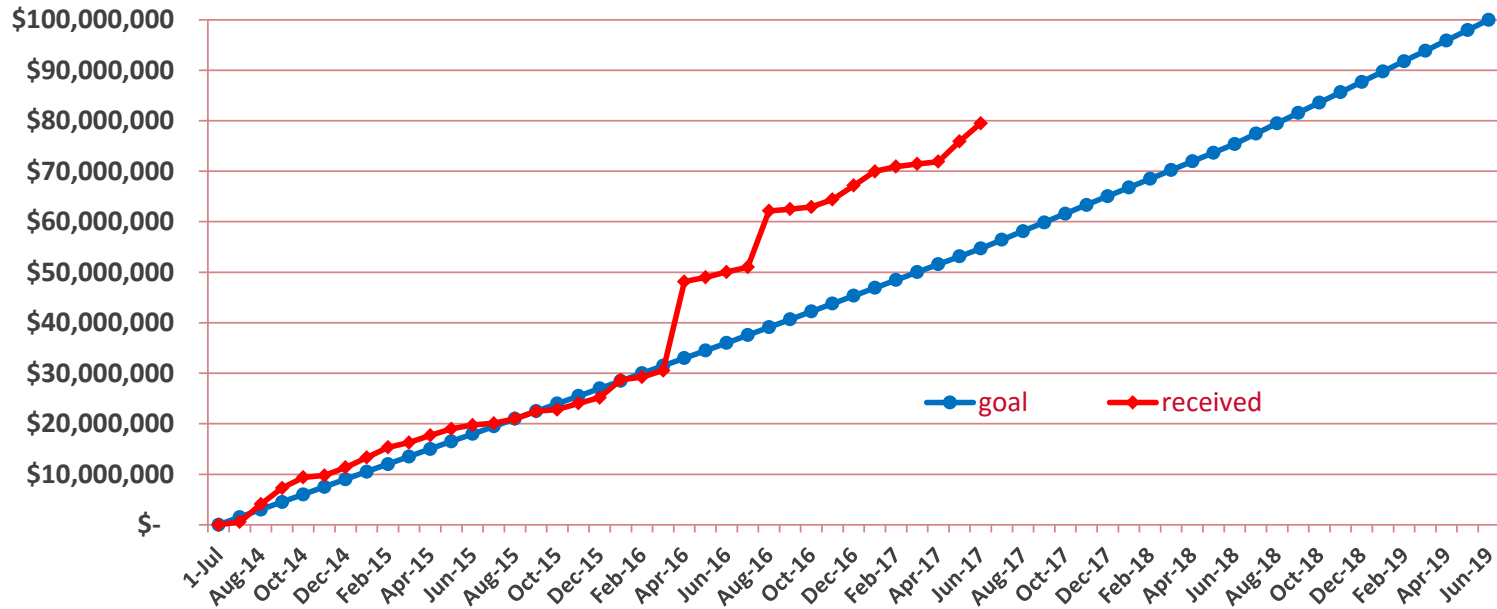


# Miami Promise Scholarship Campaign Goals

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- » FY'15: \$18.0 million -- \$19.8 million raised
- » FY'16: \$18.0 million -- \$30.3 million raised
- » FY'17: \$18.7 million -- \$29.4 million raised
- » FY'18: \$20.7 million
- » FY'19: \$24.6 million

# Miami Promise Scholarship Campaign



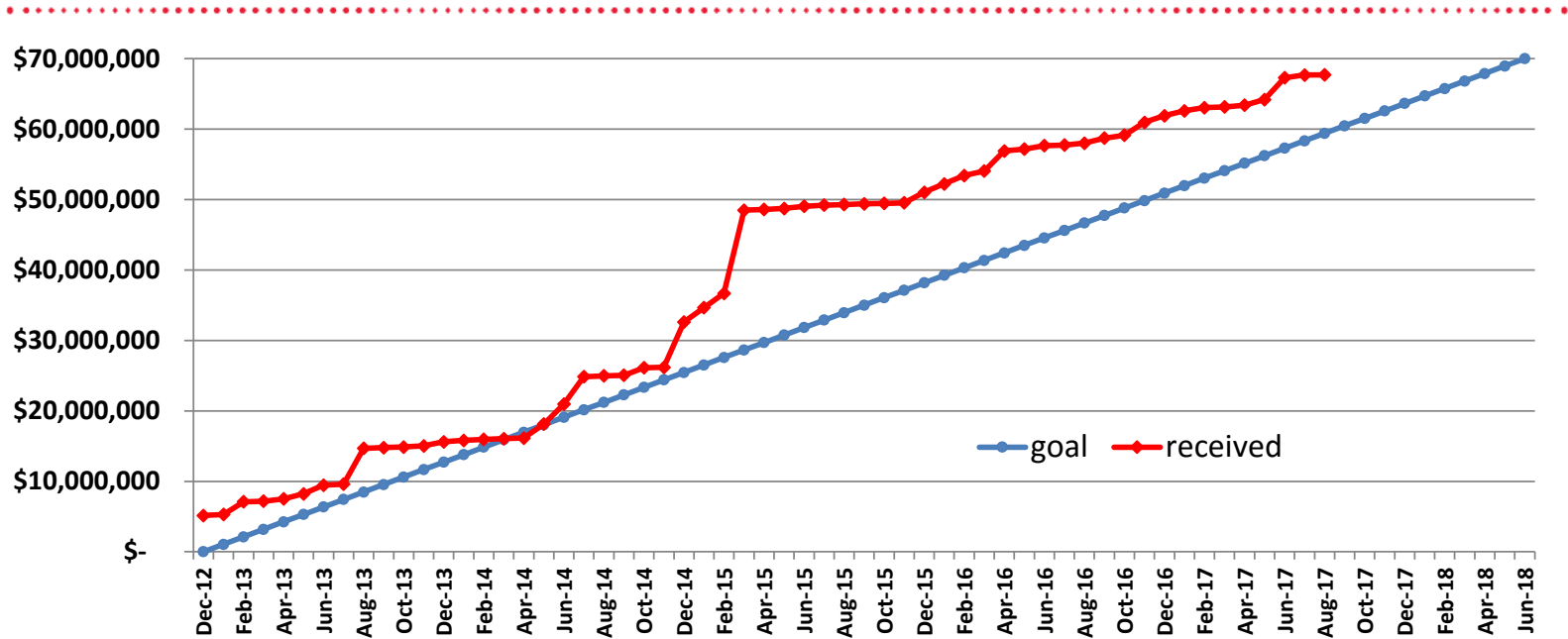
# Graduating Champions Campaign

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- » \$70 million adjusted campaign goal
- » Raised: \$67.7 million to date



# Graduating Champions Campaign



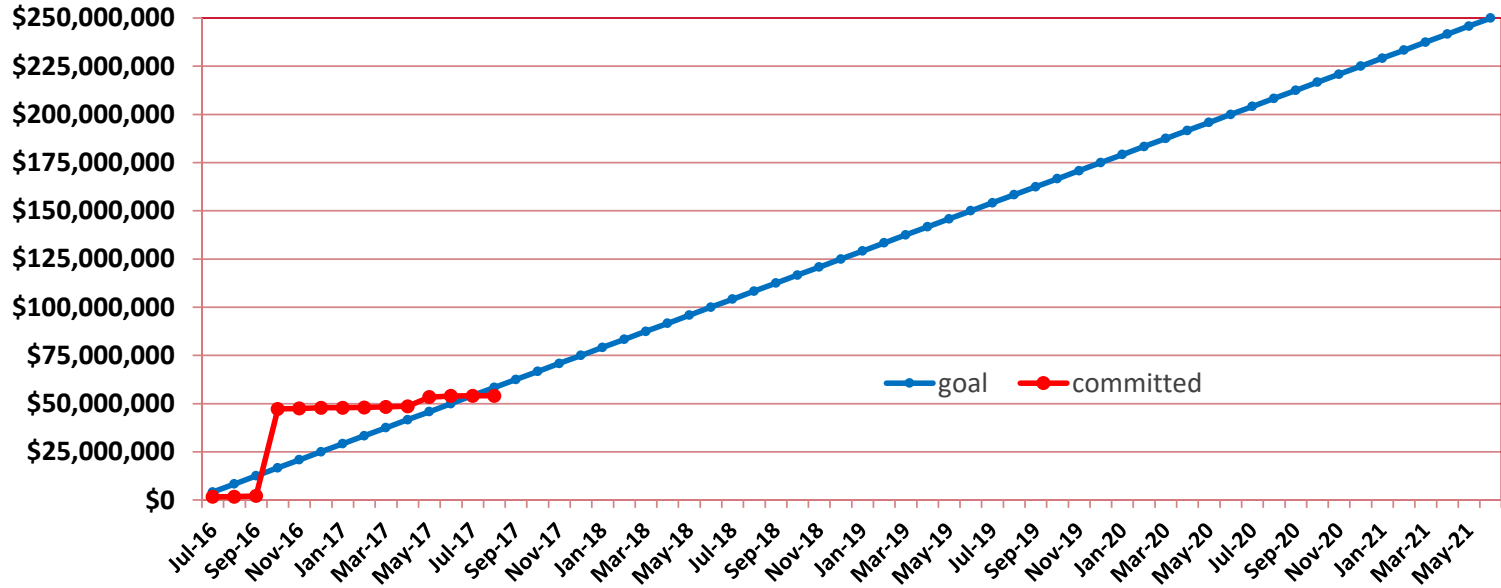
# Farmer School of Business Campaign

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- » Goal: \$250 million
- » Raised to date: \$54.1 million



# Farmer School of Business Campaign





# The Humanities Center

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- » Fundraising target: \$1.5 million (NEH Challenge Grant, by July '19)
- » Raised FY'16 goal, for \$150,000 match
- » Raised FY'17 goal, for \$175,000 match
- » Total raised since challenge began: \$1,259,441

# ***“Niche” Campaigns – Catalyzing Momentum***

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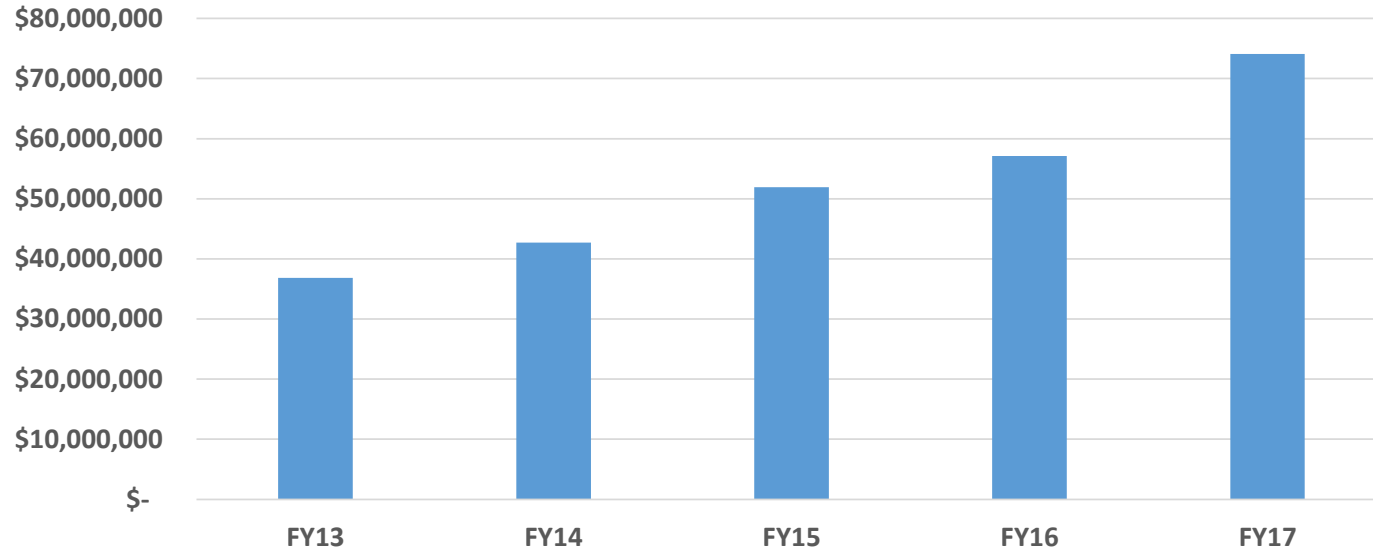
- » Match the Promise - \$100 million
- » Graduating Champions - \$70 million
- » Farmer School of Business - \$250 million

# “Niche” Campaigns – Catalyzing Momentum

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- » Three-year rolling averages:
  - FY'13: \$36.8 million
  - FY'14: \$42.7 million
  - FY'15: \$51.9 million
  - FY'16: \$57.1 million
  - FY'17: \$74.1 million

# Three-year rolling averages



# Comprehensive Campaign Planning

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# Comprehensive Campaign Planning

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- » Initial hires in process
- » Search firm engaged
- » Additional space being prepared
- » **Beginning to consider volunteer structures**



# Thank you!

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BOARD OF TRUSTEES  
ROUBEUSH HALL ROOM 212  
OXFORD, OHIO 45056  
(513) 529-6225 MAIN  
(513) 529-3911 FAX  
WWW.MIAMIOH.EDU

Other Business  
September 15, 2017

RESOLUTION R2018-05

BE IT RESOLVED: that the Board of Trustees hereby approves an Academic Year 2017-2018 salary of \$509,850 for President Gregory Crawford, and an annual bonus payment of \$75,000, to be paid as a lump sum bonus.

*Approved by the Board of Trustees  
September 15, 2016*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a long horizontal flourish extending to the right.

T. O. Pickerill II  
Secretary to the Board of Trustees



BOARD OF TRUSTEES  
ROUDEBUSH HALL ROOM 212  
OXFORD, OHIO 45056  
(513) 529-6225 MAIN  
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Other Business  
September 15, 2017

RESOLUTION R2018-06

BE IT RESOLVED: that the Board of Trustees hereby approves an Academic Year 2017-2018 salary of \$31,621 for Adjunct Professor of Physics and Miami Ambassador Dr. Renate Crawford.

*Approved by the Board of Trustees  
September 15, 2017*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a horizontal line extending to the right.

T. O. Pickerill II  
Secretary to the Board of Trustees