



BOARD OF TRUSTEES
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**MIAMI UNIVERSITY
 BOARD OF TRUSTEES
 Miami University, Middletown Campus
 Minutes of the Board of Trustees Meeting
 Shriver Center
 142 Johnston Hall
 Thursday, September 24, 2015**

The Secretary to the Board confirms that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice had been given prior to the holding of this meeting of the Board of Trustees.

The meeting was called to order at 4:30 p.m. in 142 Johnston Hall on the Miami University, Middletown Campus, with the Board Chair, Mr. David Budig presiding. The roll was called with seven voting members present; constituting a quorum for the purpose of transacting business. In addition to the Board members; David Creamer Senior Vice President for Finance and Business Services; Robin Parker, General Counsel; and Ted Pickerill Secretary to the Board of Trustees, were also in attendance.

Present: John Altman (National Trustee) Jagdish Bhati David H. Budig Robert E. Coletti (National Trustee) C. Michael Gooden (National Trustee) Dennis Lieberman	Terry Hershey (National Trustee) Sharon J. Mitchell Diane Perlmutter (National Trustee) Mark E. Ridenour Robert W. Shroder Stephen P. Wilson
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Executive Session

Trustee Ridenour moved, Trustee Mitchell seconded, and by unanimous roll call vote, with seven Trustees voting in favor and none opposed, the Board convened to Executive Session to discuss personnel matters, the hiring of a public employee, as provided by the Open Meetings Act, Ohio Revised Code Section 121.22.

Adjournment

Following adjournment of the Executive Session, the Board adjourned at 6:00 p.m.



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**MIAMI UNIVERSITY
 BOARD OF TRUSTEES
 Oxford Campus
 Minutes of the Board of Trustees Meeting
 Marcum Conference Center, Rooms 180-186
 Friday, September 25, 2015**

The Secretary to the Board of Trustees confirms that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice had been given prior to the holding of this meeting of the Board of Trustees.

The meeting was called to order at 9:00 a.m. in the Marcum Conference Center, on the Oxford Campus with the Board Chair, Mr. David Budig, presiding. The roll was called with a majority of Trustees present, constituting a quorum. In addition to the Board members; President David Hodge, Provost Phyllis Callahan, Senior Vice President David Creamer, and Vice Presidents Jayne Brownell, Thomas Herbert, Michael Kabbaz and J. Peter Natale were also present; as were; Robin Parker, General Counsel; and Ted Pickerill Secretary to the Board of Trustees. Members of the faculty, staff, student body and community were also in attendance.

Present: John Altman (National Trustee) Jagdish K. Bhati David H. Budig Robert E. Coletti (National Trustee) C. Michael Gooden (National Trustee) Ciara Lawson (Student Trustee) Mary Adeline Lewis (Student Trustee)	Dennis Lieberman Sharon J. Mitchell Diane Perlmutter (National Trustee) Mark E. Ridenour Robert W. Shroder Stephen P. Wilson
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Absent: Terry Hershey (National Trustee)

The meeting began with the Public Sessions

Public Study Session

Regional Campus Implementation

Provost Callahan updated the Board on progress to date in implementing changes to enable the Regional Campuses to become a semi-autonomous unit, better able to meet the needs of students and the region.

The update addressed new degrees, department structure, governance, curriculum approval, faculty appointments, efforts to enhance enrollment, and the implementation timeline.

Provost Callahan's presentation is included as Attachment A.

Miami Ideas, the Year of Creativity and Innovation

Miami Ideas Co-Chairs Peg Faimon and Glenn Platt presented information on Miami Ideas and activities associated with the Year of Creativity and Innovation.

Professor Faimon and Professor Platt informed the Board that the efforts includes 11 subcommittees focused around three themes; Programs, Spaces, and People. Programs include items such as: the introduction of the topic; communication to an external audience; capturing the internal audience; and the planned Idea Summit conference, scheduled as a type of capstone at year's end. Spaces include: local spaces, such as offices and classrooms; university spaces, which facilitate cross-discipline interactions; and remote spaces, which could be off-campus or virtual. People include: trained creative coaches; creative fellows, which are akin to visiting scholars; creative cohorts, which are certified groups that will extend this creative effort into the years ahead.

The presentation concluded with a creativity exercise for the members of the Board and the Administrative Officers.

The Miami Ideas presentation is included as Attachment B.

Public Business Session

Comments from the Public

There were no requests to address the Board.

Approval of the Minutes of the Prior Meeting

Trustee Shroder moved, Trustee Bhati seconded, and by voice vote the minutes of the June 26, 2015 meeting of the Board of Trustees were unanimously approved.

Consent Calendar

Trustee Bhati moved, Trustee Wilson seconded, and by voice vote the resolutions presented on the Consent Calendar was unanimously approved.

Designation of Emerita/Emeritus

RESOLUTION R2016-01

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emerita effective on the formal date of retirement:

Pamela L. Wilkins
Student Affairs

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emeritus effective on the formal date of retirement:

David J. Keitges
Global Initiatives

Campus Naming

RESOLUTION R2016-02

BE IT RESOLVED: that the Board of Trustees hereby approves the following naming recommendation of the Committee on Naming of Campus Facilities:

Jay Hayden Baseball Center
(Legacy Project at Hayden Field)

The new baseball center is named in honor of Jay Hayden ('74) in recognition of his lead gift to the project as well as his leadership on the Graduating Champions Campaign Steering Committee, and other volunteer roles.

Conferral of Degrees

RESOLUTION R2016-03

BE IT RESOLVED: that the Board of Trustees hereby approves the conferring of all appropriate degrees, honors, and distinctions, as recommended by the Faculty Assembly, for all Commencement exercises scheduled during the 2015-2016 academic year.

Allocation of Restricted Funds

RESOLUTION R2016-04

BE IT RESOLVED: by the Board of Trustees that the below stated funds be allocated from unrestricted contributions to the Miami University Fund for the period July 1, 2015 to June 30, 2016:

University Division

President	\$43,250
Academic Affairs	\$100,000
Finance & Business Services	\$150,000
University Advancement	\$218,900
Total	\$512,150

Comments by the Chair

Chair David Budig relayed the following information:

Good morning and welcome to this meeting of the Miami University Board of Trustees. Thank you again Phyllis for your update on the Regional Campuses, and thank you Glenn and Peg for sharing the many activities of this Year of Creativity and Innovation.

One month ago, we welcomed the class of 2019 - an exceptional and historic class which continues Miami's trend of enrolling students of ever increasing academic achievement. With 13.7% of the students representing domestic diversity, and 7.9% from around the globe, the Class of 2019 is the most diverse ever. With an average ACT score of 28.0, this average is among the top 10% of all test-takers nationally and makes this class the most academically accomplished group to ever enter Miami in the Fall. The more than 3,800 students in the Class of 2019 is also Miami's largest entering class, representing 1,344 high schools, 39 states, the District of Columbia, and 36 nations. We look forward to the many events, activities and achievements they experience over the next four years and we welcome them to Miami.

Much of the campus turned out to assist these students and their families on Move In day. Not only helping unload cars, trucks and SUVs, but also through a #MoveInMiami day-of-giving effort that began with the goal of attracting over 2019 donors in 20 hours and 19 minutes. This was the second year of such an effort, and it set new standards, shattering goals in the process.

The Development Office reported that the original goal of 2019 donors was reached early in the evening and a new goal of 3,000 was declared. In the end, 3,281 people donated and in all, \$672,257 was raised from gifts and matching donations. Driven largely through social media, such as Facebook and Twitter, #MoveInMiami recorded 13.2 million social media impressions.

Donors ranged from the Class of 1947 to the Class of 2019, with the Class of 2010 recording the most gifts. One of the greatest leaps from the first year to second was by Miami's regional campus, commuter and non-resident students and alumni, who made more than 350 gifts.

Thank you to everyone who participated in this extraordinary fundraising effort.

Also marking the start of each year is the President's annual address. I had the pleasure of attending the event again this year, to listen to President Hodge's tenth address – and I must say he's getting pretty good at these! Despite some minor technical glitches, the message was an outstanding one.

David focused on the Year of Creativity and Innovation and the concept that creativity can be taught, emphasizing the “yes and” thinking to unleash creativity.

We join David in being certain these efforts will contribute not only to creativity and innovation but also to the success of Miami University and our students. We look forward to

what promises to be an extraordinary and meaningful year.

Also, during the upcoming year, a significant and very important effort will be identifying Miami's next president, and I'd like to update everyone on those efforts.

The selection of a university president is one of the most important responsibilities of the Board, and we want this to be an inclusive process and everyone is encouraged to participate in the search by nominating potential candidates through the presidential search website. We will also use the website to post information and updates regarding the search to keep everyone informed.

At the June meeting of this Board, we established the composition of the presidential search committee, and we expect to name the specific members by early next week.

The selection of president is so vital to a university's future, that it is standard practice for national universities of Miami's size and reputation, to be assisted in this process by search consultants who are experts in this area. For this search we have hired Isaacson, Miller, with whom we have worked extensively in the past, and who understand Miami and our values. We are confident that they will help us identify an exceptional scholar and leader to become Miami's next president.

Isaacson, Miller recently visited the Oxford Campus and the Voice of America Learning Center, to meet with 24 groups and individuals to create a scoping document describing Miami University. The Board of Trustees is carefully listening to the input of all constituents and we thank everyone who attended these meetings and the nearly 300 people who participated through the on-line survey on the presidential search website. If you missed the forums, there is another opportunity for everyone to visit with the consultants on Wednesday, September 30, at 11:00 am in the Wilks Theater in the Armstrong Student Center.

The Board of Trustees and the Search Committee will be reviewing the draft scoping document and we hope to have it finalized and posted on the website within the next couple of weeks

I look forward to working with the search committee to begin reviewing what we expect to be a very large group of exceptional individuals. The Board of Trustees has received a petition which includes a request to bring at least two finalists to visit campus. We have considered the petition, and we do understand this request and the desire to meet and evaluate at least two finalists. We deeply value the input of faculty, staff, students, and alumni; indeed, our appreciation of this input and the importance we place upon it are what drove the composition of the search committee, which includes three faculty selected by faculty assembly. While we understand and appreciate this desire to evaluate multiple finalists, we also desire to build the most robust, well-qualified pool of potential candidates possible, and we believe the best way to achieve this is through a commitment to the selection and announcement of one finalist.

Therefore, we believe the best and most appropriate way to identify Miami's next president is to trust and allow the search committee to fulfill their very important responsibility to narrow

the field to a short, unranked list of acceptable and very well qualified individuals, then to allow the Board of Trustees to identify the single finalist. We expect this process to last six to nine months and to introduce a finalist to the university community this Spring.

It is an exciting and energetic time to be at Miami University, and we look forward to what promises to be a very significant year.

Thank you.

Following his comments, Chair Budig and the other members of the Board of Trustees recognized President Hodge's birthday.

Reports, Ordinances and Resolutions

President's Report

Miami University President Hodge relayed the following:

Thank you. I hardly know where to start, except to say I'm very grateful you didn't put the candles on the cake. But thank you for that kind thought; and I guess that certainly fits in with our theme of unusual creativity as we move forward, so I appreciate that! Thank you!

I'd really like to start my remarks by a couple of shout-outs. The first one is to the Regional Campus Process and to all of the people that are participating in it; and a special shout-out to John Skillings, who's come out of retirement to take on some responsibilities to help us move forward with this. This is really a remarkable moment of creativity; as the Regional Campuses re-imagines what it can do to better serve the students and the region. I cannot say enough good things about what a profoundly creative and important and impactful process this has been. So that's my first shout-out.

The second is a shout-out to the Physical Facilities Department on the campus. You know for ten years we've heard lots of things about how beautiful Miami's campus is, but this fall we're hearing a deluge of comments, about "this is the most beautiful that I have ever seen the Miami campus," and that's not by accident! Sure we were lucky this year and we had lots of rain over the summer and that kept the grass green across the campus; but we have been facing some huge challenges. We've taken down literally hundreds of ash trees which have succumbed to the emerald ash borer; and yet the campus looks more beautiful. And this fall, there will be another very substantial amount of planting that will take place. What's so different is that there's an overall design and approach towards this that is making such a difference and the commitment of our staff on a regular daily basis to making sure that the campus looks beautiful is obvious. So just a huge shout-out to them.

In addition, many of you walk through or drove around the new East Quad renovation which is just absolutely remarkable. Being able to take on the entire quad rather than building by building, or residence hall by residence hall, we were able to reconceive how the space would look, eliminate one of the streets in the middle, and change our approach towards energy with

profound results. Even though we added air conditioning to all of those residence halls, the expectation is that energy use will drop by 52% throughout those halls. That demonstrates remarkable creativity and innovation on the part of our staff to make sure that Miami is extremely well served; not just for today, but looking well into the future. And you perhaps have noticed around the campus some of the new plantings of trees and new orientations, even including the reintroduction of elm trees on High Street. I couldn't be more excited to think about what the campus is going to look like in twenty or thirty years out. While most of us have our focus on the day to day, it is really important that our staff think in the long-term and the campus has never looked more beautiful.

Also today, I want to highlight the fact that we'll have a dedication of the Jay Haden Baseball Center this afternoon. This is a remarkable addition to our facilities; it will serve our student athletes exceptionally well and it's a facility that's been fully funded by gifts from our alumni. Our former Trustee, Don Crain, has played a significant role in that as he has urged former baseball players to give back to the University and give forward to the next generation of student athletes who are going to have this great opportunity. So in addition to that, it is going to be a building that is honoring Jay Haden. Jay served many years on the Foundation Board; many of those years as the President, and he and his family have given terrifically to this University over all of the years. So I couldn't be more pleased to have Jay finally recognized for his exceptional contributions to the University.

Turning to the new class. Thank you, Chair Budig, for identifying the qualities and characteristics of the incoming class; very impressive statistics! Couldn't be more excited for what we have to look forward to. But there is one other quality that we have a harder time putting our fingers on; but figures very prominently in our recruitment of new classes and that is we are looking for students with a particular spirit. We refer to it as being academically ambitious students; students who have a fire in the belly, a grit, an energy that will take advantage of the opportunities at Miami and at the same time, contribute to those. Well, part of what we want to do is to find ways to stimulate that energy and move it forward, so I'd like to share with you a video that some of you may have seen before; but that describes or shows to us what Welcome Week looked like for these new students. I think it gives you a sense of that energy quality that we've been talking about [Video Presentation].

Well, I think it's pretty clear our students have energy! The challenge we have now is to channel that energy into their academic pursuits; to capture that energy and to really help our students go after their studies! That's the cool thing about Miami. So we do this in a variety of ways. This week, for example, we introduced our students to the opportunity to have first-hand interactions with people who are significant players in the world. We had an astronaut, Al Warden, on Tuesday night, who, in the question and answer period, was asked by one of students, "So should we go back to the moon?" His answer was, "Well if we want to put a huge telescope on the back side, which would give us unparalleled pictures of the universe, yes; otherwise no - we need to go to Mars." Then he went on to explain why we want to go to Mars. The next night we had Robert Gates, former Secretary of Defense, who was asked similarly difficult questions about "Well, was our invasion of Iraq a mistake"? These are the opportunities our students have. Then yesterday, we had Immaculée Ilibagiza, a survivor of the Rwandan genocide. In one hundred days, one hundred days, between five hundred thousand and one

million people from Rwanda were slaughtered, were murdered. She hid for ninety-one days in a bathroom and avoided being killed; but obviously, emotionally, she's tremendously affected by this. So our students have the opportunity to see and hear first-hand from somebody who experienced that. So this is part of what we do.

But another part of experiential learning; in addition to having these first-hand accounts with people who really made such a difference in the world, is to utilize technologies to give our students unparalleled access to opportunities. So less than a week after the announcement of the discovery of *homo naledi*, the newly discovered ancestor of humans that made global headlines, Miami University students were holding precise, plastic replicas of some of the fossils in their hands. This is because the research team had uploaded not only photos, but three dimensional digital scans of many of the fossils. With the help of Jeb Card, Visiting Assistant Professor of Anthropology, and John Williams of Miami's Business, Engineering, Science and Technology Library, copies of fossil jawbones, teeth and a finger bone were processed and printed using a 3-D printer at the B.E.S.T. Library. Dr. Card also used 3-D printing in Miami's high school Summer Scholars Program, as well as advising an anthropology major with an undergraduate summer studies award in building a virtual museum of Miami's archeological materials to be put online.

"I am in the fortunate position of teaching paleoanthropology this semester", said Linda Marchant, Professor of Anthropology. "How often does it happen that a momentous discovery happens when you are teaching a class on that subject? Thanks to these new technologies, I'll be able to show them a sample of the hundreds of newly discovered fossils," she added. This is a real as it gets in letting our students see first-hand and hands on what the fossil record looks like, even as more of it is being uncovered. So I had an email exchange with Dr. Marchant, and she went on to say in this email to me, the following: "The newly discovered fossil story is also a wonderful example of sharing within the scientific community. Lee Berger, the American Paleoanthropologist at the University of Witwatersrand in Johannesburg, South Africa, has been a leader in giving early access to new fossil finds. He has also taken the bold step of naming a new species in our genus *homo*. He's named the species *homo naledi*, it means star in the Sotho language, and the fossils are from the Rising Star Cave. Putting this material up for others to see, comment on and copy is remarkable and I hope a sign of the future". A future that we need to embrace as a university with the extraordinary opportunities it gives to our students.

The fossils themselves, not yet dated, are abundant; more than 15 individuals are represented in this cave. And she goes on to say, "As I said earlier, this is wonderful. This semester I am teaching 355, paleoanthropology and with the 3-D printing technology, I can put some of these fossils in my students' hands. Right now, I have a beautiful (well to me) specimen of a partial lower jaw, a partial lower jaw right side, and a gorgeous finger bone with fascinating curvature." If you're in that class, that's a big deal! She goes on, "We are going to print out more of the fossils, especially skull evidence; I'm using this material in paleoanthropology and my colleague Scott Suarez, will use it in our core course, Foundations of Biological Anthropology. Who says Christmas only comes one day a year? I got my gifts early!"

I think this is just a tremendous example of why the emphasis on experiential learning is so important to our future. We are a long ways away from the days when many of us sitting

around this table, went to a university and only a privileged few had access to these materials; only a privileged few got to see these things in a short timeframe, and now they're out there for the world to use and to learn from. It adds enormously to the motivation of our students and motivation is one of the critical factors in stimulating student success.

And speaking of student success, we had a very successful job fair this fall. We had two hundred and ninety-five firms visit us; up from two hundred and sixty last year, setting a record! We have no more room; we had a waiting list of firms who wanted to come and recruit our students, but we simply did not, even with all of Millett and all of the areas around the concourse, have room for all of the firms that wanted to be there. The longest distance travelled was nine thousand miles - SunCorp came from Australia - to recruit our students because they know how good they are. Speaking of how good they are, a few days later, actually over Homecoming weekend, I was speaking to an alum who was one of the recruiters, and she made the point that this year, they had increased their recruiting. She had come the year before for her division of the company to recruit Miami students, and the student they recruited performed so well, that other divisions of the company were coming to the Career Fair to recruit Miami students as well. That's the outcome we are looking for. Another interesting aspect of the job fair is that the percentage of registered employers who are recruiting ALL majors went up from 25% to 33%, so we're seeing an increase in the proportion of employers who recognize that if you can get a well-educated Miami graduate, regardless of the major, they can provide a tremendous advantage to a firm. Finally, the student statistics are equally, if not more stunning. In 2014 there 2,370 students who participated, in 2015, this year, there were 3,633. A tremendous increase in the number of students who participated in making this a tremendous activity.

Finally, I would like to turn to the questions about the annual address; thank you David Budig for highlighting that in your remarks. This Year of Creativity and Innovation is really already having an extraordinary impact in generating the kinds of conversations around campus that will affect us for the long term. I want to reach out and say another shout-out for Glen Platt and Peg Faimon for all the work that they've done, and all the work that the committee has done to stimulate interest in these activities around the campus. I'd also point out that this year, as we're going out to our alumni events, we are highlighting creativity, and at each site we have an alum on the creative side of activities leading the charge and sharing their experience with our students, so I'm very excited about that.

As David Budig noted, I think the most important thing I want to highlight here is that the goals are long term. We have two primary goals, the first goal is that we are in a better position to produce more creative and innovative graduates, that's job one. We want to make sure that our students, building on the job fair notion, are really at the top of their game in what they learn and how they proceed and so forth. Secondly, we want to be a creative university. We certainly need to find ways in which we can continue to create the spaces and the programs and the ideas that generate the excitement that continue to stimulate innovation and creativity on our campuses. Because at the end of the day, that's what the heart of what the university is all about. For those of us who are in the faculty ranks, we have always been driven by the notion to see things differently, in new ways and to discover new information. That's why experiential learning is so important, because it comes back to sharing that excitement of discovery and learning and the very processes that our students go through.

I emphasized two major themes. The first is, what are the qualities and capacities that an individual needs in order to be creative? We're not talking about creative here in the sense of can you draw a stick figure or can you do something else; we're talking about, can you put ideas together and generate them in a new and novel way? I emphasized several of them for personal qualities and capacities: curiosity, motivation, fearlessness, knowledge, collaboration, persistence and initiative. So these are qualities when we think about what we do inside our classrooms and what I'm hoping, is that we'll reflect on these qualities, these capacities and say, "what can I do to augment the way that students will acquire these capacities through the activities in my class"? For institutional qualities, I focused on sense of purpose or mission, how important that is, that all of us who work at a place like Miami, understand and are committed to what Miami's all about.

Secondly, it's about the institutional commitment to continual improvement; how do we continue to make sure we are a better university; doing what we do, delivering better results all the time? At the individual level, it's autonomy; the ability for individuals throughout the university to feel that they have some control over what they do, that their voice matters, and that they are a part of the process. Finally, mastery, that we help our staff and faculty acquire the skills that they desire in order to advance, because we will all benefit from that. So this is the background, and I couldn't be more excited about this. The interesting thing is how deeply this can penetrate now into the university and how much it reflects what our students are picking up.

On Tuesday night, we had the privilege of having Astronaut Al Warden here and one of the purposes of the visit was to award the Astronaut Foundation Scholarship which is the largest scholarship award in the country for merit based science. And the winner this year at Miami is Maeva Metz, who also won a Goldwater Scholarship; she's just a great student doing great work in microbiology and immunology and just a fantastic student. I want to close my remarks by quoting her speech that she gave in accepting the award. She talked gratefully about her experience at Miami and then she said I have two pieces of advice, so here's what she had to say:

First, do not let fear, intimidation or preconceived notions stop you from trying something. I'm equally at fault for falling for this as well as overcoming it. I think on a daily basis we are our own worst critics. We're constantly telling ourselves that we're not good enough based on how we see ourselves compared to our preconceived notions of the competition. However, I believe if we really want to strive for a particular goal, there is nothing that should stop us from trying to achieve it. The worst result of this effort and stride is rejection, but what is so bad about that? During the process of trying to reach that goal you've probably strived and taken part in opportunities and experiences you would have otherwise never pursued, had you not put that level of achievement in front of you. So you've ultimately made yourself a better, stronger person and given yourself an opportunity for constructive self-reflection and feedback from others. None of us are perfect; life is about constantly adapting and seeking to improve ourselves. And, speaking of growth, my second piece of advice is: growth and gaining knowledge only begin once the walls of your comfort zone have been knocked down and the perception of challenge has begun. I think this applies to research

almost more so than any other area, because in research when we are not sure how to do something or what the outcome will be, we initially freeze in fear and stress because of the challenges that lie in front of us. But I think we need to change our perception of challenge and uncertainty to a viewpoint of opportunity. An opportunity to achieve in an area of untapped potential; it forces us to question ourselves, what we're doing and why.

That, coming back full circle to the energy that we're looking for in our students, is why Miami is so successful in helping our students achieve these lofty goals.

Report of the Chair of University Senate Executive Committee

Dr. Yvette Harris, Chair of the Senate Executive Committee reported the following:

Good morning, everyone. You've had the opportunity to read the report from the Executive Committee of the University Senate, so I'm just going to go through and just highlight what I feel are salient points from the report. One of the things that we've done at executive committee meetings is that we've established our calendar for the year; and as you can see, we're going to be very busy and very booked for the year. The other thing that we've worked at doing is confirming University Senate committee membership and we're still working at assigning or asking faculty and staff to participate on various committees. Our goal is to have that completed in a couple of weeks.

At our executive committee meeting we also had a special election for the chair elect and we approved the appointment of Senior Associate Provost, Maria Cronley, as the University Secretary. We also discussed revisions to existing degrees, such as a Theater Arts Minor and a Film Studies co-major which we are incredibly excited about, as it gives our students depth and breadth in film studies. We also discussed, or actually had special reports by Amit Shukla and Chris Makaroff, Institutional Council co-chairs, on the State mandates and we anticipate having a very busy and active senate year. Some of the special reports that we anticipate listening to involve mandates from Institutional Council, discussions on the Regional Campuses as they develop their identity, as well as the possibility of a tuition guarantee.

A written report is included as Attachment C.

Report of the Student Body President

Joey Parizek, Student Body President relayed the following information:

Good morning ladies and gentleman of the board, it is great to see all of you again and spend some time with you this morning at breakfast. The Associated Student Government is excited to be back in Oxford. I just wanted to provide you with a brief update. With Senator elections wrapped up a few weeks ago, the Student Senate has reconvened to discuss and address issues pertinent to the student body, the University and the Oxford community. Representation in the senate now includes on-campus, off-campus, and academic senators. All senators will work with the rest of the Executive Cabinet and myself to best represent the broad and diverse

set of interests students have both in and outside the classroom.

Already, the Student Senate has taken up a resolution that greatly affects the entire student body at Miami University and future classes to come. On Tuesday, Student Senate voted 47 – 0 on a resolution reaffirming support for the adoption of a Guaranteed Tuition Program that would lock in the tuition rate for students for their eight semesters at Miami University. Rising tuition costs cause financial strain on many Miami students and their families. Students are increasingly more dependent on scholarships, loans, grants and financial aid to cover the costs of their education. This guarantee will give students the ability to accurately forecast their finances during their time at Miami University and dissolve the uncertainty of rising costs. Financial security increases student retention rates and also the likelihood of graduation, which both are in line with the 2020 goals of the University. We realize that the fine details of the program still need to be developed, but we hope that you will take strong consideration into beginning the process of implementing a Guaranteed Tuition program that would be highly beneficial for all students and the University.

Other initiatives we are currently working on include: raising awareness of mental health issues; making study abroad opportunities accessible for more students; developing stronger relations with our alumni, especially internationally, to meet the needs of our rising international population on campus; continued efforts on working with the University to create alternatives to high-risk drinking Uptown, such as the implementation of alcohol sales at Yager stadium during football games; implementing a bike-sharing program on campus as well as addressing other relevant sustainability issues; and encouraging the University to increase the usage of Open Educational Resources in an effort to combat the rising costs of textbooks for students.

The Executive Cabinet of ASG as well as the Student Senate all look forward to tackling these and other very important issues affecting the student body here at Miami University this year. Please contact me at any time with any questions or feedback that you may have. We look forward to continually building a stronger relationship with the Trustee's. Thank you for your time.

Academic and Student Affairs Committee

Report of the Committee Chair

Committee Chair Bob Shroder relayed the following information:

The Academic and Student Affairs Committee met yesterday in Johnston Hall on Miami Middletown's campus. There were no resolutions for consideration.

The Committee heard from student leaders, and from the Vice Presidents of the Divisions of Academic Affairs, Student Affairs, and Enrollment Management and Student Success. The Committee received presentations from the Office of Diversity Affairs, Admissions, the Regional Campuses and from Ron Scott, Associate Vice President for Institutional Diversity. The Committee also received several written reports, which will be available in the meeting's minutes.

Gerald Yearwood, Senior Administrative Director of the Office of Diversity Affairs, provided an update on diversity initiatives and support. He highlighted Made@Miami, immersion trips, and GLBTQ services, including safe zone training.

Susan Schaurer, Assistant Vice President and Director of Admissions, provided an overview of the Fall 2015 entering class. The class has exceeded goals for total applications, and is the most Diverse, most academically qualified, and the largest entering class ever at Miami. The impressive profile of the class was highlighted earlier in Chairman Budig's remarks. In addition to the entering class information, she also outlined goals for the Fall 2016 class, which continue the trajectory of increasing excellence.

Provost Callahan provided an academic update and discussed the new requirements recently passed by the State Legislature, in particular those requiring action by state college and university Boards of Trustees.

Dean Mike Pratt updated the Committee on the Regional Campuses. He listed new degrees, pending degrees, and planned future degrees, and he discussed activities to implement the new regional campuses plan. Dean Pratt also highlighted the English Language Center, which has quickly grown in enrollment, and discussed efforts to increase total enrollment on the regional campuses.

The final report to the Committee was from Associate Vice President for Institutional Diversity, Ron Scott. Dr. Scott emphasized that enhancing diversity is not about one big solution, but many little steps. Enhancing diversity requires a constant forward focus, with multiple efforts and strategies, in all offices and at all levels of the university.

At the conclusion of the meeting, Dean Pratt guided the Committee on a short tour to highlight some of the offices, facilities and activities on the Middletown campus.

Resolutions

No resolutions were considered at the September 2015 meeting of the Academic and Student Affairs Committee.

Finance and Audit Committee

Report of the Committee Chair

Committee Chair Mark Ridenour relayed the following information:

The Finance and Audit Committee met yesterday in Roudebush Hall. The Committee considered five resolutions. All five resolutions were endorsed by the Committee and are recommended for approval by the Board of Trustees later in this meeting.

Much of yesterday's meeting was devoted to financial planning both in regard to

reviewing the University's financial performance for the year just completed and most importantly, for the future. While the University's financial performance is much improved today from six years ago, our ability to sustain this performance is no more assured today than back in 2009 when many difficult financial choices were made out of necessity. Through discussions like yesterday, ongoing planning and continued execution of our plans, our goal is to have a financially strong university that meets the needs of our students at the highest level and rewards our faculty and staff for their exceptional performance.

In our effort to better meet the needs of our students and their families, the Committee continued its discussion of a guaranteed tuition program now called the Miami University Tuition Promise. Yesterday's meeting moved us closer to the adoption of the program. It is possible that a plan could be recommended to the Trustees as early as our December meeting.

Considerable time was also devoted to reviewing the financial performance for the year just completed. While the university's financial statements won't be available until the December meeting, the Committee discussed the preliminary financial results for the year just completed. The strong enrollment trends on the Oxford campus continue to produce very favorable financial results. For this reason most of the discussion yesterday was about how to sustain our performance while achieving our many goals for the University since it is unlikely that we can sustain the recent rate of enrollment growth and cost containment efforts that resulted in such favorable financial results the last few years. The addition of a \$250 million pension liability on the University's balance sheet is another example of the challenging environment that the university operates in today. At future meetings our discussions will continue to emphasize the setting of enrollment goals, new revenue targets, cost containment strategies and fundraising opportunities that improve student affordability and the quality of our students' academic experience.

In addition to the operating budget, capital planning was also a major topic at the meeting. Our discussion encompassed both the University's capital plan submission to the Ohio Department of Higher Education and enrollment capacity issues with the residence halls. We discussed the need for a new residence hall and how to align our resident hall capacity with existing enrollment trends. A preliminary site for a future residence hall was discussed that would provide the bed capacity that is needed to meet student demand. Consideration of an additional residence hall is likely to occur at an upcoming meeting.

While the proposed six year capital plan is recommended by the Committee for approval today, senior vice president Creamer shared the issues that are likely to accompany the plan. He expects that the University will need to commit from \$11-\$20 million dollars in local match for the University to be able to proceed with the first phase of the Pearson Hall project. In the past this project would have been fully funded by the State of Ohio but declining capital appropriations are resulting in the need for more local funding and in this case the local funds could be as great as the amount appropriated. This issue is made worse by a growing backlog of academic building projects that may require even more local funding if projects are to be undertaken more timely.

In addition to the capital planning discussion, the Committee also recommends the

approval of Phase II of the Armstrong Student Center project and Phase I of the Shriver Center project along with a routine easement for the Bonham Road bridge project.

Finally, the Committee was provided updates on the Governor's Task Force report and Miami's Senate Challenge submission. Both of these initiatives reflect growing concerns about the affordability of higher education in Ohio. While accomplishing the goals of both initiatives will be challenging, much of what Miami has implemented the last five years aligns well with what the Governor and the Ohio General Assembly are asking of all institutions of higher education in Ohio to accomplish. This obviously made Miami's preparation of its plan this summer much easier. Our challenge once again is to sustain these efforts going forward given the amount of change that has already been accomplished at Miami.

Finally, the committee reviewed several routine reports during what was a very full and demanding meeting.

Ordinances and Resolutions

Ordinances

No ordinances were considered at the September 2015 meeting of the Finance and Audit Committee.

Resolutions

Bonham Road

Dr. Creamer spoke in support of the resolution. He praised the County Engineer for taking on the project, stating the bridge work will add a pedestrian walkway and improve safety.

Trustee Bhati then moved, Trustee Shroder seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION 2016-05

WHEREAS, the Butler County Board Commissioners ("Butler County") has planned improvements to Bonham Road that include the replacement of the bridge over Four Mile Creek and the installation of pedestrian walkways from the Miami University east stadium parking lot to Yager Stadium Drive ("Bonham Road Improvements");

WHEREAS, the Bonham Road Improvements require an expansion of an existing right of way across Miami University property as set forth and described in the attached EASEMENT FOR ROAD PUPOSES;

WHEREAS, construction of the Bonham Road Improvements will require the granting of the attached TEMPORARY EASEMENT to allow contractors access to the property;

WHEREAS, the Board of Trustees has the authority under Ohio Revised Code Section 3345.18 to grant to Butler County such easements for street, road and highway purposes,

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees approves the TEMPORARY EASEMENT and the EASEMENT FOR ROAD PURPOSES, subject to the terms and conditions set forth therein.

BE IT FURTHER RESOLVED that the Senior Vice President for Finance and Business Services be authorized to sign the TEMPORARY EASEMENT and the EASEMENT FOR ROAD PURPOSES.

Additional, supporting documents are included as Attachment D.

Capital Improvement Plan

Dr. Creamer spoke in support of the resolution.

Trustee Wilson then moved, Trustee Mitchell seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2016-06

WHEREAS, each biennium Ohio's public colleges and universities are asked to submit a six-year Capital Improvements Request in accordance with capital funding guidelines provided by the Ohio Office of Budget and Management and the Ohio Department of Higher Education; and

WHEREAS, the proposed capital improvement plan aligns with the criteria identified in the previous biennium's Ohio's Higher Education Capital Funding Commission's guiding principles, the university's current academic priorities and existing facility condition needs;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the 2017-2022 Capital Improvements plan and 2017-2018 funding request; and

BE IT FURTHER RESOLVED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to amend the 2017-2022 Capital Improvements Plan and Funding Request as may be required to conform to the instructions when received from Ohio's Higher Education Capital Funding Commission and/or changes in the allocation distribution made by the Ohio Office of Budget and Management and the Ohio Department of Higher Education.

**Six-Year Capital Program Request
FY 2017 - FY 2022**

Oxford Campus	
	<u>Project Amount</u>
<u>FY 2017 - FY 2018</u>	
Pearson Hall Renovation Phase 1	\$30,100,000
<u>FY 2019 - FY 2020</u>	
Pearson Hall Renovation Phase 2	\$30,000,000
<u>FY 2019 - FY 2020</u>	
Bachelor Hall Renovation	\$32,200,000
Hamilton Campus	
	<u>Project Amount</u>
<u>FY 2017 - FY 2018</u>	
Academic/Administrative Renovation Projects	\$950,000
Roof Replacements	
<u>FY 2019 - FY 2020</u>	
Academic/Administrative Renovation Projects	\$1,200,000
Electrical Systems Replacements	
<u>FY 2021 - FY 2022</u>	
Academic/Administrative Renovation Projects	\$1,400,000
Building Envelope Replacements/Repairs	
Middletown Campus	
	<u>Project Amount</u>
<u>FY 2017 - FY 2018</u>	
Academic/Administrative Renovation Projects	\$500,000
Electrical Systems Replacements Johnston Hall	
<u>FY 2019 - FY 2020</u>	
Academic/Administrative Renovation Projects	\$700,000
Electrical System Replacement Finkleman Auditorium	
<u>FY 2021 - FY 2022</u>	
Academic/Administrative Renovation Projects	\$600,000
Lighting Replacements/Improvements - Campus Wide	

Shriver Center, Phase I

Dr. Creamer spoke in support of the resolution. He explained that the opening of the Armstrong Student Center, and the shifting of function to that building, created opportunities to meet other campus needs using the space vacated in Shriver.

Trustee Bhati then moved, Trustee Ridenour seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2016-07

WHEREAS, the opening of Armstrong Student Center fulfilled the vision to provide adequate student-centered activity and meeting space; and

WHEREAS, movement of these functions to the new Armstrong Student Center vacated space within Shriver Center; and

WHEREAS, the Shriver Center Phase 1 Renovation project provides improved services for existing students, prospective students, returning alums, and visitors to our campus; and

WHEREAS, Miami University has identified local funds in the amount of \$20,000,000 for the Shriver Center Phase 1 Renovation project; and

WHEREAS, the \$20,000,000 budget includes a cost of work estimate of approximately \$14,925,000; and

WHEREAS, the receipt of Guaranteed Maximum Price is planned for October 2015; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Construction Manager at Risk;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the Sr. Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contracts for the Shriver Center Phase 1 Renovation project with a total project budget not to exceed \$20,000,000.

Executive Summary
for the
Shriver Center Renovation Phase 1
September 24, 2015

As a result of many functions relocating to the new Armstrong Student Center, this project will initiate renovations to Shriver Center. The scope of Phase 1 includes the following elements - First Floor: Admission Welcome Center including pre-function space, a 250-seat auditorium, admission offices, counseling rooms, and support spaces; expanded bookstore retail space; a new convenience store; and renovated circulation and restroom spaces. Second Floor: consolidation of the catering

kitchen; an event planning and building management office suite; renovated main lobby, renovated circulation and restrooms. Third Floor: Rinella Learning Center, Student Disability Services, and renovated circulation and restrooms. Infrastructure improvements include mechanical, electrical, and plumbing upgrades, adding whole-building fire protection, and new passenger and freight elevators.

Funding for this project will be from local funds:

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$2,072,000	Local Funds
Est. Cost of Work:	\$14,925,000	Local Funds
Est. Owner’s Costs (FFE, A/V, etc.):	\$1,522,000	Local Funds
Contingency:	<u>\$1,481,000</u>	Local Funds
 Total:	 \$20,000,000	

Armstrong Student Center, Phase II

Dr. Creamer spoke in support of the resolution. He explained that Phase II would be commenced once the Shideler renovations were complete, with an expected time to completion of 18 months.

Trustee Mitchell then moved, Trustee Shroder seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2016-08

WHEREAS, the Armstrong Student Center East Wing (Phase 2) project will result in the renovation the building currently known as Culler Hall and the construction of an addition connecting it to the Armstrong Student Center; and

WHEREAS, Miami University has identified gifts and local funds in the amount of \$23,600,000 for the Armstrong Student Center East Wing (Phase 2) project; and

WHEREAS, the \$23,600,000 total project budget includes receipt of the \$18,428,075 Guaranteed Maximum Price from the Construction Manager at Risk; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Construction Manager at Risk;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the Sr. Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contracts for the Armstrong Student Center East Wing (Phase 2) project with a total project budget not to exceed \$23,600,000.

Executive Summary
for the
Armstrong Student Center East Wing (Phase 2)
September 24, 2015

This project completes the Armstrong Student Center through adaptive reuse of Culler Hall. The project will renovate the interior of Culler Hall in a similar manner to the adaptive reuse of Gaskill and Rowan Halls. The project addresses needed rehabilitation to the core and shell of Culler Hall. The Phase 2 renovation of Culler Hall will be joined to the completed Phase 1 by a connected two-story atrium link, creating a unified Armstrong Student Center. The renovation, addition, and connection will be executed in such a way that the Student Center will be perceived as one building comprised of distinct but complementary spaces. Upgraded finishes will include casework, flooring, lighting, and ceilings. The work will improve circulation, functionality, egress and ADA accessibility. Exterior improvements include brick tuck pointing, foundation water proofing, drainage, roofing and window replacements.

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$2,094,100	Gifts and Local Funds
Est. Cost of Work:	\$18,428,075	Gifts and Local Funds
Est. Owner’s Costs:	\$2,077,825	Gifts and Local Funds
Owner’s Contingency:	<u>\$1,000,000</u>	Gifts and Local Funds
 Total:	 \$23,600,000	

Quasi Endowments

Dr. Creamer spoke in support of the resolution.

Trustee Wilson then moved, Trustee Shroder seconded and by unanimous voice vote, the resolution was approved.

RESOLUTION R2016-09

WHEREAS, from time to time, Miami University accumulates financial balances through the receipt of large, unrestricted gifts and the prudent management of resources; and

WHEREAS, the Provost, the Deans, the Senior Vice President for Finance and Business Services, and the Vice President for Advancement periodically identify a portion of these funds that can be utilized to create quasi-endowments to establish a source of long-term funding for strategic initiatives; and

WHEREAS, Resolution R2015-45 established the Miami University Quasi-Endowment Policy; and

WHEREAS, The Miami University Residence and Dining Halls auxiliary receives annual distributions from two quasi-endowments to assist with the maintenance and renovation of residence and dining facilities; and

WHEREAS, The Senior Vice President for Finance and Business Services recommends that these two quasi-endowments be consolidated into one quasi-endowment, with the annual distribution continued to be used for the maintenance and renovation of residence and dining facilities; and

WHEREAS, The Miami University Residence and Dining Halls auxiliary accumulated funds over fifteen years ago that are invested in the University's Non-endowment Fund; and

WHEREAS, The Senior Vice President for Finance and Business Services has recommended that these funds should be added to the Residence and Dining Hall quasi-endowment; and

WHEREAS, the Provost and the Senior Vice President for Finance and Business Services of the University, with the concurrence of the Finance and Audit Committee, has recommended approval of this plan;

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees approves the consolidation of the Endowment for HDGS Facility Improvements quasi-endowment with the Housing & Dining Improvements quasi-endowment into the Residence & Dining Facilities Improvement Fund; and

BE IT FURTHER ESOLVED that \$11,000,000.00 be added to the Residence & Dining Facilities Improvement Fund from Residence and Dining Hall funds in the Non-endowment; and

BE IT FURTHER ESOLVED that the annual distributions of the Residence & Dining Facilities Improvement Fund be used for the maintenance and renovation of the Miami University residence and dining hall facilities.

Additional, supporting documents are included as Attachment E.

Student Trustee Reports

Student Trustee Mary Adeline Lewis relayed the following information:

This school year has started and been nothing but busy for Miami students. The past five weeks have been packed with events, activities, and new classes. But in this fifth week of classes I do think that things are starting to settle down and students are starting to find their routines.

One of the biggest events in the beginning of the fall semester for most students is Career Fair. A fair that hosts potential companies and employers for students, internships and even jobs. This year was nothing short of successful. Companies filled Millet with tables and information, and a record number of students attended. One special company in specific that hosted a table at career fair was the Suncorp group, who had representatives who travelled 9,000 miles from Australia to be there. Suncorp is a finance, insurance, and banking company with 10 Miami Graduates working for them now. Making the typical impression most Miami graduates tend to

leave, the group plans on hiring 20 Miami students from interviews preformed at this year's career fair.

Miami's undergraduate accountancy program was ranked 3rd among schools without doctoral programs. And, among all universities, Miami's undergraduate program was ranked 17th. The survey also ranks master's programs, and Miami's accountancy master's program ranked 4th among schools without a doctoral program, coming in 20th among all universities with master's and doctoral accounting programs. That's up 7 spots from 27th last year. Job placement for Miami accountancy graduates is 99 percent.

Miami recently added a new piece of technology to its anthropology department that is making it possible for students to study 3-D prints of bones. A 3-D printer located in BEST library is now able to replicate and recreate bones for students to study. Recently, remains of homo naledi, a new ancestor of humans were found and it made news all around the world. When the news broke in the U.S., Miami University students were holding precise plastic replicas of some of the fossils in their hands thanks to the 3-D printers they now have.

Yesterday, the Miami University Police Department hosted a Campus Safety Fair. Outside of the Armstrong Student Center students could find a number of activities all tied into risks most students face sometime in their Miami experience. Along with those, students are encouraged to come collect information about general safety, sexual assault risk reduction, alcohol and drug dangers, Miami's emergency notification system and more. This is the MUPD'S 9th year doing this fair and it's all part of the Miami University safety week.

This semester Miami has been hosting "Late Night Miami", an after-hours event for students. The event happens every Thursday, Friday, and Saturday night and hosts different types of events each night; current movies, coffee house entertainment, game nights, hayrides, and mock casinos are just a few examples of activities the group holds. This is a great opportunity for Miami Students, and provides a great nonalcoholic activity for students during the weekend. Tonight they will be showing the new movie 'Jurassic World' in Wilks Theatre in Armstrong, and last night they hosted the group 'black violin'.

Miami University's Global Initiatives will host the annual study abroad fair 4-7 p.m. this Monday in the Armstrong Student Center Pavilion. Students can attend the fair to get information about what is available or to learn more about a program they've already chosen. More than 40 Miami faculty leaders will be at the fair to share information and discuss programs with students. There will be information about semesters abroad, as well as exchange programs. There will also be third-party study abroad opportunity providers promoting their international programs. Events like these are what push students to expand their education abroad.

Finally, Miami's homecoming was nothing short of the phrase 'love and honor'. Alumni and Alumna from all classes flooded back into Oxford to celebrate the weekend. The theme, quite appropriately, was through the decades. Events for the week leading up to homecoming weekend included activities from the 50's, 60's, 70's, and 80's. On Friday a new event and tradition was created called 'The Homecoming Huddle'. This event is much like a homecoming pep rally and highlights, student-run carnival booths, the I AM MIAMI pep rally with President

Hodge, Miami's award-winning faculty, pumping up the football team for the Homecoming matchup against UC, and also recognizing the Homecoming Court. Even though we didn't get away with a win against the University of Cincinnati, fans were still at Yager tailgating and cheering on the RedHawks.

Student Trustee Ciara Lawson relayed the following information:

This school year has been very successful with the programs and events held in just these first few weeks.

Before the school year even started, the Greek Move In and Student Org Move In were huge successes. On Thursday, August 20th, student organizations were set to help Miami's freshman class move into the dorms. All organizations were encouraged to participate, especially the Greek Community, where all chapters were required to have at least 20 members signed up and participating in the event. This gives fraternities and sororities an opportunity to bond in a positive, non-alcohol environment while providing chapters with service hours. One load of suitcases, boxes, and smelly hockey equipment carried by men and women in various organizations would equal five or six loads by families. This efficient move in process also greatly alleviated the typical traffic buildup, keeping the usual move-in frustrations down. The RHA and housing staff were extremely thankful.

Another huge event early in the year was Mega Fair. It was hosted on Wednesday, August 26, from 6 – 9pm on Central quad. Mega Fair is an informational event advertising involvement opportunities across campus. It hosts more than 400 student clubs and organizations, including; service organizations, fraternities and sororities, academic and career-focused groups, and clubs who share interests in diversity, political, religious, or social justice topics. There were also performances and interactive activities available on the quad, held by sports and dance teams and ensembles. Although Mega Fair advertises a wide variety of university recognized organizations, students who did not find their niche club are encouraged to look on the HUB, which recently had a sleek and efficient facelift, which hosts a listing of all clubs. Furthermore, students looking to start an organization in their interest area have many resources and advising available to set one up.

This current week is National Hazing Prevention Week, where events are available to fraternities and sororities to gain a better understanding of the hazing concern with Greek life across the nation. For example, on September 24th, there was a "Case Studies and Solutions" workshop where chapters participated in small group discussions that looked at different hazing scenarios. Groups identified harmful behaviors, and came up with alternative programs that are free of hazing. National Hazing Prevention Week also provides resources for chapters to get involved with the Oxford-wide "Service Saturday" community service opportunity and an "adventure race" on campus this Saturday. Chapter executives strongly encourage participation in these programs, as they meet the requirements for the Wellness component of the Community Advancement and Member Development Program for Fraternities and Sororities.

The Armstrong Student Center Pavilion was the setting for the annual Presidents and Treasurers Training, where student organizations are required to have their executive committee

members attend in order to receive funding. Some very fresh benefits to being a university-approved organization include options in Armstrong. Clubs can now rent out banner spaces just as those around the seal within Armstrong. The renting of rooms in Armstrong has been streamlined where there is now a more transparent flat rate to rent a room. There are also opportunities in renting technology for student org events. This makes attendance significantly more efficient, thus allowing clubs with strong attendance numbers to receive more funding the next cycle for their well-organized events. Additionally, any organizations hosting a Late Night Miami programming can get additional funding they host a large event during the set times on Thursday, Friday, and Saturday nights. The training also requires that all club treasurers attend a Buyway training, the program used to track funds, thus keeping treasurers more knowledgeable and accountable in requesting monetary support.

Finally, Philo, an online television channel streaming service is currently in a trial month with the campus Residence Hall Association. It uses the internet rather than cable connections to provide live T.V. to students. Local channels and international channels would be included, just as with cable; however, the cost per student to have Philo is less than that of getting cable. This streaming service also allows up to 12 hours of recording space, so if students are in class, they can still watch their favorite shows. All Community Leadership Team members, there are several students on these teams in every residence hall, have until October 16th to test the service. They will then all provide feedback on the local channels available, additional programming such as HBO, the quality of sports channels chosen, (there was a suggestion for Browns games).

The success of all of these events is just a small indication of the fantastic year ahead.

Other Business

Chair Budig commented:

According to the Board of Trustees Regulations, the Board is directed to elect officers for the calendar year at the December meeting. A nominating committee is named by the Chair during the September Board meeting for the purpose of nominating a slate of officers for the upcoming year. The nominating committee is charged with developing this slate of officers and two representatives to the Miami University Foundation Board, and presenting its recommendations to the Board at the December meeting. At the December meeting, the Board will vote on the nominations, and the new officers will take office on January first.

This year's nominating committee will be chaired by Steve Wilson, and the other two members of the committee will be Mike Gooden and Diane Perlmutter. I ask that the committee's recommendations be presented to the Board at the December 4th meeting.

Written Reports

Tom Herbert, Vice President for Advancement submitted a written report which is included as Attachment F.

Executive Session

Trustee Mitchell moved, Trustee Bhati seconded, and by unanimous roll call vote, with seven voting in favor and none opposed, the Board convened to Executive Session to consult with counsel, and discuss: pending litigation; matters required to be kept confidential by law, trade secrets; personnel matters, the hiring of a public employee; and personnel matters, the compensation of a public employee; as provided by the Open Meetings Act, Ohio Revised Code Section 121.22.

Adjournment of Meeting

Following executive session, the Board adjourned at 1:30 p.m.



T. O. Pickerill II
Secretary to the Board of Trustees

Regional Campuses Update

Board of Trustees
September 25, 2015

Provost Phyllis Callahan



Updates to Senate:

August 31

- Provost updated University Senate
 - Dr. John Skillings, Professor Emeritus, serving as Facilitator and Process Coordinator

October 5

- Dr. Skillings will update University Senate
- Dean Pratt to attend

Curriculum – New Majors / Degrees

New Degree: Applied Communication with Health Communication major

New Majors under review at State Level:

- General Communication
- Psychological Science

Status: **10** Undergraduate and **1** Master's Degrees Approved
1 Degree Pending

Bachelor of Science in Applied Social Research
Applied Social Research Major

Department Structure

Department *Structure* Proposal – Committee* Report

- Submitted to Dean Pratt on August 25, 2015
- Two open hearings (September 8th and 9th at VOA)
- Comments received by September 22nd via website
- Final recommendation due to Provost in early October

Outcome: All Regional Campus faculty will have a department home on a regional campus

- Some faculty – *Dual Appointment*

* Ted Light (BTE), Chair; Andy Au (ART-M), Garry Bowyer (KNH-M), Jim Janik (BIO-M), Diana Royer (ENG-H), Paulette Worcester (NSG) as chair and coordinator representatives. Dave Berg (BIO-H) and Liza Skryzhevskaya (GEO-H) elected members



College Governance

Committee on College Governance*

- Develop the governance document for a single college or school
 - Structured to *include all faculty* appointed to regional campuses and *all current and future academic offerings* on the regional campuses
 - Consider building from current CPSAS governance and committee structure
 - *Recommend a name* for the college or school that reflects the anticipated breadth of its academic offerings and its status as a separate campus

Mid November, 2015: Report due to Dean Pratt and shared with Regional Campus faculty

* Dean appointed: Whitney Womack-Smith, Chair; Gary Bowyer, Coordinator Representative; Daniel Hall, Chair Representative
Four additional T/TT faculty, senior instructors or senior LCPL to be elected (2 from each campus)



Regional Senate / Curriculum Approval

Committee on Regional Senate / Curriculum Approval*

- Propose size, representation, term of service, committee structure, and meeting schedule for a Regional Senate
- Propose areas of responsibility
- Propose procedures for final approval of Regional Campus curriculum

Mid November, 2015: Report due to Dean Pratt and shared with Regional Campus faculty

* Dean appointed: Co-Chairs: Tammy Allen (MUM) and Martin Johnston (MUH)- leaders of the current individual governance bodies
Four additional T/TT faculty, senior instructors or senior LCPL to be elected (2 from each campus)



Curriculum Approval Process: Proposal

- Initial approval by a Regional Campus Curriculum Committee
- Curriculum reviewed by COAD and Provost
- If unique to Regional campuses → does not require University Senate review
- Duplicative curriculum → current approval path
- Requires change in MUPIM

Status: *Academic Deans support proposal*
Requires review by University Senate (MUPIM)

Faculty Hiring, Promotion and Tenure

- All tenure-track faculty *appointed on or after July 1, 2015*:
 - Hired and evaluated through Regional Campuses processes
 - Proceed through the University Tenure and Promotion Committee for approval from the Provost, President and Board of Trustees
 - Encourage appropriate academic affiliation and research collaboration with Oxford Departments

- *Current* tenured and tenure-track faculty who retained their appointment in Oxford division:
 - Grant *Dual Appointment* status

Status: Academic Deans Supported

Current Approaches: Enrollment

Enrollment Management and Advising Offices

May 15, 2015: 1,500 potential, continuing students were not enrolled for fall 2015

April – Aug: Multiple outreach efforts (e-mail, personalized calls, Robo calls)
Contacted 87.3-89.0% of students

Results: 1500 Students not registered

874 (58.3%) Registered after Outreach



Recruitment - Marketing New Majors / Degrees

M
MIAMI UNIVERSITY
HAMILTON • MIDDLETOWN • WEST CHESTER



ALL NEW! BACHELOR OF SCIENCE IN Commerce

99.7 percent of businesses are small businesses.
That's not small.

IF YOU'VE EVER DREAMED of managing a small business or starting one of your own, there's the degree you've been waiting for — the all new **Bachelor of Science in Commerce (BSC)**, offered exclusively at Miami's regional locations in Hamilton, Middletown, and West Chester.

The first BSC major, **Small Business Management**, lets you pursue an in-depth examination of small businesses built on a foundation of courses in traditional business areas such as **accounting, management and marketing**.

The **Bachelor of Science in Commerce** degree is designed to accommodate students straight out of high school, adult learners or transfer students, associate degree holders in business or other majors, and military veterans.

Offered through Miami University's Department

of **Business Technology**, the BSC features Miami's renowned **liberal arts foundation** backed by **hands-on applied education**. This degree has no affiliation with the Farmer School of Business in Oxford. BSC is available online and exclusively at Miami's regional campuses.

As a regional campus student, you benefit from one of the **lowest regional tuition rates** in Ohio, with the **convenience, comfort and accessibility** of campuses close to home.

Flexible class scheduling, online course options, and extensive student support will help you earn the **credibility and competitive advantage** that's expected with a Miami University bachelor's degree.

For a big future in small business, get started now on your Miami University **Bachelor of Science in Commerce**, only at **regionals.MiamiOH.edu/bsc**.

Your diploma says Miami University.
Your degree says you made a wise choice.

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Miami University Board Secretaries in Education and Employment

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Introducing...

**Miami Regionals' all new
Bachelor in Liberal Studies**

Combine multiple interests, skills,
and college credits to complete
a comprehensive, employable
Miami University bachelor's degree.

Finish Your Degree

DESIGNED TO CREATE WELL-ROUNDED, critical thinkers for broad-based employment opportunities, the new **Bachelor of Science or Bachelor of Arts in Liberal Studies (LST)** at Miami University Regionals can help launch your career or move you ahead in the job you have.

More and more employers are looking for individuals with good **communication skills**, ability to **solve problems, think critically, and work in teams**, often requiring a **college degree just to get in the door**. As a college graduate, you will have already demonstrated initiative, perseverance, and success — transferable skills for any occupation.

Many students find themselves with **multiple interests, a varied skillset and a substantial number of credits**, but no distinct major. Miami University's new Liberal Studies program offers a **practical, employable degree**

at **affordable regional campus tuition rates**.

By **combining your existing credits** and completing **two online core courses (Principles of Liberal Studies and Capstone in Liberal Studies)**, you'll be well on the way to your Liberal Studies degree.

Our advisors will work with you to determine any other courses needed to "fill in the gaps" academically to help you graduate as quickly as possible. You'll enjoy **flexible scheduling** for working adults including **online, hybrid and on-site** course options.

Your Bachelor in Liberal Studies will give you the **credibility and competitive advantage** that's expected with a Miami education.

Go ahead, **finish that degree you've always wanted!** Go to regionals.MiamiOH.edu/LST to start earning your Bachelor of Liberal Studies — only at Miami Regionals!

Your diploma says Miami University.
Your degree says you made a wise choice.

regionals.MiamiOH.edu/LST

Miami University Board Secretaries in Education and Employment

M
MIAMI UNIVERSITY
HAMILTON • MIDDLETOWN • WEST CHESTER



Miami University's
Bachelor of Science in
Information Technology

Make your degree a Custom fIT

Define your IT career niche, create paths for promotion, or ramp up your area of tech expertise, exclusively at Miami University Regionals!

IN A FIELD AS BROAD as Information Technology, it can be **give yourself an edge, a distinct and impressive difference** that fits you above the crowd.

Here's the degree that does just that — Miami University's **Bachelor of Science in Information Technology**, offered exclusively at Miami's regional locations in Hamilton, Middletown, and West Chester.

Backed by Miami's renowned liberal arts foundation and **hands-on applied education**, the Bachelor of Science in Information Technology features two great majors.

The first major, **Health Information Technology**, is more defined, uniquely tailored to the demands of the booming field of electronic record keeping in the healthcare industry.

This second, more specialized major, **Information Technology**, allows you to create and build a **unique IT pathway** based on your **ultimate career goals** and/or plans for **graduate studies** — your own **Custom fIT (fIT) degree program**.

In the major, you learn the **fundamentals of IT** during the first two years, then **develop your specialization**

In the last two years of the program through a set of courses and electives, a **flexibly-guided research or individual project**, and a **year-long capstone** designed by you with the help of your instructors.

Your **Custom fIT degree** is just the beginning!

As a regional campus student, you benefit from one of the **lowest regional tuition rates** in Ohio, with the **convenience, comfort and accessibility** of campuses close to home.

Flexible class scheduling, online course options, and extensive student support will help you earn the **credibility and competitive advantage** that's expected with a bachelor's degree from Miami University.

Find your **Custom fIT** in the field of Information Technology exclusively at Miami University Regionals. Get started now at regionals.MiamiOH.edu/BSIT.

Find your **Custom fIT** in the field of Information Technology exclusively at Miami University Regionals. Get started now at regionals.MiamiOH.edu/BSIT.

LUCCATIVE CAREERS FOR IT GRADUATES!

- database administrator
- data analyst
- data center specialist
- desktop support
- IT infrastructure support
- network administrator
- software support
- systems administrator

Your diploma says Miami University.
Your degree says you made a wise choice.

regionals.MiamiOH.edu/BSIT

Miami University Board Secretaries in Education and Employment

Proposed Timeline

Consulting / Approval Bodies	Department Structure	Curricular Approval Process	Faculty Hiring, Tenure and Promotion	Regional Governance
Committee Reports	25-Aug-15	26-Oct-15		13-Nov-15
Faculty Feedback	Sept 8,9, 22	3-Nov-15		20-Nov-15
Recommendation to Dean/Provost	9-Oct-15	6-Nov-15		24-Nov-15
Council of Academic Deans	21-Oct-15	18-Nov-15	7-Oct-15	24-Nov-15 <i>Special Meeting</i>
University Senate Updates	Scheduled: 5-Oct-15; Other Possible Dates: 26-Oct-15; 9-Nov-15; 23-Nov-15			
President Updates	Weekly Meetings			
University Senate Vote	23-Nov-15 and/or 30-Nov-15			
Board of Trustees Update	4-Dec-15			
Final Senate Vote	25-Jan-15			
February 19, 2016 Resolution Presented to the Board of Trustees				

Questions?





Miamideas

inspiring creativity+innovation

MIAMI'S YEAR OF CREATIVITY+INNOVATION

#miamideas

miamioh.edu/miamideas

INITIATIVES FOR OUR FUTURE

Participation Stats:

20 Steering Committee Members
60+ Volunteers for Subcommittees
20 Participants in Learning Community

= **100+** People Involved in
IDEATION and CREATION
for our Future

**11 SUBCOMMITTEES
AROUND 3 THEMES**

PROGRAMS

Introduce
Communicate
Capture
IdeaSummit

**11 SUBCOMMITTEES
AROUND 3 THEMES**

SPACES

Local
University
Remote

**11 SUBCOMMITTEES
AROUND 3 THEMES**

PEOPLE

Creative Coaches

Creative Fellows

Creative Cohorts

2015-16 Learning Community

EVENTS FOR THE YEAR

Themed events such as:
Global Game Jam 2016
MU Art Museum Exhibitions
University Speaker Series
Humanities Center Creativity Series
Lilly Conference
Presidential Mountain Retreat
Winter College
Engineers Week 2016

QUESTION FOR THE DAY

Imagine you are an alien observing Miami from above. What one thing would you recommend that we do to make us a more creative and innovative educational leader?



September 9, 2015

To: Board of Trustees, Academic and Student Affairs Committee
 From: Yvette Harris, Chair, Executive Committee of University Senate
 RE: University Senate Report to Board of Trustees – September 25, 2015 Meeting

Executive Committee of University Senate membership:

- Yvette Harris (Psychology), Chair of Executive Committee
- Andrew Reffett (Accountancy), chair-elect of Executive Committee
- Cathy Wagner (English), at-large member
- William Parizek (Student Body President), undergraduate
- TBD, graduate student
- Phyllis Callahan, Provost, Chair of University Senate
- Maria Cronley (Sr. Associate Provost), Secretary of University Senate
- Stacy Kawamura (Executive Assistant to Provost), Recording Secretary

Dates University Schedule is scheduled to meet during the 2015-2016 academic year:

2015	2016
August 31	January 25
September 21	February 8
October 5	February 22
October 12	March 7
October 26	April 6
November 9	April 4
November 23	April 11
November 30	April 18
	April 25
	May 2 (tentative)

At the final meeting of the 2014-2015 academic year, Senate confirmed appointments to standing and advisory committees of Senate and authorized Executive Committee to confirm additional nominations made through the summer and into the fall. The standing committees of Senate have broad responsibilities and conduct the continuing and regular business of the Senate; the advisory committees are charged with the responsibility to advise appropriate administrators and to report to University Senate on the state of the institution in the policy area for which the committee is responsible. The business of Senate is managed by the Executive committee. Special reports will be scheduled throughout the year to inform Senate of items of importance to the University.

At the August 31, 2015 Senate Meeting, Senate held a special election to select the chair-elect for the Executive Committee. Also appointed as University Secretary was Sr. Associate Provost, Maria Cronley.

The following summarizes items of University Senate Business conducted since the Executive Committee submitted a report to the Board of Trustees on June 11, 2015.

- Revisions to an existing degree and University Documents received on the University Senate consent calendars:
 - **August 31, 2015:** THE – Theatre Arts Minor
 - **August 31, 2015:** FST – Film Studies Co-Major
 - **August 31, 2015:** Advanced Studio Art Post-Baccalaureate Certificate
 - **August 31, 2015:** Modification to Awards and Recognition Calendar and Timeline
- Specials Reports delivered at University Senate
 - **August 31, 2015:** State Mandate Update from Institutional Council, Amit Shukla and Chris Makaroff, Institutional Council co-chairs

The following are items of business Executive Committee anticipates that Senate will discuss during the 2015-2016 academic year:

- New degrees
- Updates, background information and work of the Institutional Council on State Mandates
- Regional Campuses Updates – Mike Pratt, Regional Campuses Dean and John Skillings, Process Coordinator
- EAB/Student Success Collaborative – Michael Kabbaz, Vice President for Enrollment Management & Student Success
- Tuition Guarantee – Business and Finance Office
- Space and Housing Issues – Cody Powell, Associate VP, Facility Planning and Operations

cc: Provost Phyllis Callahan, Chair, University Senate
Yvette Harris, Chair, Executive Committee of University Senate
Sr. Associate Provost, Maria Cronley, Secretary, University Senate

Prepared by: Stacy Kawamura, Recording Secretary, University Senate



BOARD OF TRUSTEES
ROUDEBUSH HALL ROOM 212
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WWW.MIAMIOH.EDU

September 25, 2015
Finance and Audit

RESOLUTION 2016-05

WHEREAS, the Butler County Board Commissioners (“Butler County”) has planned improvements to Bonham Road that include the replacement of the bridge over Four Mile Creek and the installation of pedestrian walkways from the Miami University east stadium parking lot to Yager Stadium Drive (“Bonham Road Improvements”);

WHEREAS, the Bonham Road Improvements require an expansion of an existing right of way across Miami University property as set forth and described in the attached EASEMENT FOR ROAD PUPOSES;

WHEREAS, construction of the Bonham Road Improvements will require the granting of the attached TEMPORARY EASEMENT to allow contractors access to the property;

WHEREAS, the Board of Trustees has the authority under Ohio Revised Code Section 3345.18 to grant to Butler County such easements for street, road and highway purposes,

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees approves the TEMPORARY EASEMENT and the EASEMENT FOR ROAD PURPOSES, subject to the terms and conditions set forth therein.

BE IT FURTHER RESOLVED that the Senior Vice President for Finance and Business Services be authorized to sign the TEMPORARY EASEMENT and the EASEMENT FOR ROAD PURPOSES.

*Approved by the Board of Trustees
September 25, 2015*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', with a long horizontal flourish extending to the right.

T. O. Pickerill II
Secretary to the Board of Trustees

EASEMENT FOR ROAD PURPOSES

KNOW ALL MEN BY THESE PRESENTS THAT: The President and Trustees of the Miami University of Oxford, Ohio, the Grantor herein, as a DONATION to the Grantee named herein, does hereby grant, bargain, sell, convey and release to the Board of County Commissioners, Butler County, Ohio, the Grantee, its successors and assigns forever, a perpetual easement and right of way for public highway and road purposes which is more particularly described in Exhibit "A" attached hereto, within the following described real estate:

PARCEL # 1
PROJECT #BUT-TR58-0.39

SEE EXHIBIT "A" ATTACHED HERETO AND BY THIS REFERENCE MADE A PART HEREOF

Auditor's Parcel ID: H4100-009.000-004

Prior Instrument Reference: OR 8343, Page 1083 (Annexation – Lot #3793)
Book 896, Page 391

On record at the office of the Butler County Recorder.

TO HAVE AND TO HOLD said easement and right of way unto the Grantee, its successors and assigns forever. And the Grantor, for itself and its successors and assigns, that it is the true and lawful owner of said premises, and is lawfully seized the same in fee simple, and has good right and full power to grant, bargain, sell, convey, and release the same in manner aforesaid, and that the same are free and clear from all liens and encumbrances whatsoever, and it will warrant and defend the same against all claims of persons whomever.

In Witness Whereof, The President and Trustees of the Miami University of Oxford, Ohio, has caused its name to be subscribed by David K. Creamer, its Senior Vice President for Finance and Business Services Miami University, and its duly authorized agent on the ____ day of _____, 2015.

The President and Trustees of the Miami University of Oxford, Ohio

By: _____
David K. Creamer, its Senior Vice President for Finance and Business Services Miami University

STATE OF OHIO, COUNTY OF BUTLER ss:

Be It Remembered, that on the ____ day of _____, 2015, before me the subscriber, a Notary Public in and for said state and county, personally came the above named David K. Creamer, who acknowledged being the Senior Vice President for Finance and Business Services Miami University, and duly authorized agent of the Grantor, and who acknowledged the foregoing instrument to be his voluntary act and deed and the voluntary act and deed of said entity.

In Testimony Whereof, I have hereunto subscribed my name and affixed my official seal on the day and year last aforesaid.

Notary Public

This instrument was prepared by:
Butler County Engineer's Office

EXHIBIT "A"
BUTLER COUNTY
BUT-TR58-0.39
BONHAM ROAD BRIDGE REPLACEMENT
PARCEL 1

Situated in Section 23, Town 5, Range 1, Miami River Survey, City of Oxford, Butler County, Ohio and being more particularly described as follows;

COMMENCING at an existing ½" iron pin with cap stamped DDS Assoc. 7121 in the north line of Section 23 and at the northeast corner of Lot No. 4 of the Subdivision of Lands of the Miami University, Thence along the east line of said Lot 4, South 01°59'11" West, 699.48 feet to a point in the proposed north right of way line of Bonham Road, Thence leaving said east line along the proposed north right of way line of Bonham Road the following five (5) courses: 1) South 67°45'20" West, 223.40 feet, 2) North 22°14'40" West, 8.00 feet, 3) South 67°45'20" West, 270.02 feet, 4) North 82°58'15" West, 19.33 feet, 5) along an arc deflecting to the left having a radius of 1101.74 feet, central angle of 11°22'17", arc length of 218.66 feet the chord of said arc bears South 60°15'54" West, 218.30 feet to a point in the east line of the Grantor and the **POINT OF BEGINNING**;

Thence along the east line of the Grantor, South 27°18'56" East, 80.41 feet to the southeast corner the Grantor and in the existing centerline of Bonham Road;

Thence along the south line of the Grantor and the existing centerline of Bonham Road, South 70°44'34" West, 88.35 feet AND South 41°39'34" West, 774.18 feet to the southwest corner of the Grantor;

Thence leaving said centerline along the west line of the Grantor, North 64°10'56" West, 31.18 feet to a point in the aforementioned existing north right of way line of Bonham, Road;

Thence leaving said west line along the existing north right of way line of Bonham Road, North 41°39'34" East, 139.07 feet;

Thence leaving said north line through the lands of the Grantor the following ten (10) courses:

- 1) North 48°20'26" West, 15.00 feet,

Page 2
Parcel 1
BUT-TR58-0.39
Bonham Road Bridge Replacement

- 2) North 41°39'34" East, 45.00 feet,
- 3) North 65°24'32" East, 27.31 feet,
- 4) North 41°39'34" East, 50.00 feet,
- 5) North 40°30'49" East, 100.02 feet,
- 6) North 42°02'29" East, 150.00 feet,
- 7) North 37°59'51" East, 125.26 feet,
- 8) North 41°09'07" East, 130.46 feet,
- 9) North 43°38'28" East, 79.49 feet,
- 10) along an arc deflecting to the right having a radius of 1101.74 feet, central angle of 02°22'44", arc length of 45.74 feet the chord of said arc bears North 53°23'24" East, 45.74 feet to the **POINT OF BEGINNING**.

Containing 0.8037 acres - Gross Take Area and being subject to all legal easements of record.

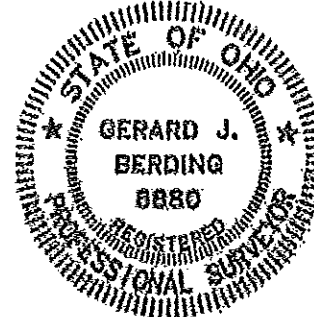
Containing 0.6011 acres - Present Roadway Occupied in Take

Containing 0.2026 acres - Net Take Area

Being part of those lands conveyed to The State of Ohio, for the use of the President and Trustees of the Miami University of Oxford, Ohio by deed and recorded in Deed Book 896, Page 391 of the Butler County Recorder's Office and also identified as Parcel No. H4100009000004 of the Butler County Auditor's Office.

The bearings on this legal description are based upon Ohio State Plane Coordinate System, South Zone (NAD 83).

Gerard J. Berding 07/22/2015
Gerard J. Berding, P.S. 6880 Date



TEMPORARY EASEMENT

KNOW ALL MEN BY THESE PRESENTS THAT: The President and Trustees of the Miami University of Oxford, Ohio, the Grantor herein, as a DONATION, does hereby authorize the Board of County Commissioners, Butler County, Ohio, the Grantee herein, or their duly authorized agents or contractors to enter upon and use its land as recorded in Book 8796, Page 1921, (City of Oxford, Lot Consolidation), OR 8343, Page 1083 (Annexation – Lot #3793), and Book 896, Page 391 in the office of the Butler County Recorder, hereinafter described as Parcel # 1T, during the period beginning with the breaking of ground for the construction of the road improvement, and terminating when the completed work has been fully accepted by the Butler County Engineer's Office. The temporary easement interest granted herein is being acquired by Grantee for a public purpose, namely the establishment, construction, reconstruction, widening, repair or maintenance of a public road.

PARCEL # 1T

SEE EXHIBIT "A" ATTACHED HERETO AND BY THIS REFERENCE MADE A PART HEREOF

Project # BUT-TR58-0.39

In Witness Whereof, The President and Trustees of the Miami University of Oxford, Ohio, has caused its name to be subscribed by David K. Creamer, its Senior Vice President for Finance and Business Services Miami University, and its duly authorized agent on the ____ day of _____, 2015.

The President and Trustees of the Miami University of Oxford, Ohio

By: _____
David K. Creamer, its Senior Vice President for Finance and Business Services Miami University

STATE OF OHIO, COUNTY OF BUTLER ss:

Be It Remembered, that on the ____ day of _____, 2015, before me the subscriber, a Notary Public in and for said state and county, personally came the above named David K. Creamer, who acknowledged being the Senior Vice President for Finance and Business Services Miami University, and duly authorized agent of the Grantor, and who acknowledged the foregoing instrument to be his voluntary act and deed and the voluntary act and deed of said entity.

In Testimony Whereof, I have hereunto subscribed my name and affixed my official seal on the day and year last aforesaid.

Notary Public

This instrument was prepared by:
Butler County Engineer's Office

EXHIBIT "A"
BUTLER COUNTY
BUT-TR58-0.39
BONHAM ROAD BRIDGE REPLACEMENT
PARCEL 1T

Situated in Section 23, Town 5, Range 1, Miami River Survey, City of Oxford, Butler County, Ohio and being more particularly described as follows;

COMMENCING at an existing 1/2" iron pin with cap stamped DDS Assoc. 7121 in the north line of Section 23 and at the northeast corner of Lot No. 4 of the Subdivision of Lands of the Miami University, Thence along the east line of said Lot 4, South 01°59'11" West, 699.48 feet to a point in the proposed north right of way line of Bonham Road, Thence leaving said east line along the proposed north right of way line of Bonham Road the following five (5) courses: 1) South 67°45'20" West, 223.40 feet, 2) North 22°14'40" West, 8.00 feet, 3) South 67°45'20" West, 270.02 feet, 4) North 82°58'15" West, 19.33 feet, 5) along an arc deflecting to the left having a radius of 1101.74, central angle of 11°22'17", arc length of 218.66 feet the chord of said arc bears South 60°15'54" West, 218.30 feet to a point in the east line of the Grantor and the **POINT OF BEGINNING**;

Thence continuing along said proposed north right of way line the following ten (10) courses:

- 1) along an arc deflecting to the left having a radius of 1101.74, central angle of 02°22'44", arc length of 45.74 feet the chord of said arc bears South 53°23'24" West, 45.74 feet,
- 2) South 43°38'28" West, 79.49 feet,
- 3) South 41°09'07" West, 130.46 feet,
- 4) South 37°59'51" West, 125.26 feet,
- 5) South 42°02'29" West, 150.00 feet,
- 6) South 40°30'49" West, 100.02 feet,
- 7) South 41°39'34" West, 50.00 feet,
- 8) South 65°24'32" West, 27.31 feet,
- 9) South 41°39'34" West, 45.00 feet,
- 10) South 48°20'26" East, 15.00 feet to a point the existing north right of way line of Bonham Road;

Page 2
Parcel 1T
BUT-TR58-0.39
Bonham Road Bridge Replacement

Thence along the existing north right of way line of Bonham Road, South 41°39'34" West, 43.00 feet;

Thence leaving said north line through the lands of the Grantor the following eight (8) courses:

- 1) North 35°12'23" West, 30.81 feet,
- 2) North 45°11'31" East, 81.15 feet,
- 3) North 67°04'02" East, 44.28 feet,
- 4) North 40°41'04" East, 235.03 feet,
- 5) North 40°53'44" East, 75.01 feet,
- 6) North 37°33'02" East, 205.68 feet,
- 7) North 37°24'59" East, 54.05 feet,
- 8) along an arc deflecting to the right having a radius of 1,111.74 feet, central angle of 05°12'08", arc length of 100.94 feet the chord of said arc bears North 52°03'06" East, 100.91 feet to a point in the east line of the Grantor;

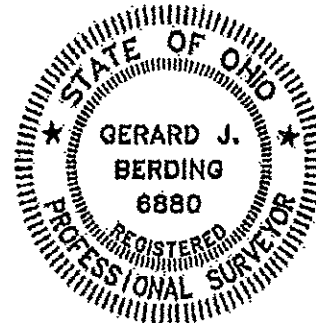
Thence along the east line of the Grantor, South 27°18'56" East, 10.10 feet to the **POINT OF BEGINNING.**

Containing 0.1452 acres - Gross Take Area and being subject to all legal easements of record.

Being part of those lands conveyed to The State of Ohio, for the use of the President and Trustees of the Miami University of Oxford, Ohio by deed and recorded in Deed Book 896, Page 391 of the Butler County Recorder's Office and also identified as Parcel No. H4100009000004 of the Butler County Auditor's Office.

The bearings on this legal description are based upon Ohio State Plane Coordinate System, South Zone (NAD 83).

Gerard J. Berding 07/22/2015
Gerard J. Berding, P.S. 6880 Date





BOARD OF TRUSTEES
ROUDEBUSH HALL ROOM 212
OXFORD, OHIO 45056
(513) 529-6225 MAIN
(513) 529-3911 FAX
WWW.MIAMIOH.EDU

September 25, 2015
Finance and Audit

RESOLUTION R2016-09

WHEREAS, from time to time, Miami University accumulates financial balances through the receipt of large, unrestricted gifts and the prudent management of resources; and

WHEREAS, the Provost, the Deans, the Senior Vice President for Finance and Business Services, and the Vice President for Advancement periodically identify a portion of these funds that can be utilized to create quasi-endowments to establish a source of long-term funding for strategic initiatives; and

WHEREAS, Resolution R2015-45 established the Miami University Quasi-Endowment Policy; and

WHEREAS, The Miami University Residence and Dining Halls auxiliary receives annual distributions from two quasi-endowments to assist with the maintenance and renovation of residence and dining facilities; and

WHEREAS, The Senior Vice President for Finance and Business Services recommends that these two quasi-endowments be consolidated into one quasi-endowment, with the annual distribution continued to be used for the maintenance and renovation of residence and dining facilities; and

WHEREAS, The Miami University Residence and Dining Halls auxiliary accumulated funds over fifteen years ago that are invested in the University's Non-endowment Fund; and

WHEREAS, The Senior Vice President for Finance and Business Services has recommended that these funds should be added to the Residence and Dining Hall quasi-endowment; and

WHEREAS, the Provost and the Senior Vice President for Finance and Business Services of the University, with the concurrence of the Finance and Audit Committee, has recommended approval of this plan;

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees approves the consolidation of the Endowment for HDGS Facility Improvements quasi-endowment with the Housing & Dining Improvements quasi-endowment into the Residence & Dining Facilities Improvement Fund; and

BE IT FURTHER ESOLVED that \$11,000,000.00 be added to the Residence & Dining Facilities Improvement Fund from Residence and Dining Hall funds in the Non-endowment; and

BE IT FURTHER ESOLVED that the annual distributions of the Residence & Dining Facilities Improvement Fund be used for the maintenance and renovation of the Miami University residence and dining hall facilities.

*Approved by the Board of Trustees
September 25, 2015*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', written over a horizontal line.

T. O. Pickerill II
Secretary to the Board of Trustees



MIAMI UNIVERSITY

TREASURY SERVICES OFFICE
107 ROUDEBUSH HALL
OXFORD OH 45056-3653
513-529-6110
513-529-6124 FAX

To: Phyllis Callahan and David Creamer
From: Bruce Guiot *BGG*
Subject: HDRBS Quasi-endowment
Date: July 7, 2015

Miami University's Housing, Dining, Recreation, and Business Services (HDRBS) unit operates as an auxiliary business. It generates its own revenue and services its share of debt used in the construction and renovation of its facilities.

At least fifteen years ago, HDRBS shifted surplus funds out of "Operating Cash" into two of the Non-endowment short-intermediate term bond investment accounts which constitute the "Core Cash" portion of the Non-endowment. The current balances are approximately:

Commonfund Intermediate Fund:	\$ 3,172,000
Bartlett Fund A:	<u>\$ 7,800,000</u>
Total:	\$10,978,000

HDRBS has not drawn upon the principal balance of these funds for over ten years. The Bartlett fund is reinvesting all of its earnings, while the Commonfund account makes a quarterly income distribution.

Because of the persistently low short-term interest rate environment, both of these funds have very modest return expectations.

HDRBS currently has two quasi-endowments:

1. Endowment for HDGS Facility Improvements (funded with a portion of the Anthem demutualization proceeds in 2002, to be used for financing of facility improvements): approximately \$2,300,000
2. Housing & Dining Improvements Endowment (funded with surplus defeased bond proceeds in 1998, to be used for housing & dining facility improvements: approximately \$1,070,000

Both of these quasi-endowments distribute annually to the Residence & Dining Hall CR&R expendable account.

In order to provide a perpetual funding source to maintain and renovate Miami University's residence & dining hall facilities, the recommendation to the Board of Trustees is to combine the existing Endowment for HDGS Facility Improvements and Housing & Dining Improvements Endowment quasi-endowments, and then add \$11,000,000.00 from the HDRBS accounts in the Non-endowment. The consolidated fund will be called the Residence & Dining Facility Improvement Fund and will make an annual distribution to the Residence & Dining Hall CR&R expendable account as determined by the Miami University Endowment Spending Policy.

Approved: Phyllis Callahan
Phyllis Callahan

Date: 7/8/15

Approved: David F. Creamer
David Creamer

Date: 7-7-15

Board of Trustees

September 25, 2015



MIAMI UNIVERSITY

University Advancement Report

Tom Herbert, J.D.

*Vice President, University Advancement
Executive Director, Miami University Foundation*



MIAMI UNIVERSITY

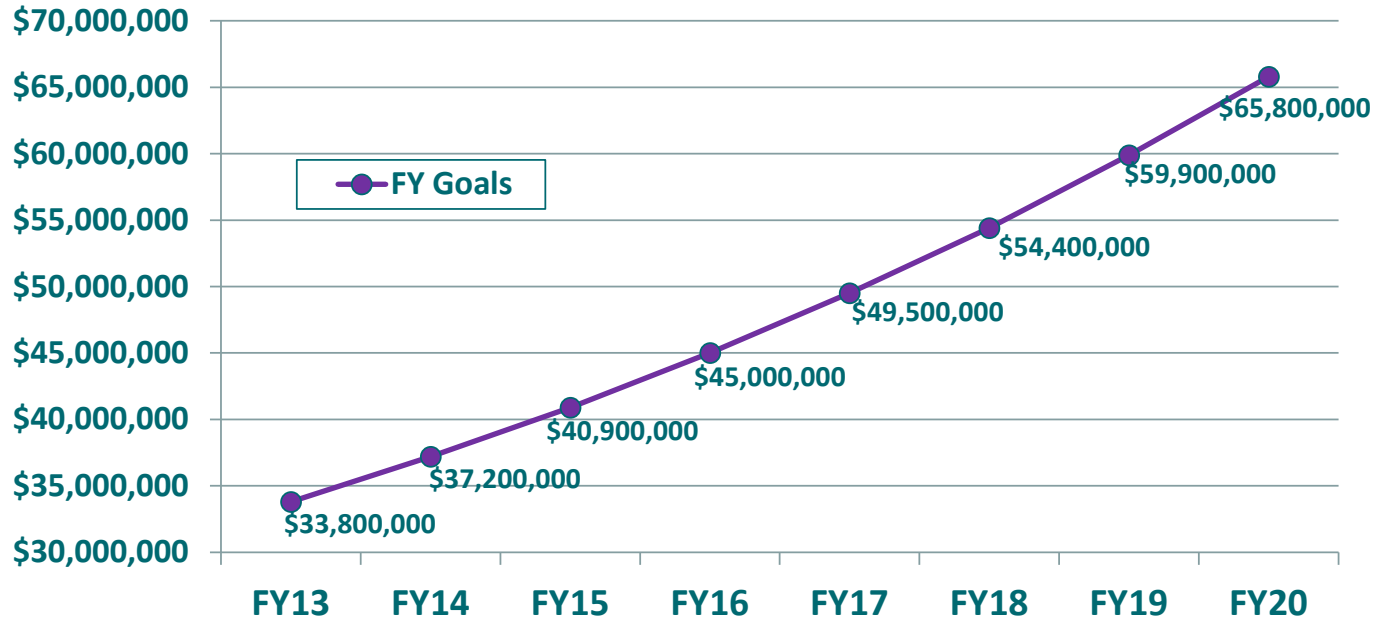
Topics

- 2020 Plan Fundraising Update
- FY'15 Performance
- Fundraising Focus in FY'16
- Update of New Advancement Initiatives

2020 Plan Fundraising Update



2020 Plan Fundraising Update



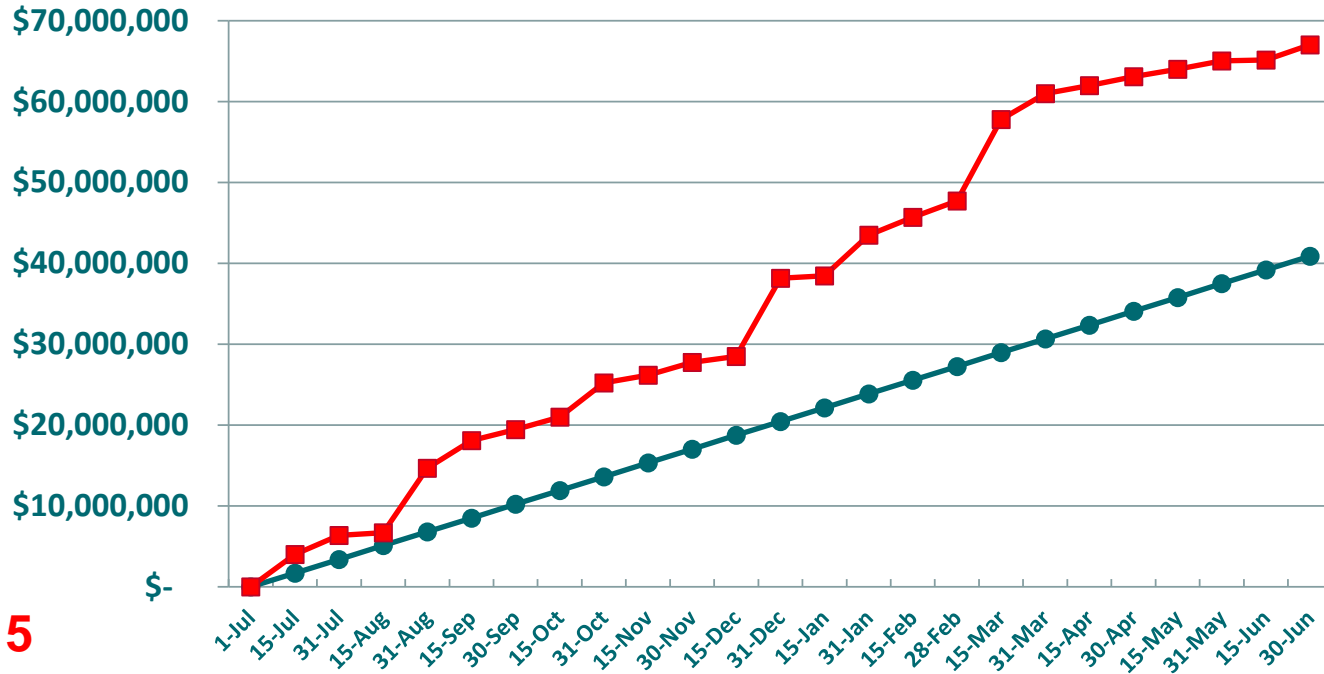
2020 Plan Fundraising Update

FY'15:

- Goal: \$40,900,000
- Raised: \$67,036,353 (164% of goal)
- Second-best year for total voluntary support

2020 Plan Fundraising Update

FY'15



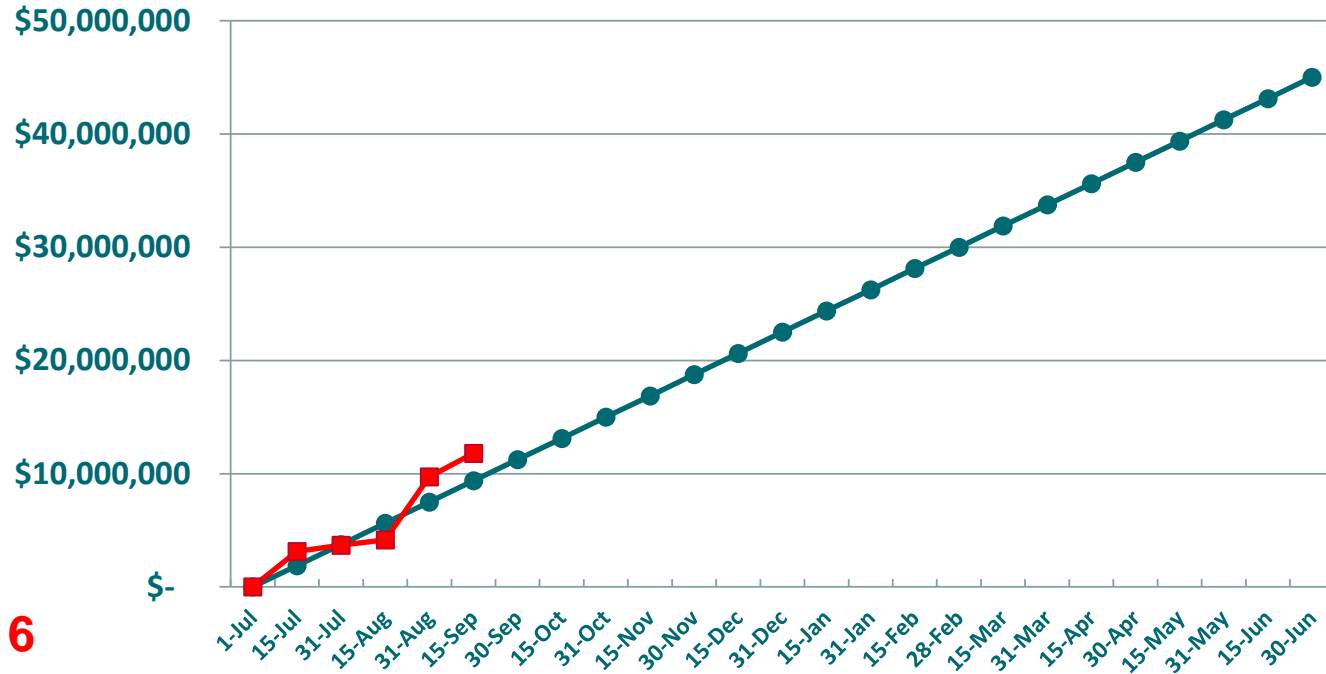
2020 Plan Fundraising Update

FY'16:

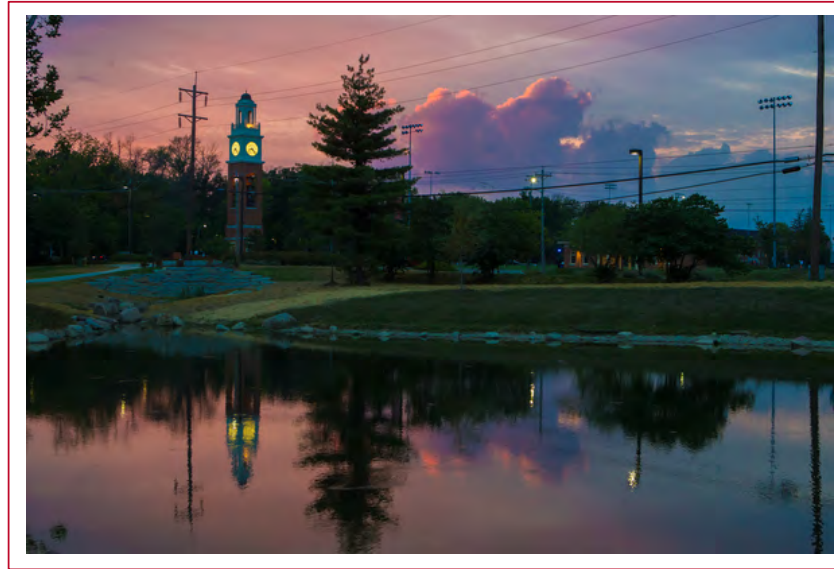
- Goal : \$45,000,000
- Raised to date: \$11,850,000 (26% of goal)

2020 Plan Fundraising Update

FY'16



FY'15 Fiscal Year Performance



FY'15 Cash Received

FY'15 total
\$38.0M

FY'14 total
\$34.4M

3-year avg.
\$35.6M

5-year avg.
\$34.6M



FY'15 Cash to Annual Fund

FY'15 total
\$4.19M

FY'14 total
\$4.16M

3-year avg.
\$3.96M

5-year avg.
\$3.80M



FY'15 Planned Giving Commitments

FY'15 total
122 for \$26.9M

FY'14 total
139 for \$20.9M



Fundraising Focus FY'16



MoveInMiami

- Goal: 2,019 donors on Move In Day (20 hours, 19 minutes)
- Total: **3,281 donors, \$672,757** (2014: \$506,371)



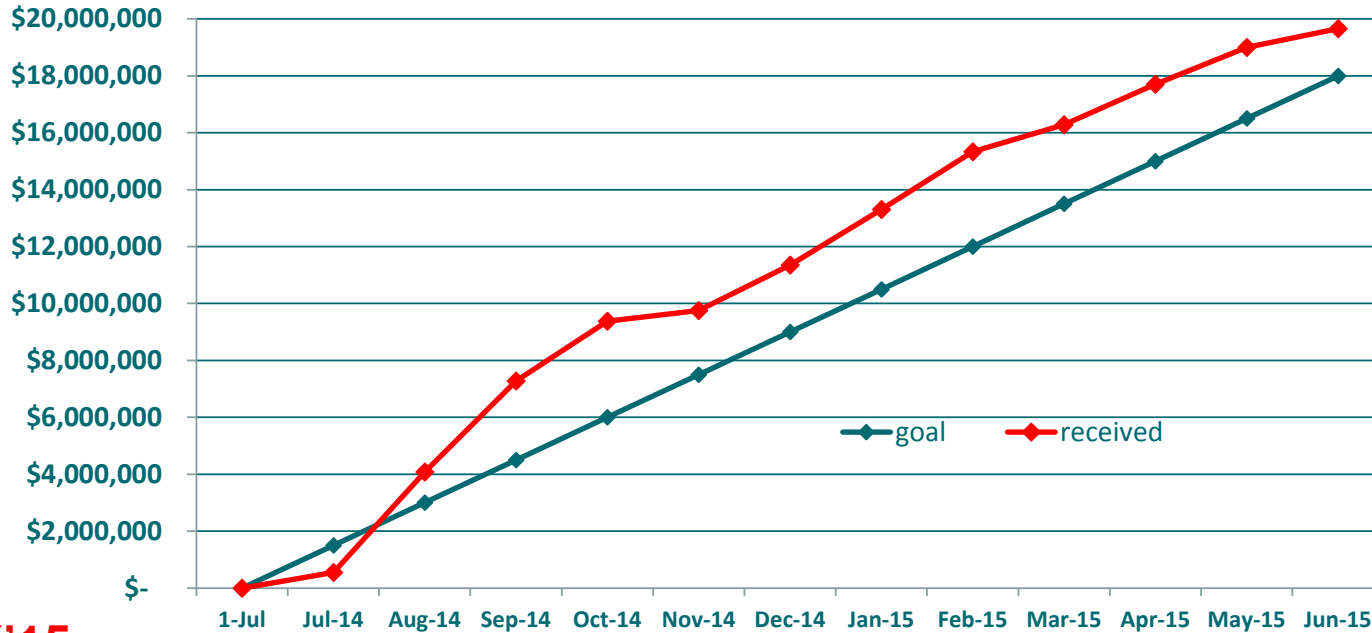
Miami Promise Scholarship Campaign

- Publicly launched Fall '14
- \$100 million goal over 5 years
- Matching programs developed
- Scholarship stewardship upgraded

Miami Promise Scholarship Campaign FY goals

- FY'15: \$18.0 million -- \$19.8 million raised
- FY'16: \$18.0 million -- \$560,000 received to date
- FY'17: \$18.7 million
- FY'18: \$20.7 million
- FY'19: \$24.6 million

Miami Promise Scholarship Campaign

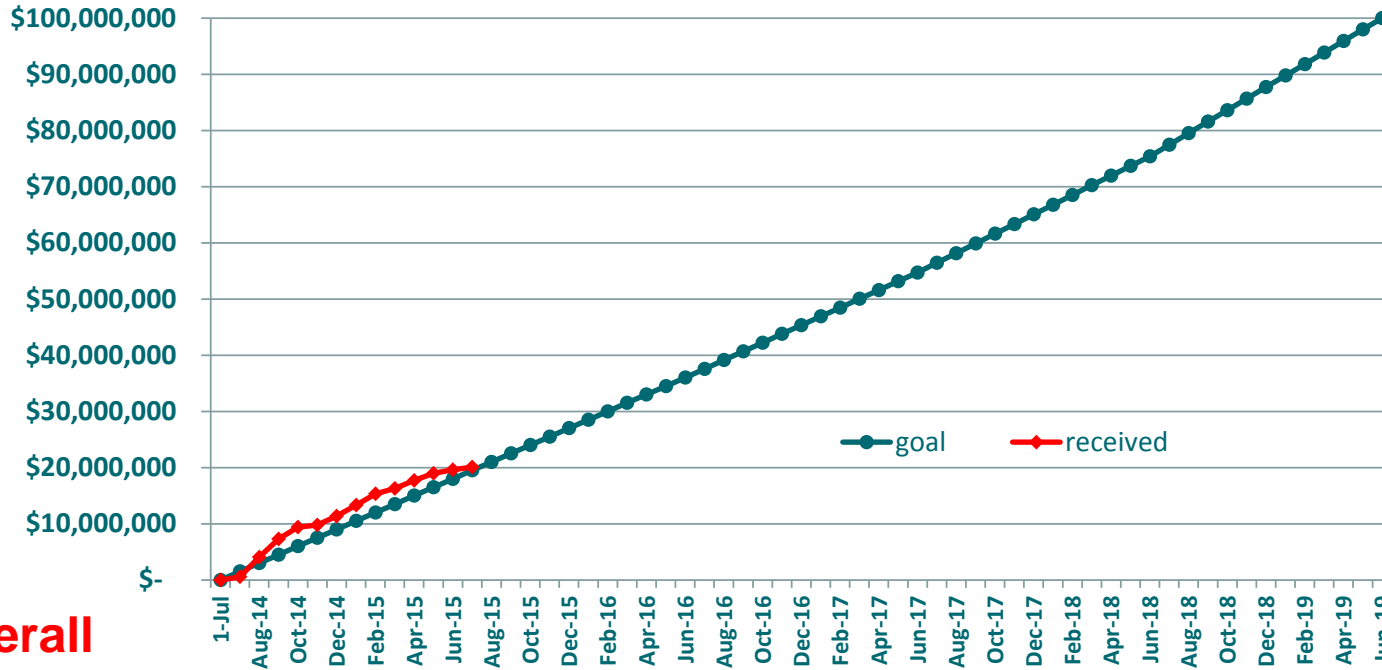


FY'15



Miami Promise Scholarship Campaign

Overall

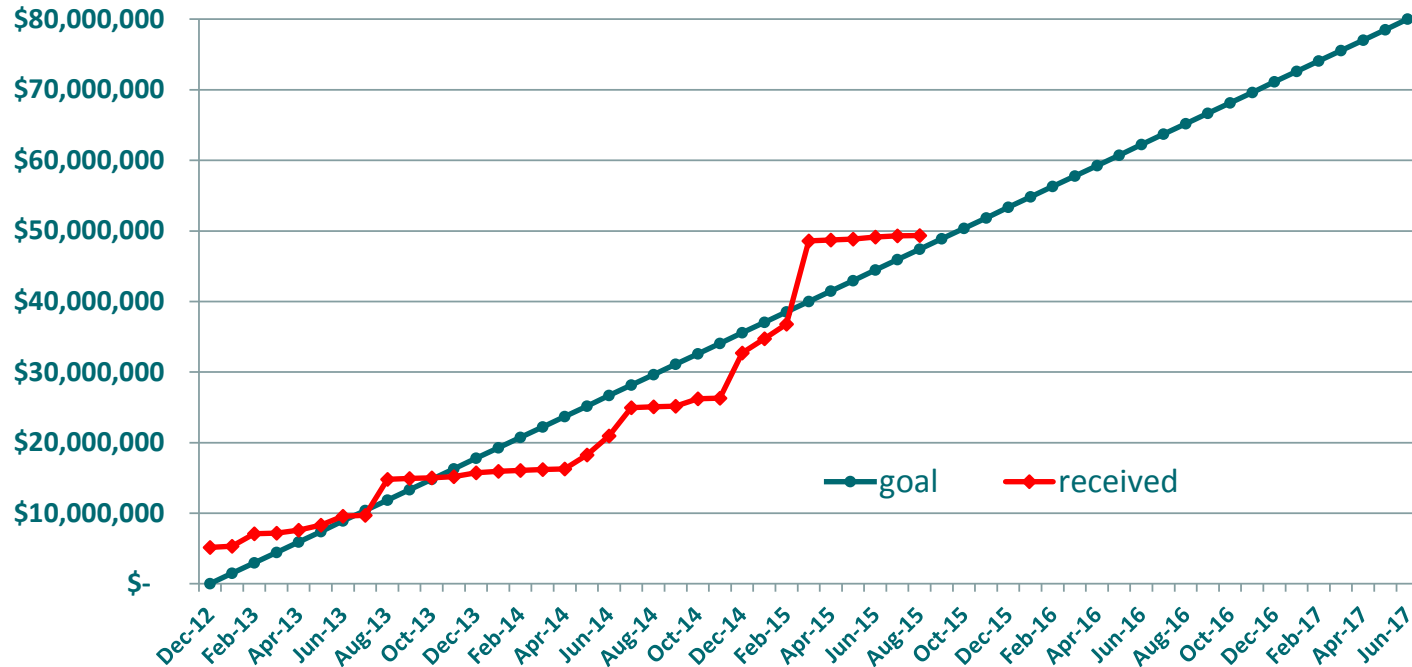


Campaign for Intercollegiate Athletics

- \$80 million campaign publicly announced
- Raised \$49.3 million to date



Campaign for Intercollegiate Athletics



Armstrong Student Center East Wing

- Fundraising target: \$6 million for East Wing
- \$4.3 million raised to date
- In discussions for a \$2 million commitment

The Humanities Center

- Fundraising target: \$1.5 million (NEH Challenge Grant, by July 2019)
- FY'15 Fundraising goal of \$150,000 achieved
- Raised to date: \$246,000
- Goal to qualify for \$150,000 FY'16 match: \$450,000

New Advancement Initiatives

- What is next?
 - Wealth Screening
 - entire database to be completed in late September
 - Crowdsourcing Implementation
 - Allows for student projects to receive donor funding through a direct web interface
 - Staff Additions
 - IT, Alumni Relations, Communications

Thank you!

