

**MIAMI UNIVERSITY**  
**BOARD OF TRUSTEES**  
**Oxford Campus**  
**Minutes of the Board of Trustees Meeting**  
**Heritage Room, Phillip R. Shriver Center**  
**Friday, April 26, 2013**

The Secretary to the Board confirms that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice had been given prior to the holding of this meeting of the Board of Trustees.

The meeting was called to order at 9:00 a.m. in the Heritage Room, Phillip Shriver Center, on the Oxford Campus with the Board Chair, Ms. Sharon Mitchell, presiding. The Secretary of the Board, Mr. Dennis Lieberman called the roll and reported eight voting members present; constituting a quorum for the purpose of transacting business. In addition to the Board members; President Hodge, Vice Presidents Allison, Creamer, Gempesaw, Herbert and Jones were present, as were Robin Parker, General Counsel, Deedie Dowdle, Associate Vice President for Communications and Marketing, and Ted Pickerill Secretary to the Board of Trustees. Members of the faculty, staff, student body and community were also in attendance.

Present: C. Michael Armstrong (National Trustee) Denise A. Lieberman  
 Jagdish K. Bhati Sharon J. Mitchell  
 David H. Budig Mark E. Ridenour  
 Donald L. Crain Robert W. Shroder  
 C. Michael Gooden (National Trustee) Harry T. Wilks  
 Sue J. Henry (National Trustee)

Absent: Arianne Wilt (Student Trustee)  
 Lot Kwarteng (Student Trustee)

**Executive Session**

Mr. Bhati moved, Mr. Ridenour seconded, and by unanimous roll call vote the Board convened to Executive Session for the purpose of conferring with General Counsel, and to discuss personnel matters and real estate, as provided by the Open Meetings Act, Ohio Revised Code Section 121.22. Following adjournment of the Executive Session, the Board convened into the Public Study Session.

## **Public Study Session**

### **Miami University 2020 Plan**

Provost Gempesaw introduced Dean Phyllis Callahan and Dr. Jim Kiper, co-Chairs of the Miami 2020 Coordinating Team.

Dean Callahan and Dr. Kiper led a discussion and update on the status of the Miami University 2020 plan. Their presentation is included as Attachment A.

Dean Callahan and Dr. Kiper updated the Board on the process and presented the final version of the Miami 2020 Plan for Board consideration. They spoke of the continuing involvement of the Miami Community, and the interaction and input received during the several public forums which were held. They emphasized how so many had played a role to date, and how so many will continue to contribute through the creation of unit specific measures desired to support and attain the university wide metrics and achieve the Miami 2020 goals.

The co-Chairs concluded by thanking the members of the target goal teams, and the many others who contributed to the process.

Chair Mitchell thanked them for their important work, and stated the Board would consider acceptance of the Miami 2020 Plan as the Board transitioned to the Public Business Session.

## **Public Business Session**

### **Miami University 2020 Plan**

Mr. Shroder then moved and Mr. Bhati seconded a motion to accept the final version of the Miami 2020 Plan. By unanimous voice vote the Plan was accepted by the Board of Trustees, with eight Trustees voting in favor and none opposed.

## **Amendment of the Agenda**

Mr. Crain moved that the agenda be amended to include consideration of a resolution for the purchase of real estate (the site of the former Talawanda High School) as item #2 under the Finance and Audit Committee resolutions. Mr. Ridenour seconded the motion, and by unanimous voice vote the addition of the agenda item was approved, with eight Trustees voting in favor and none opposed.

### **Approval of the Minutes of the February 8, 2013 Meeting**

Mr. Bhati moved, Mr. Budig seconded, and by voice vote the minutes of the February 8, 2013 Board of Trustees meeting were unanimously approved, with eight Trustees voting in favor and none opposed.

### **Consent Calendar**

Mr. Bhati moved, Mr. Ridenour seconded, and by voice vote Resolutions R2013-28 (Designation of Emerita/Emeriti) and R2013-29 (Naming of Campus Facilities) on the Consent Calendar for the April 26, 2013 meeting were unanimously approved, with eight Trustees voting in favor and none opposed.

### **Designation of Emerita/Emeritus**

#### **RESOLUTION R2013-28**

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emerita effective on the formal date of retirement:

Doris Bergen  
Educational Psychology

Mary Fuller  
English

Cynthia Lewiecki-Wilson  
English

Carolyn Hall Mason  
Nursing

Nelda Cambron-McCabe  
Educational Leadership

Kathryn McGrew  
Sociology and Gerontology

Marjorie Nadler  
Communication

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emeritus effective on the formal date of retirement:

Barry Arlinghaus  
Accountancy

Donald Byrnett  
Computer Science and Software Engineering

David Groggel  
Statistics

James Olcott  
Music

Bruce Perry  
Teacher Education

William Thomas Southern  
Educational Psychology

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emerita effective on the formal date of retirement:

Teresa M. McGowan  
School of Education, Health & Society

Donna Skillings  
College of Arts & Science

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emeritus effective on the formal date of retirement:

Joseph C. Simpson  
Information Technology

**RESOLUTION R2013-29**

BE IT RESOLVED: that the Board of Trustees hereby approves the following recommendations of the Committee on Naming of Campus Facilities:

Howard S. Biel Department of Geography Lecture Hall  
Room 215 Shideler Hall  
Gift of Dr. Howard Biel (1969)

Jim and Naomi Stock Seminar Room  
Room 123, Voice of America Learning Center  
Gift of Jim (1959) and Naomi Stock (1958).

## Comments by the Chair

Board Chair Sharon Mitchell commented:

Good morning and welcome to today's meeting of the Board of Trustees. In the time since our last meeting, much has occurred and there is much to celebrate. High School seniors are making final decisions on where they will attend college, and the incoming Class of 2017 is shaping up to be an exceptional group of well-rounded, diverse and highly qualified students.

On campus we recently observed firsthand the growth and development of our students at Miami's annual Undergraduate Research Forum. Undergraduate Research is an opportunity to see the Miami experience come alive – as students experience the individualized guidance of faculty members while they pursue their research projects. This year's research topics ranged from the courtship behavior of spiders to the effect of music on test scores to baseball bat design optimization. It is truly amazing to see the breadth of topics researched and the incredible talent of Miami students. I encourage everyone to mark your calendars for this event next spring.

We are pleased that Miami continues to receive national recognition for so many of our academic programs. Miami's Executive MBA program was recognized by U.S. News and World Report as a top fifty program.

In undergraduate academics, the BusinessWeek rankings again placed Miami's Farmer School of Business in the top 25 among all undergraduate schools and eighth in the nation amongst public universities; earning A+ scores in teaching quality and job placement.

In the area of service, Miami continues its strong record of commitment, and was named to the President's Higher Education Community Service Honor Roll – with Distinction. This honor is the highest of its type - - it recognizes universities that reflect the values of exemplary community service and that achieve meaningful outcomes.

Many Miami students chose to spend their spring break serving others. Initiatives included:

- "STAYcation" which served local organizations, such as the United Way, the YMCA, and Boys and Girls Club.
- "Ambassadors for Children," which sent education majors to Belize to assist teachers and children in impoverished towns, and
- "Alternative Spring Break," which saw students travel to Georgia to volunteer in the Atlanta area and to Arizona.

In the area of athletics, on the ice, Miami saw great success. The women's collegiate synchronized skating team earned its ninth-straight national championship, tying the U.S. Figure Skating record for consecutive national titles. The championship win capped off the team's second-straight undefeated season. Miami's senior

synchronized skating team was also quite successful, finishing eighth in the World Championships. In Ice Hockey this season, the RedHawks team once again won the CCHA regular season title, advanced to the NCAA Tournament regional finals, and finished the season ranked in the top ten for the sixth straight year.

Miami co-curricular activities also achieved great success, with the Forensics Team winning its third national championship. In Mock Trial, Miami continued its long history of success and finished eighth in the nation from the field of more than 500 teams that competed this year.

Turning from co-curricular activities to outstanding professional service, I would like to congratulate Sally Lloyd and Gunnery Sergeant Francisco Corona.

Dr. Sally Lloyd is this year's recipient of the Benjamin Harrison Medallion. Dr. Lloyd has a remarkable record and is internationally known for her success as a professor, academic leader, and as a scholar; and, in the tradition of Miami University, she is also known as one who has touched and positively impacted the lives of countless students.

Gunnery Sergeant Corona was recently named the Naval Reserve Officer Training Corps Assistant Marine Officer Instructor of the year. An Iraq War veteran, Gunnery Sergeant Corona has served at Miami for the past two years where he not only trained our nation's future Naval Officers, but also served the broader community, through his support of organizations such as the Wounded Warrior Project.

Congratulations Dr. Lloyd and Gunnery Sergeant Corona. Your efforts are inspiring to us all, and we are fortunate to have you as members of the Miami family.

I would also like to recognize and thank Dean Phyllis Callahan and Dr. Jim Kiper for their hard work and outstanding leadership in the creation of Miami's 2020 plan. Phyllis and Jim worked tirelessly to include the voices of many University stakeholders in this plan. A sincere thanks for your leadership.

I would like to take this opportunity to recognize and thank Vice President Barbara Jones. Barb has served as Vice President of Student Affairs, and will be leaving to accept a position at Boston College. Thank you Barb for all you've done. We wish you much luck and success in your new role.

Finally, I would like to congratulate Miami junior James Tong Morton for his award of a Goldwater Scholarship, and to congratulate Miami junior Benjamin Fenton, for his receipt of a Goldwater Scholar Honorable Mention.

The achievements and success highlighted today exemplify what makes Miami so special – the transformative combination of academics, co-curricular activities, athletics, and service that define the Miami experience.

## President's Report

The President began by thanking Barb Jones for her service, calling her an incredible advocate for the students. He highlighted an area of special note, in her thinking ahead to the opening of the Armstrong Student Center, and in driving the effort to make sure everything is in place for the opening, ready to serve students.

The President stated he is pleased that Hockey Coach Rico Blasi has been signed to a ten-year contract, it is an example of commitment and value – athletics are often called a university's "Front Porch" and he cannot imagine a better front porch than the one exhibited by our Ice Hockey program and the "Brotherhood. "

The President also offered his appreciation to Miami 2020 co0chairs Dean Phyllis Callahan and Dr. Jim Kiper for their extraordinary leadership. It has been an absolutely amazing process, and it is, like Jim said, an "All In" effort.

President Hodge relayed that two weeks ago there was another framing activity on a national scale. There have been a number of disturbing comments from leaders in some states saying it is the job of colleges to focus on jobs. While at Miami we agree that it is part of Miami obligation to prepare our students for their occupation and careers, where we differ is in what constitutes the kind of education which achieves that. There has been a tendency in public areas to think that that the skills necessary right now are what is needed, and this creates a narrowing of the educational mission. Miami has been committed to the notion that underlying a great education is a liberal arts education, an education that challenges our students by its breadth and its depth, and which challenges or students to be extraordinarily prepared for whatever life brings. As we continue to go headlong into a world that changes norms, the ability to react, anticipate and direct that change are the qualities that will distinguish our graduates

Two weeks ago there were two important announcements by the Association of American Colleges and Universities. The first were the results of an employer survey, the most shocking outcome being that 93% of employers said that the ability to think critically, communicate effectively and the ability to solve complex problems are more important than a student's college major. Miami 2020 is all about creating the environment that focuses on developing those skills. The second thing was a compact between private businesses and universities to promote the kind of education that prepares students for the skills that will be needed. We are fortunate that Columbia Gas of Ohio, Coyote Logistics and PNC Bank are partnering with Miami University to create that understanding, in particular, the President singled out Jack Partridge of Columbia Gas. He recognizes that 40% of his labor force will be turning over in the next decade and he needs people with the necessary skills to assume those roles.

The President stated that while he enjoys talking of Miami students, he next wanted to focus on Miami's staff and faculty. He then shared four emails received in the last week that reflect the spirit of the University and which he hopes will inspire us all.

The first letter the President quoted highlighted Tony Withrow and Michael Duckworth, two Miami employees. Telling that when prospective students and a parent were on campus, their car broke down, and it was Tony Withrow and Michael Duckworth who took the time to look at their car and help. It could not be fixed immediately, but they arranged a place on campus for the family to park.

The visitors arranged for a rental car, but the parent wondered how they could ever find a way to pick up the vehicle, that was when Tony Withrow came by to check on them and offered to drive them to the rental office.

The parent then ends her letter writing:

“Miami University has solid educational merits and its campus is beautiful. But as I tell other parents, Mr. Withrow and Mr. Duckworth have proven that Miami’s strength runs deeper.”

The next letter centered on an event for counselors from around the nation, hosted by Admissions, and arranged by Susan Schauer. One of the participants wrote:

Dear Susan (Schauer):

You coordinated the perfect Counselor Visit Program! Every aspect of the Miami University Tour was well-thought out and so well-organized. ...

Of course, the most memorable part of my visit was my introduction to Miami University--I loved it! The campus must be seen in person--up close and personal--because this is the way the warm, welcoming, academically stimulating atmosphere at Miami became a part of me. Having the opportunity to meet with the faculty panel followed by the Divisional Tours was most helpful. Each presenter gave our group a rousing emotional embrace and I immediately felt at home. Emails and phone numbers were frequently exchanged---it was almost a lovefest! ... I thought of several students who need to visit campus so that they will be able to experience Miami firsthand as I have.

Next, the President read an email from a parent, he had received earlier in the week, it said:

Dr. Hodge,

My son was accepted into the MU Honors Program incoming class of 2013. Monday and Tuesday he met with professors and administration, as well as attending classes. Everyone encountered were warm, gracious and generous with their time and insights. The school's academic commitment to students is clear and unequivocal. His other fine school choices include college X and college Y. Frankly, I'm unsure those schools will instill



also in their students the character, integrity, and leadership I witnessed from faculty and staff. We returned home last night, humbled and grateful for MU's generous hospitality.

The President the said he received all of these in the last week and he had to trim back to only four, the final letter reads:

Dear President Hodge,

My daughter and I attended the "Make It Miami" event on April 1. The program was extremely well done and organized, not to mention entertaining ("Cheezie's" performance and the Broomball event with Honors students the evening before). The best, and most impressive, aspect of the event was the accessibility to students and faculty to answer questions. Our daughter plans to major in Political Science, with law school a distinct possibility, and has a strong desire to study aboard. Miami certainly delivers results in those areas! During the program we had the opportunity to meet with Dr. Fennen who explained what attributes law schools are really looking for in students, and Dr. Russo, whose energy and passion show why Miami is so highly regarded in its commitment to teaching.

One of the highlights of our visit was the reception at your Lewis Place residence for those accepted into Miami's Honors Program. Thank you for opening your home to us. It was a pleasure for us to meet both you and your wife. While at the open house we had the good fortune to meet Professor Haney of the Political Science Department. He took the time to speak at length with her, answering her questions, discussing her classes she has taken through her high school post-secondary education program, and explaining study aboard options for her. I have no doubt talking with Professor Haney helped her decide to "Make It Miami

The President said he could go one with many such letters of such experiences with faculty, and then he read the response to the parent from Pat Haney:

Thanks for your kind words; we're really excited that your daughter is going to join us at Miami. Beyond our Columbus connection, she and I will have lots to talk about, given her interest in international affairs. Perhaps as early as the spring semester she can take my class on American Foreign Policy, for example. There are a series of undergraduate student conferences at the military academies, focused on US and global affairs, to which we regularly send students--hopefully your daughter will represent Miami soon! One of my colleagues just had a session on Monday night with 25 first and second year students about "department honors" and ways to broaden the educational experience beyond the classroom,

including undergraduate research--I'm sure she will jump into this as well. And of course our many study abroad opportunities await (indeed one of my colleagues is planning a new trip to Ghana for the Winter Term in January 2014). It's going to be a great journey. I look forward to working with her, and to seeing you too along the way.

The President said he offered that letter because, when he asks students about what is special about Miami the first thing they mention are the people and the faculty, the second are the opportunities. In Pat's response to that parent, you can see why –he immediately connected her to all sorts of opportunities that she would not have learned of quickly on her own, but did learn of them through a professor taking the time.

The President concluded, saying when we look at the success in recruiting next year's class, we first want to thank the entire enrollment management staff, but recruitment is also an opportunity for all of us to step up and engage students. And to a person, from someone who helps with an oil leak, to staff who facilitate visits, to faculty who earnestly and enthusiastically engage students in what they are interested in.... wow –this a great place!

### **Resolutions**

Two resolutions for Honorary Degrees were presented for consideration. The degree for Dr. Mohammed Al Barwani to be awarded at the May 2013 Commencement and the degree for Mr. Yves Mersch to be awarded in October 2013 during the Luxembourg Campus Convocation ceremonies.

#### **Honorary Degree for Mohammed Al Barwani**

Mr. Bhati moved, Mr. Ridenour seconded, and by voice vote the Resolution to award an Honorary Degree to Dr. Mohammed Al Barwani was unanimously approved, with eight Trustees voting in favor and none opposed.

#### **RESOLUTION R2013-30**

BE IT RESOLVED: that the Board of Trustees hereby approves the awarding of an honorary degree of Doctor of Science (Sc.D) to:

Mohammed Al Barwani ,75

in recognition of his international reputation as an innovative leader and conscientious global citizen. He has made a significant impact on the world; his companies employ thousands of people around the globe and he has demonstrated a strong “environmental conscience” and social responsibility. He is truly a global citizen who embodies the liberal arts tradition, the heart of Miami University, in the most exemplary manner.

### **Honorary Degree for Yves Mersch.**

Mr. Bhati moved, Mr. Ridenour seconded, and by voice vote the Resolution to award an Honorary Degree to Mr. Yves Mersch was unanimously approved, with eight Trustees voting in favor and none opposed.

### **RESOLUTION R2013-31**

BE IT RESOLVED: that the Board of Trustees hereby approves the awarding of an honorary degree of Doctor of Laws (LL.D.) to:

Yves Mersch

former governor of the Luxembourg Central Bank and current member of the Executive Board of the European Central Bank, in recognition of his support between Miami University's John E. Dolibois Center and Luxembourg Central Bank to facilitate student growth, knowledge and experience. He is truly a global citizen who embodies the liberal arts tradition, the heart of Miami University, in the most exemplary manner.

### **Report of the Chair of University Senate Executive Committee**

Dr. James Kiper, Chair of the University Senate Executive Committee reported the following:

I want to thank you again for the privilege of addressing you to represent University Senate. I especially want to thank Michael Gooden. As you may know, Mr. Gooden is an alumnus of my department. Michael, thank you for speaking to our Leadership Institute students on Wednesday. I have extended to Mr. Gooden a standing invitation to come to speak to our CSE (Computer Science and Software Engineering) classes any time that he is in town.

You have delegated to the University Senate matters related to academics. We take this responsibility seriously. We also have opinions about other issues that we will share with you from time to time. Today, I want to report on actions that the University Senate has taken since the previous Board of Trustees meeting.

- We passed a recommendation for a new regional campus division
- We recommended creation of a new department, the Department of Media, Journalism, and Film from the previous Department of Communication, Department of Journalism, and the film program.
- We approved the Promotion and Tenure Guidelines as we do annually.

We also heard reports from the e-learning advisory council, about the reorganizations of important global initiatives, and the 2020 plan. We also heard about the redesign of the

Miami Plan for a liberal education. This is a process that will want to watch closely since the Miami Plan is really the heart of the learning experiences of our students.

Yesterday, in one of the committee meetings, a Board member asked what the function of the Liberal Education Council (LEC) was. I realized that we may have not explained to you the way that our University Senate functions. We work through committees and councils, much as this board works through committees. The Liberal Education Council, headed by Dr. John Tassoni, is responsible for our Miami Plan for liberal education. Our faculty are innovative, continually introducing new courses and revising older ones. The Miami Plan evolves. The LEC is responsible for overseeing this and assuring quality. The Academic Policy Committee is a key committee that reviews policies. The Benefits Committee and the Fiscal Priorities and Budget Committee perform important advisory functions in these areas, led by Dr. Melissa Thomasson and Dr. Rebecca Luzadis, respectively. We are very lucky to have such excellent faculty who bring their research expertise to leadership of these committees. The Governance Committee is headed by Dr. Kate Rousmaniere. The Executive Committee, of which I am chair, serves a function analogous to that of the Executive Committee of the Board. The current chair-elect of the Executive Committee, who will serve as chair in the next academic year, is Dr. Steve Wyatt, chair of the Department of Finance. The newly elected chair-elect is Dr. Bryan Marshall from Political Science.

### **Report of the President, Associated Student Government**

Mr. John Stefanski, President, Associated Student Government, reported the following:

It was last year at this time that Nick Huber and I were transitioning and it feels just like yesterday. We spoke about what policies that ASG would push for: medical amnesty, improved academic advising. These issues are still being dealt with, but there was one more issue he had wanted me to address--rising tuition costs. I know that this is an issue on the forefronts of all of your minds.

Miami is one of the most expensive public higher education institutions in the state. The continual incremental creep of a 2% tuition increase each year over the long term will only hurt Miami's ability to attract diverse, qualified students. This is why, as stated in ASG's new Five Year Strategic Vision which you can access on our website ([miamiasg.com](http://miamiasg.com)) we will begin to lobby for a "Lock It In Tuition" Policy similar to the policy enacted at the University of Dayton.

As a Public Administration Major and political junkie, I am fully aware that a lot of our financial problems can be contributed to the work of some individuals in Columbus who value a rainy day fund of several hundreds of millions of dollars over investing in our future. But if we as an institution can't lock down our spending habits, the least we can do is lock in the tuition for each cohort. What a student pays their freshman year is what they should pay their senior year.

Predictability in cost is something all students expect.

I would be remiss if I did not take the time to address another issue that I feel is worth mentioning. The redesigning of the Miami Plan is the key to our success as a liberal arts institution going forward into the future. I value the liberal education I've received because it challenged me to really think outside of my comfort zone. Many other students feel this way too. This year the Miami Plan Redesign Committee has done a lot of work. This committee has presented many good ideas but also has presented ideas that do not reflect the wants and needs of Miami students. Redesigning a liberal education is not easy work and, as of right now, I feel as if some members of the committee are more focused on tradition and their own interests as opposed to doing what is best for our students. Moving forward I can only hope, as an outgoing ASG President, that the committee remembers to put the students first and to listen to what they have to say about liberal education.

Medical Amnesty was approved by Student Affairs Council a month ago. I was very pleased to have had the opportunity to present and vote on this topic I am so passionate about. The fate of this policy is now out of my hands. However as I said in my previous board report, ASG will continue to support and lobby until this policy is enacted. To me, it's easy, this policy just makes sense.

The Miami Students have spoken and elected my successor. This year we saw an election reminiscent to that of Gore-Bush, which would liken me to Bill Clinton (that can be a good thing and a bad thing). By expanding the voting times, we saw a record turnout of 4,600 voters, approximately 1,000 more than last year. Charlie Schreiber and Courtney Bernard won with a little over 50% of the vote, narrowly defeating Forrest McGuire and Lot Kwarteng. I have been involved with these elections in one way or another for four years. I have never seen an election this close, and I doubt we will ever see one like this again.

Charlie is native to the Cincinnati area and is a Political Science major. He is one of the nicest people you'll find on this campus. Charlie is involved in Pi Kappa Phi Fraternity and is a member of the Glee Club. Charlie is passionate about continuing the ongoing efforts of ASG to formalize a medical amnesty policy as well as locking in tuition costs. I am confident he will serve the students well in this position.

On April 19th ASG held its annual Outstanding Professor Awards. This year we had 35 nominations. Douglas Noe, Statistics Department, was named the 2013 Outstanding Professor. This is one of my favorite events because it gives the students a time to formally acknowledge some of the faculty who change the lives of their students.

Having said that, I am a big believer of publicly thanking people. If I were to thank all the faculty, staff, and students who've helped me this year, this meeting would run well into the late afternoon. I would like to take the time to thank my

Vice President, Lizzie Litzow as well as Vice President for Student Organizations Michael Trivelli. The work ASG has done this year has largely been because of the tireless dedication of these individuals. I could not have done this job without them.

Mr. Stefanski then expressed his appreciation and thanked Dr. Barb Jones, Vice President for Student Affairs, saying she was dependable, always willing to listen and to help - that she truly cares about what is best for Miami students.

## **Academic and Student Affairs Committee**

### **Report of the Committee Chair**

Committee Chair Sue Henry reported the following regarding the Academic and Student Affairs Committee meeting of April 25, 2013:

The Academic and Student Affairs Committee of the Miami University Board of Trustees met on April 25, 2013. The meeting was called to order by committee chair, Sue Henry.

The meeting went into executive session to confer with Counsel and discuss personnel matters. Subsequently, the public business session was convened.

#### **CHAIR'S COMMENTS**

I was pleased to report that I had the wonderful opportunity to see our James Lewis Family Miami Mock Trial team compete at the Mock Trial National Championship. Our team was amazing and placed eighth from among the top 48 teams in the country, a competition which began with an original field of 551. Senior, Katie Law, was named the top attorney of the championship tournament and an All-American attorney. Claire Meikle, a junior pre-med major, was named All-American witness in the competition. This talented and hard-working team is coached by Professor Dan Herron.

#### **ROUTINE REPORTS**

##### **STUDENT TRUSTEE REPORT**

Trustee Wilt demonstrated the new DARS and other online advising tools that are being developed and will be fully rolled out in summer 2014. And she reported that Charlie Schreiber and Courtney Bernard were elected as the new ASG president and vice-president.

## ASG UPDATES

Nicholas Miller, the ASG Secretary for Student Affairs, discussed the ASG's Four Year Strategic Vision and their priorities for the future. He also reported that Danny Stewart has been elected as the new ASG Secretary for Academic Affairs.

## UNIVERSITY SENATE

Professor Jim Kiper presented the University Senate report. Senate took the following action: recommended transfer of the Departments of Business Technology, Computer and Information Technology, Engineering Technology and Nursing to the regional campuses; recommended consolidation of the Department of Communication and Journalism with the film programs into one department; endorsed procedures for tenure and promotion that incorporate assessment and student learning outcomes in the dossier preparations; and endorsed procedures to determine the academic home department and promotion and tenure unit for regional campus faculty. He also announced that Steve Wyatt, chair of the Finance Department, will become the new chair of the executive committee of University Senate.

## ACADEMIC AFFAIRS PROVOST

Provost Gempesaw presented, and the committee supported, a Joint Resolution establishing a partnership between Miami and Columbus State Community College that will be presented here today.

The Provost also reported that Miami's Forensic team won the national championship at the annual Novice National Tournament. And James Tong Morton has received a Goldwater Scholarship.

## CRITICAL INITIATIVES ONGOING AT THE UNIVERSITY ONLINE TEACHING EVALUATIONS

Mike Curme, Interim Dean of Students, updated us about online course evaluations and noted that all courses will be digitally evaluated by Fall 2013. Student response rate is the biggest concern and students will be incentivized with a variety of options including earlier access to grades.

## UNDERGRADUATE ACADEMIC ADVISING

Associate Provost Carolyn Haynes explained the new integrated model of advising that is learner-centered. This model provides four central and coordinated focuses for advising: (1) the first year experience led by leaders from Student Affairs and each academic division, (2) College transition and socio-emotional support provided by Student Affairs, (3) Academic advising led by Academic Affairs and (4) Special topic and population support from key units around the University. This model also will

provide for uniform and in-depth training of advisors. Implementation of the new model will begin in summer 2014. We had very positive feedback regarding this approach from the students attending the meeting.

## GRADUATE SCHOOL ENROLLMENT

Dean Jim Oris noted that currently we offer 50 master's level programs across the University and 12 doctoral programs in the CAS and the School of Education, Health and Society. We have both funded and fee-paying graduate students. From 2000 to 2008, we had a steady enrollment of about 1,200 graduate students. In 2009, that number began to rise to a steady enrollment of 1,800. The increase is due primarily to an increase in fee-paying graduate students. The trend is toward somewhat fewer funded students and a significant increase in fee-paying students.

We currently have 680 university-funded graduate assistantship stipend and tuition waivers. An additional 120 assistantships are funded by external grants and contracts. All of the doctoral and many of the master's programs must offer these incentives to stay competitive and attract high quality students. All of the students receiving assistantships perform teaching or research duties.

Recruitment and matriculation of graduate students lie with the individual programs. To enhance the individual programs' ability to do so, there will be a change in the allocation of assistantship and waiver budgets from an individual position basis to a departmental pool basis allowing departments to offer competitive stipend and fee waivers that they could not do before.

The graduate school projects increases in fee-paying students ranging from 13 to 111 net fee-paying full time equivalent graduate students per year for an overall cumulative total of 470 by FY 22. This increase is expected to generate additional revenue of \$1.38 million in FY 14, \$5.66 million in FY 18 and \$7.44 million in FY 22.

The graduate students are 65% female and 75% white. The graduate school maintains two programs to assist in diversity enhancement.

## GLOBAL MIAMI PLAN UPDATE

John Tassoni, Director of Liberal Education, summarized the report of the Miami Plan Redesign Task Force. The Miami Plan has not undergone a comprehensive revision since its inception in 1992. The guidelines for the new plan are to: decrease requirements by 8 credits; increase flexibility, efficiency and effectiveness and build on the University's strengths.

At this point, the Task Force has developed four different, but overlapping prototypes: (1) the Cohort Cluster model, (2) the Theme model, (3) the Signature Streams Common Curriculum model, and (4) the Badges and Certificate model. More information about these prototypes is available on Miami's website.



The Task Force will continue to work to agree on components for the new plan which might include an e-portfolio, a first year seminar, an information and technology requirement, inquiry themes, an experiential certificate, and Liberal Education fellows or foundation requirements. The Task Force will hold a summer retreat on June 18 and 19 to consider the options it has developed. Members of the Board of Trustees will be invited to attend this retreat.

## ENROLLMENT MANAGEMENT UPDATE

Associate Vice-President Michael Kabbaz presented the enrollment management report. Our acceptance rate declined to 65.6% from 72.5% last year. As of April 23, 2013, confirmations are down by 40 students or 1.3% from last year. This is exactly where we need to be today to so we make our targeted enrollment, but are not over-enrolled, in the fall. The deadline for confirmations is May 1. Overall, the quality of our accepted students has increased significantly vis-à-vis ACT scores, GPAs and high school curriculum.

Mr. Kabbaz also reported on the first results for the new University Academic Scholars Program and the new early scholarship notification program.

## STUDENT AFFAIRS

### VICE PRESIDENT FOR STUDENT AFFAIRS

Vice President of Student Affairs, Barbara Jones, announced that she has accepted a new position as Vice-President for Student Affairs at Boston College. We all congratulated her and, thanked her for her service and wished her the best. She also reported that Rebecca Getson has been hired as the Sexual Assault Response Coordinator. Seventy-seven students have been selected for the 2013-14 Scholar Leader position with the Wilks Leadership Institute. A 15 member student advisory board is working to develop policies for the new Armstrong Student Center. And Miami is a part of a new Employer-Educator Compact to promote quality education. We will partner with PNC Bank, Columbia Gas and Coyote Logistics.

### ALCOHOL-EDU

Rebecca Baudry Young, Director of Student Wellness, discussed the status of alcohol use among Miami's students and current prevention efforts. Alcohol Edu is an education strategy for first year students that also promotes data driven decision-making within her office. The data suggest that 35% of Miami's incoming students were engaging in high risk behaviors mid-way through the first semester. This is compared to a 28% national average. The data also show that, over the past three years, Miami's incoming student population has more high-risk drinkers, more light to moderate drinkers and fewer nondrinkers. Miami has consistently ranked higher than the national average. These high risk behaviors directly correlate with the age when the student first began drinking. It is projected that Miami has a 15% alcohol-related attrition rate that costs the

University \$5.57 million in revenue annually. Miami's Comprehensive Plan to Address High Risk Drinking is presenting numerous educational programs, identifying and providing popular alcohol-free options on campus, developing Bystander Behavior Education, considering implementation of a Medical Amnesty Policy and conducting campaigns to enhance a culture of safety, respect and inclusion.

#### CAREER SERVICES CENTER TOUR

Michael Goldman, Interim Director of Career Services, discussed the Career Services facility and gave us a tour. He also presented a written update of his February 2013 presentation to the ASA committee. Students demonstrated the use of the LinkedIn program for student career development.

#### OTHER WRITTEN REPORTS

- Academic Affairs "Good News," Provost Gempesaw
- Student Affairs "Good News," Vice-President Jones
- Academic Integrity, Brenda Quaye, Coordinator of Academic Integrity Initiatives, and Susan Vaughn, Director of Ethics and Student Conflict Resolution
- Streamlining the Curriculum, Strategic Priorities # 19 and 20, Associate Carolyn Haynes – reporting that the overall number of undergraduate course sections has decreased by 273 since 2007 and the overall number of low-enrolled undergraduate courses has dropped by 202 sections.
- Divisional Naming; College versus School, Provost Bobby Gempesaw
- e-Learning, Dean Carine Feyten and Assistant Provost Cheryl Young - This report will be discussed at the ASA committee's June 2013 meeting.
- Construction Activity Report, Associate Vice President of Facilities, Planning and Operations, Cody Powell
- Update on Information Technology, Vice President of Information Technology, Debra Allison

### **Resolutions**

#### **Resolution for Promotion and the Award of Tenure**

Provost Gempesaw introduced and spoke in support of the resolution for promotion and tenure for Judith Weiner, explaining her evaluation was not complete when names were submitted for consideration at the February meeting.

Mr. Bhati moved, Mr. Ridenour seconded, and by voice vote Resolution R2012-32 was unanimously adopted, with eight Trustees voting in favor and none opposed.

### **RESOLUTION R2013-32**

BE IT RESOLVED: that the Board of Trustees hereby approves the recommendation for the awarding of tenure and promotion to Associate Professor for the following individual, effective July 1, 2013:

Judith Weiner  
Department of Communication

### **Miami, Columbus State Community College Partnership**

Provost Gempesaw introduced and spoke in support of the resolution for a partnership with Columbus State Community College. He stated that both institutions recognize the need to facilitate the transfer of highly qualified students to Miami University to expand access and enhance the opportunity for them to pursue their academic goals and a baccalaureate degree.

Mr. Bhati moved, Mr. Ridenour seconded, and by voice vote Resolution R2012-33 was unanimously adopted, with eight Trustees voting in favor and none opposed.

### **Joint Resolution of Miami University Board of Trustees and the Columbus State Community College Board of Trustees**

This partnership agreement indicates the commitment of Miami University and Columbus State Community College to a regional strategy for higher education designed to expand access, increase student attainment, and support student attainment of educational goals. Part of this partnership is a process that facilitates transitions from one institution to another and clearly delineates a pathway to a baccalaureate degree for highly qualified students transferring from Columbus State Community College.

### **Resolution 2013-33**

WHEREAS, the future growth and prosperity of the State of Ohio depends on increasing educational attainment; and

WHEREAS, the State of Ohio has set a goal of increasing the number of baccalaureate degrees; and

WHEREAS, Miami University has a goal of increasing its transfer student population; and

WHEREAS, Columbus State Community College is an open access institution, providing opportunities for diverse learners and is committed to assisting all students from all backgrounds who seek to pursue postsecondary education; and

WHEREAS, Miami University and Columbus State Community College wish to establish mutually beneficial collaborations that address regional workforce needs in a more strategic and sustainable fashion; and

WHEREAS, the partners recognize the resource constraints faced by the state of Ohio and are committed to thoughtful stewardship of funds, seeking to maximize the use of assets already in place and ensuring that future investments increase access without duplicating resources; and

WHEREAS, the partners are committed to advancing the principles of access, quality, affordability, efficiency, and economic leadership:

THEREFORE BE IT RESOLVED: that Miami University and Columbus State Community College establish a partnership that will guarantee access to a Miami University baccalaureate degree for highly qualified students transferring from Columbus State.

### **Finance and Audit Committee**

#### **Report of the Committee Chair**

Committee Chair C. Michael Armstrong reported the following regarding the Finance and Audit Committee meeting of April 25, 2013:

The Finance and Audit Committee met yesterday in Roudebush Hall. The Committee addressed a very full agenda that included consideration of a fee ordinance and a resolution to authorize preconstruction costs for Phase II of the Armstrong Student Center.

Several reports also were received by the Committee including the annual planning meeting with the University's auditors, McGladrey & Pullen, progress reports on new revenue generation and cost reduction initiatives, an update on the recruitment of the fall class that was mentioned earlier in the Academic and Student Affairs report, a status report on the budget including progress towards the 2014 budget, an update on major construction projects, and the annual advancement report.

As you heard earlier, we received a very positive progress report about the fall class from Michael Kabbaz. Similarly, Tom Herbert is making great strides with the University's advancement agenda, including important progress towards the capital gift campaign. The work of both Michael and Tom and their staffs is extremely important to the future success of Miami, and the Committee was very complimentary about what they both have accomplished in their short time at the University.

The Committee devoted a significant portion of its agenda to reports related to the University's Strategic Priorities recommendations. Provost Gempesaw shared the work that has been accomplished with the Deans on new revenue development. The Committee wasn't able to devote extensive time to each of the initiatives but will spend more time on individual recommendations at future meetings. This is a very good start and the Committee looks forward to working with the Provost and Deans on refining and improving their initial plans.

Vice President Allison provided the Committee with an update on the progress towards the Information Technology cost saving initiatives and the long-term network plan. She shared with the Committee that the cost savings are ahead of schedule for next year and will exceed \$1.1 million for FY 2014. Progress also has been made on a long-term network plan that is intended to ensure sufficient bandwidth is available to the campus for critical university activities. Significant improvement has been made in meeting these needs since the last report to the Committee but improved prioritization of learning activities versus entertainment traffic on the network is imperative if future network demands are to be met affordably.

Shortly, you will be asked to vote on a miscellaneous fee ordinance. The ordinance covers those fees that are charged to students over and above tuition.

The Committee has spent much of its time this past year and at this meeting on how to slow the growth in tuition and fees going forward. At yesterday's meeting we discussed cost containment strategies for health care where we learned that previous initiatives undertaken with the administration led to a decline of over \$4 million last year while many other organizations were experiencing high single digit increases in their costs. As I mentioned earlier, we also learned about \$1.1 million in budget cuts that Vice President Allison is making in IT spending for next year. While we are making progress on cost containment, we also know that we must continue to be focused on how to operate more efficiently so we asked Vice President Creamer to come back to the Committee this September with strategies for how to achieve over \$12 million more in productivity improvements throughout the long-term budget plan.

As I noted earlier we devoted much of yesterday's meeting to discussing new revenue initiatives with Provost Gempesaw that are expected to generate over \$25 million annually in new net revenue each year by the completion of the budget plan. We also heard about how our advancement efforts intend to focus on scholarship giving and about a possible university match for these important gifts. These new revenues are critical to a long-term budget plan that will keep the rate of increase in tuition below the cost of inflation going forward.

In keeping with our focus on how to better assure an affordable but quality educational experience for our students, we examined the proposed fee ordinance and found the request to be minimal and necessary to maintaining the quality of our academic programs. The Committee recommends its approval by the Trustees.

Finally, the Committee also considered a resolution that will allow planning for the second phase of the Armstrong Student Center to move forward. Due to Culler Hall being occupied by the Physics Department at the time construction commenced on the Student Center, it was necessary to undertake the construction of the Armstrong Student Center in two phases. With the forthcoming move of the Physics Department to Kreger Hall in the fall of 2014 and about half of the funding for Phase II now in place, it is important that the preconstruction activities for this next phase of the Student Center proceed as soon as possible. Completion of the project will enable several critical elements now absent in the facility to be incorporated into the building. The preconstruction authorization will also enable a more precise budget to be developed for the project so the cost to proceed with Phase II is understood before such an action is considered by the Trustees in about twelve months. The Committee recommends that the resolution for preconstruction services for Phase II of the Armstrong Student Center be approved.

I also want to mention that the Trustees had a wonderful tour of the Student Center last night. It is exciting to see the building take shape and to visualize the kinds of programming that will be possible in the building in only eight months. You can't help but be excited about how this facility will impact students and their experience at Miami.

### **Finance and Audit Committee Ordinances and Resolutions**

#### **AY 2013, Miscellaneous Fee Ordinance**

Dr. Creamer spoke in support of the Ordinance, explaining that Miami's practice is unique, in that, the full set fees outside of tuition is provided. This practice allows transparency and a more complete appreciation of the full context of any change. He also stated that for any large fees, such as the new School of Engineering fee, those are presented independently, in addition to being included with the full set of fees.

Mr. Ridenour moved and Mr. Shroder seconded the appropriation ordinance. The Ordinance was then unanimously approved by roll call vote, with eight Trustees voting in favor and none opposed.

#### **APPROPRIATION ORDINANCE O2013-03**

WHEREAS, the University is committed to providing affordable access to the highest quality education and services to its students; and

WHEREAS, the University is authorized by the Ohio General Assembly to authorize user fees for services not generally covered by tuition or not uniformly assessed to all students;

BE IT ORDAINED: by the Board of Trustees that the following miscellaneous fees will be in effect for academic year 2013-2014, except as otherwise specified. The fees apply to all campuses, except as otherwise specified.

*The full Ordinance, with the list of fees, and associated support material is included as Attachment B*

### **Pre-Construction Services for Phase II of the Armstrong Student Center**

Mr. Bhati moved, Mr. Crain seconded, and by voice vote Resolution R2013-34 was unanimously adopted with eight Trustees voting in favor and none opposed.

### **RESOLUTION R2013-34**

WHEREAS, the construction of the first phase of the Armstrong Student Center is scheduled to be completed before spring semester 2013; and

WHEREAS, the Armstrong Student Center was designed to include Culler Hall but the absence of a new home for the Physics Department and sufficient funding for the renovation of Culler Hall required that the project be completed in two phases; and

WHEREAS, important elements of the Armstrong Student Center design, such as a governance chamber, sufficient student organization meeting space and other student services space, were excluded from Phase I but are important to creating an effective student experience which is the goal of the new facility; and

WHEREAS, the relocation of the Physics Department from Culler Hall is now possible due to a capital appropriation by the State of Ohio for the renovation of Kreger Hall as the future home of the Physics Department; and

WHEREAS, the renovation of Kreger Hall is scheduled to commence in the spring of 2013 and be completed by fall 2014; and

WHEREAS, further planning, design and other pre-construction services are needed to finalize the design for Phase II of the Armstrong Student Center and to prepare construction documents required to proceed with construction once funding for the project has been assembled; and

WHEREAS, approximately 50 percent of the funding for Phase II of Armstrong Student Center has been assembled and the additional planning will benefit development efforts for the project and refine cost estimates to better ensure sufficient funding exists before proceeding with the project;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees of Miami University authorizes the Vice President for Finance and Business Services and Treasurer, in accordance with all State of Ohio guidelines, to proceed with the award of

contracts for preconstruction services necessary to prepare a “guaranteed maximum price” (GMP) for Phase II of the Armstrong Student Center in an amount not to exceed \$1,500,000;

BE IT FURTHER RESOLVED: that the administration of Miami University is to develop a plan for funding Phase II of the Armstrong Student Center prior to presenting a resolution to proceed with the construction of the second phase of the project.

### **Resolution to Purchase the site of the former Talawanda High School**

Dr. Creamer spoke in support of the resolution explaining the school district recently constructed a new high school at a different site, and have determined they do not have a need for the former site, which resides approximately one and a half blocks from campus. The availability of the property provides and extraordinary opportunity for the University. The ultimate purchase is contingent on several factors including the approval of the Ohio Controlling Board. This purchase presents some immediate benefits, but most importantly it provides significant long term benefit, by making twenty-seven acres of land available near the campus.

Mr. Wilks moved, Mr. Bhati seconded, and by voice vote Resolution R2013-35 was unanimously adopted with eight Trustees voting in favor and none opposed.

### **RESOLUTION R2013- 35**

WHEREAS, it is the practice of Miami University to acquire properties identified as important for long term use as they become available; and

WHEREAS, the site of the former Talawanda High School ( 27 acres+/-) bounded by Chestnut Street to the north and Collins Run Road to the east became available for sale by the Talawanda School District; and

WHEREAS, the acquisition of that property is desirable for both current and future use by the University; and

WHEREAS, Miami University made a purchase offer of \$1,150,000 for the Property which was conditioned upon the requisite evaluations and appraisals, the approval of Miami University’s Board of Trustees, the Ohio Board of Regents and the Controlling Board of the State of Ohio. A copy of the Purchase Offer is attached as Exhibit A (the “Purchase Offer”); and

WHEREAS, the Talawanda School District accepted Miami University’s offer.

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby approves the Purchase Offer; and



BE IT FURTHER RESOLVED: that the Board of Trustees authorizes and directs the Vice President for Finance and Business Services and Treasurer to take all such actions, which he determines to be reasonably appropriate, to consummate the purchase of the Property subject to the approval of the Ohio Board of Regents and the Controlling Board of the State of Ohio.

### **Student Trustee Reports**

No student Trustees were present. A written report from Student Trustee Arianne Wilt is included as Attachment C.

### **Other Business**

#### **Additional Discussion**

Mr. Bhati, thanked Dr. Jones for her service as Vice President for Student Affairs, stating she always looked toward what was best for the students and what was best for Miami. He was then joined by his fellow Trustees in wishing her well at Boston College.

Mr. Crain then thanked President Hodge for challenging the Board to be engaged, and the 2020 process reflects that. It is a process that is tremendously inclusive, and it will be a primary reason for success in the years to come.

Mr. Wilks then suggested Miami should pursue hosting a Presidential Debate during the 2016 elections. He stated the process is a long one, and Miami should be considering this opportunity now.

Mr Wilks also remarked on the cost of tuition and student debt, recommending that the Board consider a freeze on tuition. Other Trustees said they too take the issue very seriously, and stated that controlling costs is a focus of the Finance and Audit Committee which is very engaged on this issue. Mr. Wilks requested there be a vote on the matter at the next meeting; Chair Mitchell stated, as part of the annual budget approval, there would be a vote, and she encouraged all Trustees to attend the Finance and Audit Committee meeting where the topic would be studied in depth.

### **Vice President Reports**

Written reports were submitted by Mrs. Debra Allison, Vice President for Information Technology and Mr. Tom Herbert, Vice President for Advancement. Their reports are included as Attachments D (Advancement) and E (IT).

### **Executive Session**

Upon the recommendation of the Chair, Mr. Ridenour moved, Mr. Bhati seconded, and by unanimous roll call vote the Board convened to Executive Session for

the purpose of discussing personnel matters and conferring with General Counsel as provided by the Ohio Open Meetings Act, Revised Code Section 121.22.

**Adjournment**

Following Executive Session, with no other business to come before the Board, the meeting was adjourned.



Theodore O. Pickerill II  
Secretary to the Board of Trustees

# *Moments that Transform:*

## THE MIAMI 2020 PLAN

**April 9, 2013  
version based  
on feedback  
from university  
forums**



MIAMI UNIVERSITY

[MiamiOH.edu/2020plan](http://MiamiOH.edu/2020plan)

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***Letter from the Provost***  
***April 8, 2013***

Dear Miami faculty and staff colleagues,

This academic year has been marked by many noteworthy accomplishments including the 2013 U.S. News & World Report's ranking of Miami as third in the nation among universities with an "exceptionally strong commitment to teaching." This commendation could not have occurred without a talented and dedicated faculty and staff. To ensure that Miami continues to excel in its capacity to educate students, we have embarked on the creation of a vision and plan that embrace the entire University community.

The Miami 2020 planning process began last summer with an initial rough draft of the timetable. At that time, the draft, which had been developed by a team of administrative leaders including deans, vice presidents, and members of the Provost's office, consisted of five target goals. A coordinating team, as well as five target goal teams with 50 representatives from all academic and administrative divisions of the University, were assembled in the early part of the fall semester. The coordinating team was co-chaired by Dean Phyllis Callahan and Dr. Jim Kiper, chair of the Executive Committee of University Senate. Informed by several external consultants and professional literature, these teams worked diligently throughout the fall semester to revise the goals and form ideas for specific objectives and metrics.

In late October, the chairs of the target goal teams and members of the coordinating team met with Jeff Selingo, editor at large of The Chronicle of Higher Education, to learn about future trends in higher education. Following that meeting, President Hodge and I along with Dean Callahan, Dr. Kiper, the chairs of the target goal teams, and four members of the Board of Trustees met to further revise and hone the Miami Plan goals, objectives and metrics. In January, all members of the target goal teams along with the President, members of the Board of Trustees, and I met to further broaden our thinking and refine the plan. At that meeting, John Foster, head of talent and organization for Hulu and Miami alumnus, helped us, via video conference, to define a process that would accomplish our goal. Since then, Dr. Kiper and Dean Callahan have presented the revised plan to numerous committees and groups, including the President's Executive Council, University Senate, Faculty Assembly, academic administrators, and in four public forums.

As a result of the thoughtful input from this diverse array of constituencies, the Miami 2020 Plan has been transformed and simplified. It now features one unifying goal focused on learning and discovery:

PROMOTE A LEARNING AND DISCOVERY ENVIRONMENT THAT PRODUCES EXTRAORDINARY STUDENT AND SCHOLARLY OUTCOMES.

This unifying and primary goal is supported by three foundation goals:

- 1) **Transformational Work Environment:** Ensure vitality and sustainability by building a forward-looking, efficient, and caring culture that stimulates, recognizes, and rewards creativity, entrepreneurial thinking, and exemplary performance.
- 2) **Inclusive Culture and Global Engagement:** Promote a diverse culture of inclusion, integrity, and collaboration that deepens understanding and embraces intercultural and global experiences.
- 3) **Effective Partnerships and Outreach:** Cultivate mutually beneficial partnerships and applied and service-oriented projects that strengthen our local, state, national, and world communities.

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At the end of April, Dean Callahan and Dr. Kiper will present this version of the Miami 2020 Plan to the Board of Trustees. The next action steps following the Board's approval include:

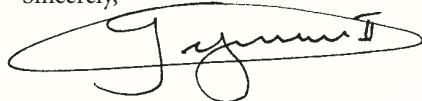
- May - June 2013: Deans and Vice Presidents develop preliminary university-level metrics and assessment plans.
- June - Aug. 2013: Deans and Vice Presidents, in consultation with unit leaders from departments, programs and offices, develop preliminary division-level metrics.
- By August 2013: Templates for completing departments', offices' and programs' contributions to the Miami 2020 Plan are distributed to heads of these units. Chairs, directors, and other unit heads are encouraged to set aside time in their August retreat and early fall faculty and staff meetings to discuss and complete their unit plans.
- Aug. - Oct. 2013 Divisions, departments, programs, and offices complete plans that include unit-level metrics validate division and university-wide metrics as well as a description for implementation and assessment.
- October 15, 2013: Deans, Vice Presidents, Department Chairs, Program Directors, and Units Heads submit division and unit-specific plans.
- November 2013: Vice Presidents, Provost, and President review and approve divisional and unit plans.
- December 2013: Comprehensive Miami 2020 Plan is approved by the Board of Trustees.

A more detailed description of the current Miami 2020 Plan can be found at:  
[www.MiamiOH.edu/2020plan](http://www.MiamiOH.edu/2020plan)

President Hodge and I thank the members of the Miami 2020 Plan coordinating team and target goal teams and especially Dean Callahan and Dr. Kiper for their thoughtful and diligent work on developing the plan. These individuals have demonstrated exemplary leadership in cultivating the plan's clear and ambitious goals. The ultimate success of the Miami 2020 Plan, moreover, will be achieved when departments, programs, and offices craft creative and effective pathways for meeting the goals and objectives.

The Miami 2020 Plan provides an exciting roadmap for our future. Our sincere thanks to everyone who has participated in the process of creating this roadmap, and we look forward to working with everyone to make the final construction and the implementation of Miami 2020 a great success.

Sincerely,



Bobby M. Gempesaw

Provost and Executive Vice President for Academic Affairs



MIAMI UNIVERSITY

## *Moments that Transform:* the Miami 2020 Plan

### *The University Vision*

Miami will provide the best undergraduate experience in the nation, enhanced by superior, select graduate programs

### *Guiding Principles and Expectations that Permeate Plan Actions*

University, divisional and specific unit area strategies should be predicated upon these framing principles:

- **Quality**
- **Extraordinary student outcomes**
- **Academic rigor**
- **Innovation and creativity**
- **Accountability and efficiency**
- **Growing and leveraging university resources**
- **Collaboration and inclusiveness**
- **Use of technology to enrich personalized learning**

#### **Unifying Goal: Learning and Discovery**

Promote a learning and discovery environment that produces extraordinary student and scholarly outcomes

#### **Foundation Goal 1: Transformational Work Environment**

Ensure vitality and sustainability by building a forward-looking, efficient, and caring culture that stimulates, recognizes, and rewards creativity, entrepreneurial thinking, and exemplary performance

#### **Foundation Goal 2: Inclusive Culture and Global Engagement**

Promote a diverse culture of inclusion, integrity, and collaboration that deepens understanding and embraces intercultural and global experiences

#### **Foundation Goal 3: Effective Partnerships and Outreach**

Cultivate mutually beneficial partnerships and applied and service-oriented projects that strengthen our local, state, national, and world communities

**[MiamiOH.edu/2020plan](http://MiamiOH.edu/2020plan)**

## *Unifying Goal: Learning and Discovery*

Promote a learning and discovery environment that produces extraordinary student and scholarly outcomes

### *What does this goal mean for Miami?*

This goal is what brings everyone together at Miami. It's why we're here and is the cornerstone of our university vision. Our ranking as the #1 public university for commitment to teaching attests to its importance. At its very core, education has always been about transformation through learning and discovery. But the ways in which learning and discovery are experienced are continually evolving. The traditional, iconic lecture has given way to a vast array of ways to learn, and the successful universities of today and tomorrow will be those that integrate, adapt to, and shape this array with academic rigor that challenges students and prepares them for the future – and the continual change that comes with it. At Miami, it also means that distinguished faculty and dedicated staff foster knowledge

and the ability to apply it through extraordinary undergraduate research opportunities not found at most universities. Research and learning led by passionate faculty mentors in an environment that embraces the entire college experience at Miami and beyond sets us apart. The ideas, ingenuity, and dedication to service catalyzed in our graduates will enable them to meaningfully contribute to the communities in which they live and work. At Miami, above all, it's personal: We will broaden hybrid approaches to learning, online environments and platforms, and the use of learning analytics to augment the intensely personalized and relationship-centric teaching and mentoring that are the most sought-after hallmarks of a Miami education.

**Objective 1** Prepare students for success at Miami and beyond through a liberal and applied education that emphasizes inquiry-based experiential learning that integrates many disciplines

**Objective 2** Immerse faculty, undergraduates, and graduates in research and creative scholarship that forms a vital part of the learning experience

**Objective 3** Engage students with substantive co-curricular opportunities that augment their learning and establish a strong foundation for lifelong success, growth, and adaptability

**Objective 4** Offer flexible pathways to and through the university, including e-learning and multiple degree options, to help students achieve timely and cost-effective completion

## ***Foundation Goal 1: Transformational Work Environment***

Ensure vitality and sustainability by building a forward-looking, efficient, and caring culture that stimulates, recognizes, and rewards creativity, entrepreneurial thinking, and exemplary performance

### ***Why is this goal important for Miami?***

Financial, environmental, and above all, human resources are critical to Miami's future. Our responsibility to our families and our larger communities is to manage our resources in such a way that students can continue to afford and benefit from all that Miami has to offer. At the same time, we must invest in sustained quality and continual improvement of our facilities, programs, operations, and people to remain competitive; attract resources, investment, and revenue from alternative sources; and continue to serve as a thriving economic driver for our region. This means we must aggressively promote our quality, operate efficiently, demonstrate accountability,

push creative boundaries to explore new funding options, and adapt quickly to a constantly evolving higher education landscape. Already recognized as #3 in the nation for providing a high quality education while using resources efficiently, our further commitment is to become one of the most forward-thinking, productive, and effective higher education environments. To achieve that goal, we must provide an engaging and supportive work environment that thrives on creative thinking, make decisions and implement change in a timely manner, and embrace hybrid and online learning environments.

**Objective 1:** Promote a work environment built upon continuous improvement and evaluation that empowers employees through ongoing professional development and career growth opportunities

**Objective 2:** Recognize and reward Miami employees for increasing effectiveness and productivity by utilizing their expertise, creativity, and collaboration to constantly improve accountability, productivity, and efficient utilization of resources

**Objective 3:** Implement flexible and accountable governance structures that increase the university's responsiveness and ability to make timely decisions

**Objective 4:** Minimize tuition increases through a transparent, strategic financial and budgetary system that incentivizes new revenue streams, reallocates resources, and promotes team-oriented solutions to fiscal challenges



## ***Foundation Goal 2: Inclusive Culture and Global Engagement***

Promote a diverse culture of inclusion, integrity, and collaboration that deepens understanding and embraces intercultural and global experiences

### ***Why is this goal important for Miami?***

Our students, faculty, and staff must be immersed in experiences that foster an inclusive and diverse culture, one that promotes the knowledge and appreciation of cultural differences at home and abroad, and values varied backgrounds, experiences, and perspectives. The more an educational environment embraces the increasingly interconnected and ever-evolving world beyond it, the more its students become informed and engaged global citizens who can affect positive change. Miami has made good progress in recruiting and retaining diverse students, staff, and faculty, and providing

opportunities for global experiences. We consistently are ranked among the top two public/doctoral institutions in the nation for study abroad participation, have superior retention for our international students, support a Center for American and World Cultures, and have built a successful Bridges program for underrepresented prospective students. These are good springboards from which we will broaden our relationships and understanding, and our social and academic offerings, to build a more inclusive and welcoming community.

**Objective 1:** Attract and retain a diverse community of students, faculty, staff, and administrators

**Objective 2:** Create an environment where our people live, learn, and work cooperatively with those of widely varied backgrounds, beliefs, abilities, and lifestyles, moving beyond boundaries to welcome, seek, and understand diverse peoples and perspectives

**Objective 3:** Achieve cultural competency among members of the Miami community by immersing them in domestically and globally relevant learning experiences

**Objective 4:** Expand, virtually and physically, Miami's global involvement

### ***Foundation Goal 3: Effective Partnerships and Outreach***

Cultivate mutually beneficial partnerships and applied and service-oriented projects that strengthen our local, state, national, and world communities

#### ***What does this goal mean for Miami?***

Public-private partnerships and community service increase institutional relevance and have a strong, positive impact on communities and industries. They work hand-in-hand to benefit the university, its students, and those with whom we partner. Miami has recently received recognition as one of only five universities in the nation to receive the Presidential Award for service; we have forged new partnerships such as the Lockheed Martin Leadership Institute; Project Dragonfly, which partners with zoos in major cities; Over-the-Rhine Center for Community Engagement; and the Urban Teaching Cohort, which works with school districts in Cincinnati, Chicago, and Cleveland. We will leverage these successes to create even more opportunities. Our goal is to become a sought-after partner through synergistic and continually evolving

internal and external partnerships that enhance Miami's reputation because they so strongly address the needs of our partners. Partnership opportunities exist with universities, companies, alumni, non-profits, countries, and communities – and internally through collaborations that cross departmental boundaries. Including our many successful alumni in our vision will expand both our impact and our ability to recruit and retain students, raise funds, and remain relevant in a complex higher education landscape marked by extensive and continual change. Enriching our students' knowledge through service learning that nurtures a desire to solve problems and improve quality of life in turn helps us fulfill our larger responsibility to the world beyond campus.

**Objective 1:** Partner with educational and other public- and private-sector institutions to co-design academic and outreach programs that enhance access to and support of quality higher education

**Objective 2:** Increase lifelong learning opportunities, engagement, and giving from alumni, parents, and friends

**Objective 3:** Grow Miami's sponsored research, grants, intellectual property, internships, and co-curricular learning opportunities by helping corporate, governmental, and non-profit entities thrive through solutions-oriented partnerships

**Objective 4:** Advance Ohio's economic development and prosperity by providing talent and expertise that helps shape policy and improves quality of life

## ***Potential Measures of Success***

How Miami will measure its success in achieving its goals is critical to the final Miami 2020 Plan that will be in place by the end of 2013. Specific, overarching university-level metrics will be established once divisions/areas/units have had time to consider how they will contribute to the goals and objectives outlined in this document. Below are general measures that can be considered in determining more specific departmental-level metrics. These may help with division/area/unit planning. (Note that some measures to consider may apply to more than one goal.) All departmental- and division-level metrics and planning will culminate in a final university plan and university-level metrics.

Examples of how areas can use these measures in formulating specific metrics are in the last section of this document.

### ***Unifying Goal*** (Learning and Discovery) measures to consider

- Graduation rate percentage
- The percentage of graduates who are in desired careers or graduate/professional programs
- The measurable impact of research and creative scholarship
- The number of co-curricular experiences students have prior to graduation, and the impact of those experiences, determined through learning outcomes assessment
- The number or proportion of students who complete bachelor's-master's dual degrees
- The number of students who earn a bachelor's degree in four years or less

### ***Foundation Goal 1*** (Transformational Work Environment) measures to consider

- Evaluations and measurable professional development plans implemented for all employees
- Quality/cost evaluation by program, unit, area
- Recognition and reward program established for exemplary performance
- Demonstrated adherence to shortened timelines established for significant plans and/or changes (such as unit closures, resource re-allocation, new policy)
- The percentage of revenues generated from new programs and activities
- The percentage of funds set aside by phasing out outdated structures, programs, and activities in favor of new programs and collaborations
- 5-10 year flexible budget plan implemented
- The number of people enrolling in e-learning

### ***Foundation Goal 2*** (Inclusive Culture and Global Engagement) measures to consider

- The proportion of diverse students, faculty, staff
- Unit- or University-level surveys, NSSE and other assessments indicating the number of students, faculty, staff report feeling welcome and experiencing meaningful interactions with diverse groups
- The number/percentage of students reporting having an immersive cultural learning experience
- The percentage of faculty and students participating in global activities
- Measures indicating a diverse international applicant pool

### ***Foundation Goal 3*** (Effective Partnerships and Outreach) measures to consider

- An identified percentage of students and faculty participating in service and professional partnerships
- Dollar amounts raised annually from alumni, parents, and friends
- Educational opportunities and career support for an identified percentage of alumni and external stakeholders
- Amount of total dollars for external funding from partnerships
- The percentage of students engaged with outside entities (internships, research projects, experiential or service-learning)
- The number of faculty, staff, and students who advance the success of public and private entities

## *Measures of Success Examples*

University divisions, units and areas will identify metrics specific to their area plans to complement, contribute to and culminate in overarching university-level metrics, goals, and objectives. Some area metrics will be understandably unique, depending on the area's proposed tactics.

For example, to contribute to the first university level measure for consideration – graduation rate percentage – an academic unit may strive to increase the graduation rate or the first-to-second year retention rate of the students enrolled within its program, with that increase thereby contributing to the whole. Enrollment management might increase the quality of the incoming class. An operating unit such as physical facilities or food service might strive

to determine the percentage of students who indicate on surveys that residence halls and food service contribute to a superior student experience, which influences their desire to remain at the university. Separate or unique measures for those areas might include assessing the quality of facilities and food.

The driving factor for every area is to contribute to the university's 2020 plan goals and objectives through stand-out tactics measured against our plan's framing principles: quality, accountability and efficiency, growing and leveraging our resources, collaboration and inclusiveness, use of technology to enrich personalized learning, extraordinary student outcomes, academic rigor, innovation, and creativity.

## *Timeline*

See the letter from the Provost at the beginning of the document for a timeline. Visit [www.MiamiOH.edu/2020plan](http://www.MiamiOH.edu/2020plan) frequently for updates.



MIAMI UNIVERSITY

# Moments that Transform: Miami University 2020 Plan

April 26, 2013



# Moments that Transform: Miami University 2020 Plan

## University Vision

Miami will provide the best undergraduate experience in the nation, enhanced by superior, select graduate programs.



# *Guiding Principles & Expectations that Permeate Plan Action*

- Quality
- Extraordinary student outcomes
- Academic rigor
- Innovation and creativity
- Accountability and efficiency
- Growing and leveraging University resources
- Collaboration and inclusiveness
- Use of technology to enrich personalized learning



MIAMI UNIVERSITY

# Moments that Transform: Miami University 2020 Plan

***Unifying Goal:*** Promote a learning and discovery environment that produces extraordinary student and scholarly outcomes

***Foundation Goal 1***  
**Transformational  
Work Environment**

***Foundation Goal 2***  
**Inclusive Culture  
and Global  
Engagement**

***Foundation Goal 3***  
**Effective Partnership  
and Outreach**



# *Miami 2020 Unifying Goal*



**Promote a learning and discovery environment that produces extraordinary student and scholarly outcomes.**



# *Unifying Goal: Learning and Discovery*

**Objective 1** Prepare students for success at Miami and beyond through a liberal and applied education that emphasizes inquiry-based experiential learning that integrates many disciplines

**Objective 2** Immerse faculty, undergraduate and graduate students in research and creative scholarship that forms a vital part of the learning experience

# *Unifying Goal: Learning and Discovery*

**Objective 3** Engage students with substantive co-curricular opportunities that augment their learning and establish a strong foundation for lifelong success, growth, and adaptability

**Objective 4** Offer flexible pathways to and through the university, including e-learning and multiple degree options, to help students achieve timely and cost-effective completion



# *Foundation Goal 1*

## *Transformational Work Environment*

**Ensure vitality and sustainability by building a forward-looking, efficient and caring culture that stimulates, recognizes and rewards creativity, entrepreneurial thinking, and exemplary performance**



MIAMI UNIVERSITY

# *Foundation Goal 1*

## **Dynamic, Effective and Efficient Work Environment**

**Objective 1:** Promote a work environment built upon continuous improvement and evaluation that empowers employees through ongoing professional development and career growth opportunities

**Objective 2:** Recognize and reward all Miami employees for increasing effectiveness and productivity by utilizing their expertise, creativity, and collaboration to constantly improve accountability, productivity, and efficient utilization of resources



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# *Foundation Goal 1*

## *Transformational Work Environment*

**Objective 3:** Implement flexible and accountable governance structures that increase the university's responsiveness and ability to make timely decisions

**Objective 4:** Minimize tuition increases through a transparent, strategic financial and budgetary system that incentivizes new revenue streams, reallocates resources, and promotes team-oriented solutions to fiscal challenges



MIAMI UNIVERSITY

# *Foundation Goal 2*

## *Inclusive Culture and Global Engagement*

**Promote a diverse culture of inclusion, integrity,  
and collaboration that deepens understanding  
and embraces global and intercultural  
experiences**



MIAMI UNIVERSITY

# *Foundation Goal 2*

## *Inclusive Culture and Global Engagement*

**Objective 1:** Attract and retain a diverse community of students, faculty, staff, and administrators

**Objective 2:** Create an environment where our people live, learn, and work cooperatively with those of widely varied backgrounds, beliefs, abilities, and lifestyles, moving beyond boundaries to welcome, seek, and understand diverse peoples and perspectives



MIAMI UNIVERSITY



# *Foundation Goal 2*

## *Inclusive Culture and Global Engagement*

**Objective 3:** Achieve cultural competency among members of the Miami community by immersing them in domestically and globally relevant learning experiences

**Objective 4:** Expand, virtually and physically, Miami's global involvement



# *Foundation Goal 3*

## *Effective Partnership and Outreach*

**Cultivate mutually beneficial partnerships and applied and service-oriented projects that strengthen our local, state, regional, national, and world communities**



MIAMI UNIVERSITY

# *Foundation Goal 3*

## *Effective Partnership and Outreach*

**Objective 1:** Partner with educational and other public- and private-sector institutions to co-design academic and outreach programs that enhance access to and support of quality higher education

**Objective 2:** Increase lifelong learning opportunities, engagement, and giving from alumni, parents, and friends



MIAMI UNIVERSITY

# *Foundation Goal 3*

## *Effective Partnership and Outreach*

**Objective 3:** Grow Miami's sponsored research, grants, intellectual property, internships, and co-curricular learning opportunities by helping corporate, governmental, and non-profit entities thrive through solutions-oriented partnerships

**Objective 4:** Advance Ohio's economic development and prosperity by providing talent and expertise that helps shape policy and improves quality of life



MIAMI UNIVERSITY

# *Potential Measures of Success*

University divisions, units and areas will identify measures **specific to their area plans** to complement and contribute to the university goals, objectives, and measures.



MIAMI UNIVERSITY

# *Measures of Success - Example*

Contribute to graduation rate percentage:

- Academic unit may strive to increase the first-to-second year retention rate.
- Enrollment management might increase the quality of the incoming class.
- Physical facilities or food service might strive to determine the percentage of students who indicate that residence halls and food service contribute to a superior student experience that influences their desire to remain on campus.



MIAMI UNIVERSITY

# Timeline

**May - June, 2013**

Deans and VPs *develop* preliminary *university level* metrics and assessment plans.

**June – Aug, 2013**

Deans and VPs, in consultation with unit leaders from departments, programs and offices, *develop* preliminary *division-level metrics*.

**By August, 2013**

**Templates distributed** to heads of units.



# Timeline

**Aug – Oct, 2013**

Divisions, departments, programs and offices *complete plans* that include metrics, implementation and assessment.

**Oct 15, 2013**

Deans, VPs, Department chairs, program directors and unit heads *submit division and unit – specific plans*

**Nov, 2013**

VPs, Provost and President *review and approve plans*

**Dec, 2013**

Comprehensive Miami 2020 Plan is *approved by the Board of Trustees*



MIAMI UNIVERSITY



Miami University  
**APPROPRIATION ORDINANCE**  
 2013 - 2014 Academic Year

WHEREAS, the University is committed to providing affordable access to the highest quality education and services to its students; and

WHEREAS, the University is authorized by the Ohio General Assembly to authorize user fees for services not generally covered by tuition or not uniformly assessed to all students;

BE IT ORDAINED: by the Board of Trustees that the following miscellaneous fees will be in effect for academic year 2013-2014, except as otherwise specified. The fees apply to all campuses, except as otherwise specified.

Fee	2012-2013	Proposed 2013-2014	Fee Increased
			Fee Decreased
			New Fee
			Clarification
<b>Admission Fee</b>			
Hamilton and Middletown Campuses	15.00	15.00	
Oxford Campus Enrollment Fee (1)	95.00	95.00	
University Contract Confirmation Deposit (1)	330.00	330.00	
<b>Application Fee</b>			
Hamilton and Middletown Campuses	20.00	20.00	
Oxford Campus-Admission to Graduate Degree Programs	50.00	50.00	
Oxford Campus-Admission to Graduate Non-Degree Status	20.00	20.00	
Oxford Campus-Admission to Undergraduate Programs	50.00	50.00	
Oxford Campus-International Students	70.00	70.00	
Oxford Campus-Transient Students	50.00	50.00	
Oxford Campus-Unclassified Students	50.00	50.00	
<b>Bursar Miscellaneous Charges</b>			
Late Payment	150.00	150.00	
Late Registration (each Monday after the final date, an additional \$27.00)	27.00	27.00	
<b>Business School Premium</b>			
Oxford Campus Business School Courses, per credit hour	75.00	100.00	
<b>Career Exploration and Testing Center Charges</b>			
Career Testing, each career assessment	16.00	16.00	
Enrollment in EAS101 for Myers-Briggs Indicator and Strong Interest Inventories Testing (two standardized career assessments)	32.00	32.00	
Enrollment in EDL100 for Myers-Briggs and Strong Interest Testing (three standardized career assessments)	32.00	32.00	
<b>Child Care Programs-Hamilton Campus-Faculty/Staff</b>			
Registration, one child/each additional	50.00/30.00	50.00/30.00	
Two Days per Semester (2012-2013 hourly rates converted to daily rate)	1584.00/1264.00	1275.00/1020.00	
Three Days per Semester (2012-2013 hourly rates converted to daily rate)	2040.00/1648.00	1875.00/1500.00	
Four-Five Days per Semester (2012-2013 hourly rates converted to daily rate)	2624.00/2088.00	2550.00/2040.00	
<b>Child Care Programs-Hamilton Campus-Students</b>			
Registration, one child/each additional	50.00/25.00	50.00/25.00	
Two Days per Semester (2012-2013 hourly rates converted to daily rate)	1264.00/1008.00	1650.00/1320.00	
Three Days per Semester (2012-2013 hourly rates converted to daily rate)	1728.00/1384.00	2175.00/1740.00	
Four-Five Days per Semester (2012-2013 hourly rates converted to daily rate)	2280.00/1824.00	2850.00/2280.00	
<b>Chinese Proficiency Tests - Confucius Institute</b>			
Chinese Proficiency Test (HSK, BCT, and YCT) -- fee based on candidate's level and test module	20.00 - 70.00	20.00 - 70.00	
<b>Code of Conduct Violations</b>			
Code of Conduct Administration Charges, per incident	50.00	50.00	
Ethics and Integrity Mandatory Program	200.00	200.00	
<b>Commencement/Degree Application Fee</b>			
Associate's and Bachelor's Degrees (2)	35.00	35.00	
Certificate Program	10.00	10.00	
Diploma Replacement (re-issue)-With Case, Master's	34.00	34.00	
Diploma Replacement (re-issue)-With Case, Undergraduate	34.00	34.00	
Diploma Replacement (re-issue)-Without Case	29.00	29.00	
Doctoral Degree-Dissertation Microfilming and Binding and Diploma and Hood (\$20.00 non-refundable)- Diploma and Hood	200.00	200.00	
Master's and Specialist's Degrees (2)	35.00	35.00	
Thesis Microfilming and Binding	80.00	80.00	
<b>Community Engagement and Services</b>			
Community Plunge (early move-in experience)	130.00	130.00	
Service Learning Courses Utilizing Community Engagement and Services Office	50.00	50.00	
<b>Compass Assessment-Hamilton and Middletown Campus</b>			
Compass Assessment Retake Fee-one per semester, per subject -- NOTE: Non-Refundable	10.00	10.00	
<b>Computer Printing Charge</b>			
Computer Printing Charge-Cash Payment, per copy	0.10	0.10	
Computer Printing Charge-Debit Card Payment using Miami "MULaa", per copy	0.10	0.10	
<b>Conference Fees</b>			
Perlmutter Deposit (13)			21.00
<b>Credit Workshops</b>			
Enrollment Fee	0.00 - 3,500.00	0.00 - 3,500.00	
iDiscovery Program Fee	125.00	150.00	
Instructional Fees Set by Vice President for Finance and Business Services or designee			

Materials Fee	0.00 - 350.00	0.00 - 350.00
On-Campus Workshop Administration Fee	25.00	25.00
Program Fee	0.00 - 15,000.00	0.00 - 15,000.00
Study Abroad Workshop Administration Fee	125.00	125.00
<b>Data and Video Network</b>		
Fee for Non-warranty computer and associated repair (including labor)	Actual Cost	Actual Cost
Network copyright notification-First incident	100.00	100.00
Network copyright notification-Second incident and more	200.00	200.00
Workstation Remediation Fee for Non-Miami Laptops	100.00	100.00
<b>Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)</b>		
Hamilton and Middletown Campuses Technology Fee-up to 12 credit hours per semester	1.50	1.50
Oxford Campus Technology Fee-Per Credit Hour-Students admitted prior to AY2008, up to 12 credit hours per semester	8.50	8.50
Oxford Campus Technology Fee-Per Credit Hour-Students admitted in AY2008, up to 12 credit hours per semester	9.00	9.00
Oxford Campus Technology Fee-Per Credit Hour-Students admitted in AY2009-AY2010 and thereafter, up to 12 credit hours per semester	9.50	9.50
Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted prior to AY2008, up to 12 credit hours per semester	13.00	13.00
Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted in AY2008, up to 12 credit hours per semester	13.50	13.50
Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted in AY2009-AY2010 and thereafter, up to 12 credit hours per semester	14.00	14.00
<b>E-Learning-Hamilton and Middletown Campus</b>		
All online, partially online (hybrid), and interactive video courses per credit hour	10.00	10.00
<b>English Department</b>		
English-Proficiency Exam	30.00	30.00
<b>Facility Fee</b>		
Facility Fee-Oxford Graduate students, per semester	30.00	30.00
Facility Fee-Oxford Graduate students, per year	60.00	60.00
Facility Fee-Oxford Undergraduates, per semester	60.00	60.00
Facility Fee-Oxford Undergraduates, per year	120.00	120.00
Armstrong Center Facility Fee-Oxford Undergraduates, full-time taking 12 or more credit hours per semester		110.00
Armstrong Center Facility Fee-Oxford Undergraduates, full-time taking 12 or more credit hours per year (2 semesters)		220.00
Armstrong Center Facility Fee-Oxford Undergraduates, part-time taking 1-11 hours per credit hour		9.16
Armstrong Center Facility Fee-Oxford Graduate Students, full-time taking 12 or more credit hours per semester		55.00
Armstrong Center Facility Fee-Oxford Graduate Students, full-time taking 12 or more credit hours per year (2 semesters)		110.00
Armstrong Center Facility Fee-Oxford Graduate Students, part-time taking 1-11 hours per credit hour		4.58
<b>Fine Arts Program Fee</b>		
Architecture/Interior Design Majors, per semester	50.00	50.00
Music Majors, per semester	50.00	50.00
<b>Goggin Ice Center</b>		
Intramural Leagues-Broomball	165.00	145.00
Intramural Leagues-Hockey	375.00	325.00
Intramural Leagues-Hockey Elite		600.00
<b>Identification Card Replacement Charge</b>		
Identification Card Replacement Charge-Hamilton Campus	10.00	20.00
Identification Card Replacement Charge-Middletown Campus	10.00	20.00
Identification Card Replacement Charge-Oxford Campus	35.00	35.00
<b>International Student Exchange Deposit</b>		
Exchange Student Deposit-Business (12)		1,000.00
Exchange Student Deposit-International Education (12)		1,000.00
<b>Learning Assistance Tutoring Charges</b>		
Learning Assistance-Oxford Campus-Tutoring sessions-no show fee	15.00	15.00
<b>Library Fines and Fees</b>		
3D Printing, per gram		0.20
Audio/Visual Services-Maximum	15.00	15.00
Audio/Visual Services-Overdue videos, per item/per day	2.50	2.50
Camera Tripod (24 hour loan; no charge)	-	-
Camera Tripod, Maximum	15.00	15.00
Camera Tripod, Overdue charge, per hour	0.50	0.50
Camera Tripod, Processing fee	10.00	10.00
Camera Tripod, Replacement cost	30.00	30.00
Digital Translator, Replacement cost		160.00
Digital Voice Recorder (four hour loan; no charge)	-	-
Digital Voice Recorder, Maximum	15.00	15.00
Digital Voice Recorder, Overdue charge, per hour	0.50	0.50
Digital Voice Recorder, Processing fee	25.00	25.00
Digital Voice Recorder, Replacement cost	65.00	65.00
Financial Calculator (24 hour loan; no charge)	-	-
Financial Calculator Overdue charge, per hour	0.50	0.50
Financial Calculator, Maximum	15.00	15.00
Financial Calculator, Processing fee	10.00	10.00
Financial Calculator, Replacement cost	60.00	60.00
Firewire Cable (four hour loan; no charge)	-	-
Firewire Cable, Maximum	15.00	15.00
Firewire Cable, Overdue charge, per hour	0.50	0.50
Firewire Cable, Processing fee	10.00	10.00
Firewire Cable, Replacement cost	5.00	5.00
Graphing Calculator (24 hour loan; no charge)	-	-
Graphing Calculator Overdue charge, per hour	0.50	0.50
Graphing Calculator, Maximum	15.00	15.00
Graphing Calculator, Processing fee	10.00	10.00
Graphing Calculator, Replacement cost	130.00	130.00
Head Phones-Maximum	15.00	15.00
Head Phones-Overdue charge, per hour	0.50	0.50

Head Phones-Processing fee	10.00	10.00
Head Phones-Replacement cost	10.00	10.00
IPad-(in library use only)-Billing fee (non-refundable) (6)	25.00	25.00
IPad-(in library use only)-Overdue iPad, per hour (maximum of \$100.00)	5.00	5.00
IPad-(in library use only)-Replacement charge iPad	900.00	900.00
IPad-(in library use only)-Up to three hours (requires Miami ID and one other form of ID)	-	-
Laptop Computer or Digital Camera (in library use only)-Billing fee (non-refundable) (6)	25.00	25.00
Laptop Computer or Digital Camera (in library use only)-Overdue laptop, per hour (maximum of \$100.00)	5.00	5.00
Laptop Computer or Digital Camera (in library use only)-Replacement charge laptop - Macintosh	1,300.00	1,300.00
Laptop Computer or Digital Camera (in library use only)-Replacement charge laptop - Windows	1,000.00	1,000.00
Laptop Computer or Digital Camera (in library use only)-Replacement Charge-Digital Camera	150.00	150.00
Laptop Computer or Digital Camera (in library use only)-Replacement Charge-Digital Camera Accessories (at cost)	at cost	at cost
Laptop Computer or Digital Camera (in library use only)-Up to three hours (requires Miami ID and one other form of ID)	-	-
Laptop/data projector (24 hour loan; no charge)	-	-
Laptop/data projector, Maximum	15.00	15.00
Laptop/data projector, Overdue charge, per hour	0.50	0.50
Laptop/data projector, Processing fee	30.00	30.00
Laptop/data projector, Replacement cost	500.00	500.00
Miami Libraries-Overdue Books, per book maximum	15.00	15.00
Miami Libraries-Overdue Books, per book/per day	0.50	0.50
Miami Libraries-Overdue Reserved Materials, each additional hour	0.75	0.75
Miami Libraries-Overdue Reserved Materials, first hour	2.50	2.50
Miami Libraries-Overdue Reserved Materials, maximum	24.25	24.25
Miami Libraries-Recalled Books, per book (student)/maximum	24.25	24.25
Miami Libraries-Recalled Books, per book (student)/per day	0.75	0.75
Miami Libraries-Replacement, per book, actual cost	Actual Cost	Actual Cost
Miami Libraries-Replacement, per book, billing	10.00	10.00
Miami Libraries-Replacement, per book, cataloging and processing	30.00	30.00
Miami Libraries-Replacement, per book, minimum	75.00	75.00
Microphone for Mac or PC (three hour loan; no charge)	-	-
Microphone for Mac or PC, Maximum	15.00	15.00
Microphone for Mac or PC, Overdue charge, per hour	0.50	0.50
Microphone for Mac or PC, Processing fee	10.00	10.00
Microphone for Mac or PC, Replacement cost	15.00	15.00
Miscellaneous Items for Sale-Batteries	at cost	at cost
Miscellaneous Items for Sale-CD, blank	1.00	1.00
Miscellaneous Items for Sale-Data storage device (Jump Drive)	15.00	15.00
Miscellaneous Items for Sale-DVD, blank	1.00	1.00
Miscellaneous Items for Sale-Earplugs, per pair	0.25	0.25
Miscellaneous Items for Sale-Mini DVD tape, blank	3.00	3.00
Miscellaneous Items for Sale-Zip Disk, blank	1.00	1.00
Miscellaneous Library Fees-Private Study Carrels (re-key for lost key)	25.00	25.00
Miscellaneous Library Fees-Storage locker keys (replacement)	7.00	7.00
Network Cables-Maximum	15.00	15.00
Network Cables-Overdue charge, per hour	0.50	0.50
Network Cables-Processing fee	10.00	10.00
Network Cables-Replacement cost	5.00	5.00
Nintendo 3Ds (24 hour loan; no charge)	-	-
Nintendo 3Ds Overdue charge, per hour	0.50	0.50
Nintendo 3Ds, Maximum	15.00	15.00
Nintendo 3Ds, Processing fee	10.00	10.00
Nintendo 3Ds, Replacement cost	250.00	250.00
OhioLINK Overdue Books, per book/Maximum	50.00	50.00
OhioLINK Overdue Books, per book/per day (1-30 days)	0.50	0.50
OhioLINK Overdue Books, per book/per day (31st day), late/overdue	35.00	35.00
OhioLINK, Replacement, per book	75.00	75.00
OhioLINK, Replacement, per book, cataloging and processing fee,	25.00	25.00
Portable DVD Player (four hour loan; no charge)	-	-
Portable DVD Player, Maximum	15.00	15.00
Portable DVD Player, Overdue charge, per hour	0.50	0.50
Portable DVD Player, Processing fee	10.00	10.00
Portable DVD Player, Replacement cost	150.00	150.00
Portable Public Address System (24 hour loan; no charge)	-	-
Portable Public Address System, Maximum	15.00	15.00
Portable Public Address System, Overdue charge, per hour	0.50	0.50
Portable Public Address System, Processing fee	30.00	30.00
Portable Public Address System, Replacement cost	100.00	100.00
Steady Cam (24 hour loan; no charge)	-	-
Steady Cam, Maximum	15.00	15.00
Steady Cam, Overdue charge, per hour	0.50	0.50
Steady Cam, Processing fee	10.00	10.00
Steady Cam, Replacement cost	150.00	150.00
Study Room Keys-Maximum	15.00	15.00
Study Room Keys-Overdue charge, per hour	0.50	0.50
Study Room Keys-Processing Fee	10.00	10.00
Study Room Keys-Replacement Cost	10.00	10.00
Tripod Dolly (24 hour loan; no charge)	-	-
Tripod Dolly, Maximum	15.00	15.00
Tripod Dolly, Overdue charge, per hour	0.50	0.50
Tripod Dolly, Processing fee	10.00	10.00

Tripod Dolly, Replacement cost	60.00	60.00
Video Monitor Cable (three hour loan; no charge)	-	-
Video Monitor Cable, Maximum	15.00	15.00
Video Monitor Cable, Overdue charge, per hour	0.50	0.50
Video Monitor Cable, Processing fee	10.00	10.00
Video Monitor Cable, Replacement cost	5.00	5.00
<b>Miami Metro</b>		
Miami Metro-Oxford Campus-Student-full time, per semester at 12 or more credit hours	66.00	66.00
Miami Metro-Oxford Campus-Student-part-time, per credit hour up to 12 credit hours	5.50	5.50
<b>MUDEC</b>		
Charge for auditing course (per course)	269.00	269.00
Deposit upon application for the academic year (no refund)	25.00	25.00
Housing Deposit upon being acceptance for the given semester (10)	250.00	250.00
Jumbo pass for MUDEC students	73.00	105.00
Study Tours (Combines Long Field Trip and Short Field Trip into one fee)	1,500.00	1,500.00
Luxembourg Student Residency Permit Fee	45.00	45.00
Mobile Internet Access and Telephone		175.00
Orientation fee (one-time per student)	90.00	90.00
Partial Board (4 meal voucher per week), per academic year	1,640.00	1,640.00
Room and Continental Breakfast (reside w/host family)-Fall Semester	1,835.00	1,835.00
Room and Continental Breakfast (reside w/host family)-Spring Semester	1,835.00	1,835.00
Student Activity Fee, per semester	70.00	85.00
Study Abroad Administration Fee	125.00	125.00
<b>Music</b>		
Music-Applied music for theatre minors		85.00
Music-Music lesson fees (3) (4)	175.00	175.00
<b>Office of International Education</b>		
International Exchange Administration Fee	125.00	125.00
<b>Panhellenic</b>		
Early Move-in for Sorority Recruitment	105.00	105.00
Sorority Recruitment	30.00	30.00
Sorority Recruitment Late Registration		20.00
<b>Parking Fees and Fines-Hamilton and Middletown Campuses</b>		
Blocking any access road	15.00	15.00
Disregarding traffic control device	15.00	15.00
Failure to display parking permit	15.00	15.00
Hazardous operation	75.00	75.00
Illegal Parking-Parking by a non-handicapped driver in a space reserved for the handicapped	75.00	75.00
Illegal Parking-Parking in a restricted area	15.00	15.00
Illegal Parking-Parking on the grass	15.00	15.00
Speeding	30.00	30.00
Unregistered vehicle	10.00	10.00
<b>Parking Fees and Fines-Oxford Campus</b>		
Event Parking-Lot Attendant-charged to MU Departments/Organizations, per hour	25.00	25.00
Event Parking-Lot/Space Reservation Fee-charged to MU Departments/Organizations, fee per reserved space	1.00 - 5.00	1.00 - 5.00
Event Parking-Meter Reservations-charged to MU Department/Organizations, per space/per day	5.00 - 6.00	5.00 - 6.00
Faculty and staff Garage permit, per year	300.00	300.00
Faculty and staff RED area annual permit, per year	30.00	30.00
Faculty, Staff, or Department Dedicated Parking Space	300.00	300.00
Failure to display valid permit/Improper display	35.00	35.00
Illegal or improper parking (loading/service area, outside designated space, prohibited parking, prohibited yellow zone)	75.00	75.00
Illegal parking in restricted area	75.00	75.00
Illegal parking on grass/sidewalk	75.00	75.00
Impoundment/immobilization	200.00	200.00
Overtime at meter	10.00	10.00
Overtime at timed zone	25.00	25.00
Oxford campus parking garage rates-Daily maximum rate	10.00	10.00
Oxford campus parking garage rates-Daytime parking, per semester	150.00	150.00
Oxford campus parking garage rates-Event parking rate	5.00	5.00
Oxford campus parking garage rates-Garage Parking Vouchers	5.00	5.00
Oxford campus parking garage rates-Lost ticket fee	10.00	10.00
Oxford campus parking garage rates-Overnight parking, per semester	420.00	420.00
Oxford campus parking garage rates-Parking rate per first hour/per additional hours	1.00/.50	1.00/.50
Oxford campus parking garage rates-Replacement for Garage Access Card	5.00	5.00
Oxford campus students only-for a semester/academic year BLUE area permit	115.00/220.00	115.00/220.00
Oxford campus students only-for a semester/academic year PURPLE area permit	60.00/110.00	60.00/110.00
Oxford campus students only-for a semester/academic year YELLOW area permit	60.00/110.00	60.00/110.00
Oxford campus students only-for an academic year-Graduate Assistants-designated lots and student areas	30.00	30.00
Oxford campus students only-for each summer term	15.00	15.00
Oxford campus students only-for temporary permit (student - one week)	10.00	10.00
Oxford campus-Contractor-parking permit-month/annual	15.00/180.00	15.00/180.00
Reproduction/illegal use of decal	300.00	300.00
Unregistered vehicle lookup	2.50	2.50
<b>Proficiency Examination</b>		
Additional credit hours, each	35.00	35.00
Per examination (including first credit hour) (11)	70.00	70.00
<b>Recreational Sports Center</b>		
Equestrian-Club Team Riding Fee/Semester	850.00	900.00
Intramural Leagues-Semester Pass		35.00
Intramural Leagues-Yearly Pass		60.00

<b>Recreational Sports Center-Membership Fees</b>		
Students-Oxford Full-time - included in general fee	-	-
Students-Oxford Part-time - included in general fee	-	-
Membership Joining Fee-Individual	50.00	50.00
Membership Joining Fee-Family	75.00	75.00
Branch campus (MUH-MUM), Couple-12 month pass	594.00	594.00
Branch campus (MUH-MUM), Family-12 month pass	720.00	720.00
Branch campus (MUH-MUM), Individual Plus-12 month pass	423.00	423.00
Branch campus (MUH-MUM), Individual-12 month pass	315.00	315.00
Emeritus/retiree (or spouse), Couple-12 month pass	594.00	600.00
Emeritus/retiree (or spouse), Family-12 month pass	720.00	726.00
Emeritus/retiree (or spouse), Individual Plus-12 month pass	423.00	428.00
Emeritus/retiree (or spouse), Individual-12 month pass	315.00	366.00
Faculty/Staff (eligible for medical benefits)-Couple, 12 month pass	792.00	802.00
Faculty/Staff (eligible for medical benefits)-Family, 12 month pass	960.00	968.00
Faculty/Staff (eligible for medical benefits)-Individual (or spouse), 12 month pass	420.00	432.00
Faculty/Staff (eligible for medical benefits)-Individual Plus, 12 month pass	564.00	570.00
Faculty/Staff (not eligible for medical benefits)-Couple, 12 month pass	712.80	720.00
Faculty/Staff (not eligible for medical benefits)-Family, 12 month pass	864.00	872.00
Faculty/Staff (not eligible for medical benefits)-Individual (or spouse), 12 month pass	378.00	388.00
Faculty/Staff (not eligible for medical benefits)-Individual Plus, 12 month pass	507.60	513.00
<b>Recreational Sports Center-Outdoor Pursuit Center</b>		
Second Year (Pre-semester) Adventure Trip	399.00	425.00
<b>Residence Hall</b>		
Temporary ID Card Fee	15.00	15.00
<b>SEAS Premium</b>		
Oxford Campus Engineering and Applied Science School Majors full-time taking 12 or more credit hours, per semester		300.00
Oxford Campus Engineering and Applied Science School Majors part-time taking 1-11 credit hours, per semester		25.00
<b>Special Course/Lab Charges-Hamilton Campus</b>		
Art-ART 111	30.00	30.00
Art-ART 121	30.00	30.00
Art-ART 122	30.00	30.00
Art-ART 147	15.00	15.00
Art-ART 171	30.00	30.00
Art-ART 181	10.00	10.00
Art-ART 221	30.00	30.00
Art-ART 222	30.00	30.00
Art-ART 231	10.00	10.00
Art-ART 241	30.00	30.00
Art-ART 255	20.00	20.00
Art-ART 257	30.00	30.00
Art-ART 271	30.00	30.00
Art-ART 308E	20.00	20.00
Art-ART 321	30.00	30.00
Art-ART 322	30.00	30.00
Art-ART 331	10.00	10.00
Art-ART 341	30.00	30.00
Art-ART 342	30.00	30.00
Chemistry-CHM 111	25.00	25.00
Chemistry-CHM 131	25.00	25.00
Chemistry-CHM 144	25.00	25.00
Chemistry-CHM 145	25.00	25.00
Chemistry-CHM 231	25.00	25.00
Chemistry-CHM 244	25.00	25.00
Chemistry-CHM 245	25.00	25.00
Chemistry-CHM 332	25.00	25.00
Chemistry-CHM 364	25.00	25.00
Microbiology-MBI 123	25.00	25.00
Microbiology-MBI 161	25.00	25.00
Nursing-NSG 104	200.00	200.00
Nursing-NSG 106	200.00	200.00
Nursing-NSG 116	200.00	200.00
Nursing-NSG 200	200.00	200.00
Nursing-NSG 205	200.00	200.00
Nursing-NSG 206	200.00	200.00
Nursing-NSG 216	200.00	200.00
Nursing-NSG 261	200.00	200.00
Nursing-NSG 262	200.00	200.00
Nursing-NSG 313	200.00	200.00
Nursing-NSG 352	200.00	200.00
Nursing-NSG 354	200.00	200.00
Nursing-NSG 362	200.00	200.00
Nursing-NSG 364	200.00	200.00
Nursing-NSG 420	200.00	200.00
Nursing-NSG 431	200.00	200.00
Nursing-NSG 452	200.00	200.00
Nursing-NSG 462	200.00	200.00
Nursing-NSG 464	200.00	200.00
Physics- PHY 173		25.00
Physics- PHY 174		25.00

Physics- PHY 183		25.00
Physics- PHY 184		25.00
Teacher Education- EDT 181		25.00
Teacher Education- EDT 182		25.00
Zoology-ZOO Biology-BIO 115		25.00
Zoology-ZOO Biology-BIO 116		25.00
Zoology-ZOO Biology-BIO 161		25.00
Zoology-ZOO Biology-BIO 171	25.00	25.00
Zoology-ZOO Biology-BIO 172	25.00	25.00
<b>Special Course/Lab Charges-Middletown Campus</b>		
Art-ART 111	30.00	30.00
Art-ART 121	30.00	30.00
Art-ART 122	30.00	30.00
Art-ART 147	15.00	15.00
Art-ART 171	30.00	30.00
Art-ART 181	10.00	10.00
Art-ART 221	30.00	30.00
Art-ART 222	30.00	30.00
Art-ART 231	10.00	10.00
Art-ART 241	30.00	30.00
Art-ART 255	20.00	20.00
Art-ART 257	30.00	30.00
Art-ART 271	30.00	30.00
Art-ART 308E	20.00	20.00
Art-ART 321	30.00	30.00
Art-ART 322	30.00	30.00
Art-ART 331	10.00	10.00
Art-ART 341	30.00	30.00
Art-ART 342	30.00	30.00
Chemistry-CHM 111	25.00	25.00
Chemistry-CHM 131	25.00	25.00
Chemistry-CHM 144	25.00	25.00
Chemistry-CHM 145	25.00	25.00
Chemistry-CHM 231	25.00	25.00
Chemistry-CHM 244	25.00	25.00
Chemistry-CHM 245	25.00	25.00
Chemistry-CHM 332	25.00	25.00
Chemistry-CHM 364	25.00	25.00
Microbiology-MBI 123	25.00	25.00
Microbiology-MBI 161	25.00	25.00
Nursing-NSG 104	200.00	200.00
Nursing-NSG 106	200.00	200.00
Nursing-NSG 116	200.00	200.00
Nursing-NSG 200	200.00	200.00
Nursing-NSG 205	200.00	200.00
Nursing-NSG 206	200.00	200.00
Nursing-NSG 216	200.00	200.00
Nursing-NSG 261	200.00	200.00
Nursing-NSG 262	200.00	200.00
Nursing-NSG 313	200.00	200.00
Nursing-NSG 352	200.00	200.00
Nursing-NSG 354	200.00	200.00
Nursing-NSG 362	200.00	200.00
Nursing-NSG 364	200.00	200.00
Nursing-NSG 420	200.00	200.00
Nursing-NSG 431	200.00	200.00
Nursing-NSG 452	200.00	200.00
Nursing-NSG 462	200.00	200.00
Nursing-NSG 464	200.00	200.00
Physics- PHY 173		25.00
Physics- PHY 174		25.00
Physics- PHY 183		25.00
Physics- PHY 184		25.00
Teacher Education- EDT 181		25.00
Teacher Education- EDT 182		25.00
Zoology-ZOO Biology-BIO 115		25.00
Zoology-ZOO Biology-BIO 116		25.00
Zoology-ZOO Biology-BIO 161		25.00
Zoology-ZOO Biology-BIO 171	25.00	25.00
Zoology-ZOO Biology-BIO 172	25.00	25.00
<b>Special Course/Lab Charges-Oxford Campus</b>		
Art Department (3) (4)-ART 111	10.00	30.00
Art Department (3) (4)-ART 121	30.00	30.00
Art Department (3) (4)-ART 122	30.00	30.00
Art Department (3) (4)-ART 140		50.00
Art Department (3) (4)-ART 147	20.00	20.00
Art Department (3) (4)-ART 149	20.00	25.00
Art Department (3) (4)-ART 155		15.00
Art Department (3) (4)-ART 160	25.00	30.00
Art Department (3) (4)-ART 165	35.00	40.00

Art Department (3) (4)-ART 170	30.00	35.00
Art Department (3) (4)-ART 171	25.00	30.00
Art Department (3) (4)-ART 221	30.00	30.00
Art Department (3) (4)-ART 222	30.00	30.00
Art Department (3) (4)-ART 231	30.00	30.00
Art Department (3) (4)-ART 233		10.00
Art Department (3) (4)-ART 235		10.00
Art Department (3) (4)-ART 241	75.00	75.00
Art Department (3) (4)-ART 251	50.00	75.00
Art Department (3) (4)-ART 252	50.00	75.00
Art Department (3) (4)-ART 254	50.00	75.00
Art Department (3) (4)-ART 257	100.00	100.00
Art Department (3) (4)-ART 261	100.00	100.00
Art Department (3) (4)-ART 264	100.00	100.00
Art Department (3) (4)-ART 271	60.00	60.00
Art Department (3) (4)-ART 278		10.00
Art Department (3) (4)-ART 281	25.00	25.00
Art Department (3) (4)-ART 285	10.00	10.00
Art Department (3) (4)-ART 286		10.00
Art Department (3) (4)-ART 308	30.00	30.00
Art Department (3) (4)-ART 309		10.00
Art Department (3) (4)-ART 314	10.00	10.00
Art Department (3) (4)-ART 315	10.00	10.00
Art Department (3) (4)-ART 316	10.00	10.00
Art Department (3) (4)-ART 317		10.00
Art Department (3) (4)-ART 318		10.00
Art Department (3) (4)-ART 319		10.00
Art Department (3) (4)-ART 321	30.00	30.00
Art Department (3) (4)-ART 322	30.00	30.00
Art Department (3) (4)-ART 323	30.00	30.00
Art Department (3) (4)-ART 331	20.00	30.00
Art Department (3) (4)-ART 332	20.00	30.00
Art Department (3) (4)-ART 341	75.00	75.00
Art Department (3) (4)-ART 342	75.00	75.00
Art Department (3) (4)-ART 351	25.00	25.00
Art Department (3) (4)-ART 352	85.00	85.00
Art Department (3) (4)-ART 354	85.00	85.00
Art Department (3) (4)-ART 357	100.00	100.00
Art Department (3) (4)-ART 358	100.00	100.00
Art Department (3) (4)-ART 361	100.00	100.00
Art Department (3) (4)-ART 362	100.00	100.00
Art Department (3) (4)-ART 364	100.00	100.00
Art Department (3) (4)-ART 365	100.00	100.00
Art Department (3) (4)-ART 371	60.00	60.00
Art Department (3) (4)-ART 372	60.00	60.00
Art Department (3) (4)-ART 386		10.00
Art Department (3) (4)-ART 389		10.00
Art Department (3) (4)-ART 421	30.00	30.00
Art Department (3) (4)-ART 422	30.00	30.00
Art Department (3) (4)-ART 441	75.00	75.00
Art Department (3) (4)-ART 442	75.00	75.00
Art Department (3) (4)-ART 450	85.00	85.00
Art Department (3) (4)-ART 451	85.00	85.00
Art Department (3) (4)-ART 452	85.00	85.00
Art Department (3) (4)-ART 455		10.00
Art Department (3) (4)-ART 457	100.00	100.00
Art Department (3) (4)-ART 458	100.00	100.00
Art Department (3) (4)-ART 461	100.00	100.00
Art Department (3) (4)-ART 462	100.00	100.00
Art Department (3) (4)-ART 464	100.00	100.00
Art Department (3) (4)-ART 468		10.00
Art Department (3) (4)-ART 469		10.00
Art Department (3) (4)-ART 471	60.00	75.00
Art Department (3) (4)-ART 472	60.00	75.00
Art Department (3) (4)-ART 480	10.00	10.00
Art Department (3) (4)-ART 492	15.00	15.00
Art Department (3) (4)-ART 495	20.00	30.00
Art Department (3) (4)-ART 541	75.00	75.00
Art Department (3) (4)-ART 542	75.00	75.00
Art Department (3) (4)-ART 555		10.00
Art Department (3) (4)-ART 557	100.00	100.00
Art Department (3) (4)-ART 561	100.00	100.00
Art Department (3) (4)-ART 562	100.00	100.00
Art Department (3) (4)-ART 564	100.00	100.00
Art Department (3) (4)-ART 568		10.00
Art Department (3) (4)-ART 569		10.00
Art Department (3) (4)-ART 571	60.00	75.00
Art Department (3) (4)-ART 640 (3-6 credit hours)	75.00	75.00
Art Department (3) (4)-ART 660 (3-6 credit hours)	100.00	100.00
Art Department (3) (4)-ART 664 (3-6 credit hours)	100.00	100.00

Art Department (3) (4)-ART 670 (3-6 credit hours)	60.00	75.00
Art Department (3) (4)-ART 680	10.00	10.00
Art Department (3) (4)-MPC 497	10.00	10.00
Art Department (3) (4)-MPC 498/598	10.00	10.00
Art Department (3) (4)-MPF 185	10.00	10.00
Art Department (3) (4)-MPF 187	10.00	10.00
Art Department (3) (4)-MPF 188	10.00	10.00
Art Department (3) (4)-MPF 279	10.00	10.00
Art Department (3) (4)-MPF/MPT 282	10.00	10.00
Art Department (3) (4)-MPT 311	10.00	10.00
Art Department (3) (4)-MPT 312	10.00	10.00
Art Department (3) (4)-MPT 313	10.00	10.00
Art Department (3) (4)-MPT 381	10.00	10.00
Art Department (3) (4)-MPT 382	10.00	10.00
Art Department (3) (4)-MPT 383	10.00	10.00
Art Department (3) (4)-MPT 476/576	10.00	10.00
Art Department (3) (4)-MPT 480M/580M	10.00	10.00
Art Department (3) (4)-MPT 480W/580W	10.00	10.00
Art Department (3) (4)-MPT 484/584	10.00	10.00
Art Department (3) (4)-MPT 485/585	10.00	10.00
Art Department (3) (4)-MPT 486/586	10.00	10.00
Art Department (3) (4)-MPT 487/587	10.00	10.00
Art Department (3) (4)-MPT 489/589	10.00	10.00
Art Department (3) (4)-MPT/MPF 189	10.00	10.00
Botany/Microbiology/Zoology-Biology BMZ 115	25.00	25.00
Botany/Microbiology/Zoology-Biology BMZ 115H	25.00	25.00
Botany/Microbiology/Zoology-Biology BMZ 116	25.00	25.00
Botany/Microbiology/Zoology-Biology BMZ 116H	25.00	25.00
Botany/Microbiology/Zoology-Biology BMZ 424	25.00	25.00
Botany/Microbiology/Zoology-Biology BMZ 482	25.00	25.00
Botany/Microbiology/Zoology-Biology BMZ 483	25.00	25.00
Botany-BOT 155	25.00	25.00
Botany-BOT 191	25.00	25.00
Botany-BOT 204	25.00	25.00
Botany-BOT 205	25.00	25.00
Botany-BOT 244, Lab Fee-Wine Course	150.00	175.00
Botany-BOT 312	25.00	25.00
Botany-BOT 333	25.00	60.00
Botany-BOT 351	25.00	25.00
Botany-BOT 402	25.00	25.00
Botany-BOT 403	25.00	25.00
Botany-BOT 409	25.00	25.00
Botany-BOT 415	25.00	25.00
Botany-BOT 425	25.00	25.00
Chemistry (2) (4)- CHM 111L	27.00	27.00
Chemistry (2) (4)- CHM 131	27.00	27.00
Chemistry (2) (4)- CHM 144	27.00	27.00
Chemistry (2) (4)- CHM 144H	27.00	27.00
Chemistry (2) (4)- CHM 144M	27.00	27.00
Chemistry (2) (4)- CHM 145	27.00	27.00
Chemistry (2) (4)- CHM 145H		27.00
Chemistry (2) (4)- CHM 145M	27.00	27.00
Chemistry (2) (4)- CHM 231L	27.00	27.00
Chemistry (2) (4)- CHM 244	27.00	27.00
Chemistry (2) (4)- CHM 245	27.00	27.00
Chemistry (2) (4)- CHM 254	27.00	27.00
Chemistry (2) (4)- CHM 255	27.00	27.00
Chemistry (2) (4)- CHM 332	27.00	27.00
Chemistry (2) (4)- CHM 364	27.00	27.00
Chemistry (2) (4)- CHM 418	27.00	27.00
Chemistry (2) (4)- CHM 438	27.00	27.00
Chemistry (2) (4)- CHM 455	27.00	27.00
Chemistry (2) (4)- CHM 456	27.00	27.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 427	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 429A	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 432	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 434	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 445	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 527	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 529A	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 532	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 534	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 545	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 574E	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-ART 201	60.00	60.00
Clinical Experience (2) (4)-Teacher Education-ART 401	60.00	60.00
Clinical Experience (2) (4)-Teacher Education-ART 419	130.00	130.00
Clinical Experience (2) (4)-Teacher Education-Early Childhood-EDT 246E	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Early Childhood-EDT 473E	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Early Childhood-EDT 474E	35.00	35.00



Clinical Experience (2) (4)-Teacher Education-EDP 419E	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDP 419F	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDP 419G	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDP 419H	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDT 419.I , TPA Testing and Supervisor Travel up to 12 credit hours		1,200.00
Clinical Experience (2) (4)-Teacher Education-EDT 419.O , TPA Testing and Supervisor Travel up to 12 credit hours	800.00	1,200.00
Clinical Experience (2) (4)-Teacher Education-EDT 419A	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDT 419E	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDT 419M	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDT 519	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDT 519A	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-KNH 419A	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-KNH 419P	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDT 419A TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDT 419E TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDT 419M TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-KHN 419A TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-KHN 419P TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDP 419E TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDP 419F TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDP 419G TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDP 419H TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDP 519 TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDP 519A TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-Middle childhood-EDT 252M	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Middle childhood-EDT 346M	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-MUS 175	66.00	66.00
Clinical Experience (2) (4)-Teacher Education-MUS 355	66.00	66.00
Clinical Experience (2) (4)-Teacher Education-MUS 359	66.00	66.00
Clinical Experience (2) (4)-Teacher Education-MUS419	180.00	180.00
Entrepreneurship-ESP 366	27.50	27.50
Family Studies and Social Work (3)-FSW 412	115.00	115.00
Geology-GLG 115L	25.00	25.00
Geology-GLG 201	25.00	25.00
Geology-GLG 204	25.00	25.00
Geology-GLG 301	25.00	25.00
Geology-GLG 322	25.00	25.00
Geology-GLG 354	25.00	25.00
Geology-GLG 357	25.00	25.00
Geology-GLG 408	25.00	25.00
Geology-GLG 428	25.00	25.00
Geology-GLG 482	25.00	25.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (6 hours)	588.00	588.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (7 hours)	686.00	686.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (8 hours)	784.00	784.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (6 hours)	1,410.00	1,410.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (7 hours)	1,645.00	1,645.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (8 hours)	1,880.00	1,880.00
Junior Scholars Program Comprehensive Fee-Activities fee - All Students	268.00	268.00
Junior Scholars Program Comprehensive Fee-Enrollment Fee (2)	268.00	268.00
Kinesiology and Health (3)-KNH 104	120.00	120.00
Kinesiology and Health (3)-KNH 182	12.00	12.00
Kinesiology and Health (3)-KNH 183.L	80.00	80.00
Kinesiology and Health (3)-KNH 184.L	22.00	22.00
Kinesiology and Health (3)-KNH 203	120.00	120.00
Kinesiology and Health (3)-KNH 244	27.00	27.00
Kinesiology and Health (3)-KNH 285.L-Evaluation of Athletic Injuries to the Head, Neck and Torso	25.00	25.00
Kinesiology and Health (3)-KNH 287.L-Evaluation of Athletic Injuries to the Extremities	25.00	25.00
Kinesiology and Health (3)-KNH 288-Therapeutic Modalities	25.00	25.00
Kinesiology and Health (3)-KNH 348.F	30.00	30.00
Kinesiology and Health (3)-KNH 381.L	27.00	27.00
Kinesiology and Health (3)-KNH 382	42.00	42.00
Kinesiology and Health (3)-KNH 392	25.00	25.00
Kinesiology and Health (3)-KNH 404	120.00	120.00
Kinesiology and Health (3)-KNH 468	32.00	32.00
Kinesiology and Health (3)-KNH 568	32.00	32.00
Kinesiology and Health (3)-KNH 668	32.00	32.00
Kinesiology and Health (3)-KNH 681-Human Motor Control & Learning	26.00	26.00
Kinesiology and Health (3)-KNH 682-Lab Techniques in Exercise Science	41.00	41.00
Kinesiology and Health (3)-KNH 683	41.00	41.00
Kinesiology and Health (3)-KNH 688-Advanced Biomechanics	26.00	26.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.E	320.00	325.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.F	320.00	325.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.G	320.00	325.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.H	320.00	325.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.I	320.00	325.00
Kinesiology and Health-Goggin Ice Center Classes-(broomball, hockey, & skating)	50.00	52.00
Microbiology-MBI 123	25.00	25.00
Microbiology-MBI 143	25.00	25.00
Microbiology-MBI 201	25.00	25.00

Microbiology-MBI 201H	25.00	25.00
Microbiology-MBI 223	25.00	25.00
Microbiology-MBI 333	25.00	60.00
Microbiology-MBI 405	25.00	25.00
Microbiology-MBI 415	25.00	25.00
Microbiology-MBI 425	25.00	25.00
Microbiology-MBI 435	25.00	25.00
Microbiology-MBI 465	25.00	25.00
Microbiology-MBI 475	25.00	25.00
Microbiology-MBI 487	30.00	30.00
Microbiology-MBI 488	60.00	60.00
Microbiology-MBI 489	60.00	60.00
Music-MUS 100E, Marching Band-Fall Semester Only	105.00	105.00
Music-MUS 112, Lab Choir	20.00	20.00
Music-MUS 232A	22.00	22.00
Music-MUS 232B	22.00	22.00
Outdoor Pursuit Center Courses-KNH 150.A	220.00	230.00
Outdoor Pursuit Center Courses-KNH 150.B	220.00	230.00
Outdoor Pursuit Center Courses-KNH 150.C	220.00	230.00
Outdoor Pursuit Center Courses-KNH 150.J	220.00	230.00
Outdoor Pursuit Center Courses-KNH 150.K	220.00	230.00
Physics-PHY 103	25.00	25.00
Physics-PHY 173	25.00	25.00
Physics-PHY 174	25.00	25.00
Physics-PHY 183	25.00	25.00
Physics-PHY 184	25.00	25.00
Physics-PHY 286	25.00	25.00
Physics-PHY 293	25.00	25.00
Physics-PHY 294	25.00	25.00
Physics-PHY 423	25.00	25.00
Physics-PHY 441	25.00	25.00
Physics-PHY 442	25.00	25.00
Physics-PHY 471	25.00	25.00
Speech Pathology and Audiology-SPA 413	25.00	25.00
Speech Pathology and Audiology-SPA 605	100.00	100.00
Speech Pathology and Audiology-SPA 750 , up to 10 credit hours	100.00	100.00
Theatre-THE 151	65.20	65.20
Zoology-ZOO Biology-BIO 161	25.00	25.00
Zoology-ZOO Biology-BIO 161H	25.00	25.00
Zoology-ZOO Biology-BIO 201	25.00	25.00
Zoology-ZOO Biology-BIO 305	25.00	25.00
Zoology-ZOO Biology-BIO 311	25.00	25.00
Zoology-ZOO Biology-BIO 312	25.00	25.00
Zoology-ZOO Biology-BIO 328	25.00	25.00
Zoology-ZOO Biology-BIO333	25.00	60.00
Zoology-ZOO Biology-BIO 361	25.00	25.00
Zoology-ZOO Biology-BIO 364	25.00	25.00
Zoology-ZOO Biology-BIO 401	25.00	25.00
Zoology-ZOO Biology-BIO 408	25.00	25.00
Zoology-ZOO Biology-BIO 409	25.00	25.00
Zoology-ZOO Biology-BIO 434	25.00	25.00
Zoology-ZOO Biology-BIO 453	25.00	25.00
Zoology-ZOO Biology-BIO 455	25.00	25.00
Zoology-ZOO Biology-BIO 458	25.00	25.00
Zoology-ZOO Biology-BIO 459	25.00	25.00
Zoology-ZOO Biology-BIO 463	25.00	25.00
Zoology-ZOO Biology-BIO 464	25.00	25.00
Zoology-ZOO Biology-BIO 465	25.00	25.00
Zoology-ZOO Biology-BIO 465	25.00	25.00
Zoology-ZOO Biology-BIO 465	25.00	25.00
<b>Student Counseling Services</b>		
Attentional Problem Evaluation	25.00	25.00
Counseling Session-no show (Psychiatric follow-up)	25.00	25.00
Counseling Session-no show any session	25.00	25.00
Psychiatric services - follow-up/medical check	20.00	20.00
Psychiatric services - initial psychiatric evaluation	30.00	30.00
Therapy/Counseling, per session (first five session covered by student general fee)	20.00	20.00
<b>Student Health Services</b>		
Fee charged for services is based on two times (2x) the State of Ohio Medicaid reimbursement schedule (7)		
Insurance Waiver - Late Processing Fee	35.00	35.00
Miscellaneous OTC Personal Health Products	.10 - .50	.10 - .50
<b>Student Legal Services</b>		
Student Legal Services, per year	20.00	20.00
<b>Student Orientation Program</b>		
AlcoholEDU (online alcohol education program)	15.00	20.00
Confirmation Deposit (Oxford Pathway program)		95.00
International Sponsored Student Fee-Per Semester		500.00
International Student Academic Preparation and Culture Program PAAC summer program fee, undergraduate and graduate	300.00	500.00
International Student-One-week Spring Semester, undergraduate	55.00	55.00
International Student-One-week, graduate Student	55.00	55.00
International Student-Two-week August, undergraduate	115.00	115.00

MADE Deposit (13)		60.00
Regional Orientation & Registration Fee (S.O.A.R)		40.00
Student	95.00	95.00
Transfer student	20.00	20.00
<b>Substance Abuse Violations</b>		
Chemical abuse education program	200.00	200.00
Substance abuse assessments	250.00	250.00
Two hour substance abuse program	150.00	150.00
<b>Test Administration Fee</b>		
CLEP	20.00	20.00
Distance Learning Exam	20.00	20.00
MAT Exam	20.00	20.00
<b>Theatre</b>		
General Admission Theatre-Students required to attend for class	4.00	5.00
<b>Transcript</b>		
Regular orders, per copy	8.00	8.00
Special orders, per copy	12.00	12.00

**Notes:**

- (1) \$95 admission fee plus \$330 refundable contract confirmation deposit.
- (2) Non-refundable.
- (3) Subject to partial refund of fee paid upon withdrawal as determined by the Vice President for Finance and Business Services.
- (4) In addition to the instructional and general fees, and the tuition surcharge, if applicable.
- (5) The difference between these special fees and the usual fees charged for the same number of credit hours will be reflected as a fee waiver.
- (6) Billing fee is instituted when the maximum overdue fine of \$100.00 is reached, at which point the item is presumed lost, the replacement billing process commences, and replacement charges are applied.
- (7) Fees will be adjusted to usual and customary charges when third party billing begins.
- (8) MU faculty, staff, and students receive a 25% discount w/valid ID.
- (9) Students pay one-third of the posted fee for services.
- (10) The \$250 deposit is applied against the semester charge for room and continental breakfast. The fee is non-refundable if the student withdraws from the program after the 30-day grace period.
- (11) A student is charged \$70 for the examination, which includes the first credit hour if they are awarded credit. \$35 is charged for each additional credit hour.
- (12) \$400 is non-refundable if a student does not enroll.
- (13) Refundable if student attends the event.

**Additional Authorizations:**

Fees will be assessed based on the above rates. In case of dispute, fees must be paid in full unless specific arrangements have been authorized in writing by the Vice President for Finance and Business Services or his designee.

The Vice President for Finance and Business Services is authorized to approve changes in the fees stated above and to approve new fees consistent with those stated above subject to annual confirmation by this Board.

**Miami University**  
**APPROPRIATION ORDINANCE**  
**2013 - 2014 Academic Year**

WHEREAS, the University is committed to providing affordable access to the highest quality education and services to its students; and

WHEREAS, the University is authorized by the Ohio General Assembly to authorize user fees for services not generally covered by tuition or not u

BE IT ORDAINED: by the Board of Trustees that the following miscellaneous fees will be in effect for academic year 2013-2014, except as otherwise specified. The fees apply to all campuses, except as otherwise specified.

Fee Increased
Fee Decreased/Removed
New Fee
Clarification

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Student Orientation Program	Regional Orientation & Registration Fee (S.O.A.R)		40.00	This fee will provide funding to better serve students with scheduling and orientation. The fee will also cover supplies, student staff and faculty advisors. The goal is to provide a seamless transition to the regional campuses that is similar to the Oxford campus orientation process.
Student Orientation Program	Confirmation Deposit (Oxford Pathway program)		95.00	The fee is the same that all commuting students must submit to confirm their enrollment on the Oxford campus. This proposal extends the fee to students in the new Pathways Program, who will be admitted from the Oxford waitlist with the assurance that there will be space for them in Oxford after spending one semester on either the Hamilton or Middletown Campus.
International Student Exchange Deposit	Exchange Student Deposit-Business		1,000.00	The deposit will be applied to tuition and fees. If a student withdraws after deadline, \$400 will be retained
Student Orientation Program	MADE Deposit (13)		60.00	The program includes housing on campus for 2 nights and this deposit would cover the cost of housing for 2 nights. If a student attends more than 50% of the program, the deposit is refundable.
International Student Exchange Deposit	Exchange Student Deposit-International Education		1,000.00	The deposit will be applied to tuition and fees. If a student withdraws after deadline, \$400 will be retained
Facility Fee	Armstrong Center Facility Fee-Oxford Undergraduates-full-time taking 12 or more hours per semester		110.00	ASC facility fee as approved by BOT adhering to ASG guidelines
Facility Fee	Armstrong Center Facility Fee-Oxford Undergraduates-full-time taking 12 or more hours per year (2 semesters)		220.00	ASC facility fee as approved by BOT adhering to ASG guidelines
Facility Fee	Armstrong Center Facility Fee-Oxford Undergraduates, part-time taking 1-11 hours per credit hour		9.16	ASC facility fee as approved by BOT adhering to ASG guidelines
Facility Fee	Armstrong Center Facility Fee-Oxford Graduate students, full-time taking 12 or more hours per semester		55.00	ASC facility fee as approved by BOT adhering to ASG guidelines
Facility Fee	Armstrong Center Facility Fee-Oxford Graduate students, full-time taking 12 or more hours per year (2 semesters)		110.00	ASC facility fee as approved by BOT adhering to ASG guidelines

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Facility Fee	Armstrong Center Facility Fee-Oxford Graduate students, part-time taking 1-11 hours per credit hour		4.58	ASC facility fee as approved by BOT adhering to ASG guidelines
Goggin Ice Center	Intramural Leagues-Elite		600.00	2 seasons with 12 games each season
Library Fines and Fees	3D Printing		\$.20 per gram	Offset the cost incurred using the libraries' 3D printers. The printers require a considerable amount of time and material resources to operate.
Library Fines and Fees	Digital Translator Replacement Fee		160.00	Fee for un-returned Chinese Language translators which is a new service of the Miami University Libraries.
MUDEC	Mobile Internet Access and Telephone		175.00	Provide students with a working international cell phone with unlimited data, internet access, and instant communication to administrators/others.
Panhellenic	Sorority Recruitment - Late Registration		20.00	Discourage late registration for sorority recruitment.
Recreational Sports Center	Intramural Yearly Pass		60.00	Change in structure to collect intramural fees from the individual rather than the team. Students can pay online to make the process more convenient.
Recreational Sports Center	Intramural Semester Pass		35.00	Change in structure to collect intramural fees from the individual rather than the team. Students can pay online to make the process more convenient.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 140		50.00	Cover the cost of supplies and materials for Art Spring 140-Beginning Glass Bead Making.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 155		15.00	Cover the cost of miscellaneous materials & supplies not provided by the students. All sections included.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 233		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 235		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 278		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 286		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 309		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 317		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 318		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 319		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 386		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 389		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 455		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 555		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 468		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 568		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 469		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 569		10.00	Make the fees consistent with the other art history courses.

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 145H		27.00	Offset the expenses of preparing the chemical solutions and purchasing the disposable materials for the lab course due to price increases.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419A TPA Testing		300.00	Ohio Dept. of Education state required testing for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419E TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419M TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-KHN 419A TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-KHN 419P TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419E TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419F TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419G TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419H TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 519 TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 519A TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419.I-TPA Testing and Supervisor Travel, up to 12 credit hours		1,200.00	This is the international section of EDT 419. \$300 of the fee is to cover the Teacher Performance Assessment testing and the rest is for supervisor travel and expenses.
Music	Music-MUS 216, Applied Music for music theater minors		85.00	Covers the cost of the instructor for the course. Since this is a one credit course, the fee is less than the other applied lesson music fees.
Special Course/Lab Charges-Hamilton Campus	Teacher Education-EDT 181		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Hamilton Campus	Teacher Education-EDT 182		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Middletown Campus	Teacher Education-EDT 181		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Middletown Campus	Teacher Education-EDT 182		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Hamilton Campus	Physics-PHY 173		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Hamilton Campus	Physics-PHY 174		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Special Course/Lab Charges-Hamilton Campus	Physics-PHY 183		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Hamilton Campus	Physics-PHY 184		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Middletown Campus	Physics-PHY 173		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Middletown Campus	Physics-PHY 174		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Middletown Campus	Physics-PHY 183		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Middletown Campus	Physics-PHY 184		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Hamilton Campus	Zoology-ZOO Biology-BIO 115		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Hamilton Campus	Zoology-ZOO Biology-BIO 116		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Hamilton Campus	Zoology-ZOO Biology-BIO 161		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Middletown Campus	Zoology-ZOO Biology-BIO 115		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Middletown Campus	Zoology-ZOO Biology-BIO 116		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Middletown Campus	Zoology-ZOO Biology-BIO 161		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Conference Fee	Perlmutter Conference Deposit (13)		21.00	Cover the cost of perishable materials for students that do not attend the conference. Refundable if the student attends the conference.
Student Orientation Program	International Sponsored Student Fee - Per Semester		500.00	Fee will be paid by governmental and business sponsors of international students who require special services for admission, payment, advising, and logistical support.
SEAS Premium	Oxford Campus Engineering and Applied Science Undergraduate majors, full-time taking 12 or more hours per semester		300.00	Cost for engineering education is greater than most majors. Approved by BOT 12-7-2012.
SEAS Premium	Oxford Campus Engineering and Applied Science Undergraduate majors, part-time taking 1-11 hours per credit hour per semester		25.00	Cost for engineering education is greater than most majors. Approved by BOT 12-7-2012.
Business School Premium	Oxford Campus Business School Courses, per credit hour	75.00	100.00	Approved under ordinance O2010-3
Child Care Programs-Hamilton Campus-Students	Two Day Semester Rate	1264.00/1008.00	1275.00/1020.00	Restructuring current fees because below market rates do not fully recover costs.
Child Care Programs-Hamilton Campus-Students	Three Day Semester Rate	1728.00/1384.00	1875.00/1500.00	Restructuring current fees because below market rates do not fully recover costs.
Child Care Programs-Hamilton Campus-Students	Full-time Rate (4/5 day)	2280.00/1824.00	2550.00/2040.00	Restructuring current fees because below market rates do not fully recover costs.
Child Care Programs-Hamilton Campus-Faculty/Staff	Two Day Semester Rate	1584.00/1264.00	1650.00/1320.00	Restructuring current fees because below market rates do not fully recover costs.
Child Care Programs-Hamilton Campus-Faculty/Staff	Three Day Semester Rate	2040.00/1648.00	2175.00/1740.00	Restructuring current fees because below market rates do not fully recover costs.
Child Care Programs-Hamilton Campus-Faculty/Staff	Full-time Rate (4/5 day)	2624.00/2088.00	2850.00/2280.00	Restructuring current fees because below market rates do not fully recover costs.

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Credit Workshops	iDiscovery Program Fee	125.00	150.00	Ensure that iDiscovery program costs will be covered. Part of the program is covered under a grant. After the grant (G02101) expires on 6/30/13, any remaining funds will be transferred into C06307.
Goggin Ice Center	Intramural Leagues-Broomball Eight Six weeks of games	165.00	145.00	They now offer four seasons of hockey and broomball with 6 games each season instead of 3 seasons of 8 games.
Goggin Ice Center	Intramural Leagues-Hockey Eight Six weeks of games	375.00	325.00	They now offer four seasons of hockey and broomball with 6 games each season instead of 3 seasons of 8 games.
Identification Card Replacement Charge	Identification Card Replacement Charge-Hamilton Campus	10.00	20.00	Staff replace 300-400 cards a year.
Identification Card Replacement Charge	Identification Card Replacement Charge-Middletown Campus	10.00	20.00	Staff replace 300-400 cards a year.
MUDEC	Jumbo pass for MUDEC students	73.00	105.00	Increase in price in Luxembourg for public transportation.
MUDEC	Student Activity Fee, per semester	70.00	85.00	Adjustment for new activities and inflation.
Recreational Sports Center-Membership Fees	Faculty/Staff (eligible for medical benefits)-Individual (or spouse), 12 month pass	420.00	432.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (eligible for medical benefits)-Individual Plus, 12 month pass	564.00	570.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (eligible for medical benefits)-Couple, 12 month pass	792.00	802.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (eligible for medical benefits)-Family, 12 month pass	960.00	968.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Emeritus/retiree (or spouse), Individual-12 month pass	315.00	366.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Emeritus/retiree (or spouse), Individual Plus-12 month pass	423.00	428.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Emeritus/retiree (or spouse), Couple-12 month pass	594.00	600.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Emeritus/retiree (or spouse), Family-12 month pass	720.00	726.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (not eligible for medical benefits)-Individual (or spouse), 12 month pass	378.00	388.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (not eligible for medical benefits)-Individual Plus, 12 month pass	507.60	513.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (not eligible for medical benefits)-Couple, 12 month pass	712.80	720.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (not eligible for medical benefits)-Family, 12 month pass	864.00	872.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center	Equestrian-Club Team Riding Fee/Semester	850.00	900.00	5.9% increase to offset operational costs at Equestrian Center.
Recreational Sports Center-Outdoor Pursuit Center	Second Year (Pre-semester) Adventure Trip	399.00	425.00	Offset operational costs associated with Outdoor Pursuit Center trips



Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 111	10.00	30.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 331	20.00	30.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 332	20.00	30.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 495	20.00	30.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 171	25.00	30.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 251	50.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 252	50.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 471	60.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 472	60.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 571	60.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 670	60.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 149	20.00	25.00	Increased cost of materials including ink, papers, and other materials.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 160	25.00	30.00	Increased materials cost including clay, glazes, etc.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 165	35.00	40.00	Increased materials cost including silver, copper, metal working tools, etc.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 170	30.00	35.00	Increased materials cost including wood, tools, sand paper, etc.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 254	50.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Botany-BOT 244, Lab Fee-Wine Course	150.00	175.00	Increased cost for supplies.
Special Course/Lab Charges-Oxford Campus	Botany-BOT 333	25.00	60.00	Cover the cost of van rentals over ten weeks for student transportation to a field site.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419.O-TPA Testing and Supervisor Travel	800.00	1,200.00	Student teaching approved out of area. \$300 of the fee is to cover the Teacher Performance Assessment testing and the rest is for supervisor travel and expenses.
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.E	320.00	325.00	1.6% increase in order to offset operational costs associated with the Equestrian Center
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.F	320.00	325.00	1.6% increase in order to offset operational costs associated with the Equestrian Center
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.G	320.00	325.00	1.6% increase in order to offset operational costs associated with the Equestrian Center
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.H	320.00	325.00	1.6% increase in order to offset operational costs associated with the Equestrian Center
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.I	320.00	325.00	1.6% increase in order to offset operational costs associated with the Equestrian Center
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health-Goggin Ice Center Classes-(broomball, hockey, & skating)	50.00	52.00	They will offer four fewer classes. Since enrollment is high, this will help offset the loss of revenue.
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 333	25.00	60.00	Cover the cost of van rentals over ten weeks for student transportation to a field site.
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.A	220.00	230.00	Offset operational costs associated with the Outdoor Pursuit Center climbing wall and trips

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.B	220.00	230.00	Offset operational costs associated with the Outdoor Pursuit Center climbing wall and trips
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.C	220.00	230.00	Offset operational costs associated with the Outdoor Pursuit Center climbing wall and trips
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.J	220.00	230.00	Offset operational costs associated with the Outdoor Pursuit Center climbing wall and trips
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.K	220.00	230.00	Offset operational costs associated with the Outdoor Pursuit Center climbing wall and trips
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 333	25.00	60.00	Cover the cost of van rentals over ten weeks for student transportation to a field site.
Student Orientation Program	AlcoholEDU (online alcohol education program)	15.00	20.00	Increase in postage costs, printing costs, and student wages.
Theatre	General Admission-Students required to attend for class (THE 191)	4.00	5.00	Keep up with the rising cost of theatre production.
Student Orientation Program	PAAC summer program fee	300.00	500.00	Previously named APCP, this was the academic preparation program for the ACE program. OIE previously did not cover all the fees for the program. Under CAS, the student is expected to pay for all fees.
Commencement/Degree Application Fee	Doctoral Degree-Diploma and Hood	200.00	200.00	Rewording of fee based upon graduation requirements
E-Learning-Hamilton Campus	All online, partially online (hybrid), and interactive video courses per credit hour	10.00	10.00	Change the fund from an E&G to a Designated Fund.
E-Learning-Middletown Campus	All online, partially online (hybrid), and interactive video courses per credit hour	10.00	10.00	Change the fund from an E&G to a Designated Fund.
MUDEC	Study Tours		1,500.00	Long Trip and Short Trip are being combined into one fee now called Study Tours.
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee-Enrollment Fee (2)	268.00	268.00	Change the name of the fee for clarification.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419A	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419E	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419M	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-KHN 419A	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-KHN 419P	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419E	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419F	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419G	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419H	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 519	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 519A	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Child Care Programs-Hamilton Campus-Students	1-8 hours per week	53.00/42.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	9-16 hours per week	79.00/63.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	17-24 hours per week	95.00/76.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	25-32 hours per week	121.00/97.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	33-40 hours per week	137.00/109.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	41-48 hours per week	148.00/119.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	41-48 hours per week	148.00/119.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	Greater than 48 hours per week	159.00/127.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	1-8 hours per week	65.00/51.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	9-16 hours per week	99.00/79.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	17-24 hours per week	113.00/92.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	25-32 hours per week	142.00/114.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	33-40 hours per week	158.00/126.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	41-48 hours per week	170.00/135.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	Greater than 48 hours per week	181.00/144.00	Remove	Restructuring of Child Care Program,
Goggin Ice Center	Intramural Leagues-Hockey Beginner	315.00	Remove	Restructuring of Child Care Program,
MUDEC	Long field trip fee, all FT students, for the academic year (subject to refund of any unused portion)	900.00	Remove	Long Trip and Short Trip are being combined into one fee now called study tours.
MUDEC	Short field trip	600.00	Remove	Long Trip and Short Trip are being combined into one fee now called study tours.
Recreational Sports Center	Intramural Leagues-5 Game Season	100.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Recreational Sports Center	Intramural Leagues-7 Game Season	125.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Recreational Sports Center	Intramural Leagues-Individual	40.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Recreational Sports Center	Intramural Leagues-Single Elimination	40.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Recreational Sports Center	Intramural Leagues-Double Elimination	-	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Recreational Sports Center	Intramural Leagues-Round Robin	40.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Recreational Sports Center	Intramural Leagues-Individual Sport	12.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Recreational Sports Center	Intramural Leagues-Dual Sports	18.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 456	60.00	Remove	Course has not been offered since 2006.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPF/MPT 186	10.00	Remove	Course has not been offered since 2010.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 481/581	10.00	Remove	Course has not been offered since 2010.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 482/582	10.00	Remove	Course has not been offered since 2010.
Special Course/Lab Charges-Oxford Campus	Botany-BOT 203L	25.00	Remove	Course is no longer offered due to curriculum changes.
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 188.L	22.00	Remove	Lab section has not been offered since 2010.
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 202	25.00	Remove	Course is no longer offered due to curriculum changes.
Admission Fee	Oxford Campus Enrollment Fee (Note 1)	95.00	95.00	
Admission Fee	University Contract Confirmation Deposit (1)	330.00	330.00	
Admission Fee	Hamilton and Middletown Campuses	15.00	15.00	
Application Fee	Oxford Campus-Admission to Undergraduate Programs	50.00	50.00	
Application Fee	Oxford Campus-Transient Students	50.00	50.00	
Application Fee	Oxford Campus-Unclassified Students	50.00	50.00	
Application Fee	Oxford Campus-International Students	70.00	70.00	
Application Fee	Oxford Campus-Admission to Graduate Degree Programs	50.00	50.00	
Application Fee	Oxford Campus-Admission to Graduate Non-Degree Status	20.00	20.00	
Application Fee	Hamilton and Middletown Campuses	20.00	20.00	
Parking Fees and Fines-Oxford Campus	Failure to display valid permit/Improper display	35.00	35.00	
Parking Fees and Fines-Oxford Campus	Illegal or improper parking (loading/service area,outside designated space, prohibited parking, prohibited yellow zone)	75.00	75.00	
Parking Fees and Fines-Oxford Campus	Illegal parking on grass/sidewalk	75.00	75.00	
Parking Fees and Fines-Oxford Campus	Illegal parking in restricted area	75.00	75.00	
Parking Fees and Fines-Oxford Campus	Overtime at timed zone	25.00	25.00	
Parking Fees and Fines-Oxford Campus	Overtime at meter	10.00	10.00	
Parking Fees and Fines-Oxford Campus	Reproduction/illegal use of decal	300.00	300.00	
Parking Fees and Fines-Oxford Campus	Impoundment/immobilization	200.00	200.00	
Parking Fees and Fines-Oxford Campus	Unregistered vehicle lookup	2.50	2.50	
Parking Fees and Fines-Hamilton and Middletown Campuses	Blocking any access road	15.00	15.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Hazardous operation	75.00	75.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Disregarding traffic control device	15.00	15.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Failure to display parking permit	15.00	15.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Illegal Parking-Parking in a restricted area	15.00	15.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Illegal Parking-Parking on the grass	15.00	15.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Illegal Parking-Parking by a non-handicapped driver in a space reserved for the handicapped	75.00	75.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Speeding	30.00	30.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Unregistered vehicle	10.00	10.00	
Parking Fees and Fines-Oxford Campus	Faculty and staff RED area annual permit, per year	30.00	30.00	
Parking Fees and Fines-Oxford Campus	Oxford campus students only-for a semester/academic year BLUE area permit	115.00/220.00	115.00/220.00	
Parking Fees and Fines-Oxford Campus	Oxford campus students only-for a semester/academic year PURPLE area permit	60.00/110.00	60.00/110.00	
Parking Fees and Fines-Oxford Campus	Oxford campus students only-for a semester/academic year YELLOW area permit	60.00/110.00	60.00/110.00	

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Parking Fees and Fines-Oxford Campus	Oxford campus students only-for an academic year-Graduate Assistants-designated lots and student areas	30.00	30.00	
Parking Fees and Fines-Oxford Campus	Oxford campus students only-for each summer term	15.00	15.00	
Parking Fees and Fines-Oxford Campus	Oxford campus students only-for temporary permit (student - one week)	10.00	10.00	
Parking Fees and Fines-Oxford Campus	Oxford campus-Contractor-parking permit-month/annual	15.00/180.00	15.00/180.00	
Parking Fees and Fines-Oxford Campus	Event Parking-Lot/Space Reservation Fee-charged to MU Departments/Organizations, fee per reserved space	1.00 - 5.00	1.00 - 5.00	
Parking Fees and Fines-Oxford Campus	Event Parking-Lot Attendant-charged to MU Departments/Organizations, per hour	25.00	25.00	
Parking Fees and Fines-Oxford Campus	Event Parking-Meter Reservations-charged to MU Department/Organizations, per space/per day	5.00 - 6.00	5.00 - 6.00	
Parking Fees and Fines-Oxford Campus	Faculty and staff Garage permit, per year	300.00	300.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Parking rate per first hour/per additional hours	1.00/.50	1.00/.50	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Daily maximum rate	10.00	10.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Lost ticket fee	10.00	10.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Replacement for Garage Access Card	5.00	5.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Daytime parking, per month-semester	150.00	150.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Overnight parking, per semester	420.00	420.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Event parking rate	5.00	5.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Garage Parking Vouchers	5.00	5.00	
Parking Fees and Fines-Oxford Campus	Faculty, Staff, or Department Dedicated Parking Space	300.00	300.00	
Bursar Miscellaneous Charges	Late Payment	150.00	150.00	
Bursar Miscellaneous Charges	Late Registration (each Monday after the final date, an additional \$27.00)	27.00	27.00	
Career Exploration and Testing Center Charges	Enrollment in EDL100 for Myers-Briggs and Strong Interest Testing (three standardized career assessments)	32.00	32.00	
Career Exploration and Testing Center Charges	Enrollment in EAS101 for Myers-Briggs Indicator and Strong Interest Inventories Testing (two standardized career assessments)	32.00	32.00	
Career Exploration and Testing Center Charges	Career Testing, each career assessment	16.00	16.00	
Child Care Programs-Hamilton Campus-Students	Registration, one child/each additional	50.00/25.00	50.00/25.00	
Child Care Programs-Hamilton Campus-Faculty/Staff	Registration, one child/each additional	50.00/30.00	50.00/30.00	
Code of Conduct Violations	Ethics and Integrity Mandatory Program	200.00	200.00	
Code of Conduct Violations	Code of Conduct Administration Charges, per incident	50.00	50.00	
Commencement/Degree Application Fee	Certificate Program	10.00	10.00	
Commencement/Degree Application Fee	Associate's and Bachelor's Degrees (2)	35.00	35.00	
Commencement/Degree Application Fee	Master's and Specialist's Degrees (2)	35.00	35.00	
Commencement/Degree Application Fee	Diploma Replacement (re-issue)-Without Case	29.00	29.00	
Commencement/Degree Application Fee	Diploma Replacement (re-issue)-With Case, Undergraduate	34.00	34.00	
Commencement/Degree Application Fee	Diploma Replacement (re-issue)-With Case, Master's	34.00	34.00	
Commencement/Degree Application Fee	Thesis Microfilming and Binding	80.00	80.00	
Community Engagement and Services	Community Plunge (early move-in experience)	130.00	130.00	
Community Engagement and Services	Service Learning Courses Utilizing Community Engagement and Services Office	50.00	50.00	
Compass Assessment-Hamilton Campus	Compass Assessment Retake Fee-one per semester, per subject -- <b>NOTE: Non-Refundable</b>	10.00	10.00	
Compass Assessment-Middletown Campus	Compass Assessment Retake Fee-one per semester, per subject -- <b>NOTE: Non-Refundable</b>	10.00	10.00	
Computer Printing Charge	Computer Printing Charge-Debit Card Payment using Miami "MULaa", per copy	0.10	0.10	
Computer Printing Charge	Computer Printing Charge-Cash Payment, per copy	0.10	0.10	

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Chinese Proficiency Tests - Confucius Institute	Chinese Proficiency Test (HSK, BCT, and YCT) -- fee based on candidate's level and test module	20.00 - 70.00	20.00 - 70.00	
Credit Workshops	Instructional Fees Set by Vice President for Finance and Business Services or designee		-	
Credit Workshops	On-Campus Workshop Administration Fee	25.00	25.00	
Credit Workshops	Study Abroad Workshop Administration Fee	125.00	125.00	
Office of International Education	International Exchange Administration Fee	125.00	125.00	
Credit Workshops	Enrollment Fee	0.00 - 3,500.00	0.00 - 3,500.00	
Credit Workshops	Materials Fee	0.00 - 350.00	0.00 - 350.00	
Credit Workshops	Program Fee	0.00 - 15,000.00	0.00 - 15,000.00	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Oxford Campus Technology Fee-Per Credit Hour-Students admitted in AY2009-AY2010 and thereafter, up to 12 credit hours per semester	9.50	9.50	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Oxford Campus Technology Fee-Per Credit Hour-Students admitted in AY2008, up to 12 credit hours per semester	9.00	9.00	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Oxford Campus Technology Fee-Per Credit Hour-Students admitted prior to AY2008, up to 12 credit hours per semester	8.50	8.50	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted in AY2009-AY2010 and thereafter, up to 12 credit hours per semester	14.00	14.00	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted in AY2008, up to 12 credit hours per semester	13.50	13.50	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted prior to AY2008, up to 12 credit hours per semester	13.00	13.00	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Hamilton and Middletown Campuses Technology Fee-Per Credit Hour-up to 12 credit hours	1.50	1.50	
Data and Video Network	Workstation Remediation Fee for Non-Miami Laptops	100.00	100.00	
Data and Video Network	Network copyright notification-First incident	100.00	100.00	
Data and Video Network	Network copyright notification-Second incident and more	200.00	200.00	
Data and Video Network	Fee for Non-warranty computer and associated repair (including labor)	Actual Cost	Actual Cost	
English Department	English-Proficiency Exam	30.00	30.00	
Facility Fee	Facility Fee-Oxford Undergraduates full-time taking 12 or more credit hours, per semester	60.00	60.00	
Facility Fee	Facility Fee-Oxford Undergraduates full-time taking 12 or more credit hours, per year (2 semesters)	120.00	120.00	
Facility Fee	Facility Fee-Oxford Undergraduates part-time taking 1-11 credit hours, per hour per semester	5.00	5.00	
Facility Fee	Facility Fee-Oxford Graduate students full-time taking 12 or more credit hours, per semester	30.00	30.00	
Facility Fee	Facility Fee-Oxford Graduate students full-time taking 12 or more credit hours, per year (2 semesters)	60.00	60.00	
Facility Fee	Facility Fee-Oxford Graduate students part-time taking 1-11 credit hours, per semester	2.50	2.50	
Facility Fee	Facility Fee-Oxford Graduate students, per year	60.00	60.00	
Fine Arts Program Fee	Architecture/Interior Design Majors, per semester	50.00	50.00	
Fine Arts Program Fee	Music Majors, per semester	50.00	50.00	
Student Health Services	Fee charged for services is based on two times (2x) the State of Ohio MedicAid reimbursement schedule (7)			
Student Health Services	Miscellaneous OTC Personal Health Products	.10 - .50	.10 - .50	
Student Health Services	Insurance Waiver - Late Processing Fee	35.00	35.00	
Student Counseling Services	Counseling Session-no show any session	25.00	25.00	
Student Counseling Services	Counseling Session-no show (Psychiatric follow-up)	25.00	25.00	
Student Counseling Services	Therapy/Counseling, per session (first five sessions covered by student general fee)	20.00	20.00	

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Student Counseling Services	Psychiatric services - initial psychiatric evaluation	30.00	30.00	
Student Counseling Services	Psychiatric services - follow-up/medical check	20.00	20.00	
Student Counseling Services	Attentional Problem Evaluation	25.00	25.00	
Identification Card Replacement Charge	Identification Card Replacement Charge-Oxford Campus	35.00	35.00	
Learning Assistance Tutoring Charges	Learning Assistance-Oxford Campus-Tutoring sessions-no show fee	15.00	15.00	
Library Fines and Fees	Miami Libraries-Overdue Books, per book/per day	0.50	0.50	
Library Fines and Fees	Miami Libraries-Overdue Books, per book maximum	15.00	15.00	
Library Fines and Fees	Miami Libraries-Recalled Books, per book (student)/per day	0.75	0.75	
Library Fines and Fees	Miami Libraries-Recalled Books, per book (student)/maximum	24.25	24.25	
Library Fines and Fees	Miami Libraries-Overdue Reserved Materials, first hour	2.50	2.50	
Library Fines and Fees	Miami Libraries-Overdue Reserved Materials, each additional hour	0.75	0.75	
Library Fines and Fees	Miami Libraries-Overdue Reserved Materials, maximum	24.25	24.25	
Library Fines and Fees	Miami Libraries-Replacement, per book, actual cost	actual cost	actual cost	
Library Fines and Fees	Miami Libraries-Replacement, per book, minimum	75.00	75.00	
Library Fines and Fees	Miami Libraries-Replacement, per book, cataloging and processing	30.00	30.00	
Library Fines and Fees	Miami Libraries-Replacement, per book, billing	10.00	10.00	
Library Fines and Fees	OhioLINK Overdue Books, per book/per day (1-30 days)	0.50	0.50	
Library Fines and Fees	OhioLINK Overdue Books, per book/per day (31st day), late/overdue	35.00	35.00	
Library Fines and Fees	OhioLINK Overdue Books, per book/Maximum	50.00	50.00	
Library Fines and Fees	OhioLINK, Replacement, per book	75.00	75.00	
Library Fines and Fees	OhioLINK, Replacement, per book, cataloging and processing fee,	25.00	25.00	
Library Fines and Fees	Miscellaneous Library Fees-Storage locker keys (replacement)	7.00	7.00	
Library Fines and Fees	Miscellaneous Library Fees-Private Study Carrels (re-key for lost key)	25.00	25.00	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Up to three hours (requires Miami ID and one other form of ID)	-	-	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Billing fee (non-refundable) (6)	25.00	25.00	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Overdue laptop, per hour (maximum of \$100.00)	5.00	5.00	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Replacement charge laptop - Windows	1,000.00	1,000.00	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Replacement charge laptop - Macintosh	1,300.00	1,300.00	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Replacement Charge-Digital Camera	150.00	150.00	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Replacement Charge-Digital Camera Accessories (at cost)	at cost	at cost	
Library Fines and Fees	iPad-(in library use only)-Up to three hours (requires Miami ID and one other form of ID)	-	-	
Library Fines and Fees	iPad-(in library use only)-Billing fee (non-refundable) (6)	25.00	25.00	
Library Fines and Fees	iPad-(in library use only)-Overdue iPad, per hour (maximum of \$100.00)	5.00	5.00	
Library Fines and Fees	iPad-(in library use only)-Replacement charge iPad	900.00	900.00	
Library Fines and Fees	Study Room Keys-Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Study Room Keys-Maximum	15.00	15.00	
Library Fines and Fees	Study Room Keys-Replacement Cost	10.00	10.00	
Library Fines and Fees	Study Room Keys-Processing Fee	10.00	10.00	
Library Fines and Fees	Network Cables-Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Network Cables-Maximum	15.00	15.00	
Library Fines and Fees	Network Cables-Replacement cost	5.00	5.00	

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Library Fines and Fees	Network Cables-Processing fee	10.00	10.00	
Library Fines and Fees	Head Phones-Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Head Phones-Maximum	15.00	15.00	
Library Fines and Fees	Head Phones-Replacement cost	10.00	10.00	
Library Fines and Fees	Head Phones-Processing fee	10.00	10.00	
Library Fines and Fees	Microphone for Mac or PC (three hour loan; no charge)		-	
Library Fines and Fees	Microphone for Mac or PC, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Microphone for Mac or PC, Maximum	15.00	15.00	
Library Fines and Fees	Microphone for Mac or PC, Replacement cost	15.00	15.00	
Library Fines and Fees	Microphone for Mac or PC, Processing fee	10.00	10.00	
Library Fines and Fees	Firewire Cable (four hour loan; no charge)		-	
Library Fines and Fees	Firewire Cable, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Firewire Cable, Maximum	15.00	15.00	
Library Fines and Fees	Firewire Cable, Replacement cost	5.00	5.00	
Library Fines and Fees	Firewire Cable, Processing fee	10.00	10.00	
Library Fines and Fees	Video Monitor Cable (three hour loan; no charge)		-	
Library Fines and Fees	Video Monitor Cable, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Video Monitor Cable, Maximum	15.00	15.00	
Library Fines and Fees	Video Monitor Cable, Replacement cost	5.00	5.00	
Library Fines and Fees	Video Monitor Cable, Processing fee	10.00	10.00	
Library Fines and Fees	Portable DVD Player (four hour loan; no charge)		-	
Library Fines and Fees	Portable DVD Player, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Portable DVD Player, Maximum	15.00	15.00	
Library Fines and Fees	Portable DVD Player, Replacement cost	150.00	150.00	
Library Fines and Fees	Portable DVD Player, Processing fee	10.00	10.00	
Library Fines and Fees	Digital Voice Recorder (four hour loan; no charge)		-	
Library Fines and Fees	Digital Voice Recorder, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Digital Voice Recorder, Maximum	15.00	15.00	
Library Fines and Fees	Digital Voice Recorder, Replacement cost	65.00	65.00	
Library Fines and Fees	Digital Voice Recorder, Processing fee	25.00	25.00	
Library Fines and Fees	Laptop/data projector (24 hour loan; no charge)		-	
Library Fines and Fees	Laptop/data projector, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Laptop/data projector, Maximum	15.00	15.00	
Library Fines and Fees	Laptop/data projector, Replacement cost	500.00	500.00	
Library Fines and Fees	Laptop/data projector, Processing fee	30.00	30.00	
Library Fines and Fees	Portable Public Address System (24 hour loan; no charge)		-	
Library Fines and Fees	Portable Public Address System, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Portable Public Address System, Maximum	15.00	15.00	
Library Fines and Fees	Portable Public Address System, Replacement cost	100.00	100.00	
Library Fines and Fees	Portable Public Address System, Processing fee	30.00	30.00	
Library Fines and Fees	Camera Tripod (24 hour loan; no charge)		-	
Library Fines and Fees	Camera Tripod, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Camera Tripod, Maximum	15.00	15.00	
Library Fines and Fees	Camera Tripod, Replacement cost	30.00	30.00	
Library Fines and Fees	Camera Tripod, Processing fee	10.00	10.00	
Library Fines and Fees	Tripod Dolly (24 hour loan; no charge)		-	
Library Fines and Fees	Tripod Dolly, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Tripod Dolly, Maximum	15.00	15.00	
Library Fines and Fees	Tripod Dolly, Replacement cost	60.00	60.00	
Library Fines and Fees	Tripod Dolly, Processing fee	10.00	10.00	
Library Fines and Fees	Steady Cam (24 hour loan; no charge)		-	
Library Fines and Fees	Steady Cam, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Steady Cam, Maximum	15.00	15.00	
Library Fines and Fees	Steady Cam, Replacement cost	150.00	150.00	
Library Fines and Fees	Steady Cam, Processing fee	10.00	10.00	
Library Fines and Fees	Miscellaneous Items for Sale-Earplugs, per pair	0.25	0.25	



Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Library Fines and Fees	Miscellaneous Items for Sale-DVD, blank	1.00	1.00	
Library Fines and Fees	Miscellaneous Items for Sale-Zip Disk, blank	1.00	1.00	
Library Fines and Fees	Miscellaneous Items for Sale-Mini DVD tape, blank	3.00	3.00	
Library Fines and Fees	Miscellaneous Items for Sale-CD, blank	1.00	1.00	
Library Fines and Fees	Miscellaneous Items for Sale-Data storage device (Jump Drive)	15.00	15.00	
Library Fines and Fees	Miscellaneous Items for Sale-Batteries	at cost	at cost	
Library Fines and Fees	Audio/Visual Services-Overdue videos, per item/per day	2.50	2.50	
Library Fines and Fees	Audio/Visual Services-Maximum	15.00	15.00	
Library Fines and Fees	Financial Calculator (24 hour loan; no charge)	-	-	
Library Fines and Fees	Financial Calculator Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Financial Calculator, Maximum	15.00	15.00	
Library Fines and Fees	Financial Calculator, Replacement cost	60.00	60.00	
Library Fines and Fees	Financial Calculator, Processing fee	10.00	10.00	
Library Fines and Fees	Graphing Calculator (24 hour loan; no charge)	-	-	
Library Fines and Fees	Graphing Calculator Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Graphing Calculator, Maximum	15.00	15.00	
Library Fines and Fees	Graphing Calculator, Replacement cost	130.00	130.00	
Library Fines and Fees	Graphing Calculator, Processing fee	10.00	10.00	
Library Fines and Fees	Nintendo 3Ds (24 hour loan; no charge)	-	-	
Library Fines and Fees	Nintendo 3Ds Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Nintendo 3Ds, Maximum	15.00	15.00	
Library Fines and Fees	Nintendo 3Ds, Replacement cost	250.00	250.00	
Library Fines and Fees	Nintendo 3Ds, Processing fee	10.00	10.00	
Miami Metro	Miami Metro-Oxford Campus-Student-full time, per semester	66.00	66.00	
Miami Metro	Miami Metro-Oxford Campus-Student-part-time, per credit hour	5.50	5.50	
MUDEC	Orientation fee (one-time per student)	90.00	90.00	
MUDEC	Room and Continental Breakfast (reside w/host family)-Fall Semester	1,835.00	1,835.00	
MUDEC	Room and Continental Breakfast (reside w/host family)-Spring Semester	1,835.00	1,835.00	
MUDEC	Partial Board (4 meal voucher per week), per academic year	1,640.00	1,640.00	
MUDEC	Charge for auditing course (per course)	269.00	269.00	
MUDEC	Deposit upon application for the academic year (no refund)	25.00	25.00	
MUDEC	Housing deposit upon acceptance for the given semester (10)	250.00	250.00	
MUDEC	Luxembourg Student Residency Permit Fee	45.00	45.00	
MUDEC	Study Abroad Administration Fee	125.00	125.00	
Panhellenic	Sorority Recruitment	30.00	30.00	
Panhellenic	Early Move-in for Sorority Recruitment	105.00	105.00	
Proficiency Examination	Per examination (including first credit hour) (11)	70.00	70.00	
Proficiency Examination	Additional credit hours, each	35.00	35.00	
Recreational Sports Center-Membership Fees	Students-Oxford Full-time - included in general fee			
Recreational Sports Center-Membership Fees	Students-Oxford Part-time - included in general fee			
Recreational Sports Center-Membership Fees	Membership Joining Fee-Individual	50.00	50.00	
Recreational Sports Center-Membership Fees	Membership Joining Fee-Family	75.00	75.00	
Recreational Sports Center-Membership Fees	Branch campus (MUH-MUM), Individual-12 month pass	315.00	315.00	
Recreational Sports Center-Membership Fees	Branch campus (MUH-MUM), Individual Plus-12 month pass	423.00	423.00	
Recreational Sports Center-Membership Fees	Branch campus (MUH-MUM), Couple-12 month pass	594.00	594.00	
Recreational Sports Center-Membership Fees	Branch campus (MUH-MUM), Family-12 month pass	720.00	720.00	
Residence Hall	Temporary ID Card Fee	15.00	15.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 121	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 122	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 221	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 222	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 308	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 321	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 322	30.00	30.00	



Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 316	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 381	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 382	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 383	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 476/576	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 480	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 480M/580M	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 480W/580W	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 484/584	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 485/585	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 486/586	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 487/587	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 489/589	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPC 497	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPC 498/598	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 680	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 155	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 191	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 204	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 205	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 312	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 351	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 402	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 403	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 409	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 415	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 425	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 115	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 115H	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 116	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 116H	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 424	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 482	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 483	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 111L	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 131	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 144	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 144H	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 144M	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 145	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 145M	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 231L	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 244	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 245	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 254	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 255	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 332	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 364	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 418	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 438	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 455	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 456	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Early childhood-EDT 246E	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Early childhood-EDT 473E	35.00	35.00	

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Early childhood-EDT 474E	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Middle childhood-EDT 252M	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Middle childhood-EDT 346M	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 427	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 429A	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 432	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 434	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 445	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 527	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 529A	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 532	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 534	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 545	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 574E	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-ART 201	60.00	60.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-ART 401	60.00	60.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-ART 419	130.00	130.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-MUS419	180.00	180.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-MUS 175	66.00	66.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-MUS 355	66.00	66.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-MUS 359	66.00	66.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 115L	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 201	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 204	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 301	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 322	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 354	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 357	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 408	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 428	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 482	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Family Studies and Social Work (3)-FSW 412	115.00	115.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 184.L	22.00	22.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 244.L	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 381.L	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 392	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 382	42.00	42.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 683	41.00	41.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 182	12.00	12.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 183.L	80.00	80.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 348.F	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 468.L	32.00	32.00	

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 568.L	32.00	32.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 668	32.00	32.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 104	120.00	120.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 203	120.00	120.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 404	120.00	120.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 285.L-Evaluation of Athletic Injuries to the Head, Neck and Torso	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 287.L-Evaluation of Athletic Injuries to the Extremities	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 288-Therapeutic Modalities	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 681-Human Motor Control & Learning	26.00	26.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 682-Lab Techniques in Exercise Science	41.00	41.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 688-Advanced Biomechanics	26.00	26.00	
Special Course/Lab Charges-Oxford Campus	Entrepreneurship-ESP 366	27.50	27.50	
Special Course/Lab Charges-Oxford Campus	Theatre-THE 151	65.20	65.20	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (6 hours)	588.00	588.00	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (6 hours)	1,410.00	1,410.00	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (7 hours)	686.00	686.00	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (7 hours)	1,645.00	1,645.00	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (8 hours)	784.00	784.00	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (8 hours)	1,880.00	1,880.00	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee-Activities fee - All Students	268.00	268.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 123	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 143	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 201	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 201H	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 223	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 405	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 415	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 425	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 435	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 465	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 475	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 487	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 488	60.00	60.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 489	60.00	60.00	
Music	Music-Music lesson fees (3) (4)	175.00	175.00	
Special Course/Lab Charges-Oxford Campus	Music-MUS 232A	22.00	22.00	
Special Course/Lab Charges-Oxford Campus	Music-MUS 232B	22.00	22.00	
Special Course/Lab Charges-Oxford Campus	Music-MUS 112, Lab Choir	20.00	20.00	
Special Course/Lab Charges-Oxford Campus	Music-MUS 100E, Marching Band-Fall Semester Only	105.00	105.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 103	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 173	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 174	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 183	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 184	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 286	25.00	25.00	

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Special Course/Lab Charges-Oxford Campus	Physics-PHY 293	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 294	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 423	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 441	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 442	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 471	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Speech Pathology and Audiology-SPA 413	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Speech Pathology and Audiology-SPA 605	100.00	100.00	
Special Course/Lab Charges-Oxford Campus	Speech Pathology and Audiology-SPA 750, up to 10 credit hours	100.00	100.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 161	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 161H	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 201	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 305	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 311	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 312	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 328	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 351	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 361	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 364	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 401	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 408	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 409	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 434	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 453	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 455	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 458	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 459	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 463	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 464	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	<del>Zoology-ZOO</del> Biology-BIO 465	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 181	10.00	10.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 231	10.00	10.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 331	10.00	10.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 147	15.00	15.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 255	20.00	20.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 308E	20.00	20.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 111	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 121	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 122	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 171	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 221	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 222	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 241	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 257	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 271	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 321	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 322	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 341	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 342	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 181	10.00	10.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 231	10.00	10.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 331	10.00	10.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 147	15.00	15.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 255	20.00	20.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 308E	20.00	20.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 111	30.00	30.00	

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Special Course/Lab Charges-Middletown Campus	Art-ART 121	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 122	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 171	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 221	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 222	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 241	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 257	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 271	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 321	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 322	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 341	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 342	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 111.L	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 131	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 144	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 145	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 231	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 244	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 245	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 332	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 364	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 111.L	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 131	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 144	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 145	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 231	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 244	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 245	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 332	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 364	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Microbiology-MBI 123	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Microbiology-MBI 161	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Microbiology-MBI 123	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Microbiology-MBI 161	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Zoology-ZOO Biology-BIO 171	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Zoology-ZOO Biology-BIO 172	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Zoology-ZOO Biology-BIO 171	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Zoology-ZOO Biology-BIO 172	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 104	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 106	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 116	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 200	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 205	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 206	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 216	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 261	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 262	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 104	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 106	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 116	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 200	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 205	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 206	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 216	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 261	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 262	200.00	200.00	

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 313	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 352	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 354	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 362	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 364	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 420	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 431	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 452	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 462	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 464	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 313	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 352	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 354	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 362	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 364	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 420	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 431	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 452	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 462	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 464	200.00	200.00	
Student Legal Services	Student Legal Services, per year	20.00	20.00	
Student Orientation Program	Student	95.00	95.00	
Student Orientation Program	Transfer student	20.00	20.00	
Student Orientation Program	International Student-Two-week August, undergraduate	115.00	115.00	
Student Orientation Program	International Student-One-week Spring Semester, undergraduate	55.00	55.00	
Student Orientation Program	International Student-One-week, graduate Student	55.00	55.00	
Substance Abuse Violations	Two hour substance abuse program	150.00	150.00	
Substance Abuse Violations	Chemical abuse education program	200.00	200.00	
Substance Abuse Violations	Substance abuse assessments	250.00	250.00	
Test Administration Fee	CLEP	20.00	20.00	
Test Administration Fee	Distance Learning Exam	20.00	20.00	
Test Administration Fee	MAT Exam	20.00	20.00	
Transcript	Special orders, per copy	12.00	12.00	
Transcript	Regular orders, per copy	8.00	8.00	

**Notes:**

- (1) \$95 admission fee plus \$330 refundable contract confirmation deposit.
- (2) Non-refundable.
- (3) Subject to partial refund of fee paid upon withdrawal as determined by the Vice President for Finance and Business Services.
- (4) In addition to the instructional and general fees, and the tuition surcharge, if applicable.
- (5) The difference between these special fees and the usual fees charged for the same number of credit hours will be reflected as a fee waiver.
- (6) Billing fee is instituted when the maximum overdue fine of \$100.00 is reached, at which point the item
- (7) Fees will be adjusted to usual and customary charges when third party billing begins.
- (8) MU faculty, staff, and students receive a 25% discount w/valid ID.
- (9) Students pay one-third of the posted fee for services.



Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
	(10) The \$250 deposit is applied against the semester charge for room and continental breakfast. The fee is			
	(11) A student is charged \$70 for the examination, which includes the first credit hour if they are awarded			
	(12) \$400 is non-refundable is a student does not enroll.			
	(13) Refundable if the student attends the event.			
	<b>Additional Authorizations:</b>			
	Fees will be assessed based on the above rates. In case of dispute, fees must be paid in full unless specific arrangements have been authorized in writing by the Vice President for Finance and Business Services or his designee.			
	The Vice President for Finance and Business Services is authorized to approve changes in the fees stated above and to approve new fees consistent with those stated above subject to annual confirmation by this Board.			

<b>Changes in Miscellaneous Fees</b>						
<b>Approved By</b>	<b>Change Type</b>	<b>AY 2011-12</b>	<b>AY2012-13</b>		<b>AY2013-14</b>	
		<b>Total # of fees listed</b>	<b>Total # of fees listed</b>	<b>Differences</b>	<b>Total # of fees listed</b>	<b>Differences</b>
BOT	New Fee	196	49	-147	72	23
BOT	Increased Fee	78	80	2	63	-17
BOT	Removed/Decreased	11	24	13	44	20
BOT	No Change	363	571	208	605	34
BOT	All Fees Shown	648	724	76	784	60
VPFBS	New Fee	11	13	2	3	-10
VPFBS	Increased Fee	68	41	-27	48	7
VPFBS	Removed/Decreased	7	21	14	1	-20
VPFBS	No Change	174	176	2	185	9
VPFBS	All Fees Shown	260	251	-9	237	-14
BOTH	New Fee	207	62	-145	75	13
BOTH	Increased Fee	146	121	-25	111	-10
BOTH	Removed/Decreased	18	45	27	45	0
BOTH	No Change	537	747	210	790	43
BOTH	All Fees Shown	908	975	67	1021	46



**Arianne Wilt, Student Trustee**  
**Report to the Miami University Board of Trustees**

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Good morning,

As this is our last meeting before the spring semester comes to a close, I would like to thank you all for a very productive and exciting year we have had. I cannot begin to count all the successes Miami has had this academic year and many of the challenges we have overcome. I can assure you all students are extremely focused in the home stretch of the semester. Many have and final term papers they are spending hours at King Library working on, others are spending hours in studios preparing final class projects and others are spending their hours re-writing every note from every class in the attempt to get the best grade possible on their final exam. I was speaking with student leaders just last week from Ohio University and the University of Cincinnati. The woman from Ohio University was expressing her disdain with the lack of motivation she sees from so many of her peers in the classroom, even and especially towards the end of the semester. When I described to her the attitude of Miami students, she was shocked. She had never heard of people holing up in the library all weekend before finals and not going out to house parties or bars; in her observation that just didn't seem to be an option at OU. The male from UC seemed to have the same outlook. He told me "at least half of the students on this campus couldn't tell you where the library is if you asked them." He spoke of the apathy he saw from fellow students in high-level classes and even some professors. "When the weather gets warm," he said, "the streets, commons and patios fill up but the library is a place that is never full." They were both shocked when I spoke of the inability to find a "study cubby" the weekend before finals and how students seek out any quiet place they can to study for days leading up to their test. With their schools being "rivals" of Miami, neither had really focused on our academic distinction. They always deemed themselves above Miami in respect to athletics or who could throw the wildest parties on the weekends. It was an extremely interesting conversation that gave me new perspective on just how committed Miami students are to their education, especially in the weeks leading up to the end of the semester.

At Miami University, it is always election season. In the fall, we have local, state and federal elections and in the spring we have, what is arguably more exciting, Student Body elections. We had many qualified tickets running for the position this year, and I am pleased to announce our new Student Body President and Vice President, Charlie Schreiber and Courtney Bernard. It was a fierce election that highly engaged Miami students, producing a record number of votes. Prior to this meeting, I had the opportunity to sit down with both Charlie and Courtney and discuss our plans moving forward and some focuses we have for Miami in the upcoming year. I won't steal their thunder by sharing all of their awesome secrets with you, but I can assure you Miami is in for an exciting 2013-2014 school year. I have no doubt these two individuals have the leadership and vision necessary to succeed in such positions and I am looking forward to working with both of them.

As many of you may be aware of, two Miami students were recently involved in an Academic Dishonesty scandal, involving grade changes over the course of several years for many students. This incident has been widely discussed amongst Miami administrators and students alike. ASG, Greek Life and a multitude of other campus leaders have taken strong stances against this issue, voicing to the student body and community such actions are unacceptable. Our student leaders on campus hold highly their moral values and are dedicated to protecting the integrity of this university.

# Board of Trustees Presentation

Tom Herbert

Vice President for University  
Advancement

# Topics

The Miami University Campaign For Love and Honor

- **Calendar Year End Numbers**
- **Campaign Update**
- **Advancement Initiatives**

# Calendar Year End Numbers

The Miami University Campaign

For Love and Honor



# Total Cash

The Miami University Campaign For Love and Honor

<u>CY11</u>	<u>CY12</u>	<u>3-year avg</u>	<u>5-year avg</u>
\$29.1m	\$30.1m	\$30.3m	\$29.1m
37,038	35,619	36,303	33,731

# Cash to Annual Fund

The Miami University Campaign For Love and Honor

<u>CY11</u>	<u>CY12</u>	<u>3-year avg</u>	<u>5-year avg</u>
\$4.17m	\$4.19m	\$4.13m	\$3.86m
24,900	24,706	24,424	24,095



# Cash via Planned Giving

The Miami University Campaign For Love and Honor

<u>CY11</u>	<u>CY12</u>	<u>3-year avg</u>	<u>5-year avg</u>
\$0.8m	\$2.8m	\$1.5m	\$3.2m

# Alumni Participation Rate

The Miami University Campaign **For Love and Honor**

<b>Miami University</b>	<b>18%</b>
<b>Public Schools</b>	<b>9.9%</b>
<b>Private Schools</b>	<b>20.2%</b>
<b>All Schools</b>	<b>12.4%</b>



# Campaign Update

The Miami University Campaign For Love and Honor

- Status
- Impact



# Campaign Update - Total

The Miami University Campaign For Love and Honor

As of Apr 11, 2013:

\$475.4 million → \$500 million



# Campaign Update - Recent Gift Activity

The Miami University Campaign For Love and Honor

## \$5.7 million since January 1, 2013:

\$ 1,200,000	Athletic facilities
\$ 1,000,000	Undesignated endowment
\$ 250,000	Athletic scholarships
\$ 250,000	Athletic facilities
\$ 234,000	Student Recruitment
\$ 200,000	Business professorship
\$ 100,000	Accountancy
\$ 100,000	Botany and Zoology

# Campaign Update - \$30 million Gift Pyramid

The Miami University Campaign **For Love and Honor**

<u>Gift Amount</u>	<u># Gifts Needed</u>	<u>#Gifts Closed</u>	<u>#Prospects Needed</u>	<u>#Prospects Identified</u>	<u>\$Needed Per Level</u>	<u>\$Closed Per Level</u>
\$5m +	3	0	12	13	\$15m	\$0
\$1m	7	2	30	32	\$7m	\$2.2m
\$250k	12-15	2	36-45	many	\$3-\$4m	\$500k
\$100k	many	7	many	many	\$5m	\$1.1m

Gifts that have been booked

# Campaign Update - \$30 million Gift Pyramid

The Miami University Campaign **For Love and Honor**

<u>Gift Amount</u>	<u># Gifts Needed</u>	<u>#Gifts Closed</u>	<u>#Prospects Needed</u>	<u>#Prospects Identified</u>	<u>\$Needed Per Level</u>	<u>\$Closed Per Level</u>
\$5m +	3	1	12	13	\$15m	\$5m
\$1m	7	4	30	32	\$7m	\$5.4m
\$250k	12-15	9	36-45	many	\$3-\$4m	\$2.6m
\$100k	many	14	many	many	\$5m	\$1.8m

Gifts both booked and verbally committed

# Campaign Update - Total

The Miami University Campaign For Love and Honor

## Including Gifts Verbally Committed

\$486.3 million → \$500 million

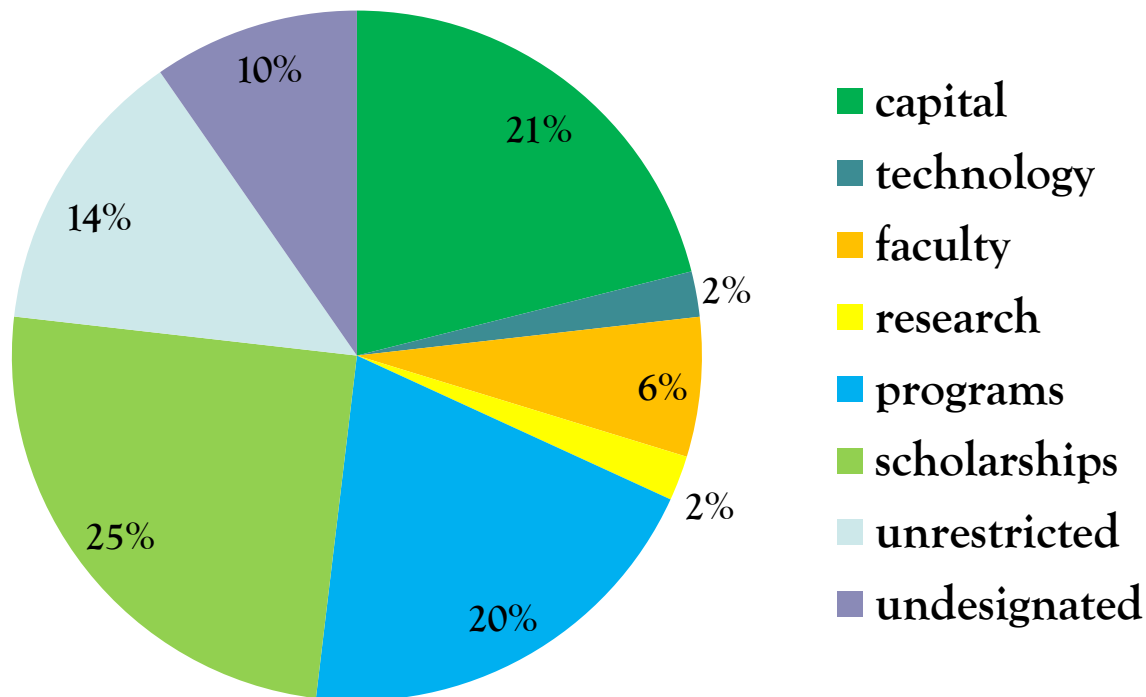




# Campaign Update - Impact on Initiatives

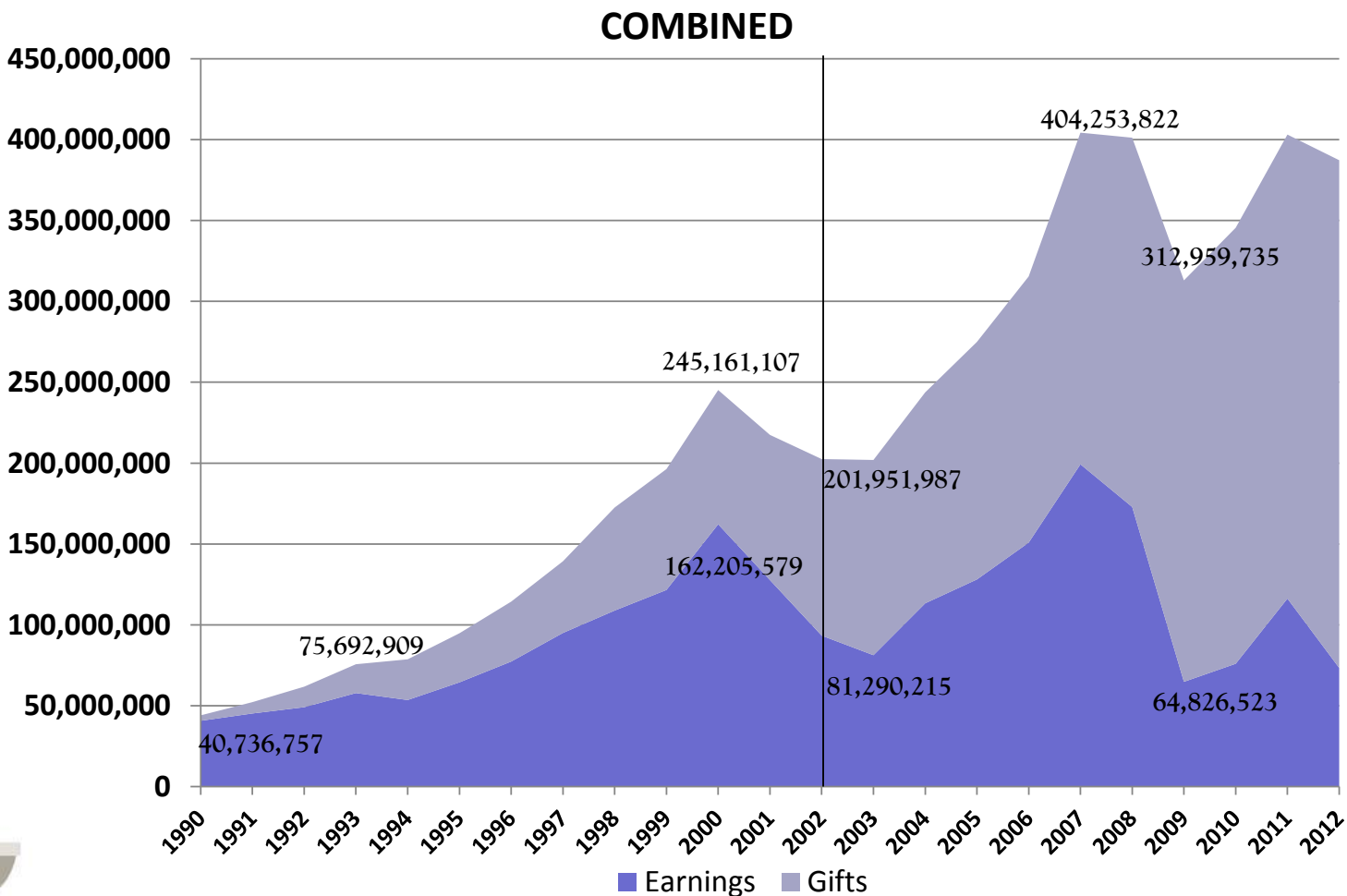
The Miami University Campaign For Love and Honor

## \$475.4 million (through Apr 11, 2013)



# Campaign Update - Impact on Endowment

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# Advancement Initiatives

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# Advancement Initiatives

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- Focus Staff Performance
- New Programs
- Enhanced Stewardship



# Advancement Initiatives

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- Alumni Programs
- Refined Marketing
- Foundation Board Development
- Post-Campaign Preparation

# Advancement Initiatives - Staff Performance

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- Adjusted Metrics
- Staff Evaluation and Retention



# Advancement Initiatives - New Programs

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- Annual Fund Match
- Scholarship Match
- Enhanced Student Fundraising
- Enhanced Parent Programming
- Women's Colloquium

# Advancement Initiatives - Enhanced Stewardship

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- **Post Campaign Platform**
  - **Develop Customized Stewardship Plans for Top Campaign Donors**
  - **Revise Giving Club Levels – More Prominent**
  - **Deploy Development Officers to go and thank Campaign donors and survey their feelings about their campaign experience**



# Advancement Initiatives - Alumni Programs

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- Stretch Ourselves “Beyond the Tent”
- Webinar Outreach
- Enhance Reunion Experience
- Class Identity Stressed
- More Aggressive in Cincinnati
- More to Come

# Advancement Initiatives - Refined Marketing

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- **Sharper Messaging on the Need for Support**
- **Less Text, More Pictures**
- **Always Demonstrate Impact**

# Advancement Initiatives - Foundation Board Development

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- **Move to 25 Members**
- **More Deeply Involve in Fundraising and Stewardship Efforts**
- **Assess New Potential Oversight**
  - **Risk Management**

# Advancement Initiatives - Foundation Board Development

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- Student Involvement



# Advancement Initiatives – Post-Campaign Preparation

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- Fully Develop A Fundraising Plan



# Challenges

The Miami University Campaign For Love and Honor

- FSB Dean search
- New Athletic Director
- Centralization of IT Services

# Questions?



# Thank you!





**Board of Trustees Report**  
**Debra Allison, VP for IT and CIO**  
**April 26, 2013**

As we enter the last few weeks of the semester, the IT Services staff is consumed in the ongoing work of the SSIP initiatives, planning summer maintenance and working on the technology that will be required for the University to smoothly implement its new winter term. As always, the life of the University is reflected in the broad span of behind-the-scenes work required to keep the lights on as well as support Miami's strategic goals and the cultural shifts that are occurring. Here are some highlights of the current efforts:

**SSIP-IT Continuation**

**Governance:**

The IT Portfolio Board has embraced its mission to manage the use of IT assets across the University, identifying a goal of reducing the percentage of operational/run work by 5% over the coming year to allow more effort to be devoted to grow/transform initiatives.

**Job Competency Mapping:**

To ensure that we have the right skills within the IT staff and to use our professional development resources effectively, each IT Services job description is being revised and mapped to a set of defined job competencies. With goal competencies identified for each staff member, individual development and career plans can be built. IT Services is committed to having a minimum of 25% of all positions mapped by the end of the current fiscal year.

**Data Center Virtualization:**

In 2009-2010 IT Services received \$2.8M to make improvements to the data center infrastructure including initiation of an aggressive server virtualization program. The goal of this investment was to reduce space needs, power consumption and cooling requirements and extend the life of the data center by 15-20 years, avoiding a projected \$15-24M cost to build or lease new data center space.

To measure progress toward this, we established an ongoing goal of maintaining power consumption below 6500 kWh/day and a 5-year target of increasing the percentage of servers virtualized from 5% to 60% by July 2014. As of April 1, 2013, we have now surpassed this 60% virtualization target, reaching this goal 14 months early. Current power consumption is 5000 kWh/day and continues to drop slowly.

**Information Security**

As you are aware, we discovered that two Miami students used hardware keyloggers to obtain faculty passwords, which they then used to change their grades

in two online systems. In response to this event a number of additional layers of security are being put in place to help ensure the security of faculty passwords.

Faculty will now receive an email alert within one hour of any change of a grade entered into the Niihka or Banner systems. A weekly email message will provide a summary of all grade changes made in those systems in the past 7 days. We are also in process of implementing a utility that will allow faculty to review all grade changes made in any given semester from Spring 2013 forward.

Another layer of security that will be added is 2-factor authentication. Two-factor authentication includes “something you know” (your password) plus “something you have” (the ability of receive a 6-digit code via a smartphone app, phone call or key fob). Anyone attempting to use a stolen password will not be able to access resources protected by 2-factor authentication unless they have also stolen the “something you have” item. Two-factor authentication will initially be applied to Banner grade submissions and Niihka-to-Banner grade submission. Additional uses of the advanced security will be examined and deployed as deemed appropriate.

### **Paving the Way for eLearning**

Part of the major shift in universities across the nation is a fresh look at online learning. Miami, like most of its peers, is examining the role that online, hybrid and other technology-delivered courses will play.

To prepare for the demands that these potential new technologies will entail, IT Services has been solidifying its long-range network financial plan, participating in a national e-text pilot, deploying web-enabled collaboration tools like WebEx, and much more. While each of these choices serves multiple needs, they are all pieces that need to be in place for Miami to smoothly enter the online learning space in a significant way.

### **Conclusion**

We are anticipating where information technologies need to be in order to achieve Miami’s 2020 goals. Learning analytics, support for divisional initiatives, constituent relationship management, focused e-learning support, an enhanced learning system platform, an increasing array of mobile services, broad participation in IT investment decisions, and transparency in IT expenditures are critical to Miami’s success. Many foundational elements are in place and we look forward to the work ahead. Miami’s IT professionals have a significant role to play in support of Miami’s 2020 goals.