

**MIAMI UNIVERSITY
BOARD OF TRUSTEES
Minutes of the Board of Trustees Meeting
Oxford Campus
Marcum Conference Center, Rooms 180-186
Friday, December 9, 2016**

The Secretary to the Board of Trustees confirms that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice was given prior to holding this meeting of the Board of Trustees.

The meeting was called to order at 9:00 a.m. in the Marcum Conference Center, on the Oxford Campus with the Board Chair, Mr. David Budig, presiding. The roll was called with a majority of Trustees present, constituting a quorum. In addition to the Board members; President Greg Crawford, Provost Phyllis Callahan, Senior Vice President David Creamer, and Vice Presidents Jayne Brownell, Thomas Herbert, Michael Kabbaz and Peter Natale were also present; as were; Robin Parker, General Counsel; and Ted Pickerill Secretary to the Board of Trustees. Members of the faculty, staff, student body and community were also in attendance.

Present: John W. Altman (National Trustee)	Ciara Lawson (Student Trustee)
Jagdish K. Bhati	Dennis Lieberman
Alexandra Boster (Student Trustee)	John C. Pascoe
David H. Budig	Diane Perlmutter (National Trustee)
Sandra D. Collins	Mark E. Ridenour
C. Michael Gooden (National Trustee)	Robert W. Shroder
Terry Hershey (National Trustee)	Stephen P. Wilson

Absent: Robert E. Coletti (National Trustee)

Comments from the Public

There were no requests from the public to address the Board.

Public Study Session

Diversity Task Force Update

Chair Budig welcomed the members of the Diversity Task Force. Task Force member Ron Scott, the Associate Vice President for Institutional Diversity introduced the other members and addressed the Board, relaying:

Good morning members of the Board and members of the Miami community. The Diversity Task Force for writing the Diversity Statement was appointed a couple of months ago. The idea was that we would come up with a statement based on the recommendations from the Educational Council, something that identified, indicated, and specifically talked about the value

of diversity to the educational mission of Miami University. This group, a committee of four, is made up of an interesting mix of individuals. We have the directors of Multicultural Affairs from Miami's regional and Oxford campuses, we have the Director of the Howe Writing Center, and myself.

Our task has been to sort through the data and information that is out there, including reports from virtually every organization; from Kaiser to the Educational Foundations, and the Century Foundation which is on K-12; AAC&U documents; the Amicus briefs both in Grutter and in Fisher; we've looked at the work from scholars in the field on diversity; and, of course, we've looked at the statements created by other Universities around the country.

After doing that, we put together an initial set of drafts, and we're on draft number five or six at this point, with the final document now in process.

The one thing I want to say is that this is probably one of the best committees I've ever worked on. We have pushed each other; we have taken into account the material that is out there (which is overwhelming), and we all agree on one thing - this statement will be short, concise and to the point. We've put a page limit on it which we think is important, the document should be no more than one page to one and one half pages long, because it should be a precise enough document that everyone will understand why Miami values diversity and what that means. What we have reminded everyone of, is that we are dealing with the educational value of diversity, not determining programs and policies, we are setting the ground work for where the University will go from this point forward. That has been our charge.

We believe, based on the set of meetings we have coming up, that we will be finished with our task by the February Board meeting, and we expect to turn in a full draft at that point. That would then complete the work for this particular committee, and this particular phase.

Chair Budig then thanked Dr. Scott and the Full Task Force for their very important work.

Public Business Session

Approval of Prior Meeting Minutes

Trustee Ridenour moved, Trustee Shroder seconded, and by voice vote the minutes of the prior meeting of the Board of Trustees were unanimously approved.

Consent Calendar

Note: All resolutions from the Consent Calendar are included as Attachment A

Trustee Wilson moved, Trustee Pascoe seconded, and by voice vote the resolutions presented on the Consent Calendar were unanimously approved.

Comments by the Chair

Chair David Budig relayed the following information:

Good morning and welcome you to this meeting of the Miami University Board of Trustees. As I am sure most of you know, much has occurred on campus since our last meeting – the first is that we have a new Trustee appointed to the Board and secondly, we have a football team that is going to a post-season bowl game.

I'd like to begin by welcoming our newest Trustee, Sandra Drabik Collins from Toledo, Ohio. Sandy brings an impressive record, having served on many boards and commissions, with extensive experience in the higher education, and in the non-profit and public sectors, including service as a member of the Governor's Cabinet, and on the executive leadership team at the University of Toledo. She is filling the expired term of Sharon Mitchell and will serve on the Board of Trustees through 2025. Sandy welcome, we look forward to working with you.

Thank you again to the members of the Diversity Task Force. Miami is dedicated to diversity and inclusion. This is a goal to which we have long been committed, and we will stay the course to achieve this goal. Your work and the statement you will develop are incredibly important components in this process. As events nationally, and even here at Miami, have shown, these are trying times, and it is important that we remain true to our core values, that we respect each other and embrace our individual and collective responsibility to create and maintain campuses that are welcoming and inclusive to all. Such events make it all the more clear just how important your work is to Miami and to the Miami community - thank you.

We were pleased last month to watch so many Miami students and members of the Miami community out on a cold Tuesday night during Thanksgiving break to cheer on the RedHawk football team. They prevailed over Ball State to make NCAA history in being the first FCS team to go from 0-6 to 6-6, and qualified for the St. Petersburg Bowl, to be played on December 26th in St. Petersburg, Florida. While I know Dr. Crawford will take credit for predicting this bowl appearance when he came to Miami, it is important to note that Greg called the plays for the first six games before handing those duties back to Chuck Martin and his team of coaches for the final six games. Six seems to be our lucky number because it has been six years since the RedHawks have gone to a post-season bowl and we are looking forward to a decisive win over Mississippi State.

We are also very proud of our Volleyball team which reached the NCAA tournament for the first time since 2008. Well done to our RedHawk sports teams and thank you to the many fans who support them.

Love and Honor

Reports, Ordinances and Resolutions

President's Report

Miami University President Crawford relayed the following:

Thank you David. Welcome Sandy, it's great to have you here.

I would like to recognize Debbie Mason today. This will be her last Board of Trustees meeting; she's served three Presidents here at Miami, so she must have started her career when she was only three or four years old - she's been here thirty-six years. Debbie, could you please stand up so we can thank you!

I've been on the job for about five months now and Renate and I are just so happy to be at this extraordinary institution. We've felt so welcomed by the Miami community, and I know it's still early but the communities of Oxford, Middletown, Hamilton, West Chester and Luxembourg have just opened their arms to us and it's been a wonderful experience to get going with such a great start. We both feel super fortunate to be here and to participate in this incredible mission. Thank you for the incredible Inauguration and all of those who attended; it was just a wonderful, happy event.

Now, I wanted to say a little bit about the football team because I have a little different perspective. So, we were 0-6 and we had the Inauguration and after that won a game, and that game we won was against my alma mater, Kent State...

"So you're saying we're undefeated with you as President!" said Chairman Budig.

"Exactly!" But I think what I'm going to do is to give the credit to Coach. As you all know, we had Coach Parseghian here. He was at the Inauguration and we awarded him the President's Medal for all that he did on and off the football field; and Coach Martin sat next to him the entire time, so I think he got a lot of great advice from our esteemed alum.

And I would to also like to recognize the Women's Volleyball team! They had an extraordinary season and had a 20-game winning streak which broke a record, they also won the MAC regular season, and they represented us very, very well in the NCAA tournament. They were at at-large bid and they fell just a little bit short playing the Oregon Ducks, but they had just amazing perseverance and grit and were great ambassadors for the University; so congratulations to the Women's Volleyball team!

At the last meeting I also talked about how everyone at Miami seems to live "I am Miami" and the Code of Love and Honor, and just this extraordinary mission here; it's been that way ever since we got here five months ago and everyone we speak with; the alums, community and so forth, embrace that mission in a big way. And so it's just great to be at a university that has such a distinctive mission. Unfortunately, there have been some recent incidents on campus a few weeks ago with the posting of flyers promoting an offensive website; such acts are certainly in opposition to our Code of Love and Honor, and Miami's leadership stands united in

condemning these acts. The leadership team, the Vice Presidents, Deans and Associate Vice Presidents, put out a very strong statement reaffirming our commitment to Love and Honor and also condemning such flyers on-campus.

We will continue on our journey of inclusive excellence and will not be deterred by this or anything like this on our campuses. And while such acts are distressing, distasteful and hurtful to many, we will not allow them to divert us from our mission and from our focus on inclusiveness and diversity.

We've had many, many events and many different things on-campus that emphasize and display our commitment. We had the "Dear World" event this week which was just extraordinary - many of you participated - several hundred people had their photos taken, and we had a large group of students who showed up for the event's viewing last night. Our Bridges program was the biggest ever this year; bringing in students of diverse populations and socioeconomic backgrounds to show them how beautiful Miami is and our wonderful curriculum. We recently observed World Aids Day, and we had our annual Uni-Diversity event. And it was just so nice to see the students who stuck around for that last home football game and then charged the field after the win! It was quite the nice site to see!

Regrettably, we cannot prevent bias and bigotry, and unfortunately, it does happen every now and then on our campuses, but we will not let it define or discourage us. And we will not let it divert us from our focus on diversity and inclusion. We will have the backs of our students all the time - to welcome them, to educate them and to make sure that they are safe.

I look forward to hearing from Provost Phyllis Callahan on the proposals from faculty and staff that will develop sessions on examples of the way in which we live "Love and Honor" and issues that are important to us - national and global issues and how they will impact our Miami community. We'll get started with these in the spring.

There are other examples of the way in which we live Love and Honor; we had the Janus Forum this year with Ambassador Wendy Sherman and Admiral James Stavridis, who debated U.S. Foreign Policy; we had the Farmer family gift, the biggest gift ever for Miami University; the local communities honored the Veterans with us; we had "It's on Us" week; and we have Project Civility, which is actually spreading out from the regional campuses. Civility is a student-led organization which is now finding its way into high schools and communities around the State.

There is also some great news for us on the performance front, which is reflective of a line from the Alma Mater; which says "...of all races and all nations." Miami has been named the number one public university for students participating in International study abroad, so that's really great news with 49.1% of our students participating in some sort of study abroad before they graduate. Also, our overall retention rate has reached the highest level in twenty-five years; and while we are pleased to be recognized for significantly closing the graduation gap between minority and white students, a gap still exists and we are committed to closing that gap and assisting all Miami students in achieving their success.

I've been out and about on a Listening Tour; because Miami's in such great shape, it afforded me the opportunity to get out there and meet with departments and units at the levels where I could learn more details; so I've been meeting with academic departments and smaller units around campus and just doing a listening tour. It's just been a wonderful way to hear aspirations and what people think the opportunities are for Miami in the future, and to learn of the accomplishments of the faculty, staff and students. And there's a few things that I've been hearing: certainly that we're going to be working hard on partnerships in the future, both outside the university and within, in the departments and so forth, crossing boundaries, cross-pollinating ideas and bringing a truly interdisciplinary, multi-disciplinary and trans-disciplinary culture to Miami. Diversity and inclusion is also on the minds of all of the faculty, staff and students at the University - it comes up time and time again - we're hearing a lot of great ideas and Dr. Ron Scott is taking those forward with his group and his leadership.

Building community in Oxford, Middletown, Hamilton, West Chester and Luxembourg is on a many peoples' minds and how we continue on that journey to keep building relationships, building an internal community, and asking students what type of community do we want to have here on this campus. Mission inspired research continues with faculty working in social justice, climate and global climate change, cancer, STEM pedagogy and so forth, so it's very exciting what all of the faculty are doing. There is also the great entrepreneurial mindset; I met with the folks at the Entrepreneurship Institute the other day and they're really gung-ho and saying how they can create more value out of what Miami is doing at all levels.

So it's been a great time for the last five months serving as your president, I look forward to the next many, many years. Both Renate and I are so happy to be here and to serve this wonderful community and this great mission!

Love and Honor

Report of the Chair of University Senate Executive Committee

Dr. Drew Reffett, Chair of the Senate Executive Committee, was unable to attend. The Senate written report is included as Attachment B, University Reports to the Board.

Report of the Student Body President

Maggie Reilly, Student Body President, was also unable to attend, and the ASG written report is also included in Attachment B, University Reports to the Board.

Provost's Remarks

Provost Callahan highlighted the following:

Program News

Study Abroad: MU earned the ranking as the #1 public university in the percentage of students who study abroad by the time of graduation. The ranking, published in the Open Doors

2016 report by the Institute of International Education, is based on figures from the 2014-2015 academic year. Overall, Miami tied for 17th with Boston University for undergraduate participation in study abroad among public and private doctoral universities. For the actual number of students, both undergraduate and graduate, Miami ranks 22nd among all universities for participating in study abroad. We are at 57% when we count international students who study abroad at a location other than their home country, graduates, and non-credit (including internships). Many thanks to Assistant Provost Cheryl Young and the staff in Global Initiatives as well as to the many faculty who provide study abroad opportunities for our students.

The Accreditation Council for Education in Nutrition and Dietetics (ACEND) board voted to grant candidacy for accreditation for a graduate degree DI program enrolling 6 FT interns annually with Community Nutrition concentration.

We received notification from The Accreditation Council of the Council for the Accreditation of Educator Preparation (CAEP) that the College of Education, Health and Society was granted initial accreditation for 7 years.

Sponsored by the Howe Center for Writing Excellence, Drs. Kim Jaxon, Associate Professor, Composition & Literacy at Cal State, Chico and Leslie Elliott, authors of *Composing Science* conducted an open workshop on Using Writing Effectively in Science Classrooms. This interactive workshop demonstrated how the activities of science involve writing and composing at every level, and provided assistance to faculty members imagining how their activities can contribute to the Advanced Writing requirement.

The RN to BSN program on the regional campuses was ranked 13th Best in the country by College Choice (<http://www.collegechoice.net/rankings/best-online-rn-to-bsn-programs/>). They “consulted a variety of sources, including U.S. News and World Report, USA Today, individual program websites, and Payscale.com to produce a list that reflects what they believe are the best programs in the country for preparation in the nursing profession.”

CCA: With the support and collaboration of university and community partners, the Department of Theatre produced the Every 28 Hours Plays Project, a collection of 70+ one minute plays written by professional playwrights on topics such as race, identity, and social justice. 86 students, faculty, staff, and community members participated in the cast and crew of the performance. 355 people attended the performance.

Student News/Recognition

25 Oct 2016: Six Miami students received the Hispanic Scholarship Award (\$1,000 - \$5,000) at the Cincinnati Chamber of Commerce Awards Gala on Thursday, October 27th as part of the festivities for the Chamber's 20th anniversary. Ruben Contreras, CHCC, director of education was highly impressed with our students during the interviews at the CAWC two weeks ago. We are so proud of them!

We celebrated the 2nd Graduate Student Appreciation Week, Oct 31-Nov 4. The Appreciation week concluded with the 8th Annual Graduate Research Forum on November 4th,

with presentations by over 130 Miami graduate students from 4 academic divisions and 25 programs. Nearly 40 graduate school alumni from a variety of programs volunteered their time and talent to help judge presentations for top awards.

Diane Fellows, Associate Professor in Architecture, traveled with a group of Architecture students to Amman, Jordan and conducted a workshop with women, who are known as the "Tigers"- they do crafts work and other arts and teach the young girls. Women designed their current 'house,' the house they used to live in and their dream house. They drew plans, elevations, and made models.

Faculty Recognition

Dr. Dhananjai Rao, assistant professor in Computer Science and Software Engineering, was recently recognized by the Defense Advanced Research Projects Agency (DARPA) of the US Department of Defense, in a competition that seeks to accelerate the development of new infectious disease forecasting methods. He was recognized for his use of machine learning and simulation through resources at the Ohio Supercomputer Center. Professor Rao's research applies the concepts of weather forecasting to epidemiology. His goal is to shift the paradigm for disease control from reactive to proactive by creating a "disease forecast" that involves layering data from multiple fields to develop epidemiology profiles for diseases that have little to no historical data, e.g. the mosquito-borne Zika virus.

Nohelia Rojas-Miesse, a lecturer in Spanish/Portuguese, received a Global Engagement Initiative Award from the American Council on the Teaching of Foreign Languages (ACTFL) and was honored at their Boston convention on November 18, 2016. She was recognized for integrating Spanish and Health through her medical Spanish program in Nicaragua. The Council noted she provides "outstanding global engagement opportunities to students in accordance with the world readiness standards for Language Learning".

Research from Miami's Center for Aquatic and Watershed Sciences was recognized in "The Top 60 Papers from the First 60 Years of Limnology and Oceanography". The Center for Aquatic and Watershed Sciences (CAWS) brings together faculty, students and staff from nearly 10 departments in a collaborative environment to promote research and education on the linkages between watersheds and aquatic ecosystems. Scientists from Miami's Center were well-represented in the first-ever virtual issue of Limnology and Oceanography. The recently-published collection celebrates 60 years of the journal by bringing together 60 of the most-cited papers published in Limnology and Oceanography.

Provost Callahan then concluded, stating, as President Crawford mentioned, during the spring semester, the Provost with the support of the President and the Deans are seeking proposals from faculty and staff on all our campuses to work in small collaborative teams and to submit ideas that will facilitate discussions that foster a deeper understanding of timely, relevant, national and/or global issues and to consider how to analyze the impact of those issues on our Miami community. The goal of this initiative is provide the opportunity for faculty and staff, who have expertise and experience in specific areas, to propose and facilitate a session that explore complex topics and issues in a substantive, balanced, respectful, and scholarly manner.

Academic and Student Affairs Committee

Report of the Committee Chair

Committee Chair Bob Shroder relayed the following information:

The Academic and Student Affairs Committee met yesterday in the Campus Avenue Building, following the meeting we toured Phillips Hall. No resolutions were considered.

The Committee heard from the Senate, along with graduate and undergraduate student leaders. The Committee also heard from the Vice Presidents of the Divisions of: Academic Affairs; Student Affairs; and Enrollment Management and Student Success. The Committee received presentations on several topics, and also reviewed written reports, which will be available in the meeting's minutes.

Jenny Levering, Director, Cliff Alexander Office of Fraternity and Sorority Life, along with several Greek organization student-leaders, briefed the Committee on recent departmental and programming changes, to include student-led changes, such as enhanced participant development. She also reviewed the status of Miami's chapters.

Susan Schaurer, Assistant Vice President and Director of Admission, briefed the Committee on applications for the Fall 2017 entering class, and the profile of the Fall 2016 entering cohort. She reported that for the Fall 2016 cohort, the ACT average is 28.5, up from 28.0, the total enrolled is 3,798, and that domestic diversity has increased from 2015. She also updated the Committee on the continued outreach of the Admissions Office, visiting 1,676 high schools, 35 states and 18 countries. Vice President Kabbaz then reviewed Student Success, highlighting policy changes and proactive efforts, along with retention rates and graduation rates.

Provost Callahan then updated the Committee on Academic Affairs matters, including answering questions regarding advising, and updating the Committee of elements of the Governor's Task Force on Affordability and Efficiency. Professor Tim Melley then updated the Committee on the Humanities Center; its history, mission, vision, and activities, including the Altman Program. He also informed the Committee of the Center's recent success, including an NEH Challenge Grant. The Committee then heard from Dean Michael Dantley concerning the College of Education, Health and Society. Dean Dantley updated the Committee on the College's vision and purpose, and their commitment to Diversity, Inclusion and Social Justice. He also reviewed the major areas of the division, and provided data on topics including enrollment, retention and graduation rates. Following the presentation, Dean Dantley hosted a tour of Phillips Hall.

Resolutions

There were no resolutions or ordinances presented by the Academic and Student Affairs Committee.

Finance and Audit Committee

Report of the Committee Chair

Committee Chair Mark Ridenour relayed the following information:

The Finance and Audit Committee met yesterday in Roudebush Hall. The Committee considered two ordinances and two resolutions at the meeting. All four are recommended for approval by the Board of Trustees later in today's meeting.

At the December meeting each year, the Committee meets with the University's independent auditors, RSM. Representatives of the auditors had no management letter comments to report and were very complimentary of this year's audit process. I want to thank Sarah Persinger and her staff for their excellent work this year.

The Committee also considered two fee ordinances at the meeting. The first is the annual room and board ordinance. This ordinance will largely only affect students enrolling for the first time next fall since this year's student cohort price was set last year and will not increase.

While the increases this year are larger than those assessed the last several years due to wage improvements for many of the hourly staff that support the housing and dining operations, it is important to remember that these fees will remain the same for all four years for those students that enroll at Miami for the first time next year. There are very few universities throughout the country who provide such an assurance to families especially for room and board.

The Committee also considered an ordinance to delay for one year a previously approved increase for the Professional MBA program. This ordinance also was endorsed by the committee.

The Committee received its routine facility update at the meeting. The presentation included several photos of the newly completed Athletic Performance Center. Our football team won't get the chance to take advantage of this facility until they return with a victory from their upcoming bowl game, but they should be very pleased once they begin using this donor provided facility I also want to take this opportunity to congratulate Coach Martin and the team on the exciting end to their season. We are all looking forward to their bowl appearance but also can't wait to see what the team will accomplish next year.

In addition to the overview of current projects, the committee endorsed both resolutions yesterday that will result in partial renovations of the Campus Avenue Building and the Shriver Center.

The Committee also began its planning discussions for the fiscal year 2018 budget. While this budget won't be formally considered until next June, financial planning is much more challenging today given the economic uncertainty. There also is some increased uncertainty in Columbus due to lagging revenue projections. By commencing these discussions earlier, the Committee will be more aware of the issues that could influence next year's budget and future budgets.

Finally, the University's CIO, Pete Natale, briefed the committee on issues related to the University's enterprise system, Banner. Given the age and ending vendor support for Banner, it is expected that the University will need to migrate to either a more modern version of Banner or a totally new ERP platform by July 2018. Mr. Natale shared with the committee the planning that is occurring for this change and also some of the challenges that go along with implementing an enterprise system.

Finally, the committee also received its regular updates and reports at yesterday's meeting.

Ordinances and Resolutions

Note: All Finance and Audit Committee Ordinances and Resolutions, and any supporting materials, are found in Attachment C.

RESOLUTION R2017-16

Campus Avenue Building

Senior Vice President Creamer spoke in support of the resolution, stating that, as a result of Armstrong Student Center's opening, relocation opportunities have been created in other spaces, including the Campus Avenue Building.

Trustee Ridenour then moved, Trustee Shroder seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2017-17

Shriver Center

Senior Vice President Creamer spoke in support of the resolution, stating, as with the Campus Avenue Building, the opening of Armstrong Student Center, has created relocation opportunities in the Shriver Center as well.

Trustee Ridenour then moved, Trustee Pascoe seconded and by unanimous voice vote, the resolution was approved.

Ordinance 2017-01

2017-2018 Room and Board

Senior Vice President Creamer spoke in support of the Ordinance, stating the Committee Chairman introduced the topic quite well, and that the Ordinance incorporates the Miami Tuition Promise, and looks to control increases to students.

Trustee Shroder then moved, Trustee Ridenour seconded and by unanimous roll call vote, the ordinance was approved, with eight voting in favor, none opposed.

Ordinance 2017-02

Professional MBA Tuition

Senior Vice President Creamer spoke in support of the Ordinance, stating the ordinance does not create a tuition increase, rather it delays implementation of an already approved increase in Professional MBA tuition.

Trustee Wilson then moved, Trustee Ridenour seconded and by unanimous roll call vote, the ordinance was approved, with eight voting in favor, none opposed.

Student Trustee Reports

Student Trustee Ciara Lawson relayed the following:

With finals fast approaching, students are trading in their free time for hours spent at the library. Rightfully so, with King's 50th birthday on the Oxford campus, students truly appreciate coffee from the cafe and 24/7 library services that protect them from the cold and exams. Taking a pause from exam prep, it is important that we reflect on the fall semester and recognize the relationships between by the students, staff, and community members and understand how they impact the world around us.

One great example of this was with the non-profit national food organization, Nourish International. Miami members had great success in the sale of ugly Christmas sweaters on Saturday, December 3rd. This fundraiser benefited the organization's summer project in Trujillo, Peru. Nourish International's mission is to make a lasting impact on extreme poverty. This specific project involves working with the Trujillo community to build a kindergarten out of recycled plastics.

The Miami University Culinary Association recently hosted their December event, with a theme of Indian cuisine. MUCA hosts a series of cooking classes and culinary social events throughout the academic year, focusing on different culinary traditions from around the world. This was a great opportunity for students and community members to enjoy a free meal and learn more about one aspect of Indian culture.

Bill Nye, a famous engineer, scientist, comedian, author, and inventor visited Miami on November 16 as part of the 2016-2017 Lecture Series. Nye has won multiple Emmys for his PBS/Disney comedy science show "Bill Nye, The Science Guy" which is how most students recognize him. He also wrote a NY Times bestseller *Undeniable – Evolution and the Science of Creation*. Nye earned a degree in mechanical engineering at Cornell University where he studied under Carl Sagan. Nye then spent several years working as an engineer at Boeing and other companies. He is the CEO of the Planetary Society, the world's largest space-interest group. Some students were upset with the fact that this world-renowned scientist gave his presentation

in Hall Auditorium, where a maximum of 750 students could be seated. Tickets had to be picked up at 8 AM on November 11 in person; however, many students slept overnight or camped out, starting at 4 or 5 AM. Several students who had been waiting in line for hours still did not get a ticket to the presentation. Some Oxford area residents were also frustrated because tickets were only issued to those with a Miami I.D. Millet was not available that Wednesday to host the event. Those running the lecture series were able to set up a streaming room in Armstrong that could accommodate 350 additional people, making the event a success for some, but a disappointment for others.

In mid-October, Oxford received a \$750,000 grant from the Ohio-Kentucky-Indiana Regional Council of Governments for improved and extended bike paths. The grant will officially be awarded in 2019 and will be matched by an additional \$450,000 donated by the city, Miami University, and local residents. This creates an overall project budget of \$1.2 million. The trail will run from State Route 73 east of Oxford to Peffer Park, along U.S. 27 in the southern part of the city.

The new trail is only the second phase of a larger trail plan that will encircle Oxford like a wheel, acting as a highway between historic landmarks, neighborhoods and sites. It will connect the Black Covered Bridge, Talawanda High School, the Knolls of Oxford, and several other hubs around town. The aim of this bike path is to encourage residents to participate in recreationally exploring Oxford as well as use bike transportation instead of vehicles.

Nohelia Rojas-Miese, a senior Spanish and Portuguese lecturer received a national award from the American Council on the Teaching of Foreign Languages (ACTFL) for her medical service study abroad program in Nicaragua. She received the Global Engagement Initiative Award this past month at national conference in Boston. This award recognizes outstanding community-engaged learning experiences, focused on world languages. Her program immerses students in cultural communities beyond the basic travel abroad. Rojas-Miese is hosting a J-term study abroad course in January for those interested.

Veterans of the armed forces were honored at various events at Miami University's Oxford campus, regionals, and the Oxford area. Such events included a Veterans Day Celebration Dinner in the Harry T. Wilks Conference Center, a Talawanda Veterans Day Breakfast and all-school assembly will be held at Talawanda High School, and programs throughout November 11 for military-affiliated students. Other organizations such as Oxford Parks and Recreation, Miami's Voice of America Learning Center with the Caring Community Collaborative, and Miami's Veterans Center collaborated for even more opportunities such as roundtable panels, resume workshops, musical tributes, meetings with alumni and mentors, and information sessions about VA tuition benefits, and a Green Zone workshop was held at the Armstrong Student Center. Miami's Green Zone program seeks to create a knowledgeable and supportive veteran-friendly community which helps military-affiliated students succeed. There, presenters facilitated discussions on military life, strengths veterans bring to academia, and how to support veterans. This training was open to staff and faculty members to help them understand how to better assist military-connected students.

I would like to recognize the university's efforts following the attack at Ohio State

University on November 28. With everyone on alert following the national media attention on the attack, students, faculty, and staff were provided a variety of information if such an event were to occur on any of Miami's campuses. The university posted on the MyMiami page with links to videos illustrating how to "RUN, HIDE, FIGHT" as well as links to sign up to receive emergency text alerts for an active shooter event. Members of the community were also informed on how to schedule group safety presentations with the Oxford police department. Just like Ohio State, Miami has a thorough alert program with features like mass text messages, broadcasts over the blue phone towers, emails, and digital screen control for emergencies. Some professors added to this support system by making sure students understood emergency exit procedures held in large lecture halls. It is so comforting to see the prepared protection and care that Miami University has for its students, staff, and community.

Student Trustee Alex Boster then relayed the following:

The fall semester is both slowing down and coming to a close, but the Miami community is staying both focused and engaged. Since the last Board of Trustees meeting in September, students, faculty, staff, and organizations have been active with events and the countless opportunities this university has to offer.

Just before Thanksgiving, Miami University's Department of Theatre performed their production of "Rosencrantz and Guildenstern Are Dead". Opening night was on the evening of November 16th, and the show closed with a matinee on November 20th. The story follows the tale of Shakespeare's "Hamlet" as told by the absurd Rosencrantz and Guildenstern, who are both minor characters in the Shakespeare classic. Director Lewis Magruder, associate professor of theatre here at Miami, received support from Assistant Director Caroline Avolio, a sophomore theatre and arts management double-major. Hunter Doebereiner as Rosencrantz and Jeremiah Plessinger as Guildenstern led a cast of nearly twenty students. The production saw support from fellow students, families, faculty, and staff. Congratulations to the cast and crew for putting on a weekend of great performances for the Oxford community.

King Library celebrated its 50th Anniversary on November 18th. Faculty, staff, students, and Miami retirees were invited to enjoy an open house in the morning that included brief remarks and a cake cutting. Throughout the celebration, guests were able to tour King Library, view a display banner that showcased 200 years of Miami University Libraries history, and record a brief King Library memory, reflection, or connection in the facility's new One-Button Studio. Even though this is only my second year here at Miami, I have already spent countless hours and made many memories within King Library. I have my favorite cubicle, study space, and chair. For those who have been here longer or have already said goodbye to their time at Miami, I cannot imagine what King Library means to them. This anniversary does not celebrate just 50 years of age but half a century of new ideas, research, and collaboration.

Another celebration, Graduate Student Appreciation Week, took time to honor and celebrate graduate students' intense work and the inspiring faculty behind them. It took place from October 31st to November 4th and gave students in the Graduate School an opportunity to share their research and network with peers and alumni. Students that participated shared both oral and poster presentations, which were evaluated by alumni and Miami faculty judges. The

week ended on Friday, November 4th with a Graduate Research Forum at Shriver Center. Even though not every student from the Graduate School displayed work, this week was a great opportunity to appreciate the 2,748 graduate students that contribute so much work to the Miami University community.

Last month, on November 7th, the Alexander Hamilton Society hosted “Law of Arabia: The Future of Saudi-US Relations”. The panel featured Miami University professors Kelley Littlepage, a Visiting Assistant Professor of Political Science and Public Law, and Michael Marshall, a Visiting Assistant Professor of Political Science. Matthew Kroenig, an Associate Professor in the Department of Government and School of Foreign Service at Georgetown University also joined the panel. Miami University’s Dr. Nathan French, of the Comparative Religion Department, moderated the conversation. The near two-hour event discussed US-Saudi Relations and also gave students an opportunity to ask questions to specific members of the panel.

Miami University’s Institute for Food has been hard at work in their quest to provide Miamians farm-to-table produce. The Institute has a farm located just a mile from campus where vegetables are grown. Starting in the 2017 growing season, the Institute for Food hopes to make their produce accessible to all in the Miami community. Currently, food grown by the Institute is sold in select markets on campus. For example, in Market Street, the market located on the first floor of MacCracken Hall, there is a section of the store designated to the Institute’s fresh produce, and students are able to purchase it using their meal plan. Making sure that college students have access to healthy food can be a challenge, but the Institute for Food provides students with fresh products and food education.

Even though fall semester is coming to a close and break is on the horizon, many Miami students are not using the time to take a break from their studies. Winter Term, also referred to as J-Term, at Miami University gives students a chance to study abroad, take a course on campus or online, conduct research, or complete an internship. This winter, students will be traveling to England, Mexico, the Bahamas, Oman, the Netherlands, Kenya, and many other places around the world to engage in research and studies with their peers and professors. J-Term gives students the opportunity to expand their academic options and profile without taking time from the fall or spring semesters. As a student myself, I can speak for all when I say that we are so grateful for the countless opportunities and resources Miami provides students, not just during this unique academic term, but also during the fall and spring as well.

Other Business

Election of Officers

The nominating committee was comprised of Mike Gooden, Diane Perlmutter, and Steve Wilson (Chair).

Trustee Wilson reported that the Committee took their job very seriously, to ensure Miami's strong future. They praised the current group of officers, then proposed the following slate for calendar year 2017:

Chair, Mark Ridenour
Vice Chair, Robert Shroder
Secretary, Dennis Lieberman
Treasurer, Jagdish Bhati

Trustee Pascoe then moved that the slate be adopted, Trustee Wilson seconded, and by unanimous voice vote the slate of officers for calendar year 2017 was approved.

Chair Budig stated that with Chair-Elect Ridenour's concurrence, Committee Chairs for calendar year 2017 will be:

Finance and Audit, John Altman
Academic and Student Affairs, Terry Hershey

Chair Budig then further stated that Chair-Elect Ridenour would be making appointments for the Committees and Trustees to the Foundation Board.

Chair Budig then expressed his thanks to his wife Anina for her support, to the Crawfords, the President's Executive Cabinet, and his fellow members of the Board of Trustees, stating it was a great honor to serve, and that Miami has a tremendous Board of Trustees, where every decision is about putting Miami students first. He then congratulated the incoming officers.

Chair-Elect Ridenour commended Chair Budig for his tenure, then the Board and all in attendance rose and gave outgoing Chair Budig a standing ovation.

Written Reports

Tom Herbert, Vice President for Advancement submitted a written report which is included as Attachment D.

Executive Session

Trustee Bhati moved, Trustee Ridenour seconded, and by unanimous roll call vote, with eight voting in favor and none opposed, the Board convened to Executive Session to consult with

counsel, to review pending litigation, to consider Security Matters, Personnel Matters – the hiring of public employees, and to consider matters required to be kept confidential by law, Trade Secrets; as provided by the Open Meetings Act, Ohio Revised Code Section 121.22.

Adjournment of Meeting

Following Executive Session, the Board returned to Public Session and with no other business to come before the Board, adjourned at 1:00 p.m.

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a long horizontal flourish extending to the right.

T. O. Pickerill II
Secretary to the Board of Trustees



BOARD OF TRUSTEES
 ROUEBUSH HALL ROOM 212
 OXFORD, OHIO 45056
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 (513) 529-3911 FAX
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December 9, 2016
 Consent Calendar

RESOLUTION R2017-13

WHEREAS: Resolution R2001-31 addresses the composition and appointment of the Committee on Naming of Campus Facilities and provides guidelines for the naming of buildings, facilities, and programs of Miami University; and

WHEREAS: The Board of Trustees Regulations also addresses the Committee on Naming of Campus facilities; and

WHEREAS: Guidelines regarding the Committee on Naming of Campus Facilities and for the naming of buildings, facilities, and programs of Miami University are to be consolidated into a single document.

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees approves changes to the Board of Trustee Regulations, Article II, Section 12, as stated in this resolution; and

BE IT FURTHER RESOLVED: that this resolution supersedes Board of Trustees Resolution R2001-31.

ARTICLE II: MEETINGS AND ORGANIZATION OF THE BOARD OF TRUSTEES

Section 12. Committee for Naming of Campus Facilities.

The Committee for Naming of Campus Facilities is established as an advisory committee to the Board and to the Vice President for University Advancement, who shall serve as Chair of the Committee. The Vice President for University Advancement shall, in consultation with the Chair of the Board of Trustees, Chair of the Board shall appoint the members of the Committee. The Committee shall be comprised of three members of the faculty and staff, at least one of these with emeritus rank; four representatives from the alumni; at least one member of the Foundation Board; and the Vice President for University Advancement as provided in Board Resolution R2001-31, as the same may from time to time hereafter be amended by the Board. Recommendations for the naming of campus facilities shall be in accordance with R2001-31 (and as it may be hereafter amended, including Resolutions R2004-12 and R2011-60).

The responsibility of the Committee on Naming of Campus Facilities shall be to recommend appropriate names for the buildings, facilities, and programs on the Miami University campuses in Oxford, Hamilton, Middletown, Luxembourg, and the Voice of America Learning Center, to the Board of Trustees based on the following considerations:



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1. to honor an alumnus, faculty member, administrator, trustee, or distinguished citizen for their extraordinary service to Miami University;
2. in tribute to a donor, living or deceased, who has made a substantial financial contribution to a building, facility or program, or has provided the entire cost of special treatment of a component part of a new or existing building (such as the decorating and/or the furnishings), including endowed maintenance; or whose efforts have made the construction of such a building or facility possible. Specific contribution levels to be established by the Vice President for University Advancement upon recommendation of the Stewardship Committee of the Miami University Foundation;
3. the committee will review naming recommendations for faculty and administrators customarily three (3) to five (5) years, but never less than two (2) years, following retirement, resignation or death of the individual to be honored;
4. with the exception of facilities named in recognition of philanthropic support, an individual's name shall not be carried on multiple facilities;
5. only in extraordinary circumstances would a name of a building, facility or program which ceases to exist be moved to another building, facility or program, and then only by vote of the Board of Trustees;
6. that a plaque with the name be placed in the entrance of the building, with an appropriate designation on a visible and movable exterior sign; that a plaque with the name be placed in a suitable location of a component part or designated area; and that the name of a building, component part, designated area or program be changed only in extraordinary historical circumstances and only upon vote of the Board of Trustees;

the Committee on Naming of Campus Facilities may adopt such other procedures and regulations as are necessary to carry out its work, all actions subject to the review and approval of the Board of Trustees of Miami University.

–The Board of Trustees has sole authority to approve the naminge of campus facilities.

*Approved by the Board of Trustees
December 9, 2016*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', written over a horizontal line.

*T. O. Pickerill II
Secretary to the Board of Trustees*



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December 9, 2016
Consent Calendar

RESOLUTION R2017-14

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emeritus effective on the formal date of retirement:

Paul Jackson
Theatre

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emerita effective on the formal date of retirement:

Elaine Brandner
Housing, Dining, Recreation, and business Services

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emeritus effective on the formal date of retirement:

Michael Dale
Office of the Bursar

Kenneth Grabach
University Libraries

Peter Lindsay
Intercollegiate Athletics

*Approved by the Board of Trustees
December 9, 2016*


*T. O. Pickerill II
Secretary to the Board of Trustees*



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December 9, 2016
 Consent Calendar

RESOLUTION R2017-15

BE IT RESOLVED: that the Board of Trustees hereby approves the following naming recommendation of the Committee on Naming of Campus Facilities:

EY Analytics Lab

2016 Farmer School of Business Building
 Learning Laboratory to facilitate experiential learning opportunities for the
 Center for Analytics and Data Sciences

Academic Performance Center

Athletic Training Room (Treatment/Rehab)	Mercy Health (exterior); In Honor of Ron Frick from Ray '68 and Shannon Frick
Player's Lounge	David '86 and Anita Dauch
Coordinator Office 1 (Special Teams)	John '84 and Ingrid Harbaugh
Coordinator Office 2 (OL/OC)	In Honor of Bo Schembechler '51 from Trey '82 and Mindy '83 Busch
Positional Meeting Room 1 (QB)	Ben '12 and Ashley Roethlisberger
Positional Meeting Room 3 (OL)	Brandon Brooks '12
Assistant Coaches Office 1 (QB)	In Honor of Terry Hoepfner from Ben '12 and Ashley Roethlisberger
Assistant Coaches Office 2 (WR)	In Honor of Ara Parseghian '49
Assistant Coaches Office 3 (RB)	Randy '76 and Tammy '75 Walker
Assistant Coaches Office 4 (TE)	In Honor of John Pont '52
Assistant Coaches Office 5 (DL)	In Honor of Bill Mallory '57
Hydrotherapy Area	Mercy Health
Lobby	In Honor of Dick Henke '49 from Bruce Henke '72
Administrative/Reception Area	Bob '58 and Marian '58 Kurz
Training Exam Room/Doctor's Office	Ned '65 and Deb Elicker '66
NFL Scout Area	John '63 and Lois '71 Cocanougher
Player's Barbershop	Kyle '08 and Kristin '08 Decker
Receptionist/Waiting Area	John '63 and Lois '71 Cocanougher
Student Work Room	Kyle '08 and Kristin '08 Decker
Break Room	Fred Brisker '72
Bullpen	Jeffrey Pegues '92

*Approved by the Board of Trustees
 December 9, 2016*

*T. O. Pickerill II
 Secretary to the Board of Trustees*



December 8, 2016

To: Board of Trustees, Academic and Student Affairs Committee
 From: Andrew Reffett, Chair, Executive Committee of University Senate
 RE: University Senate Report to Board of Trustees – December 8-9, 2016 Meeting

The following summarizes items of University Senate Business conducted since the Executive Committee submitted a report to the Board of Trustees on September 22, 2016.

- New Business, Specials Reports and Updates delivered to University Senate:
 - **September 26, 2016:** Fiscal Priorities and Budget Planning Committee – Amit Shukla, Chair, Fiscal Priorities and Budget Planning Committee
 - **September 26, 2016:** Benefits Committee – Melissa Thomasson, Chair, Benefits Committee and Dawn Fahner, Interim V.P., Human Resources
 - **October 24, 2016:** Protecting Confidential Information – Joe Bazeley, Information Security Officer, I.T. Services
 - **October 24, 2016:** Title IX – Robin Parker, General Counsel
 - **November 7, 2016:** Budget Report – Phyllis Callahan, Chair, University Senate and David Creamer, V.P. for Finance and Business Services
 - **November 21, 2016:** University Library Resource Needs – Jerome Conley, Dean, University Libraries
 - **November 21, 2016:** Faculty 180 – Jim Oris, Dean, Graduate School and Research Office
- Minors, revisions to existing degrees, name changes and University Policies received and approved on the University Senate consent calendars:
 - **October 24, 2016:** Name change, FAS – Fashion Design to Fashion
 - **October 24, 2016:** New Co-Major, GIC – Global and Intercultural Studies
 - **October 24, 2016:** New Co-Major, FAS – Fashion
 - **October 24, 2016:** Revision of an Existing Degree, EDP – M.Ed. - Educational Psychology
 - **October 24, 2016:** Revision of an Existing Degree, ENG – MFA – English: Creative Writing
 - **October 24, 2016:** Revision of MUPIM 11.1.G – Adding a New Co-Major, Minor, a New Certificate, or a New Concentration within a Major or Degree Program
 - **November 21, 2016:** New Co-Major, ESP - Entrepreneurship

cc: Provost Phyllis Callahan, Chair, University Senate
 Shelly Jarrett Bromberg, Chair-elect, Executive Committee of University Senate
 Sr. Associate Provost, Maria Cronley, Secretary, University Senate
 Becky Sander, Recording Secretary, University Senate

Ladies and Gentlemen of the Board,

Over the last few months, ASG has worked hard each and every day on a wide range of campus initiatives. In early October, we held the first annual State of the School Address. In my speech, I shared Cabinet's goals for the year with the student body and Miami Community, including our efforts to bring prominent student groups closer together, improving physical and mental health, and expanding our recreation services. We hope this tradition continues for years to come and are excited for the future of this organization.

On the issue of physical and mental health, James Oaks, our Secretary for On-Campus Affairs, has taken big steps in the form of a "Miami Wellness Week." In the spring, he plans to coordinate a week of events in collaboration with multiple student organizations. A 24-Hour Bike Marathon will kick off the week and the proceeds will be donated to a scholarship fund. In addition, he has been hard at work improving Miami's Dining Services, working with Student Counseling Services, and Co-Chairing the Campus Culture Committee with Austin Worrell, Secretary for Governmental Relations.

The Campus Culture is a major initiative that these two Cabinet members have taken on this semester. In collaboration with Dr. Renate Crawford, Dr. Mike Curme, President Cameron Snyders from IFC, and President Anne Weidner of Panhellenic, the committee is working to address major university issues like high-risk alcohol consumption, sexual and interpersonal violence, hazing prevention, drug abuse, and mental health. The committee plans to utilize the power of our student organizations and student leaders to take positive strides toward a stronger, healthier, and more prosperous Miami.

Additionally, Cabinet is in the final stages of building the Student Success Fund - a grant fund to help Miami students optimize their college experience. For example: if a student has shown a commitment to academics, is in good standing with the University, and cannot afford to travel to DC for a networking event, ASG will provide the means for them to do so. By giving high-achieving, dedicated students the financial support to have the best four years of their lives, we empower our student body to reach higher and spread Love & Honor far beyond the boundaries of our campus. We anticipate this project to launch at the beginning of next semester and look forward to positively impacting as many students as possible.

As always, we are constantly collecting feedback from students regarding what improvements they'd like to see at their school. Amy Berg, Secretary for Communications & Media Relations, facilitated a "Student Concerns Table" in Armstrong Student Center this past week for students to have an opportunity to voice their opinions and interact one-on-one with ASG Senators and Cabinet members. It was a huge success, and we plan to address as many concerns as possible next semester.

With the continued partnership between our two groups, I'm more excited than ever for the future of Miami. I look forward to a productive second semester and look forward to seeing you all after winter break!

Respectfully,

Maggie Reilly
Student Body President

December 9, 2016
Finance and Audit

RESOLUTION R2017-16

WHEREAS, the Campus Avenue Building Lower Level Renovation project involves space improvements for the One Stop services and the creation of new space for the Housing Options, Meals, and Events (HOME) Office and University Communications and Marketing; and

WHEREAS, Miami University has identified local funds in the amount of \$3,500,000 for the Campus Avenue Building Lower Level Renovation project; and

WHEREAS, the \$3,500,000 million budget includes a cost of construction estimate of approximately \$2,165,000 million; and

WHEREAS, the State of Ohio allows award of contracts up to 110% of the construction estimate necessitating a bid variation contingency of \$216,500 in addition to the \$2,165,000 million construction budget; and

WHEREAS, the design is being completed and receipt of bids is planned for February 2017; and

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contract for the Campus Avenue Building Lower Level Renovation project with a total project budget not to exceed \$3,500,000.

*Approved by the Board of Trustees
December 9, 2016*



*T. O. Pickerill II
Secretary to the Board of Trustees*

Executive Summary
For the
Campus Avenue Building Lower Level Renovation
December 8, 2016

The Campus Avenue Building Lower Level Renovation project will allow the University to relocate, consolidate and improve the operational efficiency of the offices of University Communications and Marketing and Housing Options, Meals, and Events (HOME) Office. University Communications and Marketing will move into space on the lower level vacated by Student Disability Services and the Rinella Learning Center. Both of these services are relocating to the renovated Shriver Center later this winter. University Communications and Marketing is currently located in three separate buildings on campus: Glos Center, MacMillan Hall, and Williams Hall. The spaces vacated by Communications and Marketing will allow for growth in University Advancement, Global Studies, Media Journalism and Film. The HOME Office was previously located in the Shriver Center. The new location in the Campus Avenue Building incorporates Parking Services into the HOME Office and aligns closely with other student services in the building.

Funding for this project will be from local funds:

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$344,000	Local Funds
Est. Cost of Work:	\$2,165,000	Local Funds
Est. Owner's Costs:	\$774,500	Local Funds
Owner's Contingency:	<u>\$216,500</u>	Local Funds
Total:	\$3,500,000	

December 9, 2016
Finance and Audit

RESOLUTION R2017-17

WHEREAS, the opening of the Armstrong Student Center fulfilled the vision for the project to provide adequate student-centered activity and meeting space; and

WHEREAS, the relocation of these functions and activities to the new Armstrong Student Center created space opportunities within the Shriver Center; and

WHEREAS, the Shriver Center Phase 1 Renovation project will provide improved services for existing students, prospective students, returning alums, and visitors to our campus; and

WHEREAS, the Shriver Center Phase 2 Renovation project will complete the renovation of the Shriver Center and provide improved spaces for new and continuing services; and

WHEREAS, Miami University has identified local funds in the amount of \$9,500,000 for the Shriver Center Phase 2 Renovation project; and

WHEREAS, the \$9,500,000 budget includes a cost of work estimate of approximately \$6,700,000; and

WHEREAS, the receipt of Guaranteed Maximum Price is planned for February 2017; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Construction Manager at Risk;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the Sr. Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contracts for the Shriver Center Phase 2 Renovation project with a total project budget not to exceed \$9,500,000.

*Approved by the Board of Trustees
December 9, 2016*



*T. O. Pickerill II
Secretary to the Board of Trustees*

Executive Summary
for the
Shriver Center Renovation Phase 2
December 8, 2016

Phase 2 of the Shriver Center Renovations completes the renovation of Shriver Center spaces vacated by the opening of the Armstrong Student Center. The project will include: a new centralized package and mail center supporting a new on-line book buying model, modifications to the Bookstore to expand soft goods and computer electronic sales, an IT ADA Remediation Center in partnership with the Rinella Center and Disability Services, main entrance vestibule/driveway modifications, Dolibois Rooms improvements, and former 1809 Room renovations. Phased completion is scheduled for August 2017 through May, 2018.

Funding for this project will be from local funds:

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$1,068,000	Local Funds
Est. Cost of Work:	\$6,700,000	Local Funds
Est. Owner's Costs:	\$1,062,000	Local Funds
Contingency:	<u>\$670,000</u>	Local Funds
 Total:	 \$9,500,000	

2017-2018
Room and Board Ordinance O2017-01

I. Returning Students (Tuition Promise Exempt)

BE IT ORDAINED: that the Board of Trustees hereby establishes the following charges to be levied and collected for returning undergraduate students (who are not guaranteed rates under Miami Tuition Promise) beginning with the first semester of the academic year 2017-2018 unless otherwise indicated;

	<u>2016-17</u>	<u>2017-18</u>	<u>% change</u>
A. Residence Halls (Fall/Spring, per semester per student)			
<i>(A rate deduction of \$150 per room per semester will be provided for non-air conditioned rooms)</i>			
Non-Renovated Single	\$4,021	\$4,142	3.00%
Non-Renovated Double	\$3,150	\$3,245	3.00%
Non-Renovated Triple or Quad	\$3,100	\$3,193	3.00%
Single	\$4,813	\$4,813	0.00%
Double	\$3550/\$3,900	\$3,905	5.06%
Modified Double	\$3,250	\$3,543	9.00%
Triple or Quad	\$3,200	\$3,296	3.00%
Heritage Commons	\$4,982	\$4,982	0.00%
B. Meal Plans (Fall/Spring, per semester per student)			
Diplomat Minimum	\$1,850	\$1,924	4.00%
Diplomat Standard	\$2,350	\$2,444	4.00%
Diplomat Plus	NA	\$2,575	NA
Diplomat Premium A	\$2,850	\$2,964	4.00%
Diplomat Premium B	\$2,500	\$2,600	4.00%
Diplomat Premium C	\$2,000	\$2,080	4.00%
C. Residential Fee (Fall/Spring, per semester per student)			
Fall and Spring Residents	\$400	\$416	4.00%
D. Residence & Meal Plan Comparison (Common Experience per Semester)			
Non-Renovated Double + Board + Fee	\$5,900	\$6,105	3.47%
Double + Board + Fee	\$6,650	\$6,765	1.73%

II. Miami Tuition Promise Students (2016-2017 Cohort)

BE IT FURTHER ORDAINED: that the Board of Trustees further establishes the following charges to be levied for students admitted under 2016-2017 Miami Tuition Promise cohort, the following charges to be collected beginning first semester of the academic year 2016-2017 and to remain in effect for four (4) years as part of the Miami Tuition Promise unless otherwise indicated.

	<u>2016-17</u>	<u>2017-18</u>	<u>% change</u>
A. Residence Halls (Fall/Spring, per semester per student)			
<i>(A rate deduction of \$150 per room per semester will be provided for non-air conditioned rooms)</i>			
Non-Renovated Single	\$4,021	\$4,021	0.00%
Non-Renovated Double	\$3,230	\$3,230	0.00%
Non-Renovated Triple or Quad	\$3,175	\$3,175	0.00%
Renovated Single	\$4,275	\$4,275	0.00%
Renovated Double	\$3,650	\$3,650	0.00%

Renovated Triple or Quad	\$3,275	\$3,275	0.00%
New Single	\$4,813	\$4,813	0.00%
New Double	\$4,000	\$4,000	0.00%
New Modified Double	\$3,300	\$3,300	0.00%
New Triple	\$3,300	\$3,300	0.00%
Heritage Commons	\$4,982	\$4,982	0.00%
B. Meal Plans (Fall/Spring, per semester per student)			
Diplomat Minimum	\$1,900	\$1,900	0.00%
Diplomat Standard	\$2,400	\$2,400	0.00%
Diplomat Plus	NA	\$2,550	NA
Diplomat Premium	\$2,925	\$2,925	0.00%
C. Residential Fee (Fall/Spring, per semester per student)			
Fall and Spring Residents	\$400	\$400	0.00%
D. Residence & Meal Plan Fall/Spring Increase (Common Experience per Semester)			
Non-Renovated Double + Board + Fee	\$6,030	\$6,030	0.00%
Renovated Double + Board + Fee	\$6,450	\$6,450	0.00%
New Double + Board + Fee	\$6,800	\$6,800	0.00%

III. Miami Tuition Promise Students (2017-2018 Cohort)

BE IT FURTHER ORDAINED: that the Board of Trustees further establishes the following charges to be levied for students admitted under 2017-2018 Miami Tuition Promise cohort, the following charges to be collected beginning first semester of the academic year 2017-2018 and to remain in effect for four (4) years as part of the Miami Tuition Promise unless otherwise indicated.

	<u>2016-17</u>	<u>2017-18</u>	<u>% change</u>
A. Residence Halls (Fall/Spring, per semester per student)			
<i>(A rate deduction of \$150 per room per semester will be provided for non-air conditioned rooms)</i>			
Non-Renovated Single	\$4,021	\$4,142	3.00%
Non-Renovated Double	\$3,230	\$3,327	3.00%
Non-Renovated Triple or Quad	\$3,175	\$3,270	3.00%
Single	\$4,813	\$4,813	0.00%
Double	\$3650/\$4,000	\$4,015	5.19%
Modified Double	\$3,300	\$3,597	9.00%
Triple or Quad	\$3,275	\$3,373	3.00%
Heritage Commons	\$4,982	\$4,982	0.00%
B. Meal Plans (Fall/Spring, per semester per student)			
Diplomat Minimum	\$1,900	\$1,976	4.00%
Diplomat Standard	\$2,400	\$2,496	4.00%
Diplomat Plus	NA	\$2,600	NA
Diplomat Premium	\$2,925	\$3,042	4.00%
C. Residential Fee (Fall/Spring, per semester per student)			
Fall and Spring Residents	\$400	\$420	5.00%
D. Residence & Meal Plan Fall/Spring Increase (Common Experience per Semester)			
Non-Renovated Double + Board + Fee	\$6,030	\$6,243	3.53%
Double + Board + Fee	\$6,800	\$6,931	1.93%

IV. All Students, Sororities, and Refund Policies

	<u>2016-17</u>	<u>2017-18</u>	<u>% change</u>
A. Summer Housing Weekly			
Double Occupancy	\$122	\$127	4.00%
Single Occupancy	\$179	\$186	4.00%
B. Winter Term Housing Block Rate (24 days)			
(Available for students enrolled in class)	\$466	\$466	0.00%
C. Sorority Suites (Per suite per semester)			
Non-Renovated 1,200-1,300 sq. ft.	\$5,677	\$5,932	4.50%
Non-Renovated 1,300-1,400 sq. ft.	\$6,253	\$6,534	4.50%
Non-Renovated 1,400-1,500 sq. ft.	\$7,046	\$7,363	4.50%
Non-Renovated More than 1,500 sq. ft.	\$7,503	\$7,841	4.50%
Renovated 900 sq. ft.	NA	\$8,343	NA
Renovated 1,000. ft.	NA	\$9,270	NA
Renovated 1,100 sq. ft.	NA	\$10,197	NA
Multi-Purpose Meeting Room Fee (applied to all sororities with suites)	NA	\$670	NA

D. Residence Halls Room Refund Policy

The refund policy for room rent and residential fee for first and second semester will be as follows:

(1)	Withdrawal during the first five days of the term	100 % of room rent
(2)	Withdrawal during the sixth through eighth days of the term	90 % of room rent
(3)	Withdrawal during the ninth through twentieth days of the term	50 % of room rent
(4)	Withdrawal during the twenty-first through thirtieth days of the term	35 % of room rent
(5)	Withdrawal during the thirty-first through the fortieth days of the term	25 % of room rent
(6)	Withdrawal after fortieth day of the term	No Refund

The refund policy for room rent for the summer terms will be as follows:

(1)	Withdrawal during the first three days of the term	100% of room rent
(2)	Withdrawal during the fourth through eighth days of the term	50% of room rent
(3)	Withdrawal during the ninth through fifteenth days of the term	25% of room rent
(4)	Withdrawal after the fifteenth day of the term	No Refund

Provided further that no room rental charges will be returned upon withdrawal until thirty days have elapsed from the date of withdrawal. In the event of an emergency, the Vice President for Finance and Business Services or his designee is authorized to make exceptions to the above stated refund policy.

An advance Oxford Campus enrollment deposit of \$330.00 and an admission fee of \$95.00 are charged to all incoming first year resident students. The \$330.00 fee would be applied retroactively toward the student's final term fees.

E. Meal Plan Change and Refund Policy

Unused declining balance dollars at the end of each semester roll forward to the next semester. Unused buffet meals do not carry forward. When a student moves off campus, any remaining declining balance dollars are converted to the meal plan for off campus students. Students who withdraw from the university on or before the fortieth day of the term will receive a refund of 80% of any unused declining balance dollars, and a calculated credit for unused buffet meals (if applicable). There is no refund or credit for students who graduate or withdraw after the fortieth day of the term.

Diplomat Meal Plan holders are permitted to change their selected level until the first day of class during each semester. Meal plan holders may continue to add additional declining balance dollars at any time, but are not permitted to lower their plan level after the first day of class. In the event of an emergency, the Vice President for Finance and Business Services or his designee is authorized to make exceptions to the above stated refund policy.

*Approved by the Board of Trustees
December 9, 2016*



*T. O. Pickerill II
Secretary to the Board of Trustees*

December 9, 2016
Finance and Audit

APPROPRIATION ORDINANCE O2017-02
Appropriation Ordinance to Suspend Price Increase
for the Professional MBA Program

WHEREAS, the Board of Trustees of Miami University in December 2014 adopted a series of price increases for the Professional MBA (PMBA) offered by the Farmer School of Business; and

WHEREAS, the per credit hour price was increased from \$825 to \$950 effective for the fall 2015 and spring 2016 student cohorts and to \$1,050 for the fall 2016 and spring 2017 cohorts; and

WHEREAS, the adopted ordinance authorized an additional increase from \$1,050 to \$1,150 effective for the fall 2017 cohort; and

WHEREAS, after evaluating the competitive position of the Miami PMBA program in the greater Cincinnati market, the Farmer School of Business is now recommending that the increase from \$1,050 to \$1,150 be delayed until the fall 2018 cohort.

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees of Miami University suspends the previously approved increase of \$1,150 per credit hour for the Miami PMBA program in fall 2017 until fall 2018.

*Approved by the Board of Trustees
December 9, 2016*



*T. O. Pickerill II
Secretary to the Board of Trustees*

Board of Trustees

December 2016



MIAMI UNIVERSITY

University Advancement Report

Tom Herbert, J.D.

Vice President, University Advancement
Executive Director, Miami University Foundation



MIAMI UNIVERSITY

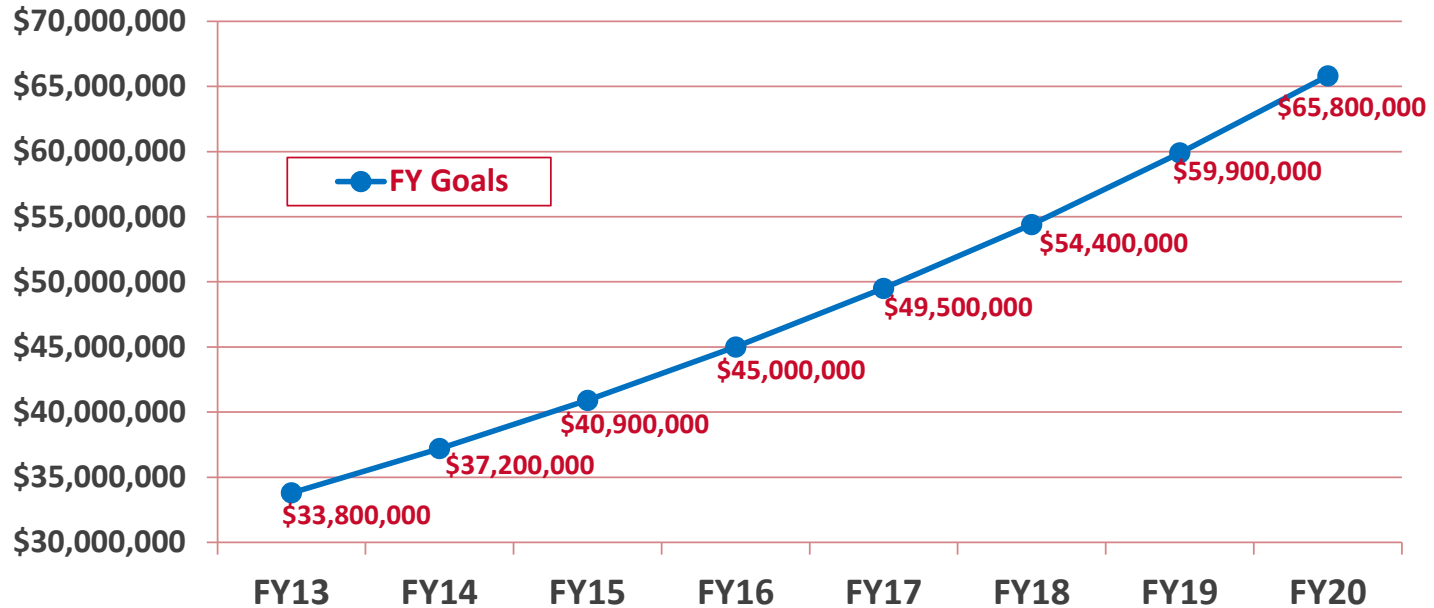
Topics

- » 2020 Plan Fundraising Update
- » Fundraising Focus in FY'17

2020 Plan Fundraising Update



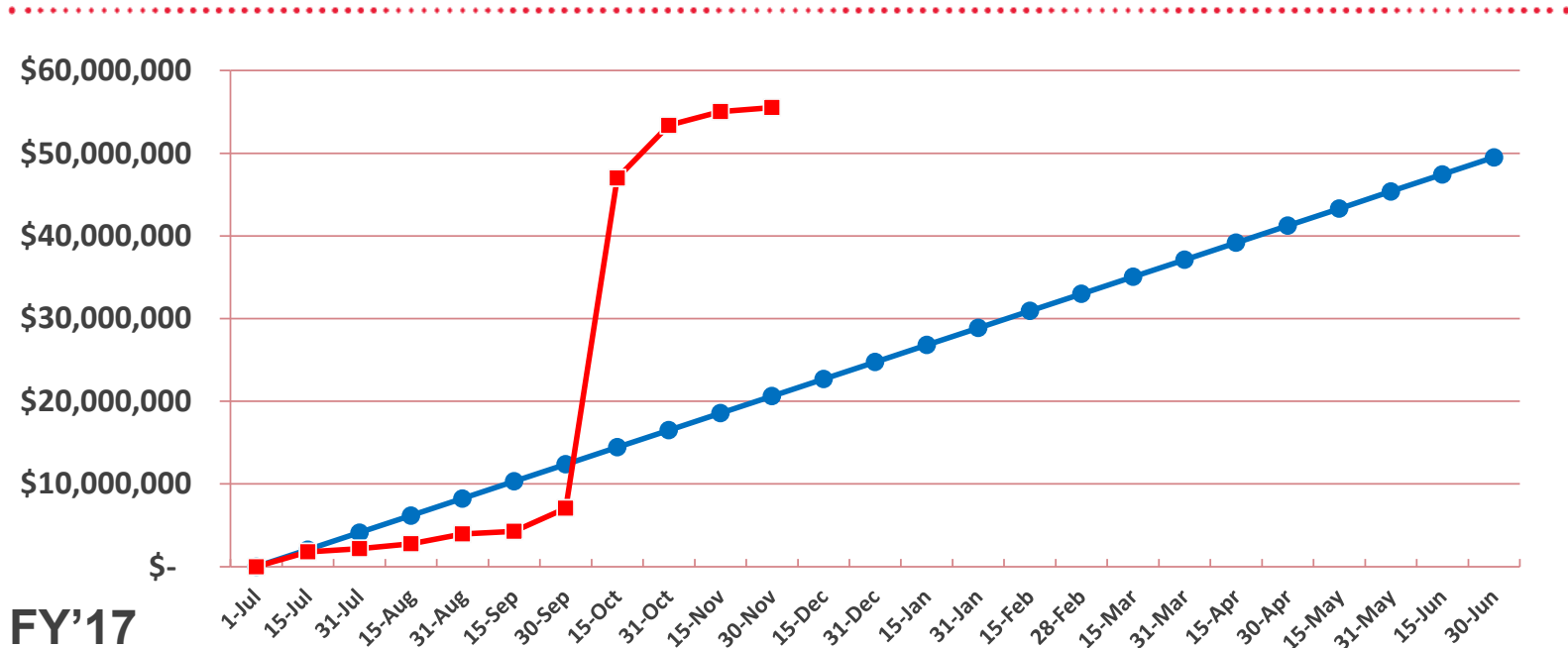
2020 Plan Fundraising Update



2020 Plan Fundraising Update

- » FY'17:
 - » Goal: \$49,500,000
 - » Raised: \$55,540,000 (112% of goal)

2020 Plan Fundraising Update



FY'17



2020 Plan Fundraising Update

- » Previous 3 year rolling average: \$33.8 million
- » Current 3 year rolling average: \$56.27 million
- » Increase of approximately 60%

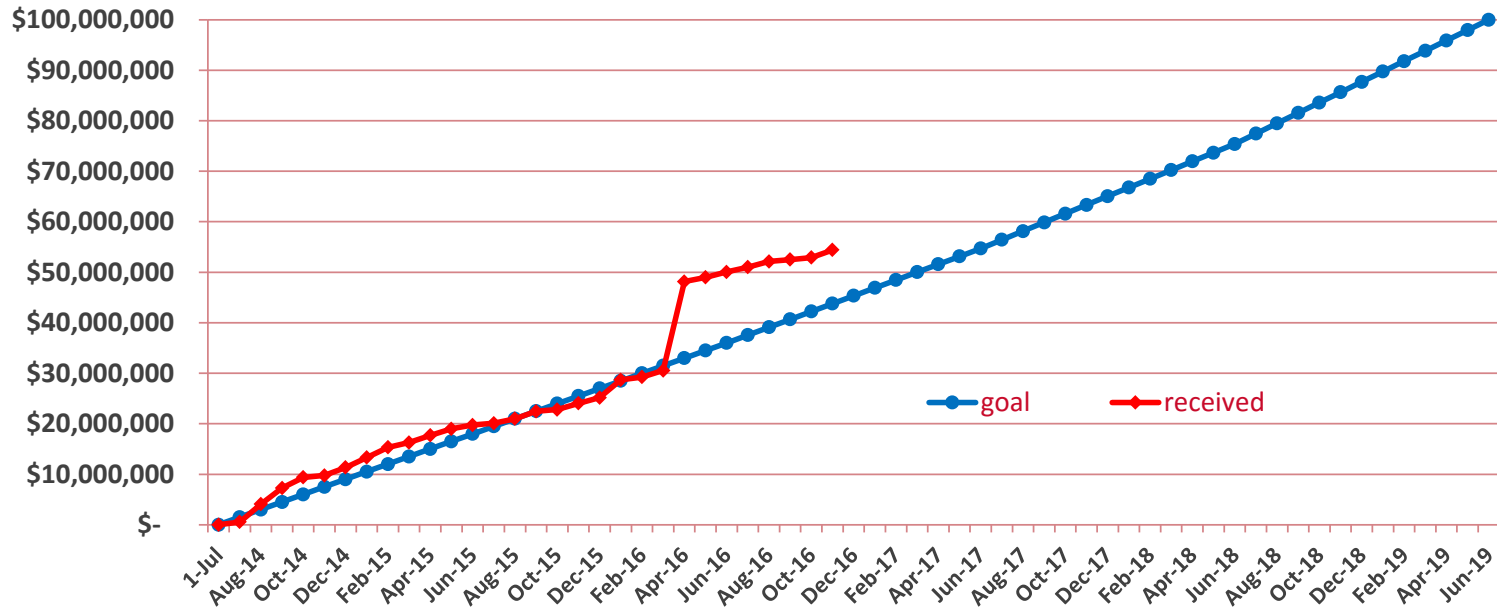
Fundraising Focus FY'17



Miami Promise Scholarship Campaign Goals

- » FY'15: \$18.0 million -- \$19.8 million raised
- » FY'16: \$18.0 million -- \$30.3 million raised
- » FY'17: \$18.7 million -- \$4.3 million raised to date
- » FY'18: \$20.7 million
- » FY'19: \$24.6 million

Miami Promise Scholarship Campaign

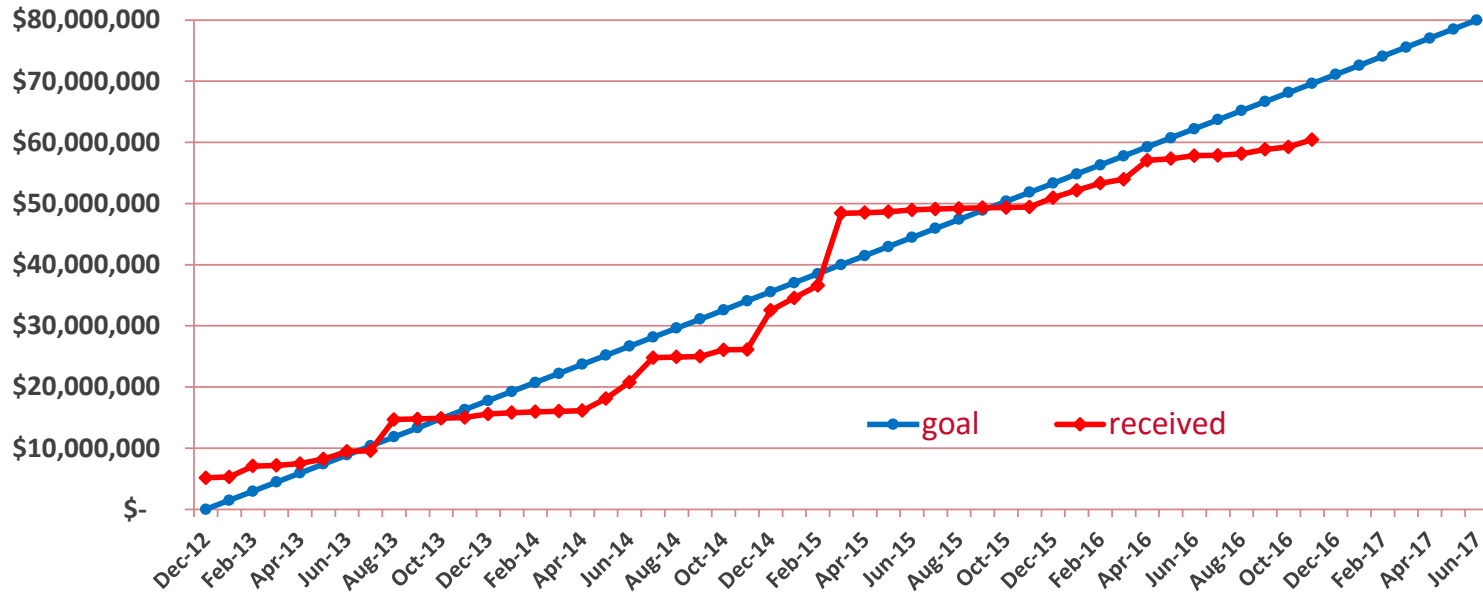


Graduating Champions Campaign

- » \$80 million campaign publicly announced
- » Raised: \$60.4 million to date



Graduating Champions Campaign



The Humanities Center

- » Fundraising target: \$1.5 million (NEH Challenge Grant, by July 2019)
- » Raised \$460,776 in FY'16, for \$150,000 match
- » Have raised \$150,000 in FY'17, toward goal of \$525,000
- » Total raised since challenge began: \$782,416

Thank you!

