

MIAMI UNIVERSITY
BOARD OF TRUSTEES
Minutes of the Board of Trustees Meeting
Oxford Campus, Marcum Conference Center, Rooms 180-186
Friday, June 23, 2017

The Secretary to the Board of Trustees confirms that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice was given prior to holding this meeting of the Board of Trustees.

The meeting was called to order at 9:00 a.m. in the Marcum Conference Center, on the Oxford Campus with the Board Chair, Mr. Mark Ridenour, presiding. The roll was called with a majority of Trustees present, constituting a quorum. In addition to the Board members; President Greg Crawford, Provost Phyllis Callahan, Senior Vice Presidents David Creamer, and Tom Herbert, and Vice Presidents Jayne Brownell, Michael Kabbaz and Peter Natale were also present; as were; Robin Parker, General Counsel; and Ted Pickerill Secretary to the Board of Trustees. Members of the faculty, staff, student body and community were also in attendance.

Present: John W. Altman (National Trustee) Jagdish K. Bhati David H. Budig Robert E. Coletti (National Trustee) C. Michael Gooden (National Trustee) Thomas W. Gunlock Terry Hershey (National Trustee)	Hallie Jankura (Student Trustee) Dennis Lieberman John C. Pascoe Diane Perlmutter (National Trustee) Mark E. Ridenour Robert W. Shroder
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Absent: Alexandra Boster (Student Trustee)
 Sandra D. Collins
 Rodrick Robinson

Comments from the Public

There were no requests to address the Board.

Public Study Session

Amended Agenda

It was proposed that the agenda be amended to allow Vice Chancellor Cates to address the Board following his arrival later in the morning, during the Business Session. Additional amendments included changing the start date for Dr. Robert Rollins tenure to July 1, 2017, and adding consideration for the reappointment of National Trustees Coletti and Perlmutter during Other Business.

Trustee Shroder moved, Trustee Budig seconded and by unanimous voice vote the agenda was amended.

Intercollegiate Athletics Annual Update

Athletic Director David Saylor updated the Board regarding Intercollegiate Athletics. He informed them of major staff changes, Mid-American Conference revenues and exposure, ICA accomplishments, graduation rates, community and campus engagement, Title IX and gender equity, and the Graduating Champions capital campaign.

AD Saylor stated that the MAC's representation in a BCS bowl had a six figure impact for all MAC members, and that total review to the MAC – overall and per university, exceeded that of all other Group of Five conference for 2016-2017.

He also reported that Football was the MAC East co-champion for the year, Volleyball was the regular season champion, and that women's swimming and diving, men's swimming, women's track and field, and men's track and field each had individual MAC champions, with diver Pei Lin finishing second nationally at the NCAA finals. Other national awards included runner Andrew Dusing being named a first team All-American, with field hockey player Carla Romagosa along with javelinist Danielle Collier also named All-Americans.

Academic accomplishments included a Fall GPA of 3.26 and Spring GPA of 3.301, with 17 of 19 programs having a GPA above 3.00 and with 37 student athletes in the Fall, and 40 in the Spring earning a perfect 4.0 semester GPA. Miami's total federal graduation rate led the MAC at 76%.

Athletic Director Saylor's presentation is included as Attachment A.

Public Business Session

Approval of Prior Meeting Minutes

Trustee Bhati moved, Trustee Pascoe seconded, and by voice vote, the minutes of the prior meeting of the Board of Trustees were unanimously approved.

Consent Calendar

Note: All resolutions from the Consent Calendar are included as Attachment B

Resolutions on the Consent Calendar for consideration:

- Designation of Emerita/Emeritus
- Award of Tenure
- Change of Title
- Campus Naming
- Appointment of Treasurer

- Appointment of Associate Treasurer
- Honorary Degree, Bansal
- Honorary Degree, Lang

Trustee Bhati moved, Trustee Budig seconded, and by voice vote, the resolutions presented on the Consent Calendar were unanimously approved.

Comments by the Chair

Chair Mark Ridenour relayed the following information:

Good morning and welcome to this meeting of the Miami University Board of Trustees and the final meeting for this fiscal year. David Sayler, thank you, we always enjoy hearing of our athletes' exceptional academic success, making Miami, a University, that is truly Graduating Champions. We look forward to welcoming and hearing from Vice Chancellor Cates later in the meeting.

Much has occurred since our last meeting. I would like to begin by recognizing three people who have served Miami University and particularly this Board of Trustees faithfully and diligently for many, many years.

The Chair then praised Ray Mock, Assistant Vice President for Alumni Affairs; John Moore, IT Support Analyst and director of the Board's AV services; and Amy Wentzell, who served nearly a decade as the Board Secretary's assistant. Ray and John were retiring and Amy was returning to her event and catering roots to assume duties working directly with Miami's head of catering.

The Chair wished them the very best and presented each individually with letters of appreciation signed by the Board. Ray, John and Amy thanked the Board and spoke of how rewarding it has been to be a part of Miami University. A cake was then shared in their honor.

Following the presentations, the Chair continued his remarks.

I would now like to feature a significant statewide event that has found a new, and we hope...very long-lasting, home here at Miami University. It is the American Legion Buckeye Boys State. I imagine many of you may have attended. While I did not personally attend, my son was able to participate in this rewarding experience; so as a parent, I know how incredible this opportunity is for these future leaders of our State and nation. It is a weeklong event for over 1,200 of the very best and brightest high school students in the state. These young men learn firsthand about the workings of all levels of state and local government, run for offices, deal with budgets and meet new friends.

President Crawford attended and spoke at the opening ceremony, and the next day Governor Kasich also addressed the group. Founded in 1936, the Ohio Boys State program is the largest in the nation, with attendees from over 600 Ohio High Schools, and we are proud that they selected Miami University, and our wonderful Oxford Campus, as their new home.

When I was here last weekend for Alumni Weekend, I did a double take driving down the street as I recognized an American Legion member from my son's experience. I did a U-turn in front of The Farmer School and in my typical fashion stopped and had a very nice chat with several Legionnaires. They were thrilled to be here and made multiple comments about the campus and our facilities.

I'd also like to highlight a new Ohio Historical Marker on campus. It was unveiled Wednesday and marks the location of "The Poet's Shack," the rustic writing studio of poet Percy MacKaye, the nation's very first writer-in-residence at a university. Percy held this position from 1920-1924. Percy was friends with Robert Frost who lauded Percy for advocating fellowships for poets at other universities. While in residence, Percy wrote the Trees of Miami, one of our favorites. I'd also like to highlight that the journey towards formal recognition of Percy MacKaye and the "Shack" began and was made possible through the exceptional efforts and support from one of our own, Trustee John Altman - a true champion of the Arts, and his foundation. Miamians throughout the world thank you. This marker is the sixth on campus and the ninth in Oxford. I invite everyone to walk over to Bishop Woods some time, and view the marker and think about the "trees."

In the spirit of Poets, I think it is most appropriate to recognize a new Miami poet, Quentin Russel who was the winner of a Goldman Prize. As the winner of the 2017 Joanna Jackson Goldman Memorial Prize, Quentin will spend this upcoming year teaching poetry in after school programs to local high school students. This \$30,000 award allows postgraduate students to explore independently designed research projects, to advance scholarship, journalism, or the Arts.

Some of you might recall John and I attempting to rekindle and channel the Miami Poets Society at Dr. Hodge's going away party last year. John, we will have to work another performance one of these days.

In addition to the Arts, there are also opportunities for programs and certifications in the STEM fields. Six Sigma is a popular methodology to analyze data to solve or minimize flaws in processes and was created by General Electric. At Miami, faculty John Richter, Carter Hamilton, and Tim Cameron created a program whereby Miami engineering students could become Six Sigma Green Belts while still in college. The program blends coursework, and independent study, that requires working through real-world Six Sigma applications, followed by an examination to receive their certification. This is an exceptional example of our dedicated faculty and their commitment to advancing our engineering students in this case, giving them early real world skills that are invaluable.

I'd also like to highlight a wonderful group on Miami's campus and on many campuses worldwide - Hillel International, the largest Jewish campus organization in the world. Hillel is an organization and a place where students arriving at college for the first time, and those returning each year, can find cultural support and a sense of fellowship and belonging. At Miami, Hillel offers over 25 programs for students to connect within the first weeks of arrival. Hillel is a wonderful home away from home for one thousand of our students, and another

example of the inclusive excellence which we so greatly cherish at Miami University.

Reports, Ordinances and Resolutions

President's Report

President Crawford began with the request for a moment of silence for departed colleagues; Cyril Daddieh, Tom Dutton, and Ann Wheeler.

He then made a presentation to update the Board on recent events, achievements and the success of Miami's students, faculty and staff.

President Crawford's presentation is included as Attachment C.

Report of the Chair of University Senate Executive Committee

Dr. Drew Reffett, Chair of the Senate Executive Committee, thanked the Board for their service and expressed his gratitude for being able to serve the Senate for the past year. He also highlighted activities and presentations since the last meeting.

The Senate written report is included as Attachment D.

Report of Vice Chancellor Gary Cates

Vice Chancellor Cates addressed the Board about Aspire. From the Aspire website:

Ohio's Aspire programs provide free services for individuals who need assistance acquiring the skills to be successful in post-secondary education and training, and employment. Local programs offer classes at flexible locations, and on different days and times to meet diverse needs. All students are required to attend orientation, where an assessment is given to help determine the individual's educational needs and goals.

Services available at programs throughout all 88 Ohio counties include:

- Basic math, reading and writing skills
- Adult Secondary Education/GED preparation
- English for Speakers of Other Languages (ESOL)
- Transition services – including employment and post-secondary
- Life skills, employability skills and computer literacy
- Family Literacy – enriching the parental role of adult learners
- Workplace Literacy – education services offered in collaboration with business, industry, government and/or labor to increase the productivity of the workforce through improved literacy skills
- Corrections Education – a partnership with a jail, detention center, community-based rehabilitation center or other similar institution
- Distance Education

Aspire is a relaunch and renaming of a former program, ABLE. The name, logo and branding for Aspire was created by a team of Miami students.



Vice Chancellor Cates stated that it was a wonderful partnership. The prior name, ABLE, struggled to appropriately and fully convey the value of the State's program. So they turned to Miami University and Randi Thomas, who put the State in contact with Don Norris and the student members of Pi Sigma Epsilon.

The Miami students interviewed clients, ABLE students, and held focus groups across the state. Miami's Pi Sigma Epsilon presented a set of five new names to consider - Aim, Aspire, Launch, Path, and Strive, each incorporated a focus on a new pathway to a better life, better defining the program's purpose.

In January they presented their proposals to the Chancellor and his team, which endorsed all (except Strive which was already used elsewhere in the state). The endorsed proposals were sent to the Governor's office which selected "Aspire – Learn More. Earn More."

Vice Chancellor Cates then recognized Pi Sigma Epsilon's faculty adviser, Don Norris. Dr. Norris explained that Pi Sigma Epsilon members are from majors throughout the university - Communications, Marketing, Graphic Design, etc. He praised the student group, stating that the Miami chapter has been named best among the 70 chapters nationwide 12 times in the past 16 years.

Vice Chancellor Cates then closed his remarks, relaying several real life examples of people and families he has met whose lives have been impacted and improved through the opportunities Aspire creates.

Report of the Student Body President

Maggie Callahan, Student Body President, relayed the following:

Hello everyone. It is an honor to be speaking with you today. First, I want to take this opportunity as a student to thank you all for your incredible service and dedication to this university. Your efforts are what help make Miami the prestigious institution that it is and it's not lost on me that many of the great efforts from Associated Student Government are not possible without your support.

To give everyone a little synopsis of myself, I grew up in Baltimore, Maryland and am a diehard Ravens fan so I'm sorry to all you Bengals fans. I moved to Columbus, Ohio with my mother in the middle of 8th grade and graduated from Upper Arlington High School. Miami was not on my radar until I was a junior in high school and honestly, very few of my family members heard of Miami except my cousins who played hockey. After a long and strenuous college decision process, I chose to go to Miami. Now my family meets Miami alums everywhere they go. I will be pretty frank with you all: Miami was not my first choice. But what I can wholeheartedly say is that now I couldn't picture going to any other school. From the moment I stepped on campus, I have been challenged in my ideology, supported in my aspirations and pushed to develop and grow as a person.

I came to Miami knowing that I wanted to major in Political Science, but after taking a journalism course with an inspiring professor, I decided to add a second major. I think this example speaks to the level of teaching we have on this campus. During my time at Miami, I have been involved in various groups such as the Delta Gamma Sorority, writing for the Miami Student and even joining the Bee Club which my Vice President, Luke Elfreich, founded. This has been an incredible 3 years and I feel extremely fortunate for all the opportunities that I have had. Which is exactly why I ran for Student Body President. I want to ensure that every student has resources and support they need to thrive during their time here.

However, we all know college isn't necessarily easy and students face many obstacles that hinder their success in college. I'm going to speak with you about one that I believe is the most crucial to our students.

Throughout the campaign season, students would ask what I recognized as the biggest issue on campus. At first, Luke and I would say alcohol, but after taking a moment to step back and analyze the problem, we realized that alcoholism and abuse is part of a bigger picture. That picture is mental health. Whether it is binge drinking, sexual or drug abuse, these different roads all lead down same path. And that path is the overall mental health of the students.

Mental health is something that is rarely talked about and even less likely shared when someone is going through it. Mental health is not something that you can see in others, which makes the problem that much harder to treat. It takes a lot of courage to seek help. It took me a month to recognize the symptoms and then schedule an appointment at the Student Counseling Services.

During the first semester of my sophomore year, I began to feel depressed, unmotivated and less eager to be around other people. It was not until fall break and I saw the way I was acting around family that I decided I had to go see someone.

What I can say from my own personal experience is that the most difficult aspect of dealing with mental health is that it sneaks up on you. There aren't any warning signs and you don't get a heads up so you can deal with it. And it is not a consistent feeling. It is a roller coaster; some days you feel great and others feel worse. When I first noticed some signs of depression, I thought that I was just being dramatic and having a bad day. But over time, the bad days began to overtake the good days and quickly I was digging a deeper and deeper hole that I

couldn't get out of.

I was fortunate get help from a counselor and have network of friends and family who have been supportive throughout the entire process. But not every student is that lucky and I recognize that.

I have spoken with countless people about their experience with Student Counseling Services and although each person's story is different, there are still a lot of similarities. Many of the problems boil down to two things: wait time and expenses. On average a student will wait 18 days to see a counselor after their initial consultation. Last year, Student Counseling Services saw 8,768 students, which is 11.1% of the school. When you look at the student to staff ratio, which was 1,700 students to one staff during the 2015 and 2016 school year, I'm surprised it's not longer. On the expense end, it costs a student \$25 after their first 3 visits, which can add up quickly. On top of that, many students can't afford the private practices which counselors suggest when there is a long wait time.

When students are facing these many obstacles, they won't go. Many students have told me that when they heard about the wait time, they never went back.

Associated Student Government has made great strides to address student's concerns. We hosted the Mental Health Forum in the fall which was largely successful in raising awareness on the issue and Student Senate passed a resolution supporting the expansion or relocation of Student Counseling Services. There is still much work to do.

To address the issue of wait times, obviously expanding the building and hiring more staff seems like a solid solution. I am in support of expanding or relocating, but I also want to look at other options because I don't want to spend money when we don't have a good infrastructure in place. One compelling solution I have found is offering online counseling services through Therapists Assisted Online (TAO). The University of Florida launched this program and found it to be largely successful. Clients have 10 to 30 minute weekly video chats or phone calls and have tools that they can access on a computer or smartphone anywhere.

When it comes to bringing the cost down for students, I know that there are scholarships in place for students, but they don't know about them. I can say from personal experience that I was never told about scholarships that could be used to cover the cost for each appointment, so I stopped going. I am hoping with a lot of support for the newly instituted student success fund that students can use this fund to go towards the \$25 but we need the university's support.

From a programming perspective, we will be continuing the Mental Health Forum but expanding it to include more students. A student senator is also interested in registering the event with the Guinness Book of World Records to break the record for the largest mental health lecture which currently stands at 538 people. We also plan to hold a second event in the spring. With everyone's support, I believe we can achieve this. We will also be introducing a campaign about smart and safe alcohol consumption as well as continuing raising awareness of sexual assault.

Academic and Student Affairs Committee

Report of the Committee Chair

Committee Chair Terry Hershey relayed the following information:

The Academic and Student Affairs Committee met yesterday in the Armstrong Student Center; following the meeting, we toured the Center's new wing. During the meeting, one new degree was considered, and it is recommended unanimously for approval here today.

The Committee received a report from graduate student Jeff Carr, along with written reports from the Senate and undergraduate student leaders. The Committee heard from the Vice Presidents of the Divisions of: Academic Affairs; Student Affairs; and Enrollment Management and Student Success. The Committee received presentations on several topics, and also reviewed written reports, which will be available in the meeting's minutes.

The Provost, and Vice Presidents Brownell and Kabbaz, presented an overview of the Higher Learning Commission Accreditation process and the framework which the interdisciplinary dialogues will follow in the future.

Vice President Brownell presented the Committee with a Visioning and Planning update, which addressed important areas, such as Health and Wellness.

Assistant Vice President Susan Schaurer provided an Admission Update, which showed continued solid academic profiles, enrollment totals exceeding our goals, and a strong increase in domestic diversity. Following Ms. Schaurer, we received reports from Assistant Vice President Brent Shock on loan debt, and from Assistant Vice President Jen Franchak on career exploration and success. These two presentations provided an opportunity for dialogue, with questions posed to the presenters to help facilitate discussion and a greater understanding of these important topics.

In her remarks, Provost Callahan provided a report on eLearning, as well as a status report on the Task Force exploring Nursing. She presented three resolutions for consideration; two were the honorary degrees on today's consent calendar as well as a new Bachelor of Arts in Public Health, with the Committee unanimously recommending approval. Following the Provost's remarks, Professor Ann Armstrong informed the Committee about the iPhone App for exploring Freedom Summer on Western College.

The meeting concluded and was followed by a tour of the Armstrong Student Center, Phase II. The facility is remarkable, and we are fortunate that the new wing was available for the prospective students during this summer's orientation.

Resolutions

Note: The Academic and Student Affairs Resolution, is included as Attachment E.

RESOLUTION R2017-45

Bachelor of Arts in Public Health

WHEREAS, University Senate on April 17, 2017 passed SR 17-06, proposing a degree, Bachelor of Arts in Public Health, with a major in Public Health.

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees hereby approves the establishment of a Bachelor of Arts in Public Health, with a major in Public Health, College of Arts and Science and College of Education, Health and Society.

Provost Callahan spoke in support of the resolution. Trustee Shroder then moved, Trustee Pascoe seconded and by voice vote, the resolution was unanimous approved.

Finance and Audit Committee

Report of the Committee Chair

Committee Chair John Altman relayed the following information:

The Finance and Audit Committee met yesterday at the Marcum Conference Center. The Committee considered six ordinances and three resolutions. All of the ordinances and resolutions are recommended for approval later in this meeting.

The preparation of the ordinances this year was made more difficult than usual by the delay in the State of Ohio budget. While both bodies of the Ohio General Assembly have passed a budget bill, the conference committee process is just now getting under way. I suspect that we may not have a signed budget bill until sometime in early July.

While a signed state budget is essential to finalizing Miami's budget and making tuition decisions, we also are nearing the time when student bills must be sent to families. For this reason the tuition recommendations for Ohio residents are based on our best understanding of the constraints that are likely to be incorporated in the final state budget. The ordinances that you are being asked to approve establish ceilings for these tuition increases and should the final state budget set more restrictive limitations for tuition increases, the increases will be reduced to the level permitted. Similarly, any budgeted revenue loss from reductions in the proposed tuition increases will be corrected through a subsequent amendment to the budget ordinance. Senior vice president David Creamer is authorized by each ordinance, following consultation with the chair of the board, Mark Ridenour, to execute these actions.

By scheduling our final meeting in late June each year, we make every effort to avoid this uncertainty but this has been an unusual budget process and the delegation of authority for

amending these ordinances will ensure that our actions conform to the state budget while allowing student bills to be issued in a timely manner. One last observation, our first cohort under the Miami Tuition Promise program won't be affected by the uncertainty because their tuition won't increase this fall or in the following two years. One of the tremendous advantages of this program is it guarantees our students what their tuition costs will be for all four years and avoids the uncertainty that many of our students are experiencing this year.

In addition to the six ordinances that were discussed at yesterday's meeting, we devoted time to three important resolutions. The first resolution is the proposed revision to the Miami Tuition Promise rule which will provide greater clarity for future students about how tuition for each new cohort is determined. If adopted later today, this change in the rule must still be approved by the chancellor following a two week public comment period.

After much discussion at the April meeting, the revisions to the endowment spending policy are also presented for your approval. The new spending rate of 4% is consistent with the input that was provided by the Finance and Audit Committee during the April meeting. This change has already been adopted by the Foundation and will be used for the June 30 distributions later this month.

The last resolution is the proposed north campus project which will accomplish landscape and hardscape improvements intended to restore the neighborhood surrounding the two new residence halls and provide walkways and landscaping consistent with the rest of the Oxford campus.

Finally, the Committee also discussed the status of fundraising for the renovation of Patterson Place. The progress to date remains at least \$600,000 shy of the amount needed and is possibly as much as \$1.2 million short.

The Chairman closed the meeting with an assurance that the five year pro forma financial statement will be reviewed, however, tuition and fee limits along with the level of support from the state biennial budget are not yet known. The Chair anticipated review early in the upcoming fiscal year.

The Finance and Audit Committee also received a report from Barb Jena, Director of Internal Audit.

Ordinances and Resolutions

Note: All Finance and Audit Committee Ordinances and Resolutions, and any supporting materials, are found in Attachment F.

TUITION ORDINANCE O2017-03**Instructional, General, and Out of State Fees, and Comprehensive Charges
Oxford Campus Continuing Undergraduate Students
2017-18 Academic Year**

WHEREAS, Miami University (University) is committed to providing high quality and affordable education and services to its undergraduate students; and

WHEREAS, the Board of Trustees of Miami University annually adopts tuition (combined instructional and general fees) and fees for the new academic year as authorized by the Ohio General Assembly through the biennial budget bill but a biennial budget has not yet been adopted; and

WHEREAS, the Ohio Senate has introduced legislation that should it become law would allow resident undergraduate tuition to rise by s \$10 per credit hour or \$150 for a full-time student for a maximum increase of 2.1% for academic year 2017-18; and

WHEREAS, the Board of Trustees has adopted the Miami Tuition Promise for undergraduate students enrolling for the first time on the Oxford Campus after spring 2016 but must approve tuition (instructional and general fees) and an out-of-state surcharge for undergraduate students who first enrolled on the Oxford campus prior to summer 2016;

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees approves a 2.0% increase in combined tuition and out-of-state surcharge for Academic Year 2017-18 for non-resident undergraduate students as presented on the attached table; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves an increase in combined tuition for Academic Year 2017-18 Ohio resident undergraduate students in the amount authorized by law or 1.9%, whichever is less, and authorizes the Senior Vice President for Finance and Business Services and Treasurer, after consulting with the Chair of the Board of Trustees, to establish the schedule of tuition and fees consistent with this Ordinance; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this Ordinance for part-time students and fees for summer and winter terms including a 20% discount for online courses taken by Ohio residents (must meet Miami University's residency requirements) during summer and winter terms consistent with the program adopted by the Board of Trustees for shortening the time to degrees to better enable Ohio residents to lower their cost of attending higher education.

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to allocate the distribution of tuition between instructional and general fees.

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to determine the allocation of the general fee between the University Student Auxiliary Allocation and the Student Organization Allocation for the Oxford Campus; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to budget and expend, in accord with general university procedures, the University Student Auxiliary Allocation for the Oxford Campus and authorizes the Vice President for Student Affairs to fund the Associated Student Government from the Student Organization Allocation.

Senior Vice President Creamer spoke in support of all of the proposed tuition and appropriation ordinances to be presented, reiterating that they allow for adjustment to meet the requirements of the state biennial budget, which was yet to be approved. Trustee Bhati then moved, Trustee Pascoe seconded and by roll call vote, with seven voting in favor and none opposed, the ordinance was unanimous approved.

TUITION ORDINANCE O2017-04

Instructional, General, and Out of State Fees, and Comprehensive Charges Oxford Campus Undergraduate 2017-18 Cohort 2017-18 Academic Year

WHEREAS, Miami University is committed to providing high quality and affordable education and services to its students; and

WHEREAS, Ohio law (Ohio Revised Code §3345.48) authorizes universities to establish an Undergraduate Tuition Guarantee Program (Program); and

WHEREAS, a tuition guarantee program when combined with guaranteed room and board rates and other instructional fees provides students and their families with increased certainty about the cost of their education; and

WHEREAS, the Miami University Board of Trustees approved the Miami Tuition Promise program for students enrolling in undergraduate programs on the Oxford Campus for the first time during the 2016-17 academic year; and

WHEREAS, Ohio Revised Code §3345.48 governs how tuition and fees are set for each new cohort under a guaranteed tuition program with new cohort pricing currently limited to the legislated fee cap plus the five year moving average consumer price index (CPI) with the CPI added to the historical tuition cap to compensate for the risk associated with a guarantee that tuition will not rise again during the four years normally required to complete a baccalaureate program; and

WHEREAS, the Ohio Senate has introduced legislation that should it become law would allow resident undergraduate guaranteed tuition to rise by \$10 per credit hour or

up to \$150 plus the consumer price index of 1.3% for a maximum increase of 3.4%; and

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees adopts a 4.99% increase in nonresident undergraduate tuition (combined instructional and general fees and out-of-state surcharge) for the 2017-18 Miami Tuition Promise cohort as presented on the attached table ; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves an increase in Cohort tuition rate for Academic Year 2017-18 Ohio resident undergraduate students in the amount authorized by law or 3.29%, whichever is less, and authorizes the Senior Vice President for Finance and Business Services and Treasurer, after consulting with the Chair of the Board of Trustees, to establish the schedule of tuition and fees consistent with this Ordinance; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this ordinance for part-time students and tuition rates for summer and winter terms including a 20% discount for online courses taken by Ohio residents(must meet Miami University's residency requirements) during summer and winter terms consistent with the program adopted by the Board of Trustees for shortening the time degree to better enable Ohio residents to lower their cost of attending higher education.

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to allocate the distribution of tuition between instructional and general fees.

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to determine the allocation of the general fee between the University Student Auxiliary Allocation and the Student Organization Allocation for the Oxford Campus; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to budget and expend, in accord with general university procedures, the University Student Auxiliary Allocation for the Oxford Campus and authorizes the Vice President for Student Affairs to fund the Associated Student Government from the Student Organization Allocation.

Trustee Bhati moved, Trustee Budig seconded and by roll call vote, with seven voting in favor and none opposed, the ordinance was unanimous approved.

TUITION ORDINANCE O2017-05**Instructional, General, and Out of State Fees, and Comprehensive Charges
Graduate Students at all Campuses
2017-18 Academic Year**

WHEREAS, Miami University is committed to providing high quality and affordable education and services to its graduate students; and

WHEREAS, the Board of Trustees of Miami University annually adopts tuition (instructional and general fees) and an out-of-state surcharge for graduate students on all campuses; and

WHEREAS, the University has identified new graduate program offerings that have unique costs and market conditions;

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees adopts standard graduate tuition for Ohio residents (must meet Miami University's residency regulations) and combined tuition and out-of-state surcharge for non-resident graduate students at all campuses as presented on the attached table; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves a program specific comprehensive tuition for the graduate certificates and degrees that have unique costs and market conditions presented on the attached table; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to amend tuition and student fees for Academic Year 2017-18 to align with the provisions of the enacted State of Ohio biennial operating budget within the limits authorized by this ordinance; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this Ordinance including fees for part-time students and fees for summer and winter terms.

Trustee Bhati moved, Trustee Pascoe seconded and by roll call vote, with seven voting in favor and none opposed, the ordinance was unanimous approved.

TUITION ORDINANCE O2017-06**Instructional, General, Tuition, and Comprehensive Fees and Charges
Regional Campus Undergraduate Students
2017-18 Academic Year**

WHEREAS, Miami University (University) is committed to providing affordable access to quality education programs and services for undergraduate students on the regional

campuses; and

WHEREAS, the Miami University Board of Trustees annually approves tuition and fees for the new academic year; and

WHEREAS, the Ohio Senate has introduced legislation that should it become law would allow resident undergraduate tuition to rise by \$10 per credit hour for academic year 2017-18; and

WHEREAS, the University is required to assess non-resident students a non-resident surcharge; and

WHEREAS, the University has determined fully on-line, undergraduate program offerings at the regional campuses have differential costs and market conditions that should be reflected in the price of nonresident tuition,

THEREFORE, BE IT ORDAINED: that the Board of Trustees approves an increase in tuition (combined instructional and general fees) for nonresident undergraduate students of \$10 per credit hour for both lower and upper division tuition and an increase to the nonresident surcharge for upper and lower division tuition by 2.0%, and establishes the price for fully online, nonresident degree programs at the Hamilton and Middletown campuses as presented in the attached table; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves an increase in combined tuition for Academic Year 2017-18 Ohio resident undergraduate students in the amount authorized by law or no more than \$10 per credit hour for both upper and lower division tuition and authorizes the Senior Vice President for Finance and Business Services and Treasurer, after consulting with the Chair of the Board of Trustees, to establish the schedule of tuition and fees consistent with this Ordinance; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish fees consistent with this Ordinance for part-time students and fees for summer and winter terms including the 20% discount for online courses for resident students during summer and winter terms as previously adopted by the Board of Trustees as part of Ohio's program to offer Ohio residents an opportunity to shorten their time to graduate and lower the cost of attending higher education; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Provost and Dean of the Regional Campuses to determine the allocation of the general fee between the Auxiliary Allocation and the Student Organization Allocation; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Provost and Dean of the Regional Campuses to budget and expend, in accord with general university procedures, the Auxiliary Allocation and authorizes the Provost and Dean of the Regional Campuses to fund their respective student government organizations from the Student Organization Allocation; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the respective student governments to fund student organizations, in accordance with the student organization funding procedures, as the same may be amended from time to time and approved by the Dean of the Regional Campuses and the Provost.

Trustee Bhati moved, Trustee Budig seconded and by roll call vote, with seven voting in favor and none opposed, the ordinance was unanimous approved.

TUITION ORDINANCE O2017-07

Miscellaneous Fees 2017-18 Academic Year

WHEREAS, Miami University (University) is committed to providing affordable access to high quality education and services for its students; and

WHEREAS, the University is authorized by the Ohio General Assembly to authorize user fees for services not generally covered by tuition and not uniformly assessed to all students; and

WHEREAS, predictability in the cost of higher education is an important step to improving the affordability for students and families, and

WHEREAS, the University has adopted the Miami University Tuition Promise in accordance with Ohio Revised Code 3345.48 and is recommending separate miscellaneous fee schedules for each cohort under the Tuition Promise program while returning students will be assessed miscellaneous fees based on the historic fee schedule as modified by this ordinance;

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees approves the attached changes to miscellaneous fees for academic year 2017-18, except as otherwise specified. The fees apply to all campuses, except as otherwise specified; and

BE IT FURTHER ORDAINED: that fees adopted by prior action of the Board are hereby reauthorized at their previously adopted rates; and

BE IT FURTHER ORDAINED: the miscellaneous fee schedule established for students enrolling for the first time in academic year 2017-18 will remain in effect for four years according to the provisions of the Miami University Tuition Promise; and

BE IT FURTHER ORDAINED: that fees will be assessed based on the previously adopted and attached miscellaneous fee schedule rates. In case of dispute, fees must be paid in full unless specific arrangements have been authorized in writing by the Senior Vice President for Finance and Business Services or his designee; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services is authorized to approve changes in the fees stated above to align with the provisions of

the enacted biennial operating budget and to approve new fees consistent with those stated above subject to annual confirmation by this Board.

Trustee Bhati moved, Trustee Shroder seconded and by roll call vote, with seven voting in favor and none opposed, the ordinance was unanimous approved.

APPROPRIATION ORDINANCE O2017 - 08

BE IT ORDAINED: by the Board of Trustees that the Operating Budget for Fiscal Year 2017-18, as presented at this meeting, be and it hereby is enacted with the following current expenditures and transfers for the major purposes as follows:

General Fund Expenditures:	
Salaries	\$211,099,493
Staff Benefits	\$75,539,826
Scholarships, Fellowships and Student Fee Waivers	\$101,816,107
Graduate Assistant Fee Waivers	\$21,902,110
Utilities	\$14,736,222
Other Expenditures	\$39,794,603
Subtotal General Fund Expenditures	\$464,888,360
General Fund Transfers:	
Debt Service (mandatory transfer)	\$8,805,076
General Fee and Other (non-mandatory transfers)	\$71,716,924
Total General Fund	\$545,410,359
Designated Fund	\$48,208,057
Restricted Fund	\$61,637,812
Auxiliary Enterprises:	
Expenditures	\$115,447,785
Debt Service (mandatory transfer)	\$50,296,556
Other Transfers (net)	\$17,429,306
General Fee Support	(\$36,623,896)
Total Auxiliaries	\$146,549,751
TOTAL	\$801,805,978

Provided that the Senior Vice President is authorized to adjust the spending authorization as may be necessary to align the state appropriation and tuition revenue to the State of Ohio’s biennial operating budget; and

Provided that the above appropriations include aggregate merit and salary improvement increases for faculty and unclassified staff equal to two percent (2.0%) effective with the beginning of the appointment year; and

Provided further that an additional one percent (1%) is included for faculty and unclassified staff salaries for making improvements in the market competitiveness of associate and full professors salaries; and

Provided further that a pool of funds amounting to two percent (2.0%) is included for classified staff salary enhancements and adjustments to scale; and

Provided further that additional institutional funds are set aside for student financial aid,

selected support (non-personnel) budgets, and debt service; and

Provided further that the Senior Vice President for Finance and Business Services and Treasurer, with the approval of the President, may make such adjustments as are necessary in the operating budget within the limits of available funds or within the limits of additional income received for a specific purpose (“restricted funds”).

Trustee Bhati moved, Trustee Shroder seconded and by roll call vote, with seven voting in favor and none opposed, the ordinance was unanimous approved.

RESOLUTION R2017-46

North Campus Landscape

WHEREAS, the North Campus Landscape Improvements project involves restoration of grounds, improvements to pedestrian circulation, and development of walks and drives on the north area of campus in areas impacted by the execution of the Long-Range Housing Master Plan projects; and

WHEREAS, Miami University has determined that reduced costs from economy of scale are gained by combining the project into a single Construction Manager at Risk award of contract; and

WHEREAS, Miami University has solicited proposals and has identified a Construction Manager at Risk to execute the work; and

WHEREAS, the selected construction manager is already under contract on the New Residence Hall at Tennis Court and Withrow Court projects and has offered additional cost savings to execute the North Campus Landscape Improvements project as a change order to its existing contract; and

WHEREAS, Miami University has identified local funds in the amount of \$5,000,000 for the North Campus Landscape Improvements project; and

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the Sr. Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the North Campus Landscape Improvements project by executing a change order to the New Residence Hall at Tennis Court and Withrow Court projects with a value not to exceed \$5,000,000.

Executive Summary
for the
North Campus Landscape Improvements
June 22, 2017

The North Campus Landscape Improvements project encompasses the hardscape and landscape between Benton Hall, the North Quad residence halls, and Withrow Lane from the North Campus Garage east to Patterson Avenue. This project will eliminate vehicular traffic from Withrow Lane north to Tallawanda Road in favor of a pedestrian-oriented landscape consistent with other quads on the Oxford campus. Once the two new residence halls are completed, nearly 1500 students will now live in this district. The improvements will have an immediate impact on pedestrian circulation and safety and the aesthetic of the landscape. An early bid package to be completed in the summer of 2017 will enlarge the surface lot at the North Campus Garage. This enlarged surface lot, in conjunction with previous area parking improvements, will compensate for the displaced parking behind Withrow Court.

Funding for this project will be from local funds:

<u>Project Component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$465,000	Local Funds
Est. Cost of Work:	\$4,025,000	Local Funds
Est. Owner’s Costs:	\$140,000	Local Funds
Contingency:	<u>\$370,000</u>	Local Funds
 Total:	 \$5,000,000	

Senior Vice President Creamer spoke in support of the resolution. Trustee Bhati then moved, Trustee Shroder seconded and by voice vote, the resolution was unanimous approved.

RESOLUTION R2017-47

Tuition Promise Amendment

WHEREAS, Miami University is committed to providing high quality and affordable education and services to its students; and

WHEREAS, Ohio law (Ohio Revised Code §3345.48) authorizes universities to establish an Undergraduate Tuition Guarantee Program (Program); and

WHEREAS, a tuition guarantee program when combined with guaranteed room and board rates and other instructional fees provides students and their families with increased certainty about the cost of their education; and

WHEREAS, the Miami University Board of Trustees approved the Miami Tuition

Promise program for students enrolling in undergraduate programs on the Oxford Campus for the first time during the 2016-17 academic year; and

WHEREAS, the Miami University Board of Trustees adopted rules for the Program in accordance with Ohio Revised Code §3345.48 and the rules were approved by the Chancellor of the Ohio Department of Higher Education as required by law and

WHEREAS, such rules may require amendment or restatement from time to time in order to comply with changes in the University programs or changes in applicable law; and

THEREFORE BE IT RESOLVED: the President and Senior Vice President for Finance and Business Services, in consultation with the General Counsel, are hereby authorized to adopt, amend or restate rules for the University's undergraduate tuition guarantee program- Miami University Tuition Promise- as they may deem advisable subject to such approvals as may be required by law by the Ohio Department of Higher Education. The President and Senior Vice President for Finance and Business Services, in consultation with the General Counsel, are hereby authorized to execute any other instruments, documents or conveyances necessary to effectuate the adoption, amendment, or restatement of any rule as may be necessary or advisable to implement this Resolution without further ratification or action from this Board.

Senior Vice President Creamer spoke in support of the resolution, explaining this will allow adjustments to the Tuition Promise Regulations to conform to any changes in Ohio law. Trustee Shroder then moved, Trustee Pascoe seconded and by voice vote, the resolution was unanimous approved.

Resolution R2017-48

Endowment Spending

WHEREAS: Miami University receives and manages contributions of cash, securities, life insurance, personal property, and real estate; and

WHEREAS: Income and gains from gift endowments are distributed to the University in accordance with the wishes of the donors; and

WHEREAS: Miami University Resolution 2010-5 established an amended Spending Policy effective with the fiscal year ending June 30, 2010, and authorized such Policy to remain in effect until formally modified by the Board of Trustees; and

WHEREAS: The Miami University Finance and Audit Committee and the Senior Vice President for Finance and Business Services has recommended changes to the Spending Policy in order to better preserve intergenerational equity, reduce volatility, and increase predictability; and

WHEREAS: The Miami University Board of Trustees has considered the proposed Endowment Spending Policy with the care that an ordinarily prudent person in a like position would exercise under similar circumstances, considering the following factors:

1. The duration and preservation of the University's endowment fund;
2. The purposes of the University and the University's endowment fund;
3. General economic conditions;
4. The possible effect of inflation or deflation;
5. The expected total return from income and the appreciation of investments;
6. Other resources of the University;
7. The investment policy of the endowment;

NOW THEREFORE BE IT RESOLVED: That effective fiscal year ending June 30, 2017, the Miami University Board of Trustees hereby adopts the attached Endowment Spending Policy as its method for computing annual endowment spending distributions. This policy will remain in effect until formally modified by the Board of Trustees.

BE IT FURTHER RESOLVED: That Resolution 2010-5 is hereby rescinded.

MIAMI UNIVERSITY ENDOWMENT SPENDING POLICY

The Trustees of the Miami University recognize their fiduciary responsibility to manage prudently the funds that have been and will be given to the University's endowment. Spending from these funds is intended to benefit Miami University in perpetuity; therefore, the spending policy is intended to achieve a balance between the need to preserve the purchasing power of the endowment principal at the time of the donation and the need to maximize current distribution to support the programs designated by the contributors.

GOALS

The Trustees hereby reaffirm the following goals for the University's endowment spending distribution:

1. To preserve and grow the charitable impact and intergenerational equity of donor funds in perpetuity.
2. To maintain a spending formula that protects the real value of the endowment principal, recognizing that maximizing endowment growth also maximizes distribution growth.
3. To strive for stability and predictability of distributed amounts from year to year, recognizing that a certain level of volatility is inherent in the endowment's investment policy.
4. To assure past and future contributors that donated funds are, and will continue to be, prudently managed to achieve and maintain the intended charitable impact in perpetuity.

SPENDING CALCULATION

Annually, each endowed fund will make a distribution determined by averaging the market value of the previous twelve quarters as of March 31st of the current fiscal year. This three-year average value shall then be multiplied by the spending rate of 4.0%.

If an individual endowed fund has sufficient accumulated earnings to make a full calculated distribution, then that amount shall be distributed. If an individual endowed fund has a positive accumulated earnings balance, but that balance is less than the full calculated amount, then a partial distribution shall be made until the accumulated earnings balance is zero. If an individual fund has a negative accumulated earnings balance, then just realized dividends and interest allocated to that fund shall be distributed.

Annually, the Senior Vice President for Finance and Business Services and staff will evaluate this policy and the resulting distributions.

The Board of Trustees shall consider the policy with the care that an ordinarily prudent person in a like position would exercise under similar circumstances, considering the following factors:

1. The duration and preservation of the University's endowment fund;
2. The purposes of the University and the University's endowment fund;
3. General economic conditions;
4. The possible effect of inflation or deflation;
5. The expected total return from income and appreciation of investments;
6. Other resources of the University;
7. The investment policy of the University.

Senior Vice President Creamer spoke in support of the resolution. Trustee Shroder then moved, Trustee Budig seconded and by voice vote, the resolution was unanimous approved.

Student Trustee Reports

Hallie Jankura

While Oxford may have slowed down after finals week, Miami students definitely did not. Summer break provides many ways to collect unique experiences that supplement a college education. Whether it be by studying abroad, interning in a professional field, volunteering, or competing, students are making the most out of these few months.

Shortly after our last meeting, the JANUS Forum brought the Miami community together to answer the question, "Can Both Black and Blue Lives Matter?" The JANUS Forum provides a place for members of the community to come together and discuss opposing views freely and passionately. It is one of Miami's many student-led organizations and, thanks to university and alumni support, is able to bring esteemed speakers to attempt to answer a question posed by the

student organization. JANUS hosts two forums: one in the fall and one in the spring. This spring, former Governor of Maryland Martin O'Malley and American political commentator Heather MacDonald joined Miami students, staff, and community to discuss whether or not the Black Lives Matter movement and Blue Lives Matter, can coexist in today's political climate. This event was free to attend, and Taylor Auditorium in the Farmer School was packed. Following the event, a reception allowed students to continue the conversation and speak with the two guests, an opportunity that left many enlightened by engaging in respectful debate.

Another event that helped close out a wonderful semester was DataFest, which the University hosted this year. The American Statistical Association organizes this competition for undergraduate students to test their skills analyzing a large, complex set of data and teams present their findings to a panel of judges from Cleveland Clinic, P&G, and elsewhere. This opportunity also allows undergraduates to network with graduate students, faculty, and working professionals who provide assistance to teams. Students from Miami and other universities in the region were invited to attend. Five Miami undergraduates received first place. In addition to a sense of pride, these gentlemen received a monetary award.

Miami students are putting the Code of Love & Honor into action this summer. Two students who graduated this past spring have embarked on a journey in a canoe and kayak, paddling the Ohio River to raise awareness for mental health issues and suicide prevention. Along with their friend from Bowling Green, Miami grads Quinton Couch and Jackson Gray are remembering a friend who passed away a few years ago. They are using their journey to model the challenges faced by those with mental illnesses. The group relies on others to help them, recognizing that no one can face an obstacle alone. The trio also hopes to raise funds for The American Foundation for Suicide Prevention through a donor drive. To date, they have surpassed their goal of \$7,000 and are now setting their sights on raising another \$3,000 for the Foundation.

This summer, students in the Middletown campus's English Language Center paired with the Office of Community Engagement and Service to volunteer at elementary schools as a part of the Kids Read Now program. These students, who speak English as their second language, enjoyed practicing English skills with local children while sharing silly stories that, no doubt, brightened the day of the young class.

This break between semesters provides opportunity to explore personal passions. Last week, a group of undergraduates arrived in Las Cocas, Peru, where they are spending six weeks working for the non-profit, Moche. During their trip, the volunteers will be working with the community to find lasting solutions to combat poverty in the area. In addition to education and community-building, the team will construct a pre-k for those in Las Cocas. This project is made possible by the hard working student organization, Nourish, which has grown exponentially on our campus in the past few years. The organization utilizes the skills of its members to create campus-wide business ventures with the goal of raising money for the annual summer trip. Nourish's mission is to make a lasting impact on poverty, and it is doing so while providing students with an outlet to put their entrepreneurial skills into action all year.

Students have also been taking advantage of Miami courses that break out of the

classroom. The geology department offers a Field Camp capstone course applies classroom and lab-based practices in the field. The group is out in Wyoming mapping geological units, exploring Yellowstone's hydrothermal systems, mapping rock formations, among other assignments.

Although enjoying some time off, many are eager to return to Oxford in August to begin new classes, reunite with friends, and after patiently waiting for quite some time, to begin to utilize the beautiful new east wing of our student center.

Other Business

Note: All Other Business Resolutions, are included in Attachment G.

Reappointment of National Trustees

The Board praised and thanked National Trustees Coletti and Perlmutter for their tireless and dedicated service to Miami University. Trustee Bhati then moved, Trustee Budig seconded, and by unanimous voice vote, National Trustees Coletti and Perlmutter were reappointed.

RESOLUTION R2017-49

Reappointment of Robert Coletti as a National Trustee

BE IT RESOLVED: that the Board of Trustees re-appoints Robert Coletti for a second three-year term as a National Trustee, ending June 30, 2020.

RESOLUTION R2017-50

Reappointment of Diane Perlmutter as a National Trustee

BE IT RESOLVED: that the Board of Trustees re-appoints Diane Perlmutter for a second three-year term as a National Trustee, ending June 30, 2020.

Written Reports

Advancement Update, Attachment H
Dean of Students Update, Attachment I

Executive Session

Trustee Shroder moved, Trustee Budig seconded, and by unanimous roll call vote, with seven voting in favor and none opposed, the Board convened to Executive Session to consult with counsel and review pending litigation, as provided by the Open Meetings Act, Ohio Revised Code Section 121.22.

Adjournment of Meeting

Following Executive Session, the Board returned to Public Session, and with no other business to come before the Board, Trustee Shroder moved, Trustee Budig seconded, and by unanimous voice vote, the Board adjourned at 11:30 a.m.



T. O. Pickerill II
Secretary to the Board of Trustees



Miami University
Intercollegiate Athletics
Board of Trustees Annual Report

June 23, 2017

LOVE & HONOR



OVERVIEW

1. Pertinent ICA Staff Changes
2. Mid-American Conference Revenue/Exposure
3. Accomplishments
4. MAC/NCAA Graduation Rates
5. Community and Campus Engagement
6. Title IX and Gender Equity
7. Graduating Champions Capital Campaign

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GRADUATING CHAMPIONS

EST 1809

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CORE COMPONENTS OF SUCCESS...

1. Integrity
2. Student-Athlete Experience
3. Athletic Success
4. Academic Success
5. Positive Visibility
6. Teammates
7. Contributor to Society
8. Fiscal Management

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PERTINENT STAFF CHANGES – 2016-17

1. Promoted Stephanie Davis and Chase Speaks to Assistant Athletic Directors.
2. Elevated Coleman Barnes to Executive Associate AD for Development.
3. Hired Bre Robinson as Assistant Director for Academic Services; and Kat Lawrence (Assistant Director) and Nancy Stewart (Learning Specialist)
4. Promoted Ricky Rosas to Head Tennis Coach.
5. Hired Megan Duffy as Head Women's Basketball Coach.
6. Hired Jack Owens as Head Men's Basketball Coach.

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David Saylor
Director of Athletics



Rev: 5/5/2017

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MID-AMERICAN CONFERENCE REVENUE/EXPOSURE

Football

- Group of 5 finish impacts bottom line;
- Access Bowl finish has six-figure impact for all;
- Revised bowl distribution to teams for future years

Basketball

- NCAA to begin distribution based on academics;
- MAC will split all funding 60/40 with conference;
- Growth potential over time will be several hundred thousands of dollars

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MAC REVENUE/EXPOSURE (continued)

CFP Revenue Distribution - Per League					
<u>Conference</u>	<u>2016-17</u>	<u>2015-16</u>	<u>2014-15</u>	<u>3-Year Total</u>	<u>Rank</u>
Mid-American	\$ 21,522,280	\$ 15,035,352	\$ 12,046,884	\$ 48,604,516	3
American Athletic	\$ 20,301,176	\$ 20,558,546	\$ 14,115,552	\$ 54,975,274	1
Mountain West	\$ 18,708,211	\$ 13,755,554	\$ 20,660,603	\$ 53,124,368	2
Sun Belt	\$ 17,115,246	\$ 13,021,925	\$ 11,524,264	\$ 41,661,435	5
Conference USA	\$ 13,929,315	\$ 12,683,653	\$ 15,184,216	\$ 41,797,184	4

CFP Revenue Distribution - Per School Avg.					
<u>Conference</u>	<u>2016-17</u>	<u>2015-16</u>	<u>2014-15</u>	<u>3-Year Avg.</u>	<u>Rank</u>
Mid-American	\$ 1,793,523	\$ 1,156,566	\$ 926,683	\$ 3,876,772	3
American Athletic	\$ 1,691,765	\$ 1,713,212	\$ 1,283,232	\$ 4,688,209	1
Mountain West	\$ 1,559,018	\$ 1,146,296	\$ 1,721,717	\$ 4,427,031	2
Sun Belt	\$ 1,555,931	\$ 1,183,811	\$ 1,047,660	\$ 3,787,402	4
Conference USA	\$ 1,071,486	\$ 975,666	\$ 1,084,587	\$ 3,131,739	5

High

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Hosting School Average

Exposure Source	Exposure Time	Mentions/Articles	Impressions	Exposure Value
Game Broadcast	2:10:03	108	241,676	\$2,155,605.25
TV News Coverage	N/A	27	1,845,771	\$49,669.71
Print Media	N/A	59	6,673,718	\$175,851.73
Internet News	N/A	319	21,673,147	\$582,955.76
Total:	2:10:03	512	30,434,311	\$2,964,082.45

- Home team averages, 4 mid-week games
- TV graphics = 75% of total onscreen time
- Approximately 400 news media references

9

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CONFERENCE CHAMPIONSHIPS – 2016-17

Football: MAC East Champions

Volleyball: MAC Regular Season Champions

Women's Swimming & Diving: Pei Lin won her third straight MAC Championship in the 1-meter and 3-meter dives; Ella Moynihan won the 500-yard freestyle.

Men's Swimming: Lucas Brock, Nick Ward, Hutch Blackstone and Jack Strauss won the 200-yard freestyle relay.

Women's Track and Field: Martha Szekely (hammer throw), Danielle Collier (javelin) and Alexis Jimson-Miller (100m hurdles) won MAC titles.

Men's Track and Field: Stephen Biebelhausen won the 1500m.

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OTHER ATHLETIC ACCOMPLISHMENTS – 2016-17

Football: Became the first team in NCAA history to begin a season 0-6 and finish the season with six straight wins; Advanced to St. Petersburg Bowl – its first bowl game since 2010.

Synchronized Skating: Collegiate team captured the gold medal at the Midwestern Championships.

Tennis: Beat Indiana for the first time in school history.

Volleyball: Won 20-straight matches during the regular season and had a streak of 28-straight sets won. Finished MAC play with a 15-1 record, the best in school history; Received an at-large bid to the NCAA Tournament.

Women's Basketball: Lauren Dickerson earned MAC Freshman of the Year.

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INDIVIDUAL ACCOMPLISHMENTS – 2016-17

Field Hockey: Senior Carla Romagosa named a Third-Team All-American by the National Field Hockey Coaches Association.

Women's Diving: Pei Lin advanced to the NCAA Championships for a third straight year, finishing second in the nation (3-meter).

Ice Hockey: Anthony Louis named NCHC Forward of the Year.

Men's and Women's Cross Country: David Coffey named MAC Freshman of the Year; Maria Scavuzzo qualified for the NCAA Championship, the first Miami woman to qualify since 2010.

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INDIVIDUAL ACCOMPLISHMENTS (continued)

Men's Track and Field: Andrew Dusing became an All-American in the 1500m; Sean Torpy named MAC Freshman of the Year.

Women's Track and Field: Amelia Strickler qualified for the NCAA Indoor Championships, finishing 10th in the shot put; Alexis Jimson-Miller set a school and MAC meet record in the 100m hurdles; Martha Szekely (hammer) and Danielle Collier (javelin) qualified for the NCAA Outdoor Championship with Collier gaining All-American status and Szekely earning honorable mention; Olivia Bechtel named MAC Freshman of the Year.

Golf: Patrick Flavin earned an at-large bid to the NCAA Regional.

Men's Basketball: Michael Weathers earned MAC Freshman of the Year.

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ACADEMIC ACCOMPLISHMENTS – 2016-17

Fall 2016

Semester Department GPA: 3.26

65% Student-Athletes earned a 3.0 term GPA or higher

37 Student-Athlete's earned a 4.0

Spring 2017

Semester Department GPA: 3.301*

67% Student-Athletes earned a 3.0 term GPA or higher

40 Student-Athlete's earned a 4.0

****Second Highest Term GPA of All-Time***

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ACADEMIC ACCOMPLISHMENTS (continued)

17 of 19 Programs Achieved Team GPA's of 3.0 or higher in Spring 2017:

Baseball – 3.06; Soccer – 3.36; Field Hockey – 3.26; Golf – 3.40; Hockey – 3.11; Men's Swimming and Diving – 3.12; Men's Track – 3.18; Men's Cross Country – 3.41; **Softball – 3.62***; **Synchronized Skating – 3.58***; Tennis – 3.16; Volleyball – 3.58; Women's Basketball – 3.64; Women's Swimming and Diving – 3.43; Women's Track – 3.44; Women's Cross Country 3.48

****Highest in program history***

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2016 MAC Graduation Success Rates (2009 Cohort)

	Miami	Akron	Ball St.	BGSU	Buffalo	CMU	EMU	Kent St.	NIU	Ohio	Toledo	WMU
Total GSR	85	80	73	89	80	80	81	83	87	86	83	83
Total Fed Rate	76	66	63	69	66	61	63	71	71	73	66	71
Baseball	89	n/a	65	88	72	77	87	100	84	85	68	80
Basketball-M	60	80	46	90	75	100	77	80	75	73	58	85
CC/Track-M	79	83	n/a	100	74	50	50	71	n/a	100	71	n/a
Football	76	63	68	74	55	67	62	72	84	73	77	69
Golf-M	89	78	100	100	n/a	n/a	83	83	88	100	71	n/a
Swimming-M	88	n/a	67	n/a	94	n/a	79	n/a	n/a	n/a	n/a	n/a
Basketball-W	85	91	92	100	93	100	91	83	90	83	100	81
CC/Track-W	84	85	76	84	90	91	85	90	91	97	91	87
Field Hockey	100	n/a	82	n/a	n/a	94	n/a	100	n/a	86	n/a	n/a
Soccer-W	100	95	77	95	88	96	89	95	100	96	96	100
Softball	93	88	76	94	86	94	100	90	100	100	83	87
Swimming-W	93	85	83	100	100	n/a	100	n/a	n/a	100	95	n/a
Tennis-W	100	100	60	100	100	n/a	100	n/a	86	n/a	100	100
Volleyball-W	100	100	67	100	100	92	100	91	100	91	100	90

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FEDERAL GRADUATION RATES

Category	2012	2013	2014	2015	2016
All Students	81%	80%	81%	79%	80%
Male Students	78%	78%	78%	76%	77%
Female Students	85%	81%	83%	82%	82%
All Student-Athletes	73%	71%	82%	74%	73%
Male Student-Athletes	71%	67%	77%	63%	70%
Female Student-Athletes	76%	79%	89%	84%	79%

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FEDERAL GRADUATION RATES (continued)

Category	2012	2013	2014	2015	2016
Baseball	50%	60%	70%	80%	71%
Men's Basketball	100%	33%	33%	0%	50%
Men's CC/Track	67%	50%	82%	100%	45%
Football	62%	63%	81%	63%	77%
Men's Other Sports	87%	88%	83%	57%	81%
Women's Basketball	33%	67%	100%	80%	100%
Women's CC/Track	75%	73%	89%	80%	83%
Women's Other Sports	88%	84%	88%	86%	76%

LOVE & HONOR



COMMUNITY ENGAGEMENT – 2016-17

This academic year, our student-athletes set a new record for serving others with **4,039** hours invested in the local community. Football had the most hours served with 1,099, while the softball team had the highest average with 23.5 hours per student-athlete.

LOVE & HONOR



COMMUNITY ENGAGEMENT (continued)

Be the Match
Best Buddies
Borderline Volleyball Club Coaching
Boys/Girls Club
Cancer Survivors' Picnic
Childcare at Cobblestone Church
Cincinnati Children's Hospital
Convocation Ceremony
Free Softball Kids Camp
Goals for Life Game and Programming
Hamilton Elementary Field Day
Hamilton Food Pantry
Helping Hands Food Pantry
Interfaith Center
Jr. RedHawks

LOVE & HONOR



COMMUNITY ENGAGEMENT (continued)

Kids Fest at Miami

Kiwanis Food Drive and Pancake Breakfast

Knolls Grandparent's Day Fair and Oxford Visits

Kramer Carnival, Elementary Field Day, Reading and Parent's Night Out

Leukemia Lymphoma Light the Night Walk

Love Honor Care: T-Shirt Sale and Donations

Luna Cares

MAC Pen Pal Letters

Marshall Elementary Kickball

McCullough Hyde Cancer Fundraising and Hospital Volunteers

Memorial Run for Victims Day 9/11 with ROTC

Merry Day Park Renovation

Miami Montessori Trivia Night

Miami Move In Day

Mini U.

LOVE & HONOR



COMMUNITY ENGAGEMENT (continued)

Miracle League

Mother/Son Dance

National Girls & Women in Sport Day Clinics

Open Hands Food Pantry

Oxford Beer/Wine Festival Set-up/Take Down

Oxford Chamber of Commerce and Awards Banquet

Oxford Community Clubhouse

Oxford Diversity Festival

Oxford Empty Bowls

Pride Night with Cincinnati Cyclones

Raking Leaves for Oxford's Elderly

RASKALS

Rico's Ristorante

Senior Citizen Day at the Knolls

Shooting for Smiles

LOVE & HONOR



COMMUNITY ENGAGEMENT (continued)

St. Mary's Church

Susan G. Komen Race for the Cure Run

Team Impact and Local Youth Support – Liam, Tyler and Quintin

Timed Miami Women's Swim Meet

Tutoring at Hamilton Community Center

Uptown Carnival

LOVE & HONOR



COMMUNITY ENGAGEMENT (continued)

Swoop's Stoop

Provided a \$20,000 check to Cincinnati Children's Hospital at the Liberty Campus for a medical wrap and coordinating wall/hallway treatments.

Red & White Club – 100% Participation

For a 4th straight year, student-athletes contributed to the Red & White Club.

NCAA Student-Athlete Advisory Committee

Kelsi White, a graduating senior field hockey player from Louisville, KY, was selected by her peers of MAC student leaders to be vice-chair of the NCAA Student-Athlete Advisory Council for the 2017-18 academic year.

MAC Medal of Excellence

Kelsi White and Adam Yacek (baseball) received MAC Medals of Excellence at the MAC Honors Dinner in late May.

LOVE & HONOR



YOU CAN PLAY

- If you can play. You can play.
- You Can Play Project
- LGBTQ at Miami



 DESIGN PROOF	Job Name: Miami University		ABCDEFGHIJKLMNO PQRSTUVWXYZ: 0123456789	 MADE IN USA
	Design No: MU-HKY-RAINBOW-17-1		Pattern: H01789	

JERSEY COLORS: WHITE STOCK SCARLET BLACK

MIAMI UNIVERSITY EST. 1809



BACK YOKE LOGO - 2" HIGH

THE BROTHERHOOD
NECK LOGO - 6" WIDE



CHEST LOGO - 9.25" WIDE

LOVE & HONOR



TITLE IX/GENDER EQUITY – 2016-17

Percent

Number

Female Students Overall 50.64%	8,600
Female Student-Athletes 51.13%	316
Male Students Overall 49.36%	8,381
Male Student-Athletes 48.87%	302

LOVE & HONOR



GRADUATING CHAMPIONS – Renderings to Reality



LOVE & HONOR



GRADUATING CHAMPIONS (continued; McKie Field Turf Project)



LOVE & HONOR



GRADUATING CHAMPIONS (continued; Yager West/Women's Soccer Locker Room)



LOVE & HONOR



GRADUATING CHAMPIONS (continued; Women's Varsity Tennis Courts)



LOVE & HONOR



BOARD OF TRUSTEES
ROUDEBUSH HALL ROOM 212
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June 23, 2017
Consent Calendar

RESOLUTION R2017-37

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emerita effective on the formal date of retirement:

Susan Kay Sloan
English

Mieko Ono
German, Russian, Asian & Middle Eastern Languages & Cultures

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emeritus effective on the formal date of retirement:

Thomas Dutton
Architecture and Interior Design

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emerita effective on the formal date of retirement:

Donna Barnet
University Communications and Marketing

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emeritus effective on the formal date of retirement:

Mark Jensen
Art and Architecture and Interior Design

*Approved by the Board of Trustees
June 23, 2017*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a horizontal line extending to the right.

*T. O. Pickerill II
Secretary to the Board of Trustees*



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June 23, 2017
 Consent Calendar

RESOLUTION R2017-38

BE IT RESOLVED: that the Board of Trustees hereby approves the recommendation for the award of tenure to:

Brian Schultz
 Chair & Professor of Teacher Education
 College of Education, Health and Society
 Effective August 1, 2017

Robert Robbins
 Chair & Professor of Art
 College of Creative Arts
 Effective July 1, 2017

Graham Cairns
 Chair & Professor of Architecture + Interior Design
 College of Creative Arts
 Effective January 22, 2018

*Approved by the Board of Trustees
 June 23, 2017*

*T. O. Pickerill II
 Secretary to the Board of Trustees*



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June 23, 2017
Consent Calendar

RESOLUTION R2017-39

BE IT RESOLVED: that upon recommendation of the President, the Board of Trustees hereby approves the change in title from Vice President for Enrollment Management and Student Success; and

BE IT FURTHER RESOLVED: that all authorizations, duties, and obligations previously granted to the Vice President for Enrollment Management and Student Success in resolutions, ordinances, and regulations adopted by the Board of Trustees hereby are granted to the Senior Vice President for Enrollment Management and Student Success; and

BE IT FURTHER RESOLVED: that Vice President for Enrollment Management and Student Success Michael Kabbaz shall hereby hold the title Senior Vice President for Enrollment Management and Student Success, effective on this date; and

BE IT FURTHER RESOLVED: that the Secretary to the Board is hereby directed to notify appropriate University offices of the title change.

*Approved by the Board of Trustees
June 23, 2017*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a long horizontal flourish extending to the right.

*T. O. Pickerill II
Secretary to the Board of Trustees*



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June 23, 2017
 Consent Calendar

RESOLUTION R2017-40

BE IT RESOLVED: that the Board of Trustees hereby approves the following naming recommendation of the Committee for Naming Campus Facilities:

John '63, Lois '71, Kelly '06 & Marc '08 Cocanougher NFL Scout Room
 Located within the Athletic Performance Center

*Approved by the Board of Trustees
 June 23, 2017*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II'.

*T. O. Pickerill II
 Secretary to the Board of Trustees*



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June 23, 2017
Other Business

RESOLUTION 2017-41

BE IT RESOLVED: that the Board of Trustees, upon the recommendation of the President, hereby elects David K. Creamer to a three-year term commencing July 1, 2017 and ending June 30, 2020 as Treasurer of Miami University, in accordance with the provisions of the Act of February 17, 1809 establishing the University.

*Approved by the Board of Trustees
June 23, 2017*



*T. O. Pickerill II
Secretary to the Board of Trustees*



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June 23, 2015
Consent Calendar

RESOLUTION 2015-42

WHEREAS, the Board of Trustees has established the position of Associate Treasurer to have full authority in the absence of the Treasurer;

THEREFORE BE IT RESOLVED: that the Board of Trustees hereby elects Bruce A. Guiot to a three-year term as Associate Treasurer of Miami University commencing July 1, 2017 and ending June 30, 2020.

*Approved by the Board of Trustees
June 23, 2017*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a long horizontal flourish extending to the right.

*T. O. Pickerill II
Secretary to the Board of Trustees*



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June 23, 2017
Academic and Student Affairs

RESOLUTION R2017-43

BE IT RESOLVED: that the Board of Trustees hereby approves the awarding of an honorary degree of Doctor of Humane Letters (L.H.D.) to:

Lilavati Bansal

Lilavati Bansal's writings have been recognized and prized during her lifetime. In the last two decades alone she has written 25 books, and at age 99, she is still writing. She has produced a prodigious amount of literature, including folk songs from North India, writings related to sayings, adages and maxims, poems for children, and works celebrating the achievements of prominent women and of India's common occupations. Through her poetry and writings, she has contributed significantly to the understanding of contemporary India. The award of this degree celebrates and recognizes the lifelong work and achievement of Lilavati Bansal, who has earned the title Amajee ("mother") among Greater Cincinnati's Indian community.

*Approved by the Board of Trustees
June 23, 2017*

*T. O. Pickerill II
Secretary to the Board of Trustees*



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June 23, 2017
Academic and Student Affairs

RESOLUTION R2017-xx

BE IT RESOLVED: that the Board of Trustees hereby approves the awarding of an honorary degree of Doctor of Laws (LL.D.) to:

Patricia Breen Lang

Patricia Breen Lang is a 1959 and 1964 Miami University alumna who embodies the qualities espoused in the Code of Love and Honor. Patricia has dedicated her life to the education and betterment of others, especially those without the power and privilege to raise and support themselves. She has counseled troubled youth, aided in the intellectual advancement of university students, stood with Southern civil rights leaders, and continues to be both a servant and leader in her community. The award of this degree celebrates and recognizes Patricia Breen Lang's noble service to the community, caring support of others and her magnanimous leadership.



2017 Commencement

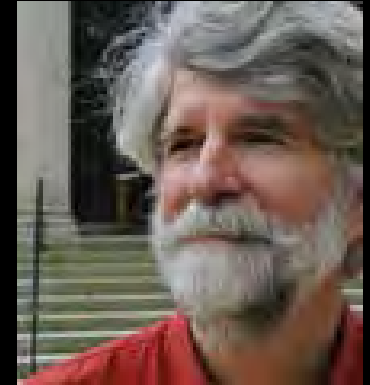
In Remembrance of Our Colleagues

June 23, 201



Tom Dutton

*Professor of Architecture
Founder, Center for Community Engagement*

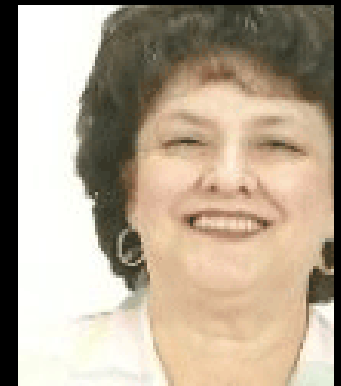


Cyril Daddieh

Professor of Political Science

Anne Wheeler

Director of Payroll Services





Presentation Outline

Remembering Colleagues

Welcomes

**Extraordinary Students,
Faculty & Staff**

Updates

- State Government Campaign Updates*
- Faculty Hiring*
- Listening Tour*
- Posthumous Degree*
- Buckeye Boys State*
- Alumni Weekend*
- Community*
- Visioning*

Conclusions





Dr. Vicka Bell- Robinson

*Ph.D. Miami University
M.S. Grand Valley State*

10 years at Miami in Division of
Student Affairs

Prior to Miami, Ball State and
North Central College

Active in profession, leadership,
publishing, presenting

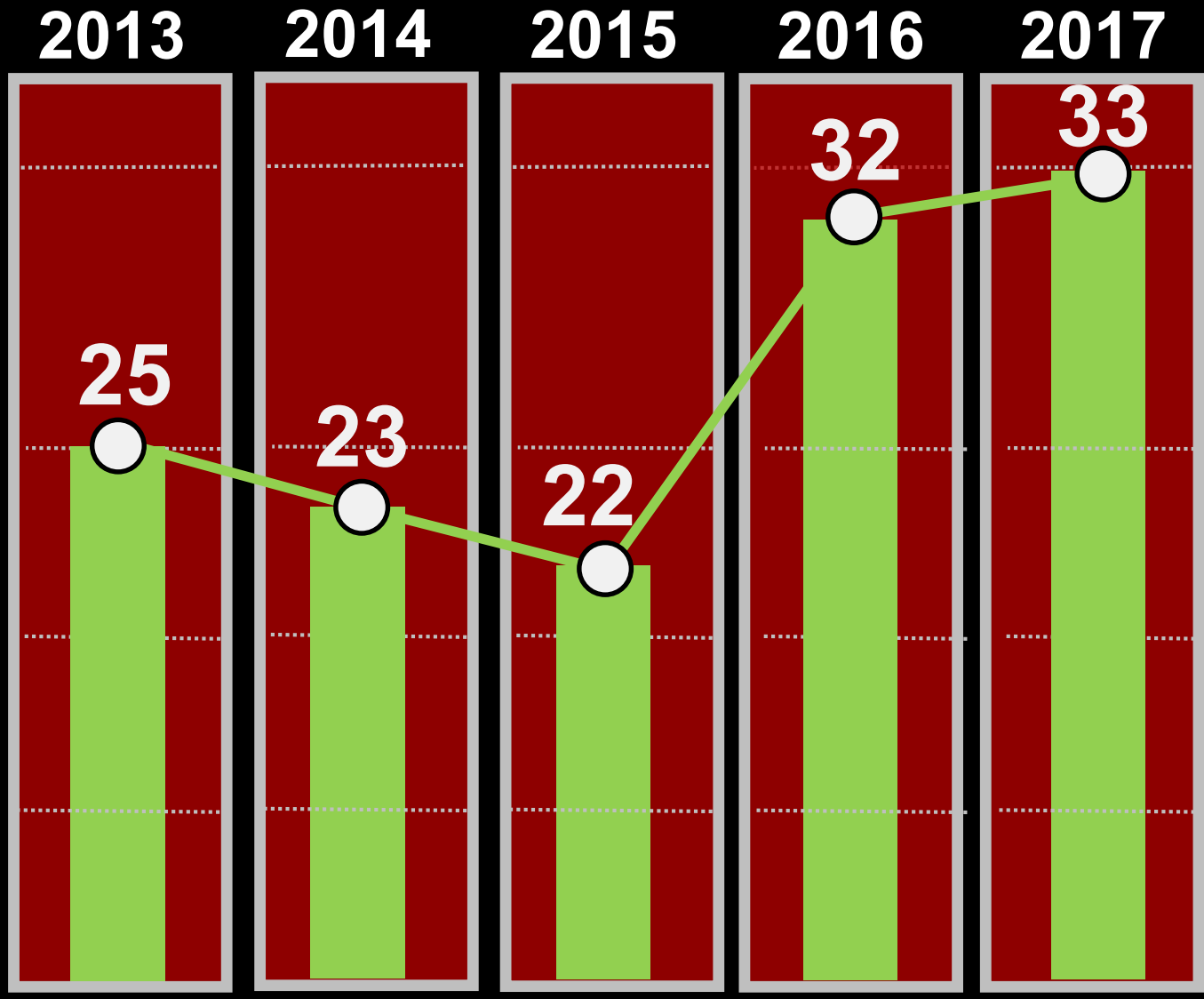


Extraordinary Students National Fellowships

June 23, 2017



- Astronaut
- Critical Language
- Study Abroad
- Freeman
- Fulbright
- Fulbright UK
- Gilman
- Goldwater
- Marshall
- Mellon
- Mitchell
- Rangel
- Rhodes
- Truman
- Udall

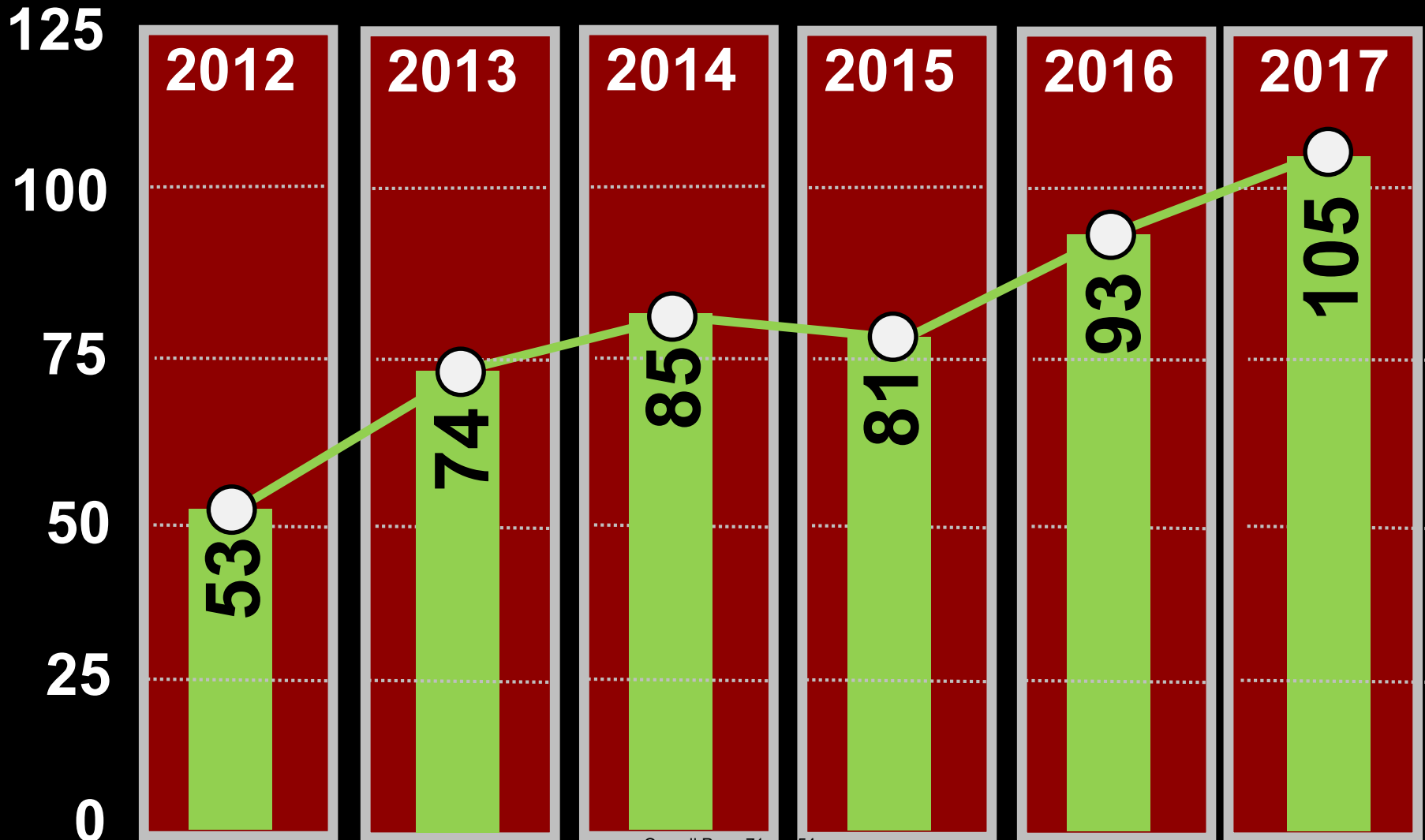


<Recipients> + ... + <Nominee> = Total



Phi Beta Kappa –

Excellence in Liberal Arts & Sciences



Extraordinary Students

June 23, 201



Kelsi White (Political Science)



Extraordinary Faculty (NSF >\$1.1 M)

June 23, 201



Nazan Bautista (EDT)
Jeffrey Wanko (EDT)
Tammy Schwartz (EDT)
Jennifer M. Blue (PHY)
Ellen J. Yezierski (CHM)

"In the meanwhile time,
the irrevocable time flees,
while we, captured by our love
of details, wander around

Fine Arts. Griggs has worked in many capacities
in the arts, including gallery manager, museum
preparator, and studio
For the last 25 years,
as a Public Artist, de
far percent-for-art,
commissions. Grigg
commissioned wo
and Canada. "My
of a situation and
hope to delight
placements, be
id "a he
nd in h
employed
work

culture and the arts and to
encourage the development of
artists and craftspeople. The
result of this was the 1990 Ohio's
Percent for Art legislation.
The legislation provides funds for
the acquisition, commissioning
and installation of works of art for
new or renovated public buildings
with appropriations of more than
\$4 million. For these projects, the
law provides that one percent of
the total appropriation will be
allocated for the acquisition,
commissioning and installation of
art work.



Extraordinary Faculty (>\$1.2 M)

Phyllis Cummins (SGC)

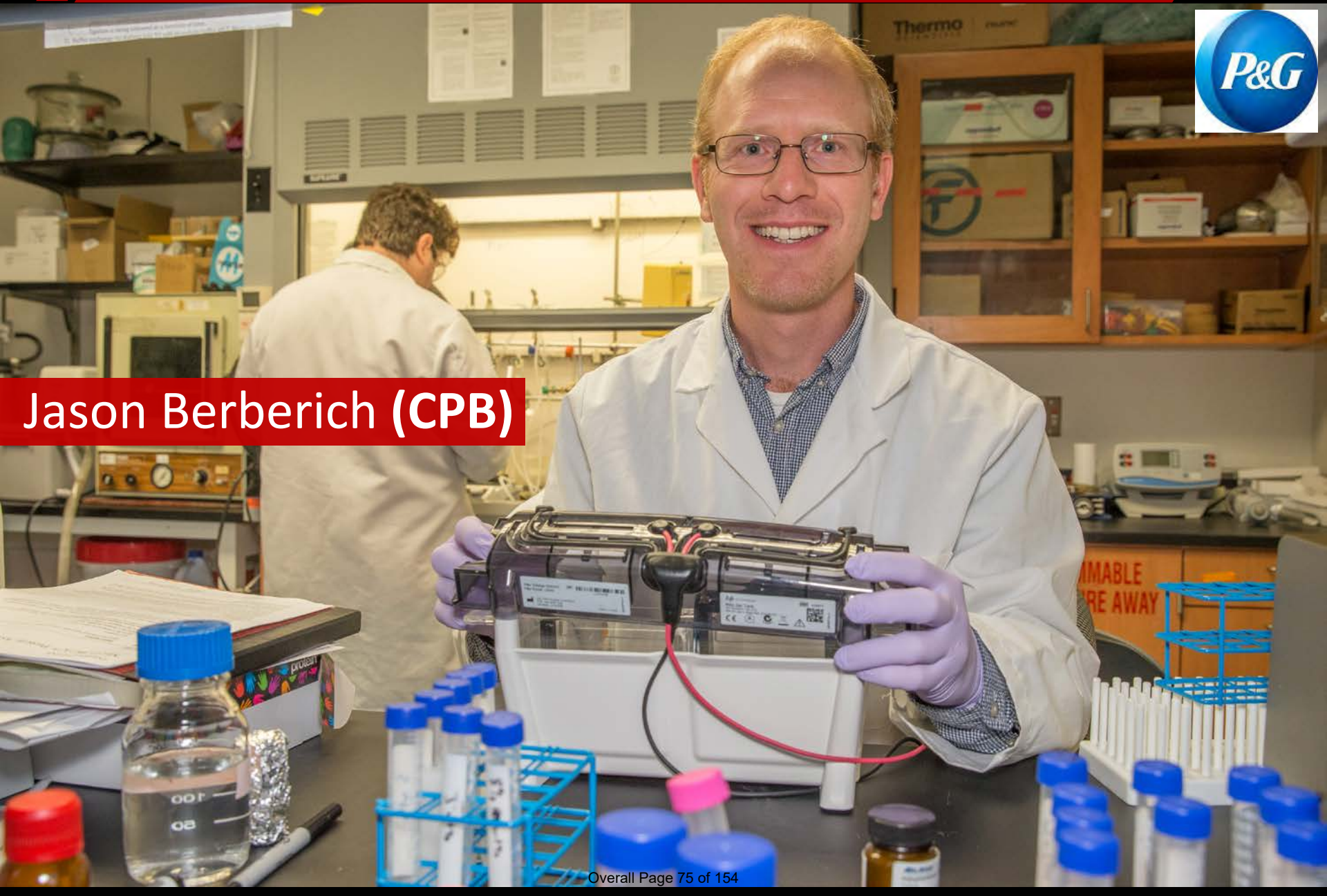


Extraordinary Faculty (P&G \$50 K)

June 23, 201



Jason Berberich (CPB)



Extraordinary Faculty (Social Justice)

June 23, 201



Ann Elizabeth Armstrong (THR)



Extraordinary Staff (Upward Bound >\$1.28 M)

June 23, 201



Sue Sepela, Amy Stander & Hamilton City Schools





Miami alumni at Statehouse

Ohio State Senators

16 (June) & 18 (YTD) Meetings

Ohio State Representatives

3 (June) & 23 (YTD) Meetings

Governor's Office

Met with Governor (June)

& 4 meetings (YTD)





Fundraising Progress

FY'17 (to date) \$94.5 Million

*Highest total in Miami History
Next highest \$73.1M in in CY'05*

New Hires

*C&F, Senior Directors,
Donor Strategy, Alumni*

Climer Guest Lodge



Listening Tour & Climate Survey

Listening Tour (Approximate #)

- Academic Departments (>35)
- Non-academic Units (>10)
- Student Life & Experiences (All)
- University Presidents (>40)
- Advisory Councils (all)
- Regional Campuses (>15)
- Community (>30)
- Companies (>20)
- Government (>45)
- Alumni Groups (7)
- Athletics Events (>60)
- Frats & Sororities (all)
- Student Orgs/Clubs (∞)
- Lewis Place (>60)



Climate Survey

Focus Groups Completed
Full survey (Fall 2017)



Jerry Williams

Class of **1938**

Unable to graduate: No student teaching opportunities

Scored all points (2 TDs & field goal) in beating Cincinnati

Janis & Jerry accepted degree

Son's middle name – "Wilton"
After head coach Frank Wilton



American Legion Buckeye Boys State

June 23, 2017



Founded **1936** (to date >90,000 participants)

Last hosted at Miami **1946**

2017 1,200 participants, 400 High Schools

Governor John Kasich

Associate Justice Sharon Kennedy

Congressman Warren Davidson

Ohio Senator Bill Coley

Butler County Commissioners

Oxford Mayor, Kate Rousmaniere

Commerce, Director, Jacqueline Williams

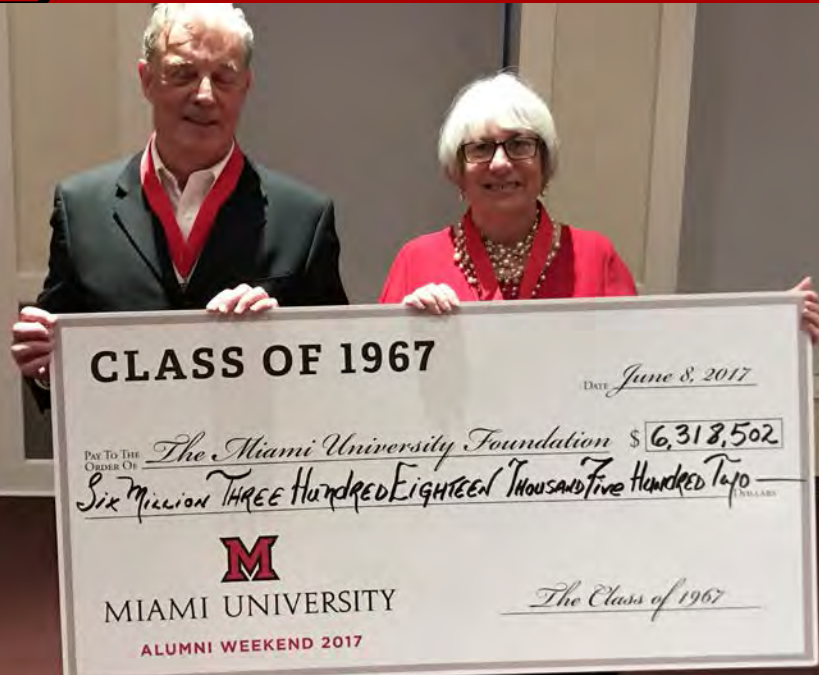
Senior Vice Chancellor Gary Cates

Agriculture, Asst. Director, Tim Derickson



Alumni Weekend 2017

June 23, 2017





Sharry Patterson Addison '61



#LoveHonorPoem – Micro Poetry Contest

*“We see it in red brick buildings,
in the cupolas come Fall:
Miami is not mine or yours,
we see that Miami is for all.”*

#LoveHonorPoem

Cole Hankins '19 (Marketing)



Professor Cathy Wagner

English & Creative Writing



Yoga in the Park





Value of Higher Education

Economic Development

Research & Scholarship

Business Development

Return on Investment (ROI)

Earning Potential

Leadership Opportunities

Quality of Life

Diversity & Internationalization

Student Life & Experiences

Professional Development





Analytical Chemistry

Microchemistry

R&D Services

*Food, cosmetic, pharmaceutical,
and health and beauty industries.*

Internships, employment
& possible research





Advancing the University

21st Century Learning & Pedagogy

Discovery & Transdisciplinary

Student Life & Experiences

Student Health

Professional Development

University Values

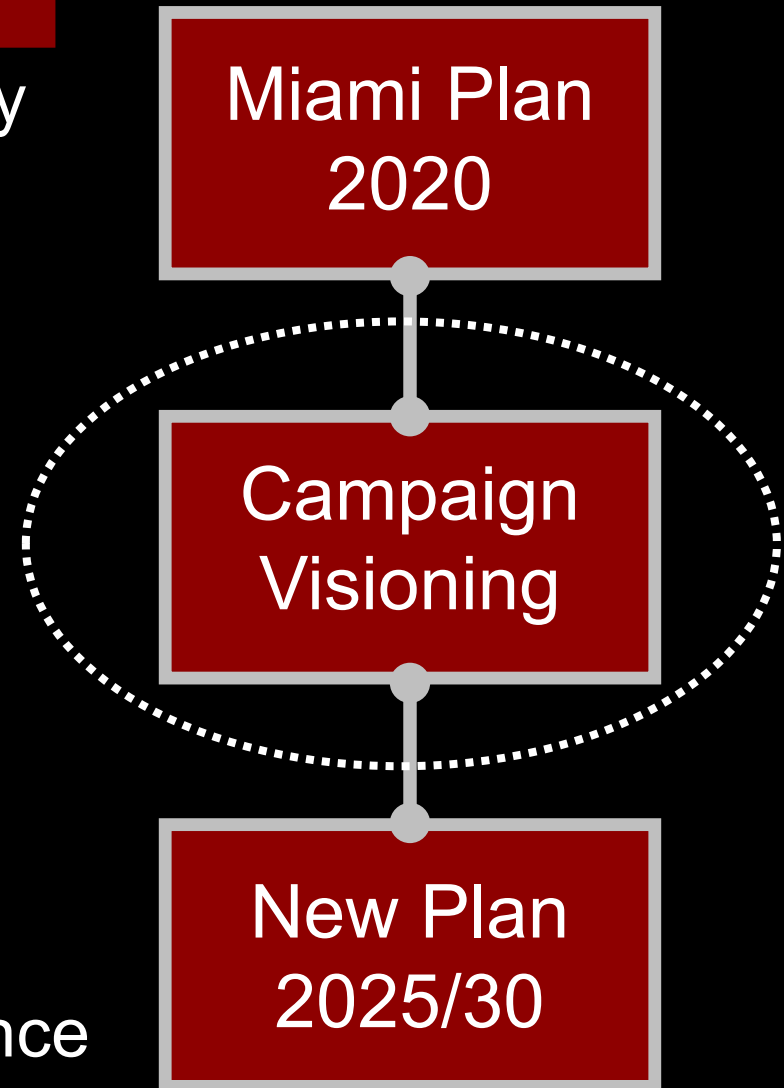
Diversity & International

Intellectual Rigor

Collaboration & Cooperation

Transformative & Unifying Experience

Data Driven





Athletics

Business

Creative Arts

Arts &
Sciences

Engineering &
Computing

Humanities

Student
Experience

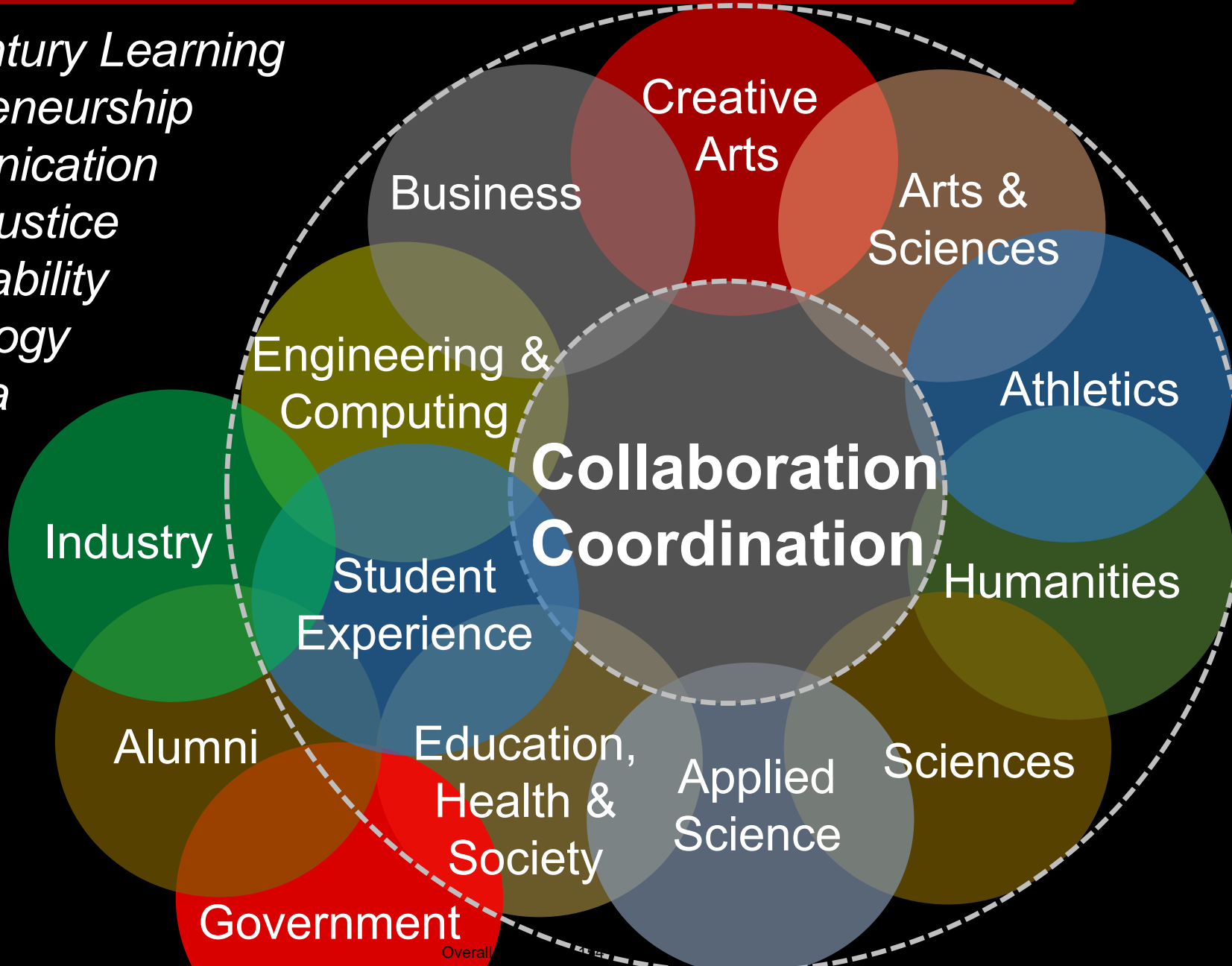
Education,
Health &
Society

Applied
Science

Sciences



21st Century Learning
Entrepreneurship
Communication
Social Justice
Sustainability
Technology
Big Data
Design





Health

*Alcohol & Drugs
S/I Violence*

Counseling

*Alcohol & Drugs
S/V Violence
Mental Health*

*Comprehensive
Health Services*


Wellness

*Alcohol & Drugs
S/I Violence
Mental Health*



OHIO
HISTORICAL
MARKER

“THE POET’S SHACK”

 “The Poet’s Shack” was built as a writing studio for the prolific poet Percy MacKaye, who held the position of writer-in-residence at Miami University from 1920-1924. MacKaye requested a writing studio in the woods, a simple shack with a fire where faculty and students could gather to talk with the poet or hear his newest works. MacKaye’s studio was built on Miami’s lower campus — now known as Bishop Woods after first president Robert Hamilton Bishop — where Upham Hall stands today. Students called the structure “The Poet’s Shack.”

JOHN W. ALTMAN CHARITABLE FOUNDATION
MIAMI UNIVERSITY
THE OHIO HISTORY CONNECTION

2017 38-9

*Percy MacKaye
Nation’s first Poet in Residence*



Humbled & Honored
Love & Honor
Visible & Accessible
Listen Actively
Understand the Culture
Transformative
Innovative
Faculty, Staff & Students
Collaboration & Coordination





18 State Senators, including

Larry Obhof (R-22), President of the Senate
Bob Peterson (R-17), President Pro Tempore
Randy Gardner (R-2), Majority Whip &
Higher Ed Com Chair
Joe Schiavoni (D-33), Minority Leader
Edna Brown (D-11), Minority Whip
Cecil Thomas (D-9), Minority Whip

Miami alumni at Statehouse



23 State Reps, including

Cliff Rosenberger (R-91), Speaker,
Kirk Schuring (R-48), Speaker Pro Tempore
Dorothy Pelanda (R-86), Majority Whip
Fred Strahorn (D-39), Minority Leader

Governor's Office

Governor Kasich
Lt. Governor Taylor
Struble (Economic Development)
Groadhouse (General Counsel)





OXFORD CAMPUS

Tenured/Tenured Track	46
------------------------------	-----------

Lecturers/Clinical Track	4
---------------------------------	----------

Pending Searches	0
-------------------------	----------

REGIONAL CAMPUSES

Tenured/Tenured Track	9
------------------------------	----------

Lecturers/Clinical Track	0
---------------------------------	----------

Pending Searches	1
-------------------------	----------



The Ohio Academic Advising Association has selected Virginia "Ginny" Engwall as a 2017 Outstanding New Advisor.




EXECUTIVE COMMITTEE of UNIVERSITY SENATE

Andrew Reffett, Chair

Shelly Jarrett Bromberg, Chair-elect

 University Senate Website: www.miamioh.edu/senate/

June 7, 2017

To: Board of Trustees, Academic and Student Affairs Committee
 From: Andrew Reffett, Chair, Executive Committee of University Senate
 RE: University Senate Report to Board of Trustees – June 22-23, 2017 Meeting

The following summarizes items of University Senate Business conducted since the Executive Committee submitted a report to the Board of Trustees on April 21, 2017.

- New Business, Specials Reports and Updates delivered to University Senate:
 - **April 17, 2017:** B.A. Public Health – Renee Baernstein, College of Arts and Science
 - **April 17, 2017:** Promotion and Tenure Guidelines for Dossier Preparation
 - **April 17, 2017:** Dossier & Evaluation Guidelines for Lecturers, Clinical & Professionally Licensed Faculty
 - **April 24, 2017:** Academic Integrity – Brenda Quaye, Center for Teaching Excellence and Tim Greenlee, Farmer School of Business
 - **April 24, 2017:** ASG Update – Maggie Reilly, Associate Student Government President
 - **April 24, 2017:** Regional Policy Revisions – Tonia Hyllengren, College of Liberal Arts and Applied Science

- Minors, revisions to existing degrees, name changes and University Policies received and approved on the University Senate consent calendars:
 - **April 17, 2017** – Revision of an Existing Minor, BUS – General Business
 - **April 17, 2017** – Revision of an Existing Minor, ISA – Business Analytics
 - **April 17, 2017** – Revision of an Existing Minor, ISA – Information Systems
 - **April 17, 2017** – Revision of an Existing Co-major, ISA/STA – Analytics
 - **April 17, 2017** – Revision of an Existing Major, GLG – Environmental Earth Science
 - **April 17, 2017** – Revision of an Existing Major, KNH – Athletic Training
 - **April 17, 2017** – Revision of an Existing Major, KNH – Public Health
 - **April 17, 2017** – Revision of an Existing Major, MGT – Management and Leadership
 - **April 17, 2017** – Revision of an Existing Major, MME – Manufacturing Engineering
 - **April 17, 2017** – Revision of an Existing Major, MME – Mechanical Engineering
 - **April 17, 2017** - Revision to Office Hours for Instructional Staff Policy – MUPIM 5.7
 - **April 17, 2017** - Revision to Transfer Students Policy – Student Handbook 1.1.C
 - **April 24, 2017** – Revision of an Existing Minor, ART – 2D Media Studies
 - **April 24, 2017** – Revision of an Existing Minor, ART – 2D Media Studies for Art majors
 - **April 24, 2017** – Revision of an Existing Minor, ART – Art and Architecture History
 - **April 24, 2017** – Revision of an Existing Minor, CJS - Criminology
 - **April 24, 2017** – Revision of an Existing Minor, ENG – Linguistics
 - **April 24, 2017** – Revision of an Existing Minor, MUS – Music Composition
 - **April 24, 2017** – New Minor, ART – Art Therapy
 - **April 24, 2017** – Revision of an Existing Major, ART – Art and Architecture History
 - **April 24, 2017** – Revision of an Existing Major, ENG – Linguistics

- **April 24, 2017** – Revision of an Existing Major, MUS – Music Education (Choral/General)
 - **April 24, 2017** – Revision of an Existing Major, MUS – Music Education (Instrumental)
 - **April 24, 2017** – Revision of an Existing Major, MUS – Music Performance (Composition))
 - **April 24, 2017** – Revision of an Existing Major, MUS – Music Performance (Instrumental))
 - **April 24, 2017** – Revision of an Existing Major, MUS – Music Performance (Voice))
 - **April 24, 2017** – Revision of an Existing Major, PSY – Psychology
 - **April 24, 2017** - Revision to Intra-Campus Relocation Policy – Student Handbook 1.1.F.2
 - **April 24, 2017** - Revision to Re-Enrollment of Former Students Policy – Student Handbook 1.1.E
- Senate Resolutions:

April 17, 2017, SR 17-06: Bachelor of Arts in Public Health

SR 17-06

April 17, 2017

Bachelor of Arts in Public Health

BE IT HEREBY RESOLVED that University Senate endorse the proposed degree, Bachelor of Arts in Public Health, with a major in Public Health, College of Arts and Science;

AND FURTHERMORE, that the endorsement by University Senate of the proposed degree and major will be forwarded to the Miami University Board of Trustees for consideration;

SR 17-06 passed by voice vote

April 17, 2017, SR 17-07: Promotion and Tenure Guidelines for Dossier Preparation 2017-2018

SR17-07

April 17, 2017

Promotion and Tenure Guidelines for Dossier Preparation 2017-2018

BE IT HEREBY RESOLVED that University Senate adopts revisions as amended* to the 2017 – 2018 Promotion and Tenure Guidelines for Dossier Preparation

SR 17-07 passed by voice vote

April 17, 2017, SR 17-08: Dossier and Evaluation Guidelines for Lecturers, Clinical & Professionally Licensed Faculty 2017-2018

SR17-08

April 17, 2017

**Dossier and Evaluation Guidelines for Lecturers, Clinical & Professionally Licensed Faculty
2017-2018**

BE IT HEREBY RESOLVED that University Senate adopts revisions as amended* to the 2016-2017 Dossier and Evaluation Guidelines for Lecturers, Clinical & Professionally Licensed Faculty

SR 17-08 passed by voice vote

April 24, 2017, SR 17-09: Appointments to Standing and Advisory Committees of University Senate

SR17-09

April 24, 2017

Appointments to Standing and Advisory Committees of University Senate

BE IT HEREBY RESOLVED that University Senate confirm the 2017-2018 appointments to open seats of the standing and advisory committees of University Senate; and

BE IT FURTHERMORE RESOLVED that Senate authorizes Senate Executive Committee to confirm remaining 2017-2018 appointments to the standing and advisory committees of University Senate.

SR 17-09 passed by voice vote

cc: Provost Phyllis Callahan, Chair, University Senate
Associate Provost, Carolyn Haynes, Secretary, University Senate
Shelly Jarrett Bromberg, Chair-elect, Executive Committee of University Senate
Becky Sander, Recording Secretary, University Senate



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June 23, 2017
Academic and Student Affairs

RESOLUTION R2017-45

WHEREAS, University Senate on April 17, 2017 passed SR 17-06, proposing a degree, Bachelor of Arts in Public Health, with a major in Public Health.

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees hereby approves the establishment of a Bachelor of Arts in Public Health, with a major in Public Health, College of Arts and Science and College of Education, Health and Society.

*Approved by the Board of Trustees
June 23, 2017*

*T. O. Pickerill II
Secretary to the Board of Trustees*



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June 23, 2017
 Finance and Audit

TUITION ORDINANCE O2017-03

Instructional, General, and Out of State Fees, and Comprehensive Charges
 Oxford Campus Continuing Undergraduate Students
 2017-18 Academic Year

WHEREAS, Miami University (University) is committed to providing high quality and affordable education and services to its undergraduate students; and

WHEREAS, the Board of Trustees of Miami University annually adopts tuition (combined instructional and general fees) and fees for the new academic year as authorized by the Ohio General Assembly through the biennial budget bill but a biennial budget has not yet been adopted; and

WHEREAS, the Ohio Senate has introduced legislation that should it become law would allow resident undergraduate tuition to rise by s \$10 per credit hour or \$150 for a full-time student for a maximum increase of 2.1% for academic year 2017-18; and

WHEREAS, the Board of Trustees has adopted the Miami Tuition Promise for undergraduate students enrolling for the first time on the Oxford Campus after spring 2016 but must approve tuition (instructional and general fees) and an out-of-state surcharge for undergraduate students who first enrolled on the Oxford campus prior to summer 2016;

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees approves a 2.0% increase in combined tuition and out-of-state surcharge for Academic Year 2017-18 for non-resident undergraduate students as presented on the attached table; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves an increase in combined tuition for Academic Year 2017-18 Ohio resident undergraduate students in the amount authorized by law or 1.9%, whichever is less, and authorizes the Senior Vice President for Finance and Business Services and Treasurer, after consulting with the Chair of the Board of Trustees, to establish the schedule of tuition and fees consistent with this Ordinance; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this Ordinance for part-time students and fees for summer and winter terms including a 20% discount for online courses taken by Ohio residents (must meet Miami University's residency requirements) during summer and winter terms consistent with the program adopted by the Board of Trustees for shortening the time to degrees to better enable Ohio residents to lower their cost of attending higher education.

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to allocate the distribution of tuition between instructional and general fees.

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to determine the allocation of the general fee between the University Student Auxiliary Allocation and the Student Organization Allocation for the Oxford Campus; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to budget and expend, in accord with general university procedures, the University Student Auxiliary Allocation for the Oxford Campus and authorizes the Vice President for Student Affairs to fund the Associated Student Government from the Student Organization Allocation.

*Approved by the Board of Trustees
June 23, 2017*



*T. O. Pickerill II
Secretary to the Board of Trustees*



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June 23, 2017
 Finance and Audit

TUITION ORDINANCE O2017-04

Instructional, General, and Out of State Fees, and Comprehensive Charges
 Oxford Campus Undergraduate 2017-18 Cohort
 2017-18 Academic Year

WHEREAS, Miami University is committed to providing high quality and affordable education and services to its students; and

WHEREAS, Ohio law (Ohio Revised Code §3345.48) authorizes universities to establish an Undergraduate Tuition Guarantee Program (Program); and

WHEREAS, a tuition guarantee program when combined with guaranteed room and board rates and other instructional fees provides students and their families with increased certainty about the cost of their education; and

WHEREAS, the Miami University Board of Trustees approved the Miami Tuition Promise program for students enrolling in undergraduate programs on the Oxford Campus for the first time during the 2016-17 academic year; and

WHEREAS, Ohio Revised Code §3345.48 governs how tuition and fees are set for each new cohort under a guaranteed tuition program with new cohort pricing currently limited to the legislated fee cap plus the five year moving average consumer price index (CPI) with the CPI added to the historical tuition cap to compensate for the risk associated with a guarantee that tuition will not rise again during the four years normally required to complete a baccalaureate program; and

WHEREAS, the Ohio Senate has introduced legislation that should it become law would allow resident undergraduate guaranteed tuition to rise by \$10 per credit hour or up to \$150 plus the consumer price index of 1.3% for a maximum increase of 3.4%; and

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees adopts a 4.99% increase in nonresident undergraduate tuition (combined instructional and general fees and out-of-state surcharge) for the 2017-18 Miami Tuition Promise cohort as presented on the attached table ; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves an increase in Cohort tuition rate for Academic Year 2017-18 Ohio resident undergraduate students in the amount authorized by law or 3.29%, whichever is less, and authorizes the Senior Vice President for Finance and Business Services and Treasurer, after consulting with the Chair of the Board of Trustees, to establish the schedule of tuition and fees consistent with this Ordinance; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this ordinance for part-time students and tuition rates for summer and winter terms including a 20% discount for online courses taken by Ohio residents (must meet Miami University's residency requirements) during summer and winter terms consistent with the program adopted by the Board of Trustees for shortening the time degree to better enable Ohio residents to lower their cost of attending higher education.

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to allocate the distribution of tuition between instructional and general fees.

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to determine the allocation of the general fee between the University Student Auxiliary Allocation and the Student Organization Allocation for the Oxford Campus; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to budget and expend, in accord with general university procedures, the University Student Auxiliary Allocation for the Oxford Campus and authorizes the Vice President for Student Affairs to fund the Associated Student Government from the Student Organization Allocation.

*Approved by the Board of Trustees
June 23, 2017*



*T. O. Pickerill II
Secretary to the Board of Trustees*



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June 23, 2017
 Finance and Audit

TUITION ORDINANCE O2017-05

Instructional, General, and Out of State Fees, and Comprehensive Charges
 Graduate Students at all Campuses
 2017-18 Academic Year

WHEREAS, Miami University is committed to providing high quality and affordable education and services to its graduate students; and

WHEREAS, the Board of Trustees of Miami University annually adopts tuition (instructional and general fees) and an out-of-state surcharge for graduate students on all campuses; and

WHEREAS, the University has identified new graduate program offerings that have unique costs and market conditions;

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees adopts standard graduate tuition for Ohio residents (must meet Miami University's residency regulations) and combined tuition and out-of-state surcharge for non-resident graduate students at all campuses as presented on the attached table; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves a program specific comprehensive tuition for the graduate certificates and degrees that have unique costs and market conditions presented on the attached table: and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to amend tuition and student fees for Academic Year 2017-18 to align with the provisions of the enacted State of Ohio biennial operating budget within the limits authorized by this ordinance; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this Ordinance including fees for part-time students and fees for summer and winter terms.

*Approved by the Board of Trustees
 June 23, 2017*

*T. O. Pickerill II
 Secretary to the Board of Trustees*



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June 23, 2017
 Finance and Audit

TUITION ORDINANCE O2017-06

Instructional, General, Tuition, and Comprehensive Fees and Charges
 Regional Campus Undergraduate Students
 2017-18 Academic Year

WHEREAS, Miami University (University) is committed to providing affordable access to quality education programs and services for undergraduate students on the regional campuses; and

WHEREAS, the Miami University Board of Trustees annually approves tuition and fees for the new academic year; and

WHEREAS, the Ohio Senate has introduced legislation that should it become law would allow resident undergraduate tuition to rise by \$10 per credit hour for academic year 2017-18; and

WHEREAS, the University is required to assess non-resident students a non-resident surcharge; and

WHEREAS, the University has determined fully on-line, undergraduate program offerings at the regional campuses have differential costs and market conditions that should be reflected in the price of nonresident tuition,

THEREFORE, BE IT ORDAINED: that the Board of Trustees approves an increase in tuition (combined instructional and general fees) for nonresident undergraduate students of \$10 per credit hour for both lower and upper division tuition and an increase to the nonresident surcharge for upper and lower division tuition by 2.0%, and establishes the price for fully online, nonresident degree programs at the Hamilton and Middletown campuses as presented in the attached table; and

BE IT FURTHER ORDAINED: : that the Board of Trustees approves an increase in combined tuition for Academic Year 2017-18 Ohio resident undergraduate students in the amount authorized by law or no more than \$10 per credit hour for both upper and lower division tuition and authorizes the Senior Vice President for Finance and Business Services and Treasurer, after consulting with the Chair of the Board of Trustees, to establish the schedule of tuition and fees consistent with this Ordinance; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish fees consistent with this Ordinance for part-time students and fees for summer and winter terms including the 20% discount for online courses for resident students during summer and winter terms as previously adopted by the Board of Trustees as part of Ohio's program to offer Ohio residents an opportunity to shorten their time

to graduate and lower the cost of attending higher education; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Provost and Dean of the Regional Campuses to determine the allocation of the general fee between the Auxiliary Allocation and the Student Organization Allocation; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Provost and Dean of the Regional Campuses to budget and expend, in accord with general university procedures, the Auxiliary Allocation and authorizes the Provost and Dean of the Regional Campuses to fund their respective student government organizations from the Student Organization Allocation; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the respective student governments to fund student organizations, in accordance with the student organization funding procedures, as the same may be amended from time to time and approved by the Dean of the Regional Campuses and the Provost.

*Approved by the Board of Trustees
June 23, 2017*



*T. O. Pickerill II
Secretary to the Board of Trustees*



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June 23, 2017
 Finance and Audit

TUITION ORDINANCE O2017-07
 Miscellaneous Fees
 2017-18 Academic Year

WHEREAS, Miami University (University) is committed to providing affordable access to high quality education and services for its students; and

WHEREAS, the University is authorized by the Ohio General Assembly to authorize user fees for services not generally covered by tuition and not uniformly assessed to all students; and

WHEREAS, predictability in the cost of higher education is an important step to improving the affordability for students and families, and

WHEREAS, the University has adopted the Miami University Tuition Promise in accordance with Ohio Revised Code 3345.48 and is recommending separate miscellaneous fee schedules for each cohort under the Tuition Promise program while returning students will be assessed miscellaneous fees based on the historic fee schedule as modified by this ordinance;

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees approves the attached changes to miscellaneous fees for academic year 2017-18, except as otherwise specified. The fees apply to all campuses, except as otherwise specified; and

BE IT FURTHER ORDAINED: that fees adopted by prior action of the Board are hereby reauthorized at their previously adopted rates; and

BE IT FURTHER ORDAINED: the miscellaneous fee schedule established for students enrolling for the first time in academic year 2017-18 will remain in effect for four years according to the provisions of the Miami University Tuition Promise; and

BE IT FURTHER ORDAINED: that fees will be assessed based on the previously adopted and attached miscellaneous fee schedule rates. In case of dispute, fees must be paid in full unless specific arrangements have been authorized in writing by the Senior Vice President for Finance and Business Services or his designee; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services is authorized to approve changes in the fees stated above to align with the provisions of the enacted biennial operating budget and to approve new fees consistent with those stated above subject to annual confirmation by this Board.

Approved by the Board of Trustees
 June 23, 2017

T. O. Pickerill II
 Secretary to the Board of Trustees

Miami University
FY 2018 - Academic Year 2017 - 2018
Miscellaneous Fees

Table 1: New and increased fees applying to students matriculating prior to Fall 2016

New

Fee	Notes	2016-2017	Proposed 2017-2018
Special Course/Lab Charges-Oxford Campus	2, 3		
GTY 110	2, 3	-	50.00
GTY 310	2, 3	-	50.00
THE 292	2, 3	-	100.00
EDL 290 R (certificate program only)	2, 3	-	50.00
Global Initiatives			
International Travel Insurance Pass Through Fee		-	58.00
Oxford Pathways Program			
Pathways Student Fee		-	90.00
Substance Abuse Violations			
Two hour tobacco cessation program		-	150.00
Student Affairs			
Activity No-Show Fee		-	10.00
Orientation Parking Fee		-	3.00

Increase

Fee	Notes	2016-2017	Proposed 2017-2018
Program Fee			
Summer Scholars Program Comprehensive Program Fee	1	1,100.00	1,150.00
Special Course/Lab Charges-Oxford Campus			
FSW 762	2, 3	40.00	50.00
FSW 763	2, 3	40.00	50.00
FSW 661	2, 3	40.00	50.00
Student Orientation Program			
"Orientation Housing per night" to be renamed "Orientation Housing and Services Fee"		28.50	30.50
Recreational Sports Center			
Equestrian-Club Team Riding Fee/Semester		925.00	950.00
Recreational Sports Center-Membership Fees			
Rec Center - Branch campus (MUH-MUM), Couple-12 month pass		506.00	511.00
Rec Center - Branch campus (MUH-MUM), Family-12 month pass		617.00	624.00
Rec Center - Branch campus (MUH-MUM), Individual Plus-12 month pass		364.00	368.00
Rec Center - Branch campus (MUH-MUM), Individual-12 month pass		276.00	279.00
Rec Center - Emeritus/retiree (or spouse), Couple-12 month pass		674.00	681.00
Rec Center - Emeritus/retiree (or spouse), Family-12 month pass		823.00	832.00
Rec Center - Emeritus/retiree (or spouse), Individual Plus-12 month pass		485.00	491.00
Rec Center - Emeritus/retiree (or spouse), Individual-12 month pass		368.00	372.00
Rec Center - Faculty/Staff (eligible for medical benefits)-Couple, 12 month pass		842.00	851.00
Rec Center - Faculty/Staff (eligible for medical benefits)-Family, 12 month pass		1,028.00	1,039.00
Rec Center - Faculty/Staff (eligible for medical benefits)-Individual (or spouse), 12 month pass		460.00	465.00
Rec Center - Faculty/Staff (eligible for medical benefits)-Individual Plus, 12 month pass		606.00	613.00
Rec Center - Faculty/Staff (not eligible for medical benefits)-Couple, 12 month pass		758.00	766.00
Rec Center - Faculty/Staff (not eligible for medical benefits)-Family, 12 month pass		925.00	935.00
Rec Center - Faculty/Staff (not eligible for medical benefits)-Individual (or spouse), 12 month pass		414.00	419.00
Rec Center - Faculty/Staff (not eligible for medical benefits)-Individual Plus, 12 month pass		545.00	552.00
Parking Fees and Fines-Oxford Campus			
Oxford campus parking garage rates-Campus Ave. garage-Lost ticket fee		10.00	25.00
Oxford campus parking garage rates-Engineering Bldg. garage-Lost ticket fee		15.00	25.00
Oxford campus parking garage rates-Engineering Bldg. garage-Parking rate per first hour/per additional hours		1.50/1.00	2.00/1.00
Child Care Programs-Hamilton Campus-Faculty/Staff			
Full-time Rate (4/5 day)		2907.00/2325.00	2994.00/2395.00
Three Day Semester Rate		2218.00/1775.00	2285.00/1829.00
Two Day Semester Rate		1683.00/1346.00	1734.00/1387.00
Child Care Programs-Hamilton Campus-Students			
Full-time Rate (4/5 day)		2600.00/2080.00	2678.00/2142.00
Three Day Semester Rate		1912.00/1530.00	1969.00/1576.00
Two Day Semester Rate		1300.00/1040.00	1339.00/1071.00
Residual ACT Testing Fee - Regional Campuses			
Residual ACT Testing Fee		36.50	42.50

Miami University
FY 2018 - Academic Year 2017 - 2018
Miscellaneous Fees

Table 2: New and increased fees applying to Miami Tuition Promise Fall 2016 Cohort

New

Fee	Notes	2016-2017	Proposed 2017-2018
Substance Abuse Violations			
Two hour tobacco cessation program		-	150.00
Global Initiatives			
International Travel Insurance Pass Through Fee		-	58.00
Student Affairs			
Activity No-Show Fee		-	10.00
Orientation Parking Fee		-	3.00

Increase

Fee	Notes	2016-2017	Proposed 2017-2018
Program Fee			
Summer Scholars Program Comprehensive Program Fee	1	1,100.00	1,150.00
Special Course/Lab Charges-Oxford Campus			
Student Orientation Program			
"Orientation Housing per night" to be renamed "Orientation Housing and Services Fee"		28.50	30.50
Recreational Sports Center			
Equestrian-Club Team Riding Fee/Semester		925.00	950.00
Recreational Sports Center-Membership Fees			
Rec Center - Branch campus (MUH-MUM), Couple-12 month pass		506.00	511.00
Rec Center - Branch campus (MUH-MUM), Family-12 month pass		617.00	624.00
Rec Center - Branch campus (MUH-MUM), Individual Plus-12 month pass		364.00	368.00
Rec Center - Branch campus (MUH-MUM), Individual-12 month pass		276.00	279.00
Rec Center - Emeritus/retiree (or spouse), Couple-12 month pass		674.00	681.00
Rec Center - Emeritus/retiree (or spouse), Family-12 month pass		823.00	832.00
Rec Center - Emeritus/retiree (or spouse), Individual Plus-12 month pass		485.00	491.00
Rec Center - Emeritus/retiree (or spouse), Individual-12 month pass		368.00	372.00
Rec Center - Faculty/Staff (eligible for medical benefits)-Couple, 12 month pass		842.00	851.00
Rec Center - Faculty/Staff (eligible for medical benefits)-Family, 12 month pass		1,028.00	1,039.00
Rec Center - Faculty/Staff (eligible for medical benefits)-Individual (or spouse), 12 month pass		460.00	465.00
Rec Center - Faculty/Staff (eligible for medical benefits)-Individual Plus, 12 month pass		606.00	613.00
Rec Center - Faculty/Staff (not eligible for medical benefits)-Couple, 12 month pass		758.00	766.00
Rec Center - Faculty/Staff (not eligible for medical benefits)-Family, 12 month pass		925.00	935.00
Rec Center - Faculty/Staff (not eligible for medical benefits)-Individual (or spouse), 12 month pass		414.00	419.00
Rec Center - Faculty/Staff (not eligible for medical benefits)-Individual Plus, 12 month pass		545.00	552.00
Parking Fees and Fines-Oxford Campus			
Oxford campus parking garage rates-Campus Ave. garage-Lost ticket fee		10.00	25.00
Oxford campus parking garage rates-Engineering Bldg. garage-Lost ticket fee		15.00	25.00
Oxford campus parking garage rates-Engineering Bldg. garage-Parking rate per first hour/per additional hours		1.50/1.00	2.00/1.00
Child Care Programs-Hamilton Campus-Faculty/Staff			
Full-time Rate (4/5 day)		2907.00/2325.00	2994.00/2395.00
Three Day Semester Rate		2218.00/1775.00	2285.00/1829.00
Two Day Semester Rate		1683.00/1346.00	1734.00/1387.00
Child Care Programs-Hamilton Campus-Students			
Full-time Rate (4/5 day)		2600.00/2080.00	2678.00/2142.00
Three Day Semester Rate		1912.00/1530.00	1969.00/1576.00
Two Day Semester Rate		1300.00/1040.00	1339.00/1071.00
Residual ACT Testing Fee - Regional Campuses			
Residual ACT Testing Fee		36.50	42.50

Miami University
FY 2018 - Academic Year 2017 - 2018
Miscellaneous Fees

Table 3: New and increased fees applying to Miami Tuition Promise Fall 2017 Cohort

New

Fee	Notes	2016-2017	Proposed 2017-2018
Special Course/Lab Charges-Oxford Campus	2, 3		
GTY 110	2, 3	-	50.00
GTY 310	2, 3	-	50.00
THE 292	2, 3	-	100.00
EDL 290 R (certificate program only)	2, 3	-	50.00
Global Initiatives			
International Travel Insurance Pass Through Fee		-	58.00
Oxford Pathways Program			
Pathways Student Fee		-	90.00
Substance Abuse Violations			
Two hour tobacco cessation program		-	150.00
Student Affairs			
Activity No-Show Fee		-	10.00
Orientation Parking Fee		-	3.00

Increase

Fee	Notes	2016-2017	Proposed 2017-2018
Program Fee			
Summer Scholars Program Comprehensive Program Fee	1	1,100.00	1,150.00
Special Course/Lab Charges-Oxford Campus			
FSW 762	2, 3	40.00	50.00
FSW 763	2, 3	40.00	50.00
FSW 661	2, 3	40.00	50.00
Student Orientation Program			
"Orientation Housing per night" to be renamed "Orientation Housing and Services Fee"		28.50	30.50
Recreational Sports Center			
Equestrian-Club Team Riding Fee/Semester		925.00	950.00
Recreational Sports Center-Membership Fees			
Rec Center - Branch campus (MUH-MUM), Couple-12 month pass		506.00	511.00
Rec Center - Branch campus (MUH-MUM), Family-12 month pass		617.00	624.00
Rec Center - Branch campus (MUH-MUM), Individual Plus-12 month pass		364.00	368.00
Rec Center - Branch campus (MUH-MUM), Individual-12 month pass		276.00	279.00
Rec Center - Emeritus/retiree (or spouse), Couple-12 month pass		674.00	681.00
Rec Center - Emeritus/retiree (or spouse), Family-12 month pass		823.00	832.00
Rec Center - Emeritus/retiree (or spouse), Individual Plus-12 month pass		485.00	491.00
Rec Center - Emeritus/retiree (or spouse), Individual-12 month pass		368.00	372.00
Rec Center - Faculty/Staff (eligible for medical benefits)-Couple, 12 month pass		842.00	851.00
Rec Center - Faculty/Staff (eligible for medical benefits)-Family, 12 month pass		1,028.00	1,039.00
Rec Center - Faculty/Staff (eligible for medical benefits)-Individual (or spouse), 12 month pass		460.00	465.00
Rec Center - Faculty/Staff (eligible for medical benefits)-Individual Plus, 12 month pass		606.00	613.00
Rec Center - Faculty/Staff (not eligible for medical benefits)-Couple, 12 month pass		758.00	766.00
Rec Center - Faculty/Staff (not eligible for medical benefits)-Family, 12 month pass		925.00	935.00
Rec Center - Faculty/Staff (not eligible for medical benefits)-Individual (or spouse), 12 month pass		414.00	419.00
Rec Center - Faculty/Staff (not eligible for medical benefits)-Individual Plus, 12 month pass		545.00	552.00
Parking Fees and Fines-Oxford Campus			
Oxford campus parking garage rates-Campus Ave. garage-Lost ticket fee		10.00	25.00
Oxford campus parking garage rates-Engineering Bldg. garage-Lost ticket fee		15.00	25.00
Oxford campus parking garage rates-Engineering Bldg. garage-Parking rate per first hour/per additional hours		1.50/1.00	2.00/1.00
Child Care Programs-Hamilton Campus-Faculty/Staff			
Full-time Rate (4/5 day)		2907.00/2325.00	2994.00/2395.00
Three Day Semester Rate		2218.00/1775.00	2285.00/1829.00
Two Day Semester Rate		1683.00/1346.00	1734.00/1387.00
Child Care Programs-Hamilton Campus-Students			
Full-time Rate (4/5 day)		2600.00/2080.00	2678.00/2142.00
Three Day Semester Rate		1912.00/1530.00	1969.00/1576.00
Two Day Semester Rate		1300.00/1040.00	1339.00/1071.00
Residual ACT Testing Fee - Regional Campuses			
Residual ACT Testing Fee		36.50	42.50

Notes:

- (1) Non-refundable.
- (2) Subject to partial refund of fee paid upon withdrawal as determined by the Vice President for Finance and Business Services.
- (3) In addition to the instructional and general fees, and the tuition surcharge, if applicable.
- (4) Billing fee is instituted when the maximum overdue fine of \$100.00 is reached, at which point the item is presumed lost, the replacement billing process commences, and replacement charges are applied.
- (5) MU faculty, staff, and students receive a 25% discount w/valid ID.
- (6) Students pay one-third of the posted fee for services.
- (7) The \$250 deposit is applied against the semester charge for room and continental breakfast. The fee is non-refundable if the student withdraws from the program after the 30-day grace period.
- (8) A student is charged \$70 for the examination, which includes the first credit hour if they are awarded credit. \$35 is charged for each additional credit hour.
- (9) \$400 is non-refundable if a student does not enroll.



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T. O. Pickerill II
Secretary to the Board of Trustees
Approved by the Board of Trustees on June 23, 2017

June 23, 2017
Finance and Audit

APPROPRIATION ORDINANCE O2017 - 08

BE IT ORDAINED: by the Board of Trustees that the Operating Budget for Fiscal Year 2017-18, as presented at this meeting, be and it hereby is enacted with the following current expenditures and transfers for the major purposes as follows:

General Fund Expenditures:

Salaries	\$211,099,493
Staff Benefits	\$75,539,826
Scholarships, Fellowships and Student Fee Waivers	\$101,816,107
Graduate Assistant Fee Waivers	\$21,902,110
Utilities	\$14,736,222
Other Expenditures	\$39,794,603
Subtotal General Fund Expenditures	\$464,888,360

General Fund Transfers:

Debt Service (mandatory transfer)	\$8,805,076
General Fee and Other (non-mandatory transfers)	\$71,716,924

Total General Fund\$545,410,359

Designated Fund\$48,208,057

Restricted Fund\$61,637,812

Auxiliary Enterprises:

Expenditures	\$115,447,785
Debt Service (mandatory transfer)	\$50,296,556
Other Transfers (net)	\$17,429,306
General Fee Support	(\$36,623,896)

Total Auxiliaries\$146,549,751

TOTAL\$801,805,978

Provided that the Senior Vice President is authorized to adjust the spending authorization as may be necessary to align the state appropriation and tuition revenue to the State of Ohio's biennial operating budget; and

Provided that the above appropriations include aggregate merit and salary improvement increases for faculty and unclassified staff equal to two percent (2.0%) effective with the beginning of the appointment year; and

Provided further that an additional one percent (1%) is included for faculty and unclassified staff salaries for making improvements in the market competitiveness of associate and full professors salaries; and

Provided further that a pool of funds amounting to two percent (2.0%) is included for classified staff salary enhancements and adjustments to scale; and

Provided further that additional institutional funds are set aside for student financial aid, selected support (non-personnel) budgets, and debt service; and

Provided further that the Senior Vice President for Finance and Business Services and Treasurer, with the approval of the President, may make such adjustments as are necessary in the operating budget within the limits of available funds or within the limits of additional income received for a specific purpose ("restricted funds").



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June 23, 2017
Finance and Audit

RESOLUTION R2017-46

WHEREAS, the North Campus Landscape Improvements project involves restoration of grounds, improvements to pedestrian circulation, and development of walks and drives on the north area of campus in areas impacted by the execution of the Long-Range Housing Master Plan projects; and

WHEREAS, Miami University has determined that reduced costs from economy of scale are gained by combining the project into a single Construction Manager at Risk award of contract; and

WHEREAS, Miami University has solicited proposals and has identified a Construction Manager at Risk to execute the work; and

WHEREAS, the selected construction manager is already under contract on the New Residence Hall at Tennis Court and Withrow Court projects and has offered additional cost savings to execute the North Campus Landscape Improvements project as a change order to its existing contract; and

WHEREAS, Miami University has identified local funds in the amount of \$5,000,000 for the North Campus Landscape Improvements project; and

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the Sr. Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the North Campus Landscape Improvements project by executing a change order to the New Residence Hall at Tennis Court and Withrow Court projects with a value not to exceed \$5,000,000.

*Approved by the Board of Trustees
June 23, 2017*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', written over a horizontal line.

*T. O. Pickerill II
Secretary to the Board of Trustees*

Executive Summary
for the
North Campus Landscape Improvements
June 22, 2017

The North Campus Landscape Improvements project encompasses the hardscape and landscape between Benton Hall, the North Quad residence halls, and Withrow Lane from the North Campus Garage east to Patterson Avenue. This project will eliminate vehicular traffic from Withrow Lane north to Tallawanda Road in favor of a pedestrian-oriented landscape consistent with other quads on the Oxford campus. Once the two new residence halls are completed, nearly 1500 students will now live in this district. The improvements will have an immediate impact on pedestrian circulation and safety and the aesthetic of the landscape. An early bid package to be completed in the summer of 2017 will enlarge the surface lot at the North Campus Garage. This enlarged surface lot, in conjunction with previous area parking improvements, will compensate for the displaced parking behind Withrow Court.

Funding for this project will be from local funds:

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$465,000	Local Funds
Est. Cost of Work:	\$4,025,000	Local Funds
Est. Owner's Costs:	\$140,000	Local Funds
Contingency:	<u>\$370,000</u>	Local Funds
Total:	\$5,000,000	



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June 23, 2017
 Finance and Audit

RESOLUTION R2017-47

WHEREAS, Miami University is committed to providing high quality and affordable education and services to its students; and

WHEREAS, Ohio law (Ohio Revised Code §3345.48) authorizes universities to establish an Undergraduate Tuition Guarantee Program (Program); and

WHEREAS, a tuition guarantee program when combined with guaranteed room and board rates and other instructional fees provides students and their families with increased certainty about the cost of their education; and

WHEREAS, the Miami University Board of Trustees approved the Miami Tuition Promise program for students enrolling in undergraduate programs on the Oxford Campus for the first time during the 2016-17 academic year; and

WHEREAS, the Miami University Board of Trustees adopted rules for the Program in accordance with Ohio Revised Code §3345.48 and the rules were approved by the Chancellor of the Ohio Department of Higher Education as required by law and

WHEREAS, such rules may require amendment or restatement from time to time in order to comply with changes in the University programs or changes in applicable law; and

THEREFORE BE IT RESOLVED: the President and Senior Vice President for Finance and Business Services, in consultation with the General Counsel, are hereby authorized to adopt, amend or restate rules for the University's undergraduate tuition guarantee program- Miami University Tuition Promise- as they may deem advisable subject to such approvals as may be required by law by the Ohio Department of Higher Education. The President and Senior Vice President for Finance and Business Services, in consultation with the General Counsel, are hereby authorized to execute any other instruments, documents or conveyances necessary to effectuate the adoption, amendment, or restatement of any rule as may be necessary or advisable to implement this Resolution without further ratification or action from this Board.

*Approved by the Board of Trustees
 June 23, 2017*

*T. O. Pickerill II
 Secretary to the Board of Trustees*



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June 23, 2017
 Finance and Audit

Resolution R2017-48

WHEREAS: Miami University receives and manages contributions of cash, securities, life insurance, personal property, and real estate; and

WHEREAS: Income and gains from gift endowments are distributed to the University in accordance with the wishes of the donors; and

WHEREAS: Miami University Resolution 2010-5 established an amended Spending Policy effective with the fiscal year ending June 30, 2010, and authorized such Policy to remain in effect until formally modified by the Board of Trustees; and

WHEREAS: The Miami University Finance and Audit Committee and the Senior Vice President for Finance and Business Services has recommended changes to the Spending Policy in order to better preserve intergenerational equity, reduce volatility, and increase predictability; and

WHEREAS: The Miami University Board of Trustees has considered the proposed Endowment Spending Policy with the care that an ordinarily prudent person in a like position would exercise under similar circumstances, considering the following factors:

1. The duration and preservation of the University's endowment fund;
2. The purposes of the University and the University's endowment fund;
3. General economic conditions;
4. The possible effect of inflation or deflation;
5. The expected total return from income and the appreciation of investments;
6. Other resources of the University;
7. The investment policy of the endowment;

NOW THEREFORE BE IT RESOLVED: That effective fiscal year ending June 30, 2017, the Miami University Board of Trustees hereby adopts the attached Endowment Spending Policy as its method for computing annual endowment spending distributions. This policy will remain in effect until formally modified by the Board of Trustees.

BE IT FURTHER RESOLVED: That Resolution 2010-5 is hereby rescinded.

Approved by the Board of Trustees
June 23, 2017

T. O. Pickerill II
Secretary to the Board of Trustees

MIAMI UNIVERSITY ENDOWMENT SPENDING POLICY

The Trustees of the Miami University recognize their fiduciary responsibility to manage prudently the funds that have been and will be given to the University's endowment. Spending from these funds is intended to benefit Miami University in perpetuity; therefore, the spending policy is intended to achieve a balance between the need to preserve the purchasing power of the endowment principal at the time of the donation and the need to maximize current distribution to support the programs designated by the contributors.

GOALS

The Trustees hereby reaffirm the following goals for the University's endowment spending distribution:

1. To preserve and grow the charitable impact and intergenerational equity of donor funds in perpetuity.
2. To maintain a spending formula that protects the real value of the endowment principal, recognizing that maximizing endowment growth also maximizes distribution growth.
3. To strive for stability and predictability of distributed amounts from year to year, recognizing that a certain level of volatility is inherent in the endowment's investment policy.
4. To assure past and future contributors that donated funds are, and will continue to be, prudently managed to achieve and maintain the intended charitable impact in perpetuity.

SPENDING CALCULATION

Annually, each endowed fund will make a distribution determined by averaging the market value of the previous twelve quarters as of March 31st of the current fiscal year. This three-year average value shall then be multiplied by the spending rate of 4.0%.

If an individual endowed fund has sufficient accumulated earnings to make a full calculated distribution, then that amount shall be distributed. If an individual endowed fund has a positive accumulated earnings balance, but that balance is less than the full calculated amount, then a partial distribution shall be made until the accumulated earnings balance is zero. If an individual fund has a negative accumulated earnings balance, then just realized dividends and interest allocated to that fund shall be distributed.

Annually, the Senior Vice President for Finance and Business Services and staff will evaluate this policy and the resulting distributions.

The Board of Trustees shall consider the policy with the care that an ordinarily prudent person in a like position would exercise under similar circumstances, considering the following factors:

1. The duration and preservation of the University's endowment fund;
2. The purposes of the University and the University's endowment fund;

3. General economic conditions;
4. The possible effect of inflation or deflation;
5. The expected total return from income and appreciation of investments;
6. Other resources of the University;
7. The investment policy of the University.



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Other Business
June 23, 2017

RESOLUTION R2017-49
Reappointment of Robert Coletti as a National Trustee

BE IT RESOLVED: that the Board of Trustees re-appoints Robert Coletti for a second three-year term as a National Trustee, ending June 30, 2020.

Approved by the Board of Trustees
June 23, 2017

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a long horizontal flourish extending to the right.

T. O. Pickerill II
Secretary to the Board of Trustees



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Other Business
June 23, 2017

RESOLUTION R2017-50
Reappointment of Diane Perlmutter as a National Trustee

BE IT RESOLVED: that the Board of Trustees re-appoints Diane Perlmutter for a second three-year term as a National Trustee, ending June 30, 2020.

*Approved by the Board of Trustees
June 23, 2017*

*T. O. Pickerill II
Secretary to the Board of Trustees*

Board of Trustees

June 2017



MIAMI UNIVERSITY

University Advancement Report

Tom Herbert, J.D.

Senior Vice President, University Advancement
President, Miami University Foundation



MIAMI UNIVERSITY

Topics

- » FY'17 Fundraising Update
- » Current Campaigns Update
- » Comprehensive Campaign Planning Update
- » Alumni Relations Update

FY'17 Fundraising Update



FY'17 Fundraising Update

- » Fundraising Progress
 - » FY'17 (to date): \$93.5 million
 - » Highest total in Miami history
 - » Next highest: \$81.6 million in FY'05

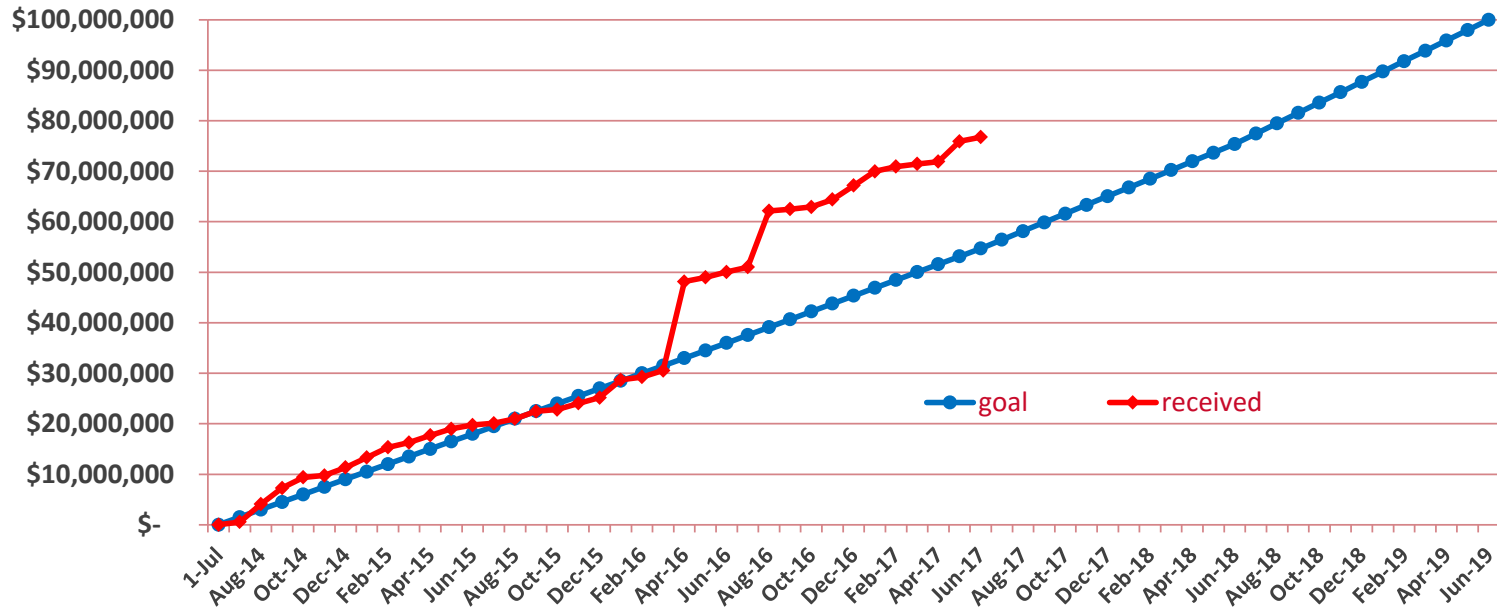
Current Campaigns Update



Miami Promise Scholarship Campaign Goals

- » FY'15: \$18.0 million -- \$19.8 million raised
- » FY'16: \$18.0 million -- \$30.3 million raised
- » FY'17: \$18.7 million -- \$26.7 million raised to date
- » FY'18: \$20.7 million
- » FY'19: \$24.6 million

Miami Promise Scholarship Campaign

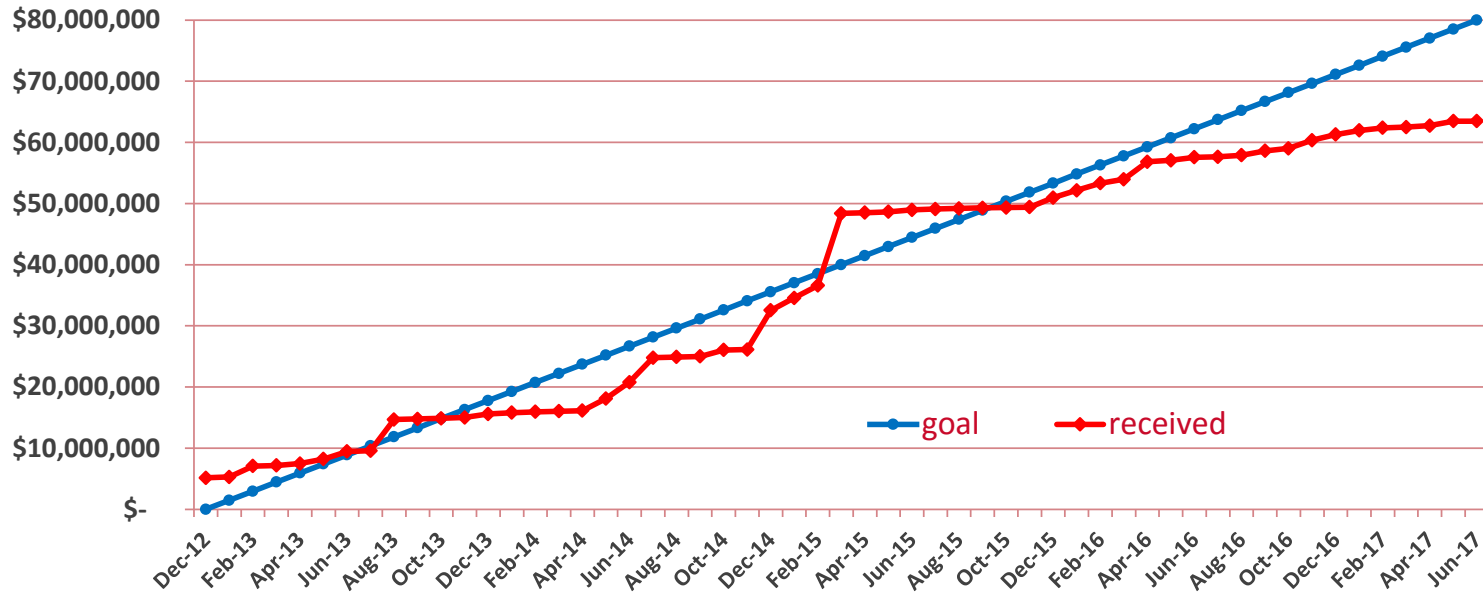


Graduating Champions Campaign

- » \$80 million campaign publicly announced
- » Raised: \$63.5 million to date



Graduating Champions Campaign

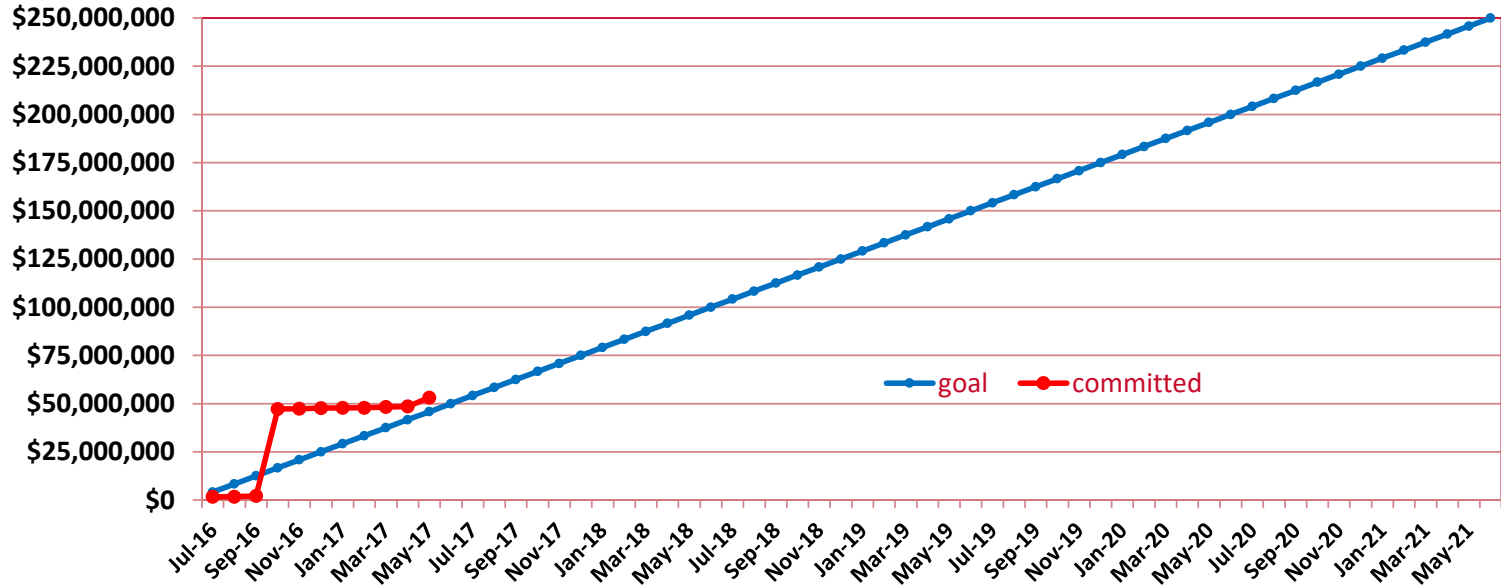


Farmer School of Business Campaign

- » Goal: \$250 million
- » Raised to date: \$53.2 million



Farmer School of Business Campaign



The Humanities Center

- » Fundraising target: \$1.5 million (NEH Challenge Grant, by July '19)
- » Raised \$460,776 in FY'16, for \$150,000 match
- » Have raised \$362,000 in FY'17, toward goal of \$525,000
- » Total raised since challenge began: \$951,291

“Niche” Campaigns – Catalyzing Momentum

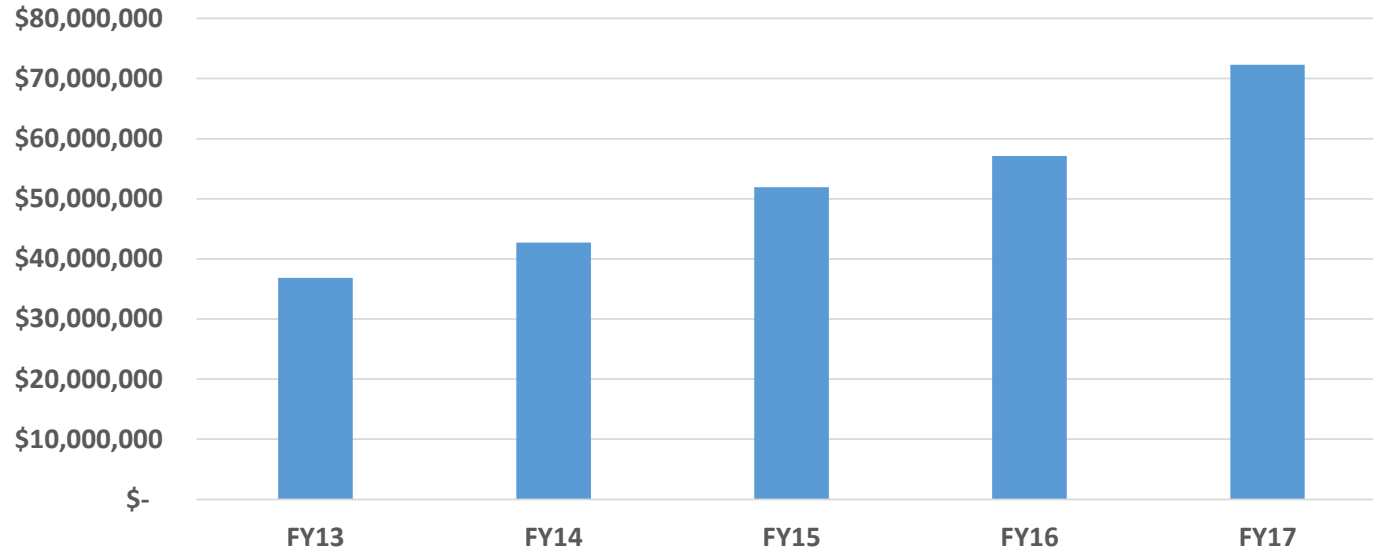
- » Match the Promise - \$100 million
- » Graduating Champions - \$80 million
- » Farmer School of Business - \$250 million

“Niche” Campaigns – Catalyzing Momentum

» Three-year rolling averages:

- FY'13: \$36.8 million
- FY'14: \$42.7 million
- FY'15: \$51.9 million
- FY'16: \$57.1 million
- FY'17: \$72.3 million (*estimate based on \$93 million FY'17*)

Three-year rolling averages



Comprehensive Campaign Planning



Comprehensive Campaign Planning

- » Identified initial hires
- » Search firm identified
- » Additional space identified
- » **Beginning to consider volunteer structures**

Alumni Relations Update



Vision: Alumni Relations

- » Reach more alums with consistently innovative and value added tactics
 - Career/Mentoring Networks
 - Ongoing Topical webinars
 - Alumni advisory boards for specific priorities
 - *Etc.!!!!*

- » Always reinforce Miami's core values, mission and priorities

Alumni Relations

- » Recruit our next AVP for Alumni Relations
 - » Search committee in place
 - » Search firm hired
 - » Began reviewing candidates in late May

Alumni Relations

- » Staffing Plan adds 18 positions over the next 5-6 years
- » Planning congruent with UA's IT positions and the reorganization of Central IT
- » Capital aspiration is a Miami University Alumni Center

Thank you!



**Brief Overview of Alcohol-Related Initiatives
Alcohol Coordinating Committee/Dean of Students Office
2016-17 Academic Year**

CONTEXT

The current work of the Alcohol Coordinating Committee is based upon the recognition that:

(i) Most students enter Miami as non-drinkers, and it is important to recognize and validate abstinence and/or low risk drinking as, in fact, the norm on our campus that we want students to maintain over time.

(ii) Binge drinking is an important, standard, threshold measure, but many of the significant negative consequences associated with alcohol misuse are linked to episodes that exceed the binge drinking threshold, and in particular those in which intentional or inadvertent blackouts occur;

(iii) Given the geography of our community, extreme drinking behaviors are often highly visible, which results in the invalid perception that Miami students drink more than they actually do; and

(iv) It is important to not let this distortion define the Miami student.

PHILOSOPHICAL APPROACH

We seek to promote "safe and smart" alcohol consumption, which recognizes and embraces the importance of respecting and adhering to the law. As educators, we care about our students' success, and we seek to assist every student in discovering their purpose. The misuse of alcohol in our community must be addressed because alcohol misuse impedes a user's ability to be successful, and those who misuse may also interfere with the ability of other community members to achieve their goals.

GOAL

To change the student alcohol culture and create an environment that supports legal, low-risk choices, and in the process:

- Reduce high-risk consumption
- Understand/combat intentional black-outs
- Nudge the student drinking norm toward "one less"
- Support and validate the choices of non-drinkers and responsible drinkers

OVERARCHING STRATEGY

By adopting interventions that address the three levels recognized by the National Institute of Alcohol Abuse and Alcoholism (NIAAA) -- the individual-student, the entire student body, and the broader community -- we aspire to reduce high-risk consumption by reducing the perceived benefits and increasing the perceived costs of high-risk consumption. In a complementary process, we seek to bring the perceived and the actual student drinking norms into closer alignment so as to help move average student alcohol use downward.

TACTIC DEVELOPMENT

Using our 2014 external environment assessment as a guide, and the NIAAA College AIM matrix as our playbook, we work collaboratively with the City of Oxford to adopt and refine appropriate, research-supported environmental and individual interventions to combat high-risk alcohol consumption. We seek also to identify and develop new approaches/interventions, but recognize the importance of creating an accompanying empirical framework for testing the efficacy of any new initiatives.

OPERATIONAL STRUCTURE

Created in spring 2015, the Alcohol Coordinating Committee (ACC) provides strategic oversight and direction to what we expect will be a continuously evolving set of workgroups. The membership of the ACC includes the vice president of student affairs; the dean of students; the director of the student wellness office; and other Miami faculty, staff and students with an expertise or interest in reducing alcohol misuse. The ACC develops the overarching strategy for the work, as sets the agenda and membership for a flexible set of workgroups, designed and populated to study and make recommendations on a specific issue or concern. Workgroups will then evolve and be restructured and repopulated as sufficient progress is made on some matters and new issues arise.

HIGHLIGHT OF SELECTED TACTICS/ACTIVITIES, 2016-2017 ACADEMIC YEAR***1. NATIONAL***

- Ongoing conversations/consultations with national experts (associated with NIAAA-NIH and/or National College Health Improvement Program (NCHIP)) to better understand the big issues, challenges, trends, and gaps in national efforts to reduce high-risk alcohol consumption, including:
 - George Koob; Director of the National Institute on Alcohol Abuse and Alcoholism (NIAAA)
 - Jonathan Gibraltar; President, Wells College
 - Aaron White; Senior Scientific Advisor to the Director - National Institute on Alcohol Abuse and Alcoholism (NIAAA)
 - Vivian Fadden; Deputy Director of the Division of Epidemiology and Prevention Research at the National Institute on Alcohol Abuse and Alcoholism (NIAAA) and leader of the NIAAA Underage Drinking Research Initiative.
 - John Clapp, Ohio State University; Professor & Associate Dean for Research and Faculty Development; Director, Higher Education Center for Alcohol and Drug Misuse Prevention and Recovery
 - Jason Kilmer, University of Washington; Associate Professor (Psychiatry & Behavioral Sciences); Assistant Director of Health & Wellness for Alcohol & Other Drug Education Division of Student Life; member of the CollegeAIM development team
 - Tom Szigethy, Duke University; Associate Dean/Director, Duke Wellness (DuWell)

- The Miami-Oxford Town Gown Initiative Team (see more detail below) was selected in a competitive process to participate in the Alcohol Responsibility Program (ARP) sponsored by the International Town Gown Association and Responsible Retailing Forum. Six town-school teams were selected nationally, and the overarching goal of the program is to promote more responsible alcohol sales by enhancing community dialogue and partnerships.
- Miami's ACC is developing a local focus on an emerging and important national issue -- the intentional blackout incident and associated student culture. The newly developed Miami Student Health Survey (launched for the first time in March 2017) includes questions on student blackout episodes and student injunctive norms related to blackouts that will yield data helpful to our efforts.

2. OHIO

- The Oxford-Miami Town Gown Initiatives Team (TGIT) entered a competitive process and was selected to host the Ohio International Town Gown Association state conference to be held July 27-28, 2017. The last session of this conference will be a plenary session that focuses on how Ohio colleges and municipalities can more effectively partner with each other -- and with our elected state representatives and senators -- to identify more (and more effective) tools in our efforts to reduce high-risk consumption. We expect the session to end with a "call to action" -- an actionable agenda related to developing broad state support in our effort to reduce high-risk consumption.
- Initiated efforts to improve our collective understanding of extant state liquor laws and alcohol-related enforcement policies (via local law enforcement and/or Ohio Liquor Control) by researching the Ohio Revised Code, and through meetings/conversations with state leaders.

3. CITY OF OXFORD

- Strengthened the already productive partnership between the Oxford Police Department and the Miami University Police Department, including a greater financial commitment to Oxford's efforts by the university. This resulted in greater and more targeted enforcement of high-risk and high-visibility alcohol infractions, such as Saturday "day drinking" and open house parties.
- Created the Town-Gown Initiatives Team (which includes the Mayor of Oxford and Miami's dean of students) to strengthen our long-term partnership aimed at reducing high-risk consumption, and to more generally promote wellness in the greater Oxford-Miami community.
- Launched the Miami Good Neighbor Policy, which targets high-risk house parties; e.g.; those with open alcohol sources (hard alcohol/jungle juice), open access (no guest list), and significant social hosting violations (provision to underage). In phase one, Miami's Off-Campus and OESCR offices work closely with Oxford and Miami police departments to hold students accountable for "symptoms" of dangerous parties (e.g.; litter and noise citations) that are also in and of themselves detrimental to the

community. In phase two, which will be developed in academic year 2017-18, we will try to better identify the most dangerous of these parties through the use of nuisance party citations, and then -- through our OESCR office -- hold student renters accountable for Code of Conduct alcohol violations.

- Maintained ongoing dialogue with local permit holders, both informally and through their invited participation on ACC work groups. Permit holders were also actively engaged with the Alcohol Responsibility Program (ARP) (including membership on the ARP steering committee), and participated in conversations/brainstorming with President Crawford and others about reducing the risks associated with Green Beer Day.

4. MIAMI UNIVERSITY

- Expanded and enhanced the popular Late Night Miami programming, which provides after-hours, alcohol free, fun alternative activities to all Miami students. Events take place every Thursday, Friday, and Saturday night of the semester in the Armstrong Student Center (and sometimes elsewhere). Miami residence halls also offered late-night, alcohol-free programming during the year.
- Expanded our efforts to help alcohol retailers identify fake IDs so as to decrease alcohol sales to underage students. As part of this initiative, student date-of-birth was added to the Miami student ID in fall 2015, and students' permanent state of residence (two-letter abbreviation) will be added to the Miami ID cards starting fall 2017.
- We worked closely with The Haven at College to bring recovery outpatient services, and eventual a recovery residential program, to Oxford and Miami University. The expectation is that The Haven will be here in some form in fall 2017, with services most likely starting in spring 2018. It is expected that The Haven will serve not only students in recovery, but also students who are at risk and contemplating changing their behavior, and Miami students more broadly.
- Much of what is reported elsewhere in this report has flowed through the Alcohol Coordinating Committee work groups (incomplete highlights for each workgroup are reported below):
 - *Academic partners.* Developed, administered and reviewed a faculty-staff survey on student alcohol use in order to obtain better data to improve our intervention efforts.
 - *Education and Prevention.* Examined our current Good Samaritan Policy and ways to improve/better communicate the policy to our students.
 - *Off-Campus Partnerships.* Served as the steering committee for the ARP, and developed/launched/coordinated the Good Neighbor Policy.
 - *Policy.* Finished a comprehensive review of Miami's *Code of Student Conduct* and the *Miami University Policy and Information Manual*. Started the ongoing conversation about whether and how to treat hard alcohol differently than beer and wine in our efforts, and made recommendations related to the possession of hard alcohol in the residence halls.

- *Treatment and Intervention.* Reviewed recovery services, and proposed to engage with The Haven at College. Reviewed the current Office of Ethics and Student Conflict resolution sanctions for alcohol violations for their effectiveness and developmental appropriateness; made a series of recommendations for improvement within and beyond the OESCR office.

5. INDIVIDUAL (STUDENT/PARENT/OTHER) LEVEL

- Worked closely with the Interfraternity Council (IFC) and Panhellenic Association to shift the Miami social event culture away from the use of hard alcohol. One result of this practice was that hard alcohol was restricted from all sanctioned IFC and Panhellenic events starting in spring of 2017.
- Brought multiple student groups together (IFC; Panhellenic; ASG; Miami Values/I am Miami; DAC) to develop a proposed fall 2017 "startup weekend" during which student teams will work with important local stakeholders to develop ideas for changing student culture related to blackouts/high-risk alcohol consumption.
- Began development of a university-led party registration program that emphasizes the importance of responsible and appropriate social hosting.
- Hosted a series of three online webinars covering a wide range of issues related to student alcohol use and related Miami University efforts through Miami's Parent and Family Programs Office; the first webinar had more than 200 registrants and has continued to be viewed online.
- Hosted a community meeting on the ARP in fall 2016 (with over 50 attendees), and a spring 2017 community town-hall meeting on high-risk alcohol consumption (with over 150 attendees).
- Hosted a community-wide conversation about high-risk alcohol consumption in April 2017 that included four screenings (one on the Miami Oxford campus; one in the Oxford community; two on the regional campus) of the HBO documentary *Risky Drinking*, followed by a faculty-staff led forum on high-risk alcohol consumption (with over 60 attendees).
- Added *The Miami Student* (newspaper) produced documentary on Miami's drinking culture, *High-Risk*, to the list of events for Miami's "first 50 day" programs and activities for fall 2017.
- Started a collaboration with Women Helping Women and local permit holders to bring a comprehensive set of educational and training resources related to sexual and interpersonal violence prevention and response into the largest undergraduate drinking establishments starting in fall 2017.

6. SUMMARY AND REFLECTION

Miami's Alcohol Coordinating Committee just celebrated its second birthday, and to date much has been accomplished -- and much remains to be done. High-risk alcohol consumption on our campus should not be thought of as a Miami problem that is going to be "solved." We must acknowledge that this is a community problem that demands a community response, and -- in this -- we also recognize that this is an issue that is deeply rooted in our culture, and

extends far beyond Miami and the borders of the City of Oxford. In addition, each year we add 4,000 new members to our community, each coming to Miami with their own ideas about the role of alcohol in college life, who we will need to educate about our community expectations. While the hope of a “solution” continues to drive our work, we, at a minimum, must aspire to create the safest and most supportive community in which any of our students will ever live. And we strongly believe that we have made progress and that, working together, we will continue to build an even healthier and better community.

The typical Miami student abstains or uses alcohol legally and responsibly. There are a relatively small number of students who significantly misuse alcohol, and we will not allow the activities and behaviors of these outliers to define the Miami student or the Miami student experience. Realistically, the number of education and intervention activities offered in the 2016-17 academic year is likely to be unsustainable in the long run. Moreover, given our limited resources, it is critically important that any new initiatives are either (i) part of a systematic, coherent, and internally consistent strategic plan grounded in theory and supported by extant empirical evidence, or (ii) new interventions that include a realistic assessment plan that will allow for an evaluation of efficacy. We are very optimistic that the current infrastructure and top-level administrative support are sufficient to allow continued annual progress in our efforts to reduce high-risk consumption. Additionally, a Miami University Board of Trustees member (Diane Perlmutter) has now been designated as the Board liaison to the ACC, the dean of students, and the broader campus-wide effort to understand and reduce high-risk consumption.

On this note, it is important to emphasize that progress in combating high-risk alcohol consumption is most appropriately measured using a calendar rather than a watch -- this is a long-run process. In addition, many significant negative consequences related to high-risk alcohol misuse have large elements of randomness, so even as we make progress, there will likely be highly visible incidents that -- when viewed in isolation -- will seem to challenge the notion that progress is being made. The most important structural elements for success are in place, and the next highly significant frontier for our work is in engaging and challenging our students -- in the long-standing and proud Miami tradition -- to themselves identify and confront this real issue with such consequential stakes, and to in turn respond with creative and effective interventions.

7. LOOKING FORWARD

On June 8, Tom Szigethy will visit Miami University in an advisory capacity in order to clarify and tighten the focus of our work for the 2017-18 academic year. In the morning, Tom will meet with Miami’s senior leadership to identify a small number of high level goals and related measures linked to our work in combating high-risk alcohol consumption. In short, he will be helping us clarify expectations and get a better sense how we can measure and demonstrate the progress we are making on this complex, challenging, and multifaceted issue. Tom will then share these high-level goals with ACC and workgroup members in the afternoon session

and identify tactics that will, in turn, suggest charges, appropriate memberships, and timelines for the 2017-18 workgroups.

Additional work and activities already planned for the 2017-18 academic year include:

- Invited participation (through a competitive selection process) in the The Ohio College Initiative to Enhance Student Wellness program Environmental Strategies Project Pilot (with Dr Steve Gavazzi of The Ohio State University).
- Student startup weekend early in the fall semester that will empower and incentivize student teams to devise ways combat high-risk consumption and enhance the campus culture; this will likely include a visit by Miami graduate (PhD) Aaron White of the NIAAA, a leading national expert on alcohol misuse.
- The Dean of Students Office will work with the Wellness Office to develop a series of student focus groups to gather data and raise awareness of our efforts to respond to high-risk alcohol consumption.
- The ACC and associated workgroups will investigate the potential for new policies related to hard alcohol, and gaining a better understanding of the causes and consequences of “intentional blackout” drinking episodes.
- The ARP program will continue and likely expand beyond its current national focus into more specific local concerns.
- Communication and feedback collection for phase 2 of the Good Neighbor Policy, which proposes that in some cases student renters will be held accountable for social hosting violations.
- Development of a university-based party registration system that promotes more responsible parties.
- Evaluation of the new FailSafe advanced alcohol responsibility tool, and possible access expansion to all student organizations.

8. APPENDIX: AN INCOMPLETE SUMMARY OF DETAILED WORK RELATED TO PREVENTION AND EDUCATION EFFORTS JANUARY 1, 2017-MAY 1, 2017

- Ongoing: work on the July 2017 Ohio ITGA meeting hosted by Oxford-Miami; afternoon session will feature a focus on high-risk consumption.
- Ongoing: drafting of a proposal to change the *Student Code* related to possession of hard alcohol on campus.
- The Haven at College Miami Campus visit and report presentation. January 4
- HAWKS program: Sex in the Basement (with emphasis on alcohol and relationships). Jan 31
- Meeting to introduce FailSafe, IFC Presidents. February 9
- Virtual Town Hall on High Risk Drinking, 1 (Parent and Family Programs). February 10
- Meeting with all Greek Presidents at Lewis Place. February 10
- Alcohol Responsibility Program, First Round Mystery Shops. February 10-12
- Can I Kiss You program-. February 13

- Presentation to the Academic and Student Affairs Committee, Miami Board of Trustees. February 16
- HAWKS program in Bishop Hall: Healthy Relationships (alcohol and its effect on relationships, peer pressure, and the good Samaritan policy). February 17
- Can I Kiss You Awareness campaign, Alcohol and Consent. February 20-27
- Meeting with TriHealth on High-Risk Consumption. February 21
- Community Town Hall on High Risk Consumption, Admission Auditorium. February 24
- Parents Council Meeting with Focus on High Risk Consumption. February 25
- Greek Step Up! Bystander Education program to approximately 1500 new members. February-March
- HAWKS program in McBride Hall: Alcohol Skills Training Program. March 1
- Virtual Town Hall on High Risk Drinking, 2 (Parent and Family Programs). March 2
- New Miami Health Survey is launched (mixing alcohol, mental health, and sexual and interpersonal violence questions). March 2
- HAWKS program in Dorsey Hall: Alcohol Skills Training Program. March 5
- Green Beer Day permit holder meeting, 1. March 6
- Safe Spring Break Awareness Campaign; efforts from PanHel, MUPD, and HAWKS. March 6-17
- Presentation to the Academic Administrators Breakfast. March 8
- Just Call (Good Samaritan) Forum. March 8
- Alcohol presentation to Miami Development office (Rebecca Baudry Young). March 8
- Just Call Campus Awareness Campaign and video. March 8-16
- Good Samaritan and Alcohol Poisoning Workshop (Office of Student Wellness and City of Oxford). March 9
- RCA meeting (President Crawford and Mike Curme); response to GBD discussed. March 9
- Green Beer Day permit holder meeting, 2. March 10
- Visit from John Clapp, OSU. March 10
- Miami University Associated Student Government Every Life is Precious video premiers. March 12
- Note from SAF to students regarding spring break and GBD. March 13.
- Green Beer Day Forum. March 13.
- Presentation: It's Fun Until...; Julie Buckner, 32 Shideler. March 13
- Multiple alternative activities provided for GBD. March 16.
- Clean Up Oxford (National Residence Hall Honorary). March 17
- Meeting with Mercy on High-Risk Consumption. March 23
- Conversation with Lise King (HBO) regarding Risky Drinking. March 28
- Alcohol Responsibility Program Conference Call on Fake IDs. March 28
- Note from SAF to students about safety, post-spring break. March 29
- The Haven at College Miami on-campus launch meeting, 1pm-4pm. March 29
- Phone conversation with Vivian Faden, NIAAA. March 30

- Phone conversation with Aaron White, NIAAA. March 30
- Virtual Town Hall on High Risk Drinking, 3 (Parent and Family Programs). March 30
- Keeling and Associates launch call. April 3
- Phone conversation with Jason Kilmer, University of Washington. April 5
- Keeling and Associates, phone interviews. April 6-14
- Follow up meeting with John Clapp (Columbus, OH). April 13.
- Conversation with Attorney General Mike DeWine (Dayton, OH). April 13
- The Miami Student newspaper documentary High Risk premiers. April 13
- EverFi (AlcoholEDU) Miami Campus Visit. April 18
- Keeling and Associates Miami campus visit, April 19-20
- Planning meeting with Steve Gavazzi (Ohio State University) for the summer 2017 Ohio International Town Gown Association meeting hosted by Miami University and the City of Oxford (July 27, 2017)
- Meeting with City of Oxford, Oxford Police Department, and Miami Police Department on strategies related to high-risk, open house parties, April 21
- Screening of *Risky Drinking*, 4:30-6:30 p.m., Wilks Theatre, Armstrong Student Center. April 25
- Screening of *Risky Drinking*, 6-8 p.m., Talawanda High School. April 26
- Faculty/staff-led Forum on Student High-Risk Alcohol Consumption, 4:30-5:45 p.m., 152 Shideler. April 27
- Phone consultation with alcohol expert Tom Szigethy from Duke University, April 27
- Meeting with major permit holders (Ted Wood and Mark Weisman), April 28
- Alcohol Responsibility Program, Second Round Mystery Shops. April 28-30
- Student Community Relations Committee meetings. Every other Friday
- Alcohol Coordinating Committee meetings. Every other Friday
- Off-campus work group (Alcohol Responsibility Program steering committee) meetings. Every other Friday
- ACC workgroup meetings. Bi-weekly
- Meetings with the Presidents of IFC and Panhel, every Thursday
- Town Gown Initiatives Team (TGIT) meetings, every other Friday); currently planning the summer 2017 Ohio ITGA conference to be hosted by Miami University and the City of Oxford
- Regular meetings with Chief John Jones (Oxford Police Department) and Chief John McCandless (Miami Police Department) preparing for a joint presentation at the summer 2017 International Town Gown Association Conference (ITGA) in Eugene, O.
- Regular communication with the Oxford Mayor Dr Kate Rousmaniere on joint alcohol initiatives