

**BOARD OF TRUSTEES
MIAMI UNIVERSITY
Minutes of the Finance and Audit Committee Meeting
104 Roudebush Hall
April 25, 2013**

The Finance and Audit Committee of the Miami University Board of Trustees met on April 25, 2013 in Room 104 Roudebush Hall on the Oxford Campus. The meeting was called to order at 1:15 p.m. by Committee Chair Mike Armstrong. Committee members Jagdish Bhati, David Budig, Michael Gooden, Sharon Mitchell and Mark Ridenour were in attendance. Trustees Donald Crain, Sue Henry, Dennis Lieberman, and Robert Shroder were also present.

In addition to the Trustees, David Creamer, Vice President for Finance and Business Services, and Treasurer; Bobby Gempesaw, Provost and Executive Vice President for Academic Affairs; Debra Allison, Vice President for Information Technology and CIO; Barbara Jones, Vice President for Student Affairs; and Tom Herbert, Vice President for Advancement were in attendance. Also present, were; Robin Parker, General Counsel; Deedie Dowdle, Associate Vice President for Communications and Marketing; Michael Kabbaz, Associate Vice President for Enrollment Management; David Ellis, Associate Vice President for Budgeting and Analysis; Dale Hinrichs, Associate Vice President for Finance and Controller; Kim Kinsel, Associate Vice President for Auxiliaries; Bruce Guiot, Chief Investment Officer; Cody Powell, Associate Vice President for Facilities, Planning and Operations; Dr. Rebecca Luzadis, Chair, Fiscal Priorities and Budget Planning Committee; Joe Bazeley, Assistant Vice President and Information Security Officer; John Seibert, University Architect; Carol Hauser, Senior Director of Human Resources; Barbara Jena, Director of Internal Audit and Consulting; Clair Wagner, Director of University News and Communication; and Ted Pickerill, Secretary to the Board of Trustees; along with several other individuals attending to observe, report or to provide information.

Executive Session

The Finance and Audit Committee entered Executive Session to consult with General Counsel to discuss personnel matters and real estate. At 2:00 p.m. the Committee adjourned the Executive Session and convened into the Public Business Session.

Business Session

Approval of the Minutes

The minutes from the February 7, 2013 meeting were approved.

Independent Auditors

The team of independent auditors from McGladrey LLP met publically with the Committee to review the FY 2013 audit plan, and also offered to meet in private.

The team reported that there had been no change to the core team of auditors, led by Donna Sciarappa, assigned to Miami. They discussed communications, the audit planning process, timing, and the areas of focus within; investments, technology, construction and bond compliance, tuition revenue, the Foundation, and compliance.

The auditor's report is included as Attachment A.

Enrollment Management

Associate Vice President for Enrollment Management Michael Kabbaz briefed the Committee on the incoming freshmen class entering in the Fall of 2013. He reported that applications are up and that the acceptance rate was reduced from 72.8% to 66.4%, the ACT average best score has increased by nearly 1 point, and the TOEFL score for international students has also increased. He also discussed the philosophy of the wait list, stating that the wait list is a tool to better manage acceptance rate and the class profile, and that admitting students from the wait list should not be considered as adverse.

Mr. Kabbaz also highlighted other enrollment goals, such as enhancing the American Culture and English program (ACE), which is showing a more than doubling of students over last year (current confirmed students are at 76), and enrollment of transfer students, which has a goal of 250 (current confirmed students are at 100, which is an increase over Fall 2012). There was some discussion regarding the mix of resident and non-resident students, and if the rate of increase in the portion of non-resident students should not be more rapid.

Also discussed were initiatives, such as The Oxford Pathway (TOP) Program and the University Academic Scholars Program. TOP is designed to facilitate eventual Oxford enrollment through the regional campuses, of local areas students with solid academic records who were not initially admitted to Oxford - the goal is for 30 students to enroll in Oxford during Spring 2014 (current confirmed students are at 11). The University Scholars Program offers significant, meaningful opportunities within their major for top applicants, over 200 students are expected to enroll in this program for Fall 2013.

Mr. Kabbaz concluded by reminding the Committee the confirmation deadline had not yet passed, and that 900 additional confirmations were still needed to reach an enrollment goal sufficient to bear the expected "melt" of approximately 6% over the summer and still see 3,600 first-year student on-campus as of October 15th.

Mr. Kabbaz's presentation is included as Attachment B.

Facilities, Construction and Real Estate

Cody Powell, Associate Vice President for Facilities, Planning and Operations, updated the Committee with a facilities condition report. He reported that no major projects had closed since the last Committee meeting, but that twelve projects under \$500,000 were completed. One major project and nine projects under \$500,000 were added during the period. The one major project added was the Armstrong Student Center, Phase II, which includes the renovation of Culler Hall.

Mr. Powell discussed the progress of the current projects, stating the Armstrong Student Center is progressing well. That Maplestreet Station and Etheridge Hall are nearing completion to support students in the Fall, and Bishop Hall also continues to remain on schedule. The Equestrian Center work should be complete by June, and Kreger Hall is now fenced for renovation. Western Campus construction continues to progress, with two new retention ponds, the steel structure of Western Dining Hall being completed, and the foundations being poured for the three new Western Residence Halls.

Mr. Powell also highlighted other projects, such as steam work which will remove the long, inefficient run of steam piping to Yager Stadium, converting the facility to natural gas and electric.

At the conclusion of Mr. Powell's presentation, a resolution was presented to begin preconstruction services for the Armstrong Student center Phase II. Mr. Ridenour moved, Mr. Bhati seconded, and by unanimous voice vote, the Committee voted to recommend approval of the resolution by the full Board of Trustees.

Mr. Powell's report is included as Attachment C. The Armstrong Student Center Resolution as Attachment D.

Update on Strategic Priorities New Revenue Initiatives (Academic Affairs)

Provost Gempesaw discussed with the Committee new revenue initiatives within Academic Affairs. He discussed the need for good academic programs, increased enrollment quality, and reviewed the revenue forecast process.

He addressed the non-resident portion of students, stating he had involved the Deans and divisions, and reviewed year-to-year retention, to obtain a forecast of 39% non-residents, which is less than the initial budget estimate of 40%, to which Dr. Creamer stated the forthcoming June budget numbers would reflect actual levels. There was discussion regarding non-resident enrollment, and Mr. Kabbaz stated there is a balance with other important class characteristics, such as acceptance rate and academic quality.

Provost Gempesaw addressed other revenue initiatives, such as increased fee-paying graduate programs, the ACE program, TOP and increased transfer student

enrollment (about which the Columbus State Community College partnership was presented as an example of initiative and progress in this area). Other initiatives included where improvements in retention, and additional four-year degrees available through the regional campuses.

Provost Gempesaw's report is included as Attachment E.

Update on Strategic Priorities SSIP Implementation and Network Plan

Vice President Allison updated the Committee on progress regarding SSIP implementation. She reported that data center virtualization and consolidation is proceeding well, and a savings of \$313,000 has been realized. She also made the Committee aware that server virtualization reduced energy costs and also eliminated the need to construct a \$20 million server center building.

Regarding IT Organization and Process Design, Vice President Allison informed the committee that a savings of over \$500,000 had been realized by a net reduction in positions, with the average manager's span of control improving from 1:5 to 1:6. She also reported application rationalization has saved \$416,000 to date. There was discussion regarding acceptance by the university community to greater integration of services with university IT, which is still in progress.

A budget reduction timeline was also presented, which included the cost of IT Services as a portion of Miami's E&G budget. For FY2013, the portion was just above 5%. This compares to benchmark averages which are between 4% and 6% for higher education.

Vice President Allison concluded the SSIP update by presenting next steps, which included the need for university discussions regarding the role of Information Technology and support for the Miami 2020 plan.

Assistant Vice President and Information Security Officer, Joe Bazeley next discussed the Network Services Plan. Driving forces in this area include the emergence of wireless, bandwidth consumption for video, the growth of e-learning, VoIP phone systems, and inequities in the current funding model. Mr. Bazeley reported that the disparity between the cost to meet service demands and the funding model have left a \$1.15 million shortfall - proposed to be addressed over two years, with an approximate 1.5% annual funding increase for future years.

Mr. Bazeley then provided information on service needs, their cost and benefit. He also discussed e-learning and presented several scenarios to meet demand at various service levels. He also addressed resident network bandwidth throughput, and provided comparisons to other universities. There was a discussion of student use, and how streaming video consumes much of the available band width; the consensus being the possibility of basing the cost to students on their consumption should be considered.

The Information Technology presentation is included as Attachment F.

Miscellaneous Fees

The agenda was adjusted and the next item addressed was the ordinance authorizing miscellaneous fees for academic year 2013-2014, with the Committee recommending approval of the ordinance by the full board of Trustees.

The Miscellaneous Fees Ordinance is included as attachment G.

University Advancement

Vice President Herbert updated the Committee on calendar year-end numbers, the For Love and Honor Campaign, and Advancement initiatives.

Year-end numbers show \$30.1 million in total cash received for CY2012, \$4.19 million in cash to the Annual Fund, \$2.8 million in cash via planned giving, and an 18% alumni participation rate, which compares to a 9.9% public university average and a 20.2% average for private universities.

The Campaign update shows \$475.5 million received as of 15 April, 2013, with a \$487 million total when gifts verbally committed are added.

Advancement initiatives included adjusted/tailored performance metrics, and incentives for employee retention. New programs, such as; innovative matching, enhanced student and parent fundraising, improved corporate relations, a possible women's colloquium, and customized stewardship plans.

Initiatives also include Alumni programs, revisions to make giving levels more prominent, refined marketing, and greater development of the Foundation Board, to include an increase to 25 members.

Vice President Herbert concluded by informing the Committee that Advancement is also working to fully develop a post-campaign advancement plan, and that some current factors affecting Advancement include the ongoing search for a Business School Dean, transitioning Athletic Directors, and the centralization of IT services.

Mr. Herbert's presentation is included as Attachment H.

Year-to-Date Operating Results

Vice President Creamer reported that the carry forward balance continues to grow, and that the extra students and an increased proportion of non-resident students have resulted in a strong year financially.

The forecasted FY2013 operating results, and FY2014 planning assumptions are included as Attachment I.

Next Meeting

The June Committee meeting will include a calendar year health benefit report. Mr. Armstrong will be absent, and the meeting will be chaired by Mr. Ridenour. Committee members will also be asked to complete a self-assessment survey, prior to the June meeting.

Additional Reports

The calendar year 2012 Cash and Investment Report is included as Attachment J.

A Lean Projects Update is included as Attachment K.

Adjournment

With no other business coming before the Committee, the Chair adjourned the meeting at 5:30 p.m.



Theodore O. Pickerill II
Secretary to the Board of Trustees

Miami University

Presentation to the Finance and Audit Committee

April 25, 2013



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The Miami University Audit Team



Donna Sciarappa, Ohio Government, Education and Health Care Audit Partner

- Responsibility: Audit Partner for Miami University
- Ohio market leader for higher education, government and healthcare; McGladrey LLP board member
- Assurance partner for The MetroHealth System, ACL a subsidiary of Quest Diagnostics and The College of Wooster
- Civic leadership: City of Cleveland, Audit Committee member and Cleveland Institute of Music board member



David Andrews, Ohio Audit Partner

- Responsibility: Audit Partner for Miami University Foundation
- Significant higher education and foundation expertise
- Leads investment audit strategies for several engagement teams servicing not-for-profit organizations with large and complex investment portfolios
- Clients served include NEOMED Foundation, Oberlin College, The College of Wooster



Paul Nockels, Investments and Financial Services Partner

- Responsibility: Subject Matter Expert for Investments
- Specialist for valuation of hedge funds, real estate partnerships and alternative investments
- Experience with internal control reviews, risk management analyses, investment policy assessment
- Member of AICPA's Stockbrokerage and Investment Banking Expert Panel



The Miami University Audit Team (continued)



Hussain Hasan, Technology Audit Partner

- National Director for Technology Risk Management Services, responsible for methodologies and tool kits
- Specialist in enterprise risk management (ERM), IT security and IT strategic planning.
- Has analyzed data integrity, security operations, business continuity and disaster recovery planning and intrusion testing



Matthew Garvey, Ohio Audit Manager

- Responsibility: Audit Manager for Miami University and Miami University Foundation
- 13 years of experience serving college and university clients and various other not-for-profit entities
- Experience with college investment portfolios in excess of \$600 million
- Deep understanding of *Government Auditing Standards* and OMB Circular A-133



Discussion Outline

- **Required Communications**
- **Focus Areas**
- **Audit Timetable**



Required Communications

Communication

Effective two-way communication between our Firm and the Finance and Audit Committee is important to understanding matters related to the audit and in developing a constructive working relationship.

Your insights may assist us in understanding the University and its environment, in identifying appropriate sources of audit evidence, and in providing information about specific transactions or events. We will discuss with you your oversight of the effectiveness of internal control and any areas where you request additional procedures to be undertaken. We expect that you will timely communicate with us any matters you consider relevant to the audit. Such matters might include strategic decisions that may significantly affect the nature, timing, and extent of audit procedures, your suspicion or detection of fraud, or any concerns you may have about the integrity or competence of senior management.

We will timely communicate to you any fraud involving senior management and other fraud that causes a material misstatement of the financial statements, illegal acts, instances of noncompliance with laws and regulations, or abuse that come to our attention (unless they are clearly inconsequential), and disagreements with management and other serious difficulties encountered in performing the audit. We also will communicate to you and to management any significant deficiencies or material weaknesses in internal control that become known to us during the course of the audit. Other matters arising from the audit that are, in our professional judgment, significant and relevant to you in your oversight of the financial reporting process will be communicated to you in writing after the audit.



Required Communications

Audit Planning Process

Our audit approach places a strong emphasis on obtaining an understanding of how the University functions. This enables us to identify key audit components, tailor our procedures to the unique aspects of the University including considerations of group audit considerations. The development of a specific audit plan will begin by meeting with you and with management to obtain an understanding of the University's objectives, strategies, risks, and performance.

As part of our understanding of your business and its environment, we will obtain an understanding of internal control over financial reporting and compliance with laws, regulations, and provisions of contracts and grant agreements. We will use this understanding to identify risks of material misstatement, which will provide us with a basis for designing and implementing responses to the assessed risks of material misstatement. We will also obtain an understanding of the users of the financial statements in order to establish an overall materiality level for audit purposes. We will conduct formal discussions among engagement team members to consider how and where your financial statements might be susceptible to material misstatement due to fraud or error.

We will use this knowledge and understanding, together with other factors, to first assess the risk that errors or fraud may cause a material misstatement at the financial statement level. The assessment of the risks of material misstatement at the financial statement level provides us with parameters within which to design the audit procedures for specific account balances and classes of transactions. Our risk assessment process at the account-balance or class-of-transactions level consists of:

- An assessment of inherent risk (the susceptibility of an assertion relating to an account balance or class of transactions to a material misstatement, assuming there are no related controls); and
- An evaluation of the design effectiveness of internal control over financial reporting and our assessment of control risk (the risk that a material misstatement could occur in an assertion and not be prevented or detected on a timely basis by the University's internal control).

Similar assessments will also be made relative to compliance with laws, regulations, and provisions of grants and agreements. We will then determine the nature, timing and extent of tests of controls and substantive procedures necessary given the risks identified and the controls as we understand them.



Required Communications

The Concept of Materiality in Planning and Executing the Audit

We apply the concept of materiality both in planning and performing the audit, evaluating the effect of identified misstatements on the audit, and the effect of uncorrected misstatements, if any, on the financial statements, and in forming the opinion in our report. Our determination of materiality is a matter of professional judgment and is affected by our perception of the financial information needs of users of the financial statements. We establish performance materiality at an amount less than materiality for the financial statements as a whole to allow for the risk of misstatements that may not be detected by the audit. We use performance materiality for purposes of assessing the risks of material misstatement and determining the nature, timing and extent of further audit procedures. Our assessment of materiality throughout the audit will be based on both quantitative and qualitative considerations. Because of the interaction of quantitative and qualitative considerations, misstatements of a relatively small amount could have a material effect on the current financial statements as well as financial statements of future periods. We will accumulate misstatements identified during the audit, other than those that are clearly trivial. At the end of the audit, we will inform you of all individual unrecorded misstatements aggregated by us in connection with our evaluation of our audit test results.



Our Approach to Internal Control Relevant to the Audit

Our audit of the financial statements will include obtaining an understanding of internal control sufficient to plan the audit and to determine the nature, timing and extent of audit procedures to be performed. An audit is not designed to provide assurance on internal control or to identify significant deficiencies or material weaknesses. Our review and understanding of the University's internal control is not undertaken for the purpose of expressing an opinion on the effectiveness of internal control.

We will issue a report on internal control related to the financial statements and major programs. These reports describes the scope of testing of internal control and the results of our tests of internal controls. Our report on internal control will include any significant deficiencies and material weaknesses in the system of which we become aware as a result of obtaining an understanding of internal control and performing tests of internal control consistent with the requirements of the Government Auditing Standards issued by the Comptroller General of the United States the Single Audit Act, and the U.S. Office of Management and Budget, (OMB) Circular No. A-133.

We will issue reports on compliance with laws, regulations, and provisions of contracts or grant agreements. We will report on any noncompliance which could have a direct and material effect on the financial statements and any noncompliance which could have a direct and material effect on each major program. Our reports on compliance will address material errors, fraud, abuse, violations of noncompliance requirements, and other responsibilities imposed by state and federal statutes and regulations and assumed contracts; and any state or federal grant, entitlement or loan program or questioned costs of which we become aware, consistent with the requirements of the standards and circular identified above.

Required Communications

Using the Work of Internal Auditors

As part of our understanding of internal control, we will obtain and document an understanding of your internal audit function. We will read relevant internal audit reports issued during the year to determine whether such reports indicate a source of potential error or fraud that would require a response when designing our audit procedures. Because internal auditors are employees, they are not independent and their work can never be substituted for the work of the external auditor. We may, however, alter the nature, timing, and extent of our audit procedures, based upon the results of the internal auditor's work or use them to provide direct assistance to us during the performance of our audit.

Timing of the Audit

We have scheduled preliminary audit field work in May 2013 with final fieldwork beginning the week of August 5, 2013. Management's adherence to its closing schedule and timely completion of information used by us in performance of the audit is essential to timely completion of the audit.



Focus Areas

Investments

- Diversified portfolio demands a tailored audit approach
- Integrated service team
- Deep expertise in financial reporting practices
- Extensive portfolio valuation resources
 - Various third party pricing and valuation services
 - Alternative investments methodology
 - Valuation resource group

Construction activities and debt compliance

- Proper capitalization of construction costs and interest
- Obtain thorough understanding of debt agreements and test compliance with debt covenants
- Disclosure requirements

Technology

- Specialized group of IT auditors
- Specialists have relevant certifications (CPA, CISA, CISSP, and others)
- Extensive experience with complex IT and Network environments
- Specialists have extensive IT Operations experience
- Application controls – Financials; HR system; Student Information System
- IT general controls
- Fully integrated with the overall team to account for audit efficiencies



Focus Areas

Tuition Revenue

- Integrated testing with Student Financial Aid compliance testing
- Detailed predictive analytical testing based on obtaining a thorough understanding of:
 - Student Mix
 - Tuition and fee structure
 - Discount rates and other factors

Compliance

- Government Auditing Standards and Ohio Compliance Supplement
- Single Audit
 - Fourteen Compliance Requirements
 - Student Financial Aid Cluster
 - Research and Development Cluster

Foundation

- Pledge/Contribution Testing which will include confirmation of pledge balances
- Investment Testing
- Interaction of agreements with the University
- Income Allocation and UPMIFA Requirements
- Donor Reporting and Restrictions
- Disclosure Requirements
- Tax Reporting Issues



Audit Timetable

Task	Month											
	F	M	A	M	J	J	A	S	O	N	D	
Client acceptance procedures		■										
Deliver engagement letter			■									
Communication and coordination meetings			■	■	■	■	■	■	■	■	■	■
Audit planning and risk assessment												
Jointly establish engagement goals and objectives			■									
Audit kickoff meeting with the Finance and Audit Committee			■									
Develop schedule of requested assistance			■									
Meetings to enhance understanding of financial and operational activities			■									
Document audit plan and risk assessment				■								
Assess risk, document, and evaluate internal controls				■								
Interim audit work												
Perform OMB A-133 control tests				■	■							
Test internal controls and IT controls				■	■							
Perform substantive procedures for audit purposes				■	■							
Final audit work												
University finalizes accounting records							■					
Perform final substantive and analytical review procedures							■	■				
Perform final OMB A-133 control tests							■	■				
Reporting												
University provides draft of the financial statements								■				
Conclude and issue applicable reports								■	■	■		
Present results of the audit with the Finance and Audit Committee												■



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Enrollment Management Update

Board of Trustees
April 25, 2013

Michael S. Kabbaz, Office of Enrollment Management



MIAMI UNIVERSITY

Fall 2013 Enrollment Goals

First-year Objectives:

3600 first-year target

- Manage divisional capacity
- Hold FSB enrollment @ approximately 800 first-year students

Increase quality (ACT average)— SPTF

Increase non-resident enrollment— SPTF

- Non-resident domestic
- International

Increase ethnic/racial diversity— SPTF

Improve yield— SPTF

Other Enrollment Objectives:

Increase transfer enrollment— SPTF

Increase ACE Program enrollment— SPTF/new priority

Implement new TOP Program— new priority

Manage financial aid budget

Fall 2013 – Application Status by Academic Division

	Applied				Admitted				Confirmed			
	2012	2013	Diff.	%	2012	2013	Diff.	%	2012	2013	Diff.	%
School of Engineering & Applied Science	2483	2979	496	20.0%	1814	2013	199	11.0%	299	357	58	19.4%
College of Arts & Science	8847	9414	567	6.4%	6486	6126	-360	-5.6%	1169	1071	-98	-8.4%
Farmer School of Business	5890	6825	935	15.9%	2929	3411	482	16.5%	706	757	51	7.2%
FSB/University Studies	0	0	0	0.0%	1349	1254	-95	-7.0%	346	302	-44	-12.7%
School of Education, Health & Society	2148	2390	242	11.3%	1520	1543	23	0.0%	352	361	9	0.0%
School of Creative Arts	923	909	-14	-1.5%	656	601	-55	-8.4%	145	130	-15	-10.3%
SCA/University Studies	0	0	0	0.0%	18	9	-9	-50.0%	2	1	-1	-50.0%
Total	20291	22517	2226	11.0%	14772	14957	185	1.3%	3019	2979	-40	-1.3%

Note: data are as of 4/23/2013

Fall 2013 – Application Status by Residency

	Applied				Admitted				Confirmed			
	2012	2013	Diff.	%	2012	2013	Diff.	%	2012	2013	Diff.	%
Non-resident	10987	12101	1114	10.1%	7789	7965	176	2.3%	1151	1159	8	0.7%
Domestic non-resident	8795	9812	1017	11.6%	6927	6909	-18	-0.3%	1052	1041	-11	-1.0%
International non-resident	2192	2289	97	4.4%	862	1056	194	22.5%	99	118	19	19.2%
Resident	9185	10294	1109	12.1%	6914	6932	18	0.3%	1867	1809	-58	-3.1%
Residency TBD	119	122	3	2.5%	69	60	-9	-13.0%	1	11	10	0.0%
Total	20291	22517	2226	11.0%	14772	14957	185	1.3%	3019	2979	-40	-1.3%

Note: data are as of 4/23/2013

Fall 2013

Accepted Student Key Quality Indicators

	Applications	Accepts	Accept Rate	Avg GPA	Avg ACT Best	Avg Rank Percent	Avg HS Curriculum
2013	22,517	14,957	66.4%	3.8	28.0	16.1	14.0
2012	20,314	14,788	72.8%	3.7	27.2	17.7	12.9
Difference	+ 10.8%	+ 169	- 6.4%	+ .10	+ .80	- 1.6%	+ 1.1

Note: 2012 data are final; 2013 data are preliminary as of 4/23/2013

Fall 2013 Wait List Status

	Offers	Offer Accepted	Admitted From WL	Avg GPA	Avg ACT Best	Avg Rank Percent	Avg HS Curriculum
2013	2,884	733	TBD	3.20	23.6	36.7	9.0
2012	1,715	629	6	3.08	22.5	44.2	6.6

Note: 2012 data are final; 2013 are as of 4/23/2013

Other Enrollment Goals

American Culture and English (ACE) Program

Fall 2013 – Enrollment goal is 75-100 first-year students

- 76 confirmed students or a 171% YTD increase versus fall 2012

Transfers

Fall 2013 – Enrollment goal is 250 transfer students

- 100 confirmed students or an 17.7% YTD increase versus fall 2012

Note: data as of 4/23/2013

TOP Overview

- The Oxford Pathway (TOP) cohort program is a short-term and intensive learning program for students who reside within driving distance (50 miles or less) of the regional campuses.
- These are local students have solid academic records but are wait listed to the selective Oxford campus.
- Students admitted into the TOP program enroll in classes during the fall term at the regional campuses and the spring semester on the Oxford campus.

Spring 2014 – Enrollment goal is 30 first-year Oxford students

- 610 students offered TOP
- 63 students have expressed interest
- 11 confirmations to date (May 1 deadline)

University Academic Scholars Program

Offers by Designation

Total Students	502
Creative Arts Scholars	50
EHS Leadership Scholars	68
Engineering and Applied Science Scholars	105
Farmer School of Business Scholars	140
Law and Public Policy Scholars	34
Premedical Scholars	67
University Sustainability Scholars	38

UASP Student Profile

Average ACT Score (SAT Converted)	31.33
Average GPA	4.09
Average HS Curriculum	17
Non-Resident	50%
Female	53%
Domestic Students of Color	37%
Bridges Participants	10%
First-Generation	11%

Note: Data are as of 4/23/2013

University Academic Scholars Program

UASP Designation	Target	Max	Offers	Enrolls
Creative Arts Scholars	5-15	20	50	17
EHS Leadership Scholars	15	20	68	13
Engineering and Applied Science Scholars	15-20	25	105	28
Farmer School of Business Scholars	25-35	37	140	37
Law and Public Policy Scholars	5-10	15	34	10
Premedical Scholars	10-15	20	67	14
University Sustainability Scholars	7-8	10	38	6
Totals	82-118	147	502	125

Note: Data are as of 4/23/2013

University Academic Scholars Program Expansion

Additional designations currently under development for fall 2014:

- Computing Scholars (expansion of Engineering)
- Public Policy Scholars (expansion of Pre-law)
- Social Justice Scholars
- Media, Journalism and Film Scholars
- World Language and Cultures Scholars
- Humanities Scholars
- Global/International Scholars

Note: Total enrollment for Scholars could be 200+ students for fall 2014 across 12-14 designations

What Do We Know?

- The goal is 3,600 first-year students on October 15
- This year is very different than last year
 - More applications with significant increase in quality (applicant pool and confirmed)
 - Change in financial aid awarding strategy
 - New University Academic Scholars Program
 - TOEFL increase
- It's early— the deadline is May 1
 - We need to receive more than 900 additional confirms to meet the enrollment goal
- We typically “melt” 6% of students over the summer
 - Fall 2012: 3,975 students deposited; 241 canceled (vast majority after May 1)
 - Melt percentages vary greatly among resident and non-resident (domestic and international)
 - High-ability students tend to melt at higher rates
- We have created a robust wait list as a strategy
- We cannot predict activity from cross-admitted schools



Questions?

Status of Capital Projects Executive Summary
April 25, 2013

1. Projects completed:

No major projects were completed since the last report. Twelve projects under \$500,000 were completed since the last report.

2. Projects added:

One major project and nine projects under \$500,000 were added this reporting period. Our one major project addition is Phase 2 of the Armstrong Student Center. This second phase includes the complete renovation of Culler Hall (when vacated by Physics) and a small addition tying it to the Phase 1 portion of the Armstrong Student Center. Although a schematic design of this second phase was completed several years ago, the project committee is being reconvened to ensure the program meets current needs before advancing further with development of the design.

3. Projects in progress:

Armstrong Student Center is moving forward at a steady clip with installation of drywall, mechanical and electrical systems, and even kitchen equipment. With the coming of spring, Armstrong's exterior spaces and hardscape will begin to take shape. Maplestreet Station (90 beds) and Etheridge Hall (232 beds) are beginning to take their finished appearance with brick being set, windows being installed, and roof tile progressing. The MET quad infrastructure project has completed installation of major equipment and piping allowing utilities to operate for all three aforementioned projects. Bishop Hall (96 beds) continues to progress with installation of interior finishes and is on schedule for summer 2013 completion. Western Campus continues to be a flurry of activity with the two new retention ponds taking shape, the steel structure of Western Dining Hall being completed, foundations being poured for the three new Western Residence Halls, and the exterior masonry progressing on the Geothermal Energy Plant. Kreger Hall has begun to look like a construction site with the contractor mobilizing and installation of construction fencing. Inside Kreger, work is commencing with abatement, interior deconstruction, and bid packages released for major portions of the work. Planning and design efforts are advancing with the East Quad Renovations. Finally, significant preparation and advertisement of bids is occurring this month for construction activity beginning this summer, which includes improvements to several resident halls, roof replacements, and landscaping and hardscape projects.

Respectfully submitted,

Cody J. Powell, PE
Associate Vice President –
Facilities Planning & Operations

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<u>Summary of Active Projects</u>		
	<u>Number of Projects</u>	<u>Value</u>
Under Construction	12	\$226,937,966
In Design	13	\$113,470,000
In Planning	3	\$26,370,000
Projects Under \$500,000	50	\$11,525,157
	<hr/>	
Total	78	\$378,303,123

<u>New Projects Over \$500,000</u>	
Armstrong Student Center, Phase 2	Page 23, Item 1

<u>Projects Completed Since Last Report</u>
<hr/>
Total

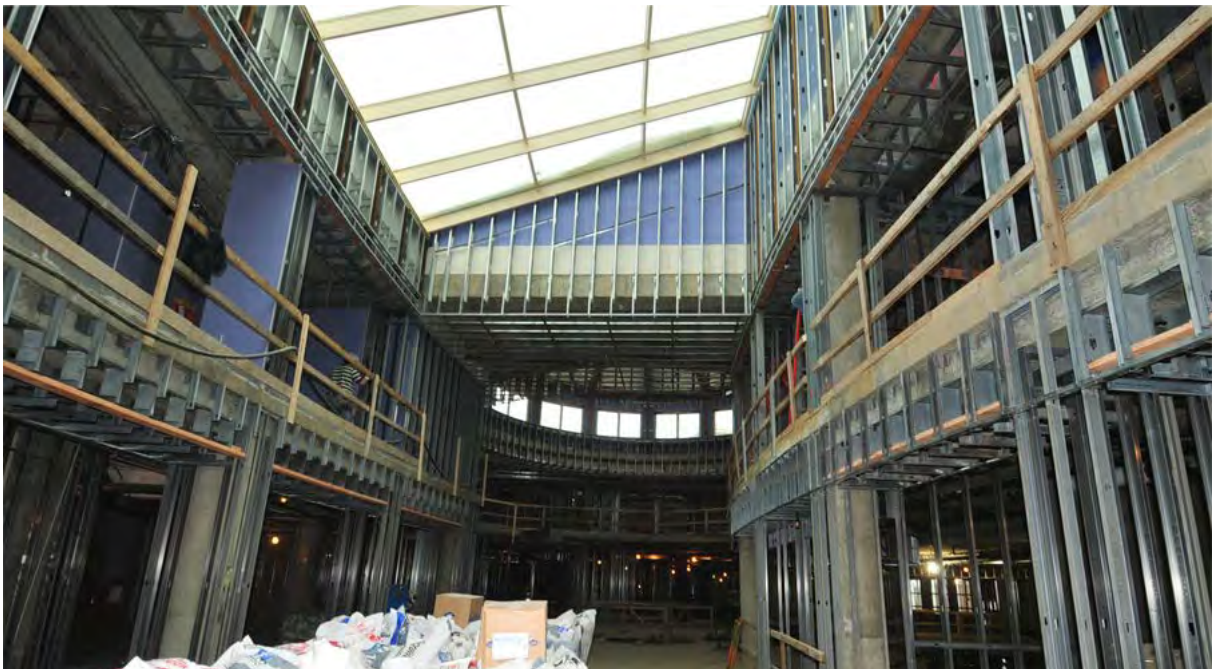
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UNDER CONSTRUCTION (Under Contract)

1. Armstrong Student Center, Phase One: (BOT Sep '11)

This project provides spaces for student organizations, student engagement activities, food service venues, a theater, lounges and various ancillary spaces. The design concept includes the renovation of Gaskill, Rowan and Culler Halls, along with the new structure that will be situated between and connect the existing buildings into one new facility. The design has been developed to allow the project to be bid and constructed in two phases. Phase I will include a majority of the new construction and the renovation of Gaskill and Rowan Halls. Phase II will renovate Culler Hall and provide new construction required to join it with Phase I.

The finish site work will begin as weather permits, which will include the installation of hardscape surfaces. Courtyards are being prepared for construction activities. Exterior wall finishes and trim have begun. Masonry installation and restoration continues including the new fireplace located in the Shade Family room. Finish roofing materials are scheduled for installation as weather permits. The building is now operating on the permanent power system. Elevator rough-in has begun. Interior stairs are being installed. Fire protection of the steel is on-going. Rough-in continues on heating, ventilating and air conditioning, fire protection, storm and sanitary plumbing, gas line, electrical and building control systems. This work is followed by installation of drywall throughout the building. Painting and other finishes shall immediately follow the drywall installation. Kitchen equipment installation has begun.



Armstrong Student Center, Phase One (continued):

Delivery Method: Multiple Prime Contractors

Project Cost	
Design and Administration	\$6,309,329
Construction	\$37,945,369
Contingency	\$2,145,302
Total	\$46,400,000

Funding Source	
Bond Series 2010	\$46,191,474
MUF Gifts	\$158,526
Student Facilities CR&R	\$50,000
Total	\$46,400,000

Contingency Balance: 20%

Construction Complete: 75%

Project Completion: January 2014

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2. Bishop Hall Renovation: (BOT Feb '12)

The Bishop Hall Renovation is part of the Long Range Housing Master Plan. The project reconfigures space vacated by the Honors Program to serve as community space for the students, and includes upgrades to the HVAC, electrical, plumbing, and IT systems, as well as interior finishes and furniture, fixtures and equipment.

New mechanical and plumbing systems are functional and electrical device installation is underway. The permanent heating and cooling system is active. Interior plastering, painting and floor refinishing is progressing. Window replacement is complete, including restoration of old-blocked-in windows shown in a picture below. Exterior site work begins in April.



Delivery Method: Single Prime Contractor

Project Cost	
Design and Administration	\$625,000
Construction	\$6,670,000
Contingency	\$605,000
Total	\$7,900,000

Funding Source	
Bond Series 2010	\$7,900,000
Total	\$7,900,000

Contingency Balance: 10%
Construction Complete: 75%
Estimated Completion: July 2013

3. Equestrian Center – Phase 1: (BOT Feb '12)

This project will raise the existing outdoor riding arena and paddocks out of the current flood plain by adding fill to the site. New access roads, parking, outdoor riding arena, barns, and storm drainage will be provided. A potential later phase has been planned that can provide a new indoor arena on the newly raised grading, along with new horse stalls and classroom space.

Horses have been moved back to the property. Painting of the wooden fence and site restoration work, including finish grading and seeding, will be completed in late spring as weather permits. **This will be the last report.**



Delivery Method: Design / Build

Project Cost	
Design and Preconstruction Services	\$37,660
Guaranteed Maximum Price	\$1,828,599
Owner's Contingency	\$61,900
Total	\$1,928,159

Funding Source	
Student Facilities CR&R	\$1,928,159
Total	\$1,928,159

Contingency Balance: 7%
 Construction Complete: 99%
 Project Completion: April 2013
 (Revised since last report – February 2013)

4. Etheridge Residence Hall: (BOT Feb '12)

This project will create a new residence hall on the north end of the existing quad with Morris, Emerson, and Tappan Halls as part of the Long Range Housing Master Plan. This new residence hall will house approximately 230 students.

Exterior masonry and clay tile roof installation is making significant progress. Permanent windows are being installed. Permanent exterior enclosure is anticipated in late May. Interior drywall is hung on all floors and being finished and painted. Terrazzo is installed in the first floor public areas. Steam is connected to the campus distribution system and air handlers are operational. The fire suppression system has been inspected.



Delivery Method: CMR – Construction Manager at Risk

Project Cost	
Design and Administration	\$2,375,189
Guaranteed Maximum Price	\$19,418,581
Owner's Contingency	\$1,206,230
Total	\$23,000,000

Funding Source	
Bond Series 2011	\$23,000,000
Total	\$23,000,000

Contingency Balance: 21%
Construction Complete: 75%
Estimated Completion: August 2013

5. Kreger Hall Rehabilitation: (BOT Sep '12)

This project will relocate the Department of Physics from Culler Hall to Kreger Hall. Vacating Culler Hall is part of the master plan in preparing for the second phase of the Armstrong Student Center. Kreger Hall will be completely renovated with new instructional and research labs, physics department offices, and classrooms. Significant upgrades to all mechanical, electrical and plumbing systems will be completed as well as a new fire protection system. A small addition onto the south face of the building will house the faculty offices, an elevator and two code-compliant egress stairways, and a new handicap accessible entry off of Spring Street.

Construction fencing has been installed. Demolition and abatement are underway. Negotiations with subcontractors are nearing completion.



Delivery Method: CMR – Construction Manager at Risk

Project Cost	
Design and Administration	\$2,922,779
Guaranteed Maximum Price (estimated)	\$15,155,962
Owner's Contingency	\$720,000
Total	\$18,800,000

Funding Source	
University Buildings CR&R	\$600,000
State Funded	\$18,200,000
Total	\$18,800,000

Contingency Balance: 100%
Construction Complete: 2%
Project Completion: August 2014

6. Maplestreet Station – New Dining & Residence Hall: (BOT Jun '11)

The 500-seat dining facility will replace Hamilton and Scott Dining Halls, with additional capacity to handle the planned expansion of residential units at the Morris, Emerson, Tappan (MET) quad. The new facility will reduce operational costs and allow Hamilton and Scott to be taken off line for swing space during subsequent housing renovation projects as part of the Long Range Housing Master Plan. Maplestreet Station will feature seven restaurants with unique menus, design themes, and interior and exterior café seating.

Exterior brick, clay tile roof, windows, and window storefront installations are all nearing completion. Permanent enclosure expected by the end of April. Soffit and fascia installation continue. Kitchen equipment is in place pending final hookup. Finishes continue in the restaurants and resident floors. Campus steam is tied-in and the permanent HVAC system is operational. Temporary occupancy is anticipated in June.



Delivery Method: Multiple Prime Contractors

Project Cost	
Design and Administration	\$2,521,519
Construction	\$20,714,877
Contingency	\$763,605
Total	\$24,000,000

Funding Source	
Bond Series 2010	\$24,000,000
Total	\$24,000,000

Contingency Balance: 27%
Construction Complete: 80%
Project Completion: June 2013

7. Maplestreet Station Site Infrastructure: (BOT Feb '12)

This project will provide site infrastructure improvements to support the construction of two new buildings in the MET (Morris, Emerson, Tappan) Quad: Maplestreet Station and Etheridge Hall (MET Quad residence hall). Utility upgrades will include steam/condensate, chilled water, storm, sanitary, water, gas and information technology. Tunnel spurs to the new buildings will be constructed to house the heating/cooling piping and conveyance for IT. The South Chiller Plant will have its CFC R-11 chiller replaced as part of this project in the winter of 2012-13.

The new tunnel is complete. The new chiller has been installed at the South Chiller Plant and is operational. All piping has been installed in the existing tunnels and is being insulated. Permanent steam is being supplied to Maplestreet Station.



Delivery Method: Single Prime Contractor

Project Cost	
Design and Administration	\$336,644
Construction	\$3,330,321
Contingency	\$333,035
Total	\$4,000,000

Funding Source	
Bond Series 2010	\$4,000,000
Total	\$4,000,000

Contingency Balance: 32%
 Construction Complete: 95%
 Project Completion: May 2013

8. McGuffey Hall to King Library Steam Loop:

This project will extend the direct buried steam and condensate lines from McGuffey Hall to King Library to create a steam loop in the academic quad. This will create the ability to isolate a building for maintenance or emergency purposes without the need to shut down multiple buildings served by the shared steam source.

Phase 1 work to install piping from McGuffey Hall to King Library is complete. Phase 2 work to complete the loop in front of King Library has begun. Replacement of the north King manhole and demolition of the existing steam line is in progress. Subsequent site restoration and walks will be coordinated with the planned summer walks and drives project.

Delivery Method: Single Prime Contractor

Project Cost	
Design and Administration	\$49,100
Construction	\$448,700
Contingency	\$43,000
Total	\$540,800

Funding Source	
UEA CR&R	\$540,800
Total	\$540,800

Contingency Balance: 45%
Construction Complete: 80%
Project Completion: May 2013

9. Oxford Campus - Retro-commissioning:

This project will retro-commission all of the HVAC systems in six buildings on the Oxford Campus. The six buildings include: Benton/Garland/Engineering, Goggin Ice Center, Hiestand Hall, Hughes Hall, Pearson Hall, and the Psychology Building. This is an initiative to reduce campus energy consumption in preparation to meet Ohio's HB251 mandate.

The contractor has completed testing in all six buildings and the recommended changes are being implemented.

Delivery Method: Performance Contract

Project Cost	
Design and Administration	\$5,121
Construction	\$512,070
Contingency	\$17,075
Total	\$534,266

Funding Source	
University Buildings CR&R	\$534,266
Total	\$534,266

Contingency Balance: 100%
Construction Complete: 50%
Project Completion: July 2013

10. Western Campus Dining Hall: (BOT Jun '11)

This project will create a new 625 seat dining facility northwest of Mary Lyon Hall to serve the three new residence halls as well as the existing population on the Western Campus. Alexander Dining Hall will close when the facility opens.

Structural steel and foundations are complete, as well as underground utility work. Exterior sheathing installation is underway with temporary enclosure anticipated in early June. Mechanical, electrical and plumbing overhead and wall rough in has begun.



Delivery Method: CMR – Construction Manager at Risk

Project Cost	
Design and Administration	\$2,154,566
Guaranteed Maximum Price	\$15,920,434
Owners Contingency	\$1,425,000
Total	\$19,500,000

Funding Source	
Bond Series 2011	\$19,500,000
Total	\$19,500,000

Contingency Balance: 90%
Construction Complete: 35%
Project Completion: January 2014

11. Western Campus Residence Halls: (BOT Apr '12)

This project will create three new residence halls with 720 beds on the north end of the Western Campus. The facilities were planned as part of the Long Range Housing Master Plan and will provide swing space for existing residence halls as they are renovated. These residence halls are being designed with a focus on the second year student experience.

Site work is underway and structural steel packages have been purchased. Excavation of the basements of all three buildings is complete. Footings and foundation walls are nearing completion with Building A being most complete. The tunnel for Building A is completed, and the tunnel connecting Buildings B and C is currently being poured. Elevator pits and holes for pistons are complete on all three buildings. Underground utility work is currently underway. Backfilling has begun at Building A. Structural steel is scheduled to be delivered in May.



Delivery Method: Design / Build

Project Cost	
Design and Administration	\$8,438,464
Guaranteed Maximum Price	\$54,039,211
Owner's Contingency	\$2,000,000
Total	\$64,250,000

Funding Source	
Bond Series 2010	\$64,250,000
Total	\$64,250,000

Contingency Balance: 100%
Construction Complete: 4%
Project Completion: July 2014

12. Western Campus Site Infrastructure: (BOT Feb '12)

This project will provide site infrastructure improvements to support the construction of four new buildings on the Western Campus. Utility upgrades will include heating, hot water, chilled water, storm, sanitary, water, gas, and information technology. Tunnel spurs to the new buildings will be constructed to house the heating/cooling piping and conveyance for IT. The heating and cooling needs for these three buildings will be fed from a new geothermal well field. A central heat pump facility will be part of this improvement.

The contractor has completed all tunnel piping for heating and cooling. The lower pond has been excavated and all horizontal well circuits have been installed. Work is underway on the upper pond excavation and horizontal circuits. The driller has completed all of the wells for the geothermal well field and activity has begun on the installation of the remaining horizontal well field lines. The Geothermal Energy Plant is beginning to look like a building with the installation of masonry walls. The heat pump chillers are expected to arrive by the end of April.



Delivery Method: Single Prime Contractor

Project Cost	
Design and Administration	\$1,245,594
Construction	\$13,750,841
Contingency	\$1,088,306
Total	\$16,084,741

Funding Source	
Bond Series 2010	\$14,873,100
Local	\$936,641
UEA CR&R	\$275,000
Total	\$16,084,741

Contingency Balance: 75%
Construction Complete: 61%
Project Completion: January 2014

IN DESIGN (Pre-Contract)

1. **Anderson and McFarland Halls Renovation:** (BOT Dec'12) (Previous Report – In Planning)

This project will renovate student rooms in Anderson and McFarland Halls as well as provide additional study spaces as part of the Long Range Housing Master Plan. All mechanical, electrical, life safety, plumbing and lighting systems will be upgraded along with the site infrastructure.

The selected Design/Build Firm is Messer Construction. The transition of design from Criteria Architect to Architect of Record is complete and Messer Construction has submitted the design development package for review. An early abatement bid package is planned to commence immediately following graduation, with demolition and construction to follow.

Delivery Method: Design/Build
Estimated Budget: \$20,000,000
Estimated Start: May 2013
Estimated Completion: August 2014

Funding Source	
Bond Series 2011	\$20,000,000
Total	\$20,000,000

2. **Armstrong Student Center Audio/Visual Package:**

This project will provide a public information system and signage, information kiosks, room scheduling and display system, music distribution and paging, digital signage, a pavilion projection system and meeting room technology.

The construction documents are complete. The project will be bid and a contract shall be awarded to the lowest responsible bidder.

Delivery Method: Single Prime Contractor
Estimated Budget: \$1,043,000
Estimated Start: July 2013
Estimated Completion: November 2013

Funding Source	
Student Facilities CR&R	\$1,043,000
Total	\$1,043,000

3. **Armstrong Student Center Furniture, Fixture & Equipment Package:**

This project will provide furniture, fixtures and equipment which include desks, chairs, bookcases, stools, lounge seating, booths, work stations, stage platform, and file cabinets.

The construction documents are complete. The project will be bid and a contract shall be awarded to the lowest responsible bidder.

Delivery Method: Single Prime Contractor
Estimated Budget: \$1,354,000
Estimated Start: June 2013
Estimated Completion: December 2013

Funding Source	
Student Facilities CR&R	\$1,354,000
Total	\$1,354,000

4. Campus Walks and Drives Upgrades 2013: (Previous Report – In Planning)

This project will reconstruct various hardscapes in highly visible locations throughout the Oxford Campus. (1) The project will transform the Bishop Woods Drive and parking area to a “Naked Street” per the University’s Circulation Master Plan, closing the drive to all vehicles except emergency, service and those with Handicap placards. Scored concrete pavement along with new lighting, specialty paving, and pedestrian amenities and landscaping are planned to further enhance this area for the anticipated increase in pedestrian traffic to the new student center. (2) The project will repair and reconstruct deteriorated pavements and walls at the Upham Hall terrace. Pavement work will include the full replacement of slate pavement in the Upham Hall archway and selective removal and replacement of bluestone pavement in the garden area. Flanking stairs and brick walls will be repaired and/or replaced and the existing balustrade will be reset and grouted. Improvements to drainage at the stairs and landscape enhancements in the garden area are also planned. (3) The project will reconstruct the plaza flanking the quad entrance to King Library with specialty pavement, new lighting, and seating. (4) The project will enhance the west entry gates of Yager Stadium through thoughtful repair and/or replacement of concrete and asphalt pavements. (5) The project will remove and replace concrete sidewalks along the east side of Campus Avenue, and remove and replace the asphalt service drives at McKee, Minnich and Stanton Halls.

The construction documents are complete and the project has been advertised to bid. A contract shall be awarded to the lowest responsible bidder in late April.

Delivery Method: Single Prime Contractor
Proposed Budget: \$2,500,000
Desired Start: May 2013
Desired Completion: August 2013

Funding Source	
University Buildings CR&R	\$1,625, 650
Student Facilities CR&R	\$675,000
Bond Series 2012	\$199,350
Total	\$2,500,000

5. East Quad Renovation:

This project will renovate Collins, Dennison, Dorsey, McBride and Symmes Residence Halls as well as Erickson Dining Hall and a portion of the North Chiller Plant at Billings Hall. In addition, the work will include related site utilities and infrastructure, landscaping and site improvements for the identified buildings. These renovations will be comprehensive upgrades of all buildings systems, addition of fire suppression, accessibility improvements, energy efficiency improvements, and new finishes throughout. This project will use the Design/Build project delivery method.

Messer Construction has been selected as the Design/Build firm and is partnering with GBBN as the architect of record. It is anticipated that the design/build core team will be doing programming and making final consultant selections with the assistance of the University.

Delivery Method: Design / Build
Estimated Budget: \$84,404,000
Estimated Start: May 2014
Estimated Completion: July 2015

Funding Source	
Bond Series 2012	\$84,404,000
Total	\$84,404,000

6. MacCracken Quad Tunnel Top Replacement: (Previous Report – In Planning)

This project will remove and replace approximately 2,000 linear feet of tunnel top slab within the MacCracken Quad and replace with a new structural slab, buried waterproofing system, and topping slab to serve as the pedestrian walkway and traffic bearing surface. The new structural slab will be designed for emergency vehicle loads. Lid slab replacement will require minor relocations of electrical conduit for lighting and temporary bracing of the walls. In addition, anticipated increase in lid slab elevation will require area grading and storm water management improvements.

The construction documents are complete and the project has been advertised to bid. A contract shall be awarded to the lowest responsible bidder in late April.

Delivery Method: Single Prime Contractor
Estimated Budget: \$1,430,000
Estimated Start: May 2013
Estimated Completion: August 2013

Funding Source	
University Buildings CR&R	\$1,430,000
Total	\$1,430,000

7. Middletown Campus – Thesken Hall HVAC Upgrades: (Previous Report – In Planning)

This project will upgrade the perimeter heat in Thesken Hall from electric to hot water. Variable air volume (VAV) boxes will be added to the existing HVAC system allowing improved temperature control in the spaces. Occupancy sensors will also be included to increase energy efficiency of the HVAC systems.

The selected design-build team is Progressive Plumbing/Prater Engineering. Construction documents are in progress.

Delivery Method: Design / Build
Estimated Budget: \$589,000
Estimated Start: June 2013
Estimated Completion: August 2013

Funding Source	
State Funding	\$589,000
Total	\$589,000

8. Morris-Emerson-Tappan (MET) Quad Site Improvements: (Previous Report – In Planning)

This project will construct new and reconstruct existing hardscape and landscapes in the MET Quad area. The project is coordinated with the completion of Etheridge Hall and Maplestreet Station construction projects. Elements of the new construction include installation of hardscapes and landscapes surrounding Maplestreet Station and development of a new lawn area (Maplestreet Field) between Etheridge Hall and the Center for Performing Arts, which is sized and graded to allow for informal recreational activities. Reconstruction activities include quad entry patios to Morris, Tappan, and Emerson Halls, the back patio of Emerson Hall, the Maple Street entrance patio to Morris Hall, and the sunken patio on the north side of Tappan Hall. Other improvements include the replacement and reconfiguration of concrete walks and service drives, the construction of a new bikeway along Patterson Avenue, new site lighting, new lawn irrigation systems, storm water management, new building foundation plantings around existing residence halls, and emergency vehicle access to existing residence halls. As part of the water quality requirements for the construction of Maplestreet Station and Etheridge Hall, a storm water pond will be constructed on the east side of Patterson Avenue, south of Presser Hall and north of the band field. The storm water pond will be designed for irrigating capacity of the band field and the new Maplestreet Field.

The construction documents are complete and the project has been advertised to bid. A contract shall be awarded to the lowest responsible bidder in late April.

Delivery Method: Single Prime Contractor
Estimated Budget: \$2,150,000
Estimated Start: May 2013
Estimated Completion: November 2013

Funding Source	
Bond Series 2011	\$1,702,500
Student Facilities CR&R	\$200,000
Bond Series 2012	\$247,500
Total	\$2,150,000

9. Recreational Sports Center – Pro Shop and Fitness Area Renovations:

This project creates a larger pro shop by reconfiguring the existing pro shop, customer service counter, and administrative spaces. The existing food service venue will be removed and a second floor constructed within the west racquetball court to create new group exercise and fitness spaces. The project is expected to increase revenue from the larger pro shop and to expand cardio fitness opportunities and group fitness classes for students and members.

The selected A/E firm is Moody-Nolan, Inc. Due to design changes and further investigation of existing conditions, construction documents were completed in March. Bids will be due in mid-April.

Delivery Method: Single Prime Contractor
Estimated Budget: \$900,000
Estimated Start: March 2013
Estimated Completion: October 2013
(Revised since last report – September 2013)

Funding Source	
Rec Sports CR&R	\$900,000
Total	\$900,000

10. Residence Halls Renovations Summer 2013:

This project provides various upgrades to systems and finishes to increase life safety, functionality, energy efficiency, and appearance in nine residence halls. The facilities involved are Dodds, Emerson, Havighurst, McKee, Morris, Peabody, Porter, Tappan, and Thomson Halls. The residence halls are all more than a decade from receiving Long Range Housing Master Plan renovations and need operational, maintenance and cosmetic improvements at this time. All work is to be accomplished during the 2013 summer break.

A Construction Manager at Risk has been selected. The CM has begun purchasing equipment with longer lead times and has begun bidding out packages for the work. Bids are due in mid-April.

Delivery Method:

Construction Manager at Risk

Estimated Budget: \$5,550,000

Estimated Start: May 2013

(Revised since last report - March 2013)

Estimated Completion: August 2013

Funding Source	
Bond Series 2012	\$5,000,000
University Buildings CR&R	\$550,000
Total	\$5,550,000

11. Robertson Hall Communications Replacement:

The Robertson Hall building presently functions as one of two telecommunications hubs that facilitate communication of fire alarm and other miscellaneous circuits among multiple campus buildings. Due to advances in communications technology, most of the communications systems that used copper wire technology have been abandoned. Several of the optical feeds in Robertson Hall must be bypassed and eliminated. This project is to downsize and consolidate the remaining fire alarm and miscellaneous circuits and transfer them into the Main Communications Room of the Armstrong Student Center. This will become the new, permanent campus copper hub so the Robertson building may be demolished.

The construction documents are complete and the project has been advertised to bid. A contract shall be awarded to the lowest responsible bidder.

Delivery Method: Single Prime Contractor

Estimated Budget: \$637,100

Estimated Start: May 2013

(Revised since last report - February 2013)

Estimated Completion: October 2013

Funding Source	
Bond Series 2010	\$42,100
Network Infrastructure CR&R	\$520,000
Student Facilities CR&R	\$75,000
Total	\$637,100

12. Roof Replacement and Repairs 2013: (Previous Report – In Planning)

This project will accomplish roof replacement and/or repair of three buildings on the Oxford Campus that have reached or are beyond their serviceable life: Cole Service Building, Demske Culinary Support Center, and Peabody Hall. Roofing types include single ply roofing membrane, clay tile, asphalt/fiberglass shingles as well as copper box gutters, sheet metal flashing and trim.

Evaluation of contractor bids is occurring in late April. A contract shall be awarded to the lowest responsible bidder in early May.

Delivery Method: Single Prime Contractor
Estimated Budget: \$1,840,000
Estimated Start: May 2013
Estimated Completion: October 2013

Funding Source	
University Buildings CR&R	\$953,000
Bond Series 2012	\$887,000
Total	\$1,840,000

13. Yager Stadium Hot Water and Natural Gas Conversion:

This project removes Yager Stadium from the campus steam system and replaces the heat source with natural gas and electric. The steam and condensate system supplying Yager Stadium is inefficient, given the stadium's distance from the steam plant, the age and condition of the buried piping and steam operated heating and housekeeping equipment. The buried condensate piping currently leaks at a cost estimate of \$30,000 per year. A study commissioned to determine a long term approach to correcting the leakage and meeting the needs at the stadium while reducing energy requirements and costs concluded removing the stadium from the campus steam system and replacing the aged equipment would result in the lowest life-cycle cost. The proposed project includes replacing or converting steam supplied heat loads to hot water supplied from high efficiency, natural gas fired heating and domestic hot water boilers, replacing steam heated dryers with high efficiency gas dryers, and replacing steam heated concession kettles with electric kettles. The mechanical room equipment would be replaced and the laundry reconfigured. The project results in a significant net energy savings due in large part from abandoning the 1200 foot steam and condensate lines from Millett Hall and efficiencies gained with the new natural gas fired equipment.

The laundry room conversion from steam to natural gas is complete. The gas supply is terminated in the mechanical room to support the second phase of the conversion. The high efficiency, natural gas boilers and pumps have been ordered. The project is advertised for bid with a construction start date of May 13, 2013.

Delivery Method: Single Prime Contractor
Estimated Budget: \$866,000
(Revised since last report - \$850,000)
Estimated Start: May 2013
Estimated Completion: August 2013

Funding Source	
UEA CR&R	\$850,000
Student Facilities Auxiliary	\$16,000
Total	\$866,000

IN PLANNING (Pre-A&E)

1. **Armstrong Student Center, Phase 2:** (BOT Apr '13) (New Project This Report)

This project will complete the Armstrong Student Center via adaptive reuse of Culler Hall. The Physics Department will be moving to Kreger Hall in the fall of 2014 which will allow Phase 2 construction to commence. The project will renovate the interior of Culler Hall in a similar manner to the adaptive reuse of Gaskill and Rowan Halls. The project will also address needed rehabilitation to the core and shell of the building.

The A/E team will reconvene meeting with the project committee to verify the programmatic needs of Phase 2. The existing schematic design will be reviewed and updated. An RFQ for pre-design services of a construction manager at risk will be issued to support the team with estimating and constructability reviews. A resolution is in consideration for funding to advance the design to 70% construction documents.

Proposed Delivery Method:

Construction Manager at Risk

Proposed Budget: \$21,500,000

Desired Start: September 2014

Desired Completion: December 2015

Funding Source	
TBD	\$21,500,000
Total	\$21,500,000

2. **Hamilton Campus – Knightsbridge Building Renovation:**

This project will provide for the renovation of the recently acquired 23,500 square feet Richard Allen Academy building located on the Hamilton Campus at the intersection of Knightsbridge Drive and University Boulevard in Hamilton. A facility assessment to be used in developing program and renovation cost has been completed. The assessment has identified the need for mechanical/electrical upgrades as part of the renovation, reporting approximately \$4,000,000 in probable cost. A recent professionally-prepared campus space plan is contributing to the programmed scope of this project.

Planning is being performed to align the campus space requirements, academic priorities, and existing facilities condition/needs.

Proposed Budget: TBD

Desired Start: TBD

Desired Completion: TBD

Funding Source	
TBD	TBD
Total	TBD

3. Western Campus Site Improvements and Landscape:

This project will restore the grounds surrounding the new Western Campus Residence Halls and Dining Hall construction sites as part of the Long Range Housing Master Plan. Work will include stormwater management, site grading, fire lane construction, pedestrian lighting, hardscape beyond pedestrian pathways required for ingress/egress of buildings, softscape beyond typical building foundation planting, and site furnishings.

Schematic design is underway.

Proposed Delivery Method: TBD

Proposed Budget: \$4,805,000

Desired Start: April 2014

Desired Completion: November 2014

Funding Source	
Bond Series 2012	\$2,065,000
Local	\$2,805,000
Total	\$4,870,000

Completed Projects

No major projects completed during this reporting period.

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Projects Between \$50,000 and \$500,000

Project	Budget
Airport Pavement Crack Repair and Sealing 2012	\$257,650
Alumni Hall Room B3 and B4 Renovation	\$87,300
Bachelor Hall – Elevator Renovations	\$340,000
Bachelor Hall – Fire Alarm Upgrade	\$300,000
Campus Irrigation - Benton-Psychology	\$310,000
Campus Irrigation – Farmer-Marcum	\$200,000
Campus Irrigation – Roudebush	\$140,000
Center for Performing Arts - Emergency Generator Replacement	\$95,000
Cole Service Building - Boiler Replacement	\$245,000
Cook Place Window Replacement	\$80,000
Culinary Support Center (CSC) - Emergency Generator	\$402,485
Culinary Support Center (CSC) – Floor Resurfacing	\$73,000
Door Access, Phase 2	\$450,000
E & G Building Summer Painting 2013 – Building Exteriors	\$450,000
E & G Building VAV Box Occupancy Sensor Installation	\$180,000
Formal Gardens Pond Reconstruction	\$86,700
Hamilton Campus – Mosler Emergency Generator	\$96,835
Hamilton Campus – Phelps Hall ADA Ramp	\$74,616
Hamilton Campus – Phelps Hall HVAC VAV Conversion	\$437,000
Hamilton Campus – Rentschler Hall Water Distribution Piping Replacement	\$250,000
Hamilton Campus – Retro-commissioning	\$126,243
Hamilton Campus – Select Window and Door Replacement	\$238,075
Havighurst Site Drainage, Trench Drain Replacement	\$56,000
Heritage Commons - Landscape and Turf Replacement	\$50,000
Heritage Commons – Tallawanda – Interior Apartment Paint	\$72,950
HDRBS – Interior/Exterior Painting Projects	\$134,000
Hoyt Hall Fire Alarm Replacement	\$300,000
Hughes C-Wing HVAC Improvements	\$390,000
Hughes Hall – Liquid Helium Recovery System	\$495,000
King Library – Center for Digital Scholarship	\$265,000
Marcum Conference Center – East Wing Restroom Renovation	\$65,500
Marcum Conference Center – Fan Coil Unit Replacements	\$91,000
Marcum Conference Center – Room 109 Audio Visual (A/V)	\$95,000
Middletown Campus – Johnston Hall Boiler #2 Replacement	\$400,405
Middletown Campus – Retro-commissioning	\$122,070
Middletown Campus – SWORD Building Lighting Upgrade	\$58,000
Minnich Hall – Refinish Built-ins	\$56,000
Parking Garage Lighting Retrofit	\$100,000
Pearson Hall – Heat Recovery Chiller	\$155,000
Recreational Sports Center – Partial Roof Repairs & Replacement	\$451,128
Residence Halls Bathroom Upgrades	\$450,000
Robertson Hall Building Demolition	\$173,200

Shriver Center – Bookstore Enhancements	\$100,000
Shriver Center - Select HVAC Replacement	\$360,000
South Chiller Plant Cooling Tower Rebuild	\$325,000
Stanton Hall Student Room Renovation	\$495,000
Thomson Hall Roof Replacement	\$470,000
Student Recreation Grounds Rehabilitation	\$460,000
Student Recreation Utility Improvements	\$315,000
Western Campus Electrical Modifications Phase II	\$100,000

Projects Closed Between \$50,000 and \$500,000

Project	Original Budget	Returned Funds
Bus Shelter Design & Construction	\$215,378	0
E & G Buildings – Summer Painting 2012	\$156,000	\$106,569
Goggin Ice Center – Water Heater and Steam Control Enhancements	\$51,360	\$3,000
Hamilton Campus – 2012 Classroom A/V Upgrades	\$85,000	\$7,322
Middletown Campus – 2012 Classroom A/V Upgrades	\$133,500	\$13,271
Middletown Campus – Levey Hall Room 105 Lab Renovation	\$50,000	\$45,050
Millett Hall – Sound System Replacement	\$260,000	\$12,653
Pavement Repairs at Millett and Ditmer Parking Lots	\$73,566	\$6,048
Porter Hall Loading Dock	\$70,000	\$18,202
Shriver Center – Re-roof, Phase 2	\$210,000	\$99,468
Yager Stadium – West Stands, Phase 1	\$300,000	\$39,769
Yager Stadium – West Stands, Phase 2	\$300,000	\$24,912

Glossary of Terms

Design Build (D/B) – is a project delivery method in which the design and construction services are contracted by a single entity and delivered within a Guaranteed Maximum Price (GMP). Design Build relies on a single point of responsibility contract and is used to minimize risks for the project owner and to reduce the delivery schedule by overlapping the design phase and construction phase of a project. This method will typically be used on projects with less complexity and have demanding completion schedules.

Construction Manager at Risk (CMR) – is a delivery method which entails a commitment by the construction manager to deliver the project within a Guaranteed Maximum Price (GMP). The owner contracts the architectural and engineering services to perform the design from concept through construction bid documents using the construction manager as a consultant. The construction manager acts as the equivalent of a general contractor during the construction phase. CMR arrangement eliminates a "Low Bid" construction project. This method will typically be used on projects with high complexity and demanding completion schedules.

Single Prime Contracting – is a project delivery method in which the owner contracts the architectural and engineering services to perform the design from concept through construction bid documents. The construction services are contracted separately, but through a single entity. Single Prime Contracting is beneficial on projects with specialized construction requiring more owner oversight or control. This method will typically be used on projects with high complexity and low schedule importance.

Multiple Prime Contracting – is a project delivery method historically allowed by the State of Ohio. The owner contracts the architectural and engineering services to perform the design from concept through construction bid documents. The construction services are divided into various trade specialties – each bid as a separate contract (general, plumbing, mechanical, electrical, sprinkler, etc.). The owner is responsible for managing the terms of each contract and coordinating the work between the multiple contractors.

Guaranteed Maximum Price (GMP) – is the negotiated contract for construction services when using D/B or CMR. The owner negotiates a reasonable maximum price for the project (or component of the project) to be delivered within the prescribed schedule. The D/B firm or CMR is responsible for delivering the project within the agreed upon GMP. This process eliminates bidding risks experienced by the owner, allows creative value engineering (VE) to manage the budget, and permits portions of the work to begin far earlier than traditional bidding of the entire project.

Preconstruction Services – are the development and design services provided by a D/B firm or CMR to the owner. These services are typically performed for an identified cost prior to the negotiation of a GMP. These services are also referred to as "Design and Administration."

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04/26/13 Agenda Item
Finance and Business Services

RESOLUTION R2013-

Whereas, the construction of the first phase of the Armstrong Student Center is scheduled to be completed before spring semester 2014; and

Whereas, the Armstrong Student Center was designed to include Culler Hall but the absence of a new home for the Physics Department and sufficient funding for the renovation of Culler Hall required that the project be completed in two phases; and

Whereas, important elements of the Armstrong Student Center design, such as a governance chamber, sufficient student organization meeting space and other student services space, were excluded from Phase I but are important to creating an effective student experience which is the goal of the new facility; and

Whereas, the relocation of the Physics Department from Culler Hall is now possible due to a capital appropriation by the State of Ohio for the renovation of Kreger Hall as the future home of the Physics Department; and

Whereas, the renovation of Kreger Hall is scheduled to commence in the spring of 2013 and be completed by fall 2014; and

Whereas, further planning, design and other pre-construction services are needed to finalize the design for Phase II of the Armstrong Student Center and to prepare construction documents required to proceed with construction once funding for the project has been assembled; and

Whereas, approximately 50 percent of the funding for Phase II of Armstrong Student Center has been assembled and the additional planning will benefit development efforts for the project and refine cost estimates to better ensure sufficient funding exists before proceeding with the project;

Now, Therefore, Be It Resolved: that the Board of Trustees of Miami University authorizes the Vice President for Finance and Business Services and Treasurer, in accordance with all State of Ohio guidelines, to proceed with the award of contracts for preconstruction services necessary to prepare a "guaranteed maximum price" (GMP) for Phase II of the Armstrong Student Center in an amount not to exceed \$1,500,000;

Be It Further Resolved: that the administration of Miami University is to develop a plan for funding Phase II of the Armstrong Student Center prior to presenting a resolution to proceed with the construction of the second phase of the project.

April 26, 2013

Executive Summary
Armstrong Student Center Phase II Pre-Construction Services

This resolution is for the design and other pre-construction services for Phase II of the Armstrong Student Center. Funding for this stage of the project is not to exceed \$1,500,000. The total cost for the project is currently estimated as follows:

Total Project: \$21,500,000	Authorization Requested: \$1,500,000
Est. Professional Services	\$ 2,149,500
Est. Construction:	19,350,500

Phase II of the Armstrong Student Center will encompass a full rehabilitation of Culler Hall and the construction of an addition that will join Culler Hall to the Armstrong Student Center. The additional space will provide for a governance chamber, additional meeting rooms for student organizations and other student activities and the housing of student-oriented services. Such uses were originally planned for the Armstrong Student Center but were unable to be accommodated in Phase I due to an absence of sufficient funding.

The construction stage for Phase II of the project cannot commence until the Physics Department has been relocated from Culler Hall to Kreger Hall. This is expected to occur either at the beginning or the end of fall semester 2014. Funding for Phase II is presently not complete. The current sources of funding are:

Redirect Rec Center Facilities Fee	\$ 8,000,000
Gifts in Excess of Phase I Cost (estimated)	<u>2,000,000</u>
	<u>\$10,000,000</u>

For the project to proceed beyond the preconstruction stage, additional funding will have to be identified. One of the goals for the pre-construction phase is to develop a more refined project budget and project plan for presentation to prospective donors. A plan for fully funding Phase II must be completed before the project can be submitted for approval by the Board of Trustees to proceed to the construction stage.

Long-Term Budget Plan										
Oxford Education and General Budget										
Fiscal Year 2013 through Fiscal Year 2022										
Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Net Income (Loss) Before New Revenue	\$1,580,814	\$2,400,408	\$3,444,704	(\$383,462)	(\$7,619,827)	(\$11,008,036)	(\$15,397,625)	(\$21,060,810)	(\$26,240,187)	(\$31,875,775)
New Net Revenue Opportunities:										
1. Increase proportion of non-resident enrollments	\$0	\$385,560	\$1,136,117	\$1,849,672	\$2,966,317	\$3,721,257	\$4,576,043	\$5,403,328	\$6,323,485	\$7,203,069
2. Grow Fee Paying Graduate Students	\$0	\$822,069	\$1,748,603	\$2,445,448	\$3,024,891	\$3,375,983	\$3,744,499	\$3,935,677	\$4,166,198	\$4,443,028
3. Grow ACE Enrollments	\$0	\$734,400	\$1,812,822	\$3,224,375	\$4,894,255	\$5,946,151	\$6,681,322	\$7,096,261	\$7,238,088	\$7,382,747
4. Top Program	\$0	\$103,275	\$277,389	\$429,780	\$566,254	\$655,820	\$741,146	\$837,378	\$929,249	\$1,032,512
5. Grow Transfer Enrollment	\$0	\$154,913	\$594,104	\$850,964	\$1,196,805	\$1,475,595	\$1,847,165	\$2,149,270	\$2,192,236	\$2,236,034
6. Improve Retention and Graduation	\$0	\$0	\$337,090	\$649,454	\$1,130,026	\$1,818,398	\$2,209,474	\$2,584,500	\$3,195,135	\$3,603,327
7. Fully Assess Campus Tuition	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Adjusted Net Income (Loss)	\$1,580,814	\$4,600,625	\$9,350,829	\$9,066,231	\$6,158,721	\$5,985,168	\$4,402,024	\$945,604	(\$2,195,796)	(\$5,975,058)
Additional Productivity Gains	\$0	\$0	\$0	\$1,536,880	\$3,130,504	\$4,787,884	\$6,507,094	\$8,291,058	\$10,141,641	\$12,060,909
Net Income (Loss)	\$1,580,814	\$4,600,625	\$9,350,829	\$10,603,111	\$9,289,225	\$10,773,052	\$10,909,118	\$9,236,662	\$7,945,845	\$6,085,851

Division of Academic Affairs
New Revenue Initiatives
Fiscal Year 2014 through Fiscal Year 2022
April 10, 2013 – Draft Report

The Strategic Priorities Task Force (SPTF) noted in its 2010 report that Miami University and higher education in general are facing serious fiscal challenges in a time of unprecedented change. The Task Force underscored this point because the University's budget is not projected to grow sufficiently to meet its future needs given the cap in tuition increases and rising operating and personnel costs. As a result, the University must act strategically to leverage its resources more purposefully.

In response to the task force recommendation to expand revenue resources through new initiatives and programs, the Division of Finance and Business Services (DFBS) identified seven possible initiatives and programs and provided preliminary revenue projections for each item over a ten-year planning horizon:

- 1 Increase the proportion of non-resident enrollments;
- 2 Increase fee-paying graduate student enrollments;
- 3 Increase the American Culture and English (ACE) student enrollments;
- 4 Increase the Oxford Pathway program (TOP) student enrollments;
- 5 Increase transfer student enrollments;
- 6 Improve retention and graduation rates;
- 7 Assess Oxford campus tuition for all students taking courses on the Oxford campus.

The Council of Academic Deans (COAD) engaged in a day-long retreat on January 23, 2013, to discuss the preliminary revenue projections for the seven initiatives as noted above. The divisional deans were asked to quantify how each of their divisions could contribute to the seven initiatives and to assess whether their division had the capacity and resources to meet the targeted numerical goals for each initiative. The divisional deans consulted with their department chairs and program directors as appropriate and submitted revised numerical projections. The revised numerical projections from each division were then combined to derive the university-level revenue estimates. In most cases, the academic divisions were able to contribute to each of the initiatives. However, there were instances where specific divisions were constrained by their current capacity, particularly in the case of the Farmer School of Business due to its direct admission enrollment cap.

These revised estimates reflect the current economic, demographic, and political environment; thus, it should be noted that the estimates could vary, if significant unanticipated changes impacting higher education occur. In fact, because of the uncertainty of the potential number of regional students taking courses on the Oxford campus, the seventh initiative, "Assess Oxford campus tuition for all students taking courses on the Oxford campus," was not included in the validation process. With the expected increase in four-year degree programs in the new regional division, fewer students will likely relocate to the main campus. However, the TOP program (described on page 3) has the potential to increase over time and will benefit both the regional and main campuses.

The new revenue projections for the other six initiatives assume modest increases in support and personnel costs. In situations where higher revenue projections are necessary, the associated increase in costs may not necessarily be correlated in a linear manner. In other words, if higher revenue goals are desired, the associated costs may have to increase at a much higher level given current capacity and resource restrictions along with longer start-up time. Ten percent of the annual new revenue generated from initiative one and forty percent of the annual new revenue generated from initiative two through six have been budgeted as an expense for instructional and infrastructure-related costs needed to support the enrollment increase in each initiative.

Increase the proportion of non-resident enrollments

The first new-revenue initiative assumes a non-resident enrollment base of 38% in FY 2013, equivalent to 1,368 out-of-state students. Based on the pattern of past increases in non-resident enrollment, the FSB direct admission restriction, and capacity limits of each division, the Office of Enrollment Management (OEM) provided preliminary projections (by division) of various scenarios for increasing non-resident enrollment. As shown in Table 1, it is projected that non-resident enrollment could be increased by another five percentage points to 43% from the current 38% base. To accomplish this target, each division will experience an increase in their non-resident enrollment over the ten-year period. In FY 14, a one percentage point increase in non-resident enrollment is projected to generate additional net new revenue of \$385K and increasing to \$3.7 million in FY 18 and \$7.2 million in FY 22.

[\(See Table 1: Increase the proportion of non-resident enrollments and Table 1.1: Long-Term First-Year Non-Resident Assumptions\)](#)

Increase the fee-paying graduate student enrollments

The second new revenue initiative assumes that the University will recruit graduate students willing to pay for their graduate studies. During 2011-12, the combined bachelor's-master's degree program outcomes and guidelines were reviewed. The Graduate School re-aligned the program guidelines to provide students with more options and flexibility when enrolling in combined programs, and these changes were implemented in time for the fall 2012 enrollment. These changes resulted in a significant increase in

combined bachelor's-masters enrollment from an average of 5-6 students per year from 2003 to 2011 to 31 students beginning in fall 2012.

The Graduate School provided each divisional dean data on application, acceptance, and enrollment statistics from the last three years. Deans were asked to evaluate each of their graduate programs on the program's likelihood to recruit fee-paying graduate students based on current demand and program capacity. To do this, division deans consulted the appropriate department chairs and program directors and secured the chairs and directors' subjective estimates in increasing fee-paying graduate students enrolling in their programs. The division numbers were then aggregated to arrive at university-level estimates.

As shown in Table 2, the projected increases in graduate program enrollments range from 13 to 111 net new fee-paying graduate students per year for an overall cumulative total of 470 students by FY 22. If the in-state graduate student tuition rate is assumed and if the target enrollment goals are met, this initiative is projected to generate additional revenue of \$822K in FY 14, increasing to \$3.3 million in FY 18 and \$4.4 million in FY 22.

[*\(See Table 2: Increase the fee-paying graduate student enrollments and Table 2.1 Table for: Projected Increase in Fee-Paying Graduate Students FY14-22\) and Table 2.2: Graduate Application Data*](#)

Increase the American Culture and English (ACE) student enrollments

The third new revenue initiative focuses on the American Culture and English (ACE) Program which was launched last year and is being offered through the College of Arts and Science (CAS). Students accepted into the ACE program are provisionally admitted to the University as part of the conditional acceptance program (CAP). These students typically possess the academic credentials to be accepted to the University, but they do not meet the English language requirement. ACE students apply for regular admission through the Admission Office and are evaluated by the admission staff for placement in the CAP program. Recruitment of these students is primarily handled by the Admission Office in collaboration with the ACE program staff and the Office of the CAS Dean.

In consultation with the CAS Dean and ACE program staff, OEM provided projections for ACE program enrollment. This projection only considers those students starting their English language program in the fall semester. For fall 2014, an increase of 50 students is projected with an additional increase of 25 students annually over the next three years (see Table 3). By fall 2017, the ACE enrollment is projected to stabilize at 125 additional students per year. On an annualized basis, the enrollment increase will reach over 300 students by fall 2018 and over 400 students at the end of the ten-year planning horizon. Based on the assumption that the ACE students will matriculate as full-time students after one semester of English language training, this initiative is projected to generate \$734K in additional revenue in FY 14, increasing to \$5.9 million in FY 18 and reaching \$7.3 million in FY 22.

[\(See Table 3: Increase the American Culture and English \(ACE\) student enrollments\)](#)

Increase the Oxford Pathway (TOP) program student enrollments

The fourth new revenue initiative is “The Oxford Pathway” (TOP) program. In 2009, the Pathways to Graduation Committee recommended that Miami “develop and promote alternative institutional structures for delivering education,” with the aim of generating “additional tuition-revenue.” Consistent with this recommendation, Miami will launch this program in fall 2013. The TOP program is a short-term and intensive learning program for students who reside within driving distance (50 miles or less) of the Miami University Hamilton (MUH) and the Miami University Middletown (MUM) campuses. These students have solid academic records but are not admitted immediately to the Miami University Oxford (MUO) campus.

Students admitted into the TOP program enroll in classes and are provided enhanced support during the fall semester at the MUH or MUM campus. Upon successful completion of the program requirements, they arrive as fully matriculated students on the MUO campus starting in the spring semester of their first year.

In consultation with the Regional Campus Dean and the CAS Dean, OEM projects the initial enrollment for the TOP program to be 30 students, increasing to 50 students by fall 2018 and projected to reach a total of 70 students during the ten-year planning period. Assuming that the TOP students will matriculate as full-time students on the main campus after one semester at the MUM or MUH campus, this initiative is projected to generate a modest \$103K in new revenue in FY 14, increasing to \$655K in FY 18 and over \$1 million by FY 22.

[\(See Table 4: Increase the Oxford Pathway \(TOP\) program student enrollments\)](#)

Increase transfer student enrollments

The fifth new revenue initiative is to increase transfer student enrollments. Traditionally, over 80% of Miami’s transfer students come from four-year higher education institutions. Recently, representatives from OEM and the Office of the Provost visited with the leadership of two of the largest two-year community colleges in the state (Columbus State Community College (CSCC) and Sinclair Community College (SCC)) to explore the possibility of increasing transfer students from these institutions to Miami. Master service and program articulation agreements are in the process of being finalized with CSCC and SCC.

To provide realistic estimates for increasing transfer student enrollments, OEM examined transfer enrollment data by division and program over the last three and five years. Based on a three- and five-year rolling divisional average and a base of 225 transfer students in FY 2013, transfer enrollments are projected to increase from 25 new students in FY14 to 125 new students in FY 18 and reaching 175 new students by FY22 (see Table 5). As noted earlier, FSB will not be able to participate in this new revenue initiative given its direct admission enrollment cap. In FY 14, this initiative is projected to generate additional revenue of \$154K, increasing to \$1.4 million in FY 18 and more than \$2.2 million in FY 22.

[\(See Table 5: Increase transfer student enrollment and Table 5.1: Long-Term Transfer Assumptions\)](#)

Increase in retention and graduation rates

The sixth new revenue initiative addresses one of Miami's key objectives: to increase retention and graduation rates. Because retention rates at the university level have remained flat during the past decade, a more comprehensive university-wide and divisionally based approach must be taken to achieve this goal. Working in partnership, the University Retention Committee, the University Undergraduate Academic Advising Council, and the Office of Enrollment Management have developed long-term plans as well as new policies, procedures, and strategies, designed not only to improve the academic profile of students applying and enrolling at the university but also to enhance student success indicators and graduation rates.

With these university-wide goals and plans in mind, divisional deans evaluated their respective retention and graduation rates. Due to the size and complexity of the College of Arts & Science, the CAS data set was further disaggregated by cognate disciplines: social sciences, humanities, and natural sciences. Divisional goals over the ten-year period were then projected and aggregated to arrive at the university-wide total. Retention rates are estimated to increase by three percentage points from the current 88.9% to 92% in FY 22. In FY 15, this initiative is projected to generate additional net new revenue of \$337K, increasing to \$1.8 million in FY 18 and \$3.6 million in FY 22.

[\(See Table 6: Increase in retention and graduation rates\)](#)

Summary and Conclusion

Based on the six new revenue initiatives, it is estimated that these target revenue goals will generate an additional \$2.2 million in FY 14 with 38 percent of the new tuition revenues coming from new fee-paying graduate students and 34 percent coming from the ACE program expansion. In FY 15, these initiatives are projected to bring almost \$5.9M in net new revenues primarily due to the projected increase in fee-paying graduate students, the growth in the ACE program enrollment, and estimated increase in non-resident enrollment. These initiatives are projected to generate almost \$17 million in net tuition revenue in FY 18 and over \$25 million in FY 22.

In addition to these six new revenue initiatives, the academic divisions are also proposing and developing new certificates and other exciting academic programs. For example, the regional campus is in the early stages of developing new four-year degree programs in forensic science as well as in civic and regional development. The School of Creative Arts is studying the feasibility of offering a program in fashion design and merchandising. The College of Arts and Science is proposing a new low-residency MFA in Creative Writing and recently signed a certificate program in English Studies with an international university. The School of Education, Health, and Society expects continued growth in its newly created technology-based certificate and degree programs such as the new sport leadership and management program. The Farmer

Business School is investigating the possibility of offering a business minor via distance learning. The School of Engineering and Applied Sciences is evaluating the feasibility of expanding its 4+1 (3+2) programs with international universities. Finally, the e-Learning Advisory Council has recommended university-wide strategies for expanding distance learning course offerings and online academic programs along with a preliminary business plan.

The Strategic Priorities Task Force (SPTF) in its 2010 report identified \$10 million in new revenue based on four new initiatives: (1) increasing scholarship endowment; (2) growing out-of-state enrollment; (3) increasing tuition-paying graduate students; and (4) charging tuition for credit hours over 18 hours per semester. In this current report, only the out-of-state enrollment and fee-paying graduate students are considered part of the new revenue initiatives. As the SPTF noted, the new revenue initiatives presented are rough estimates of potential new revenues that could be achieved if all of the recommendations were implemented and all assumptions were correct. These recommendations, if executed successfully, will strengthen the financial foundation of the University in a period of rapidly changing and uncertain economic, demographic, and political challenges and opportunities. [*\(See Table 7: New Revenue Initiatives Projection Summary\)*](#)

Table 1: Increase Proportion of Non-Resident Enrollments

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Academic Affairs Assumption										
1. Increase proportion of non-resident enrollments (base of 1,368)	38.0%	39.0%	40.0%	40.0%	41.0%	41.0%	42.0%	42.0%	43.0%	43.0%
Total new students each year		36	36	-	36	-	36	-	36	-
Cumulative net new students each year		36	72	72	108	108	144	144	180	180
Freshman		36	72	72	108	108	144	144	180	180
Sophomore		-	32	64	64	96	96	128	128	160
Junior		-	-	30	60	60	90	90	120	120
Senior		-	-	-	28	57	57	85	85	114
Annualized and Retained		36	104	166	261	321	387	448	514	574
Tuition rate (out of state surcharge)	15,000	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,927
New Annual Revenue		550,800	1,623,024	2,642,388	4,237,596	5,316,081	6,537,204	7,719,040	9,033,550	10,290,098
20% discount rate for scholarships		110,160	324,605	528,478	847,519	1,063,216	1,307,441	1,543,808	1,806,710	2,058,020
10% OEM infrastructure expense		55,080	162,302	264,239	423,760	531,608	653,720	771,904	903,355	1,029,010
Net New Revenue		385,560	1,136,117	1,849,672	2,966,317	3,721,257	4,576,043	5,403,328	6,323,485	7,203,069
Freshman rate	0.8916									
Sophomore rate	0.933									
Junior rate	0.95									

Table 1.1

*** Draft V.2 Long-term First-Year Non-Resident Assumptions ***

Actuals - 3 Year History			
	2010		
	Total Enrollment	Non-Resident Count	% Non-Resident
SEAS	388	92	23.7%
CAS	1495	449	30.0%
FSB	1017	437	43.0%
SEHS	510	132	25.8%
SFA/SCA	185	67	36.2%
TOTAL	3595	1177	32.7%

	2011		
	Total Enrollment	Non-Resident Count	% Non-Resident
SEAS	352	89	25.3%
CAS	1452	508	35.0%
FSB	1185	565	47.7%
SEHS	413	115	27.8%
SFA/SCA	179	66	36.9%
TOTAL	3581	1343	37.5%

	2012		
	Total Enrollment	Non-Resident Count	% Non-Resident
SEAS	396	125	31.6%
CAS	1934	733	37.9%
FSB	792	379	47.9%
SEHS	415	110	26.5%
SFA/SCA	197	73	37.1%
TOTAL	3734	1421	38.0%

Assumptions (Provost):	
Base fall enrollment: 38%	
Fall 2013: 39%	
Fall 2014: 40.0%	
Fall 2015: 40.0%	
Fall 2016: 41.0%	
Fall 2017: 41.0%	
Fall 2018: 42.0%	
Fall 2019: 42.0%	
Fall 2020/21: 43.0%	

% of enrollment by division (3600 base - 2013)	
	0.11
	0.49
	0.22
	0.12
	0.06
	1.00
	3600

Projections - 2013-2020

Assumption: 39%					
	2013				
	Total Enrollment	Non-Resident Count	% Non-Resident	Annual Headcount NR Growth (+ from previous year)	Cumulative Headcount NR Growth (base year 2012)
SEAS	400	125	31.3%	0	0
CAS	1780	715	40.2%	-18	-18
FSB	800	385	48.1%	6	6
SEHS	420	108	25.7%	-2	-2
SCA	200	71	35.5%	-2	-2
TOTAL	3600	1404	39.0%	-17	-17

Assumption: 40%					
	2014+15				
	Total Enrollment	Non-Resident Count	% Non-Resident	Annual Headcount NR Growth (+ from previous year)	Cumulative Headcount NR Growth (base year 2012)
SEAS	400	129	32.3%	4	4
CAS	1780	733	41.2%	18	0
FSB	800	393	49.1%	8	14
SEHS	420	112	26.7%	4	2
SCA	200	73	36.5%	2	0
TOTAL	3600	1440	40.0%	36	19

Assumption: 41.0%					
	2016 + 2017				
	Total Enrollment	Non-Resident Count	% Non-Resident	Annual Headcount NR Growth (+ from previous year)	Cumulative Headcount NR Growth (base year 2012)
SEAS	400	133	33.3%	4	8
CAS	1780	751	42.2%	18	18
FSB	800	401	50.1%	8	22
SEHS	420	116	27.7%	4	6
SCA	200	75	37.5%	2	2
TOTAL	3600	1476	41.0%	36	55

Assumption: 42.0%					
	2018 + 2019				
	Total Enrollment	Non-Resident Count	% Non-Resident	Annual Headcount NR Growth (+ from previous year)	Cumulative Headcount NR Growth (base year 2012)
SEAS	400	137	34.3%	4	12
CAS	1780	768	43.2%	18	35
FSB	800	409	51.1%	8	30
SEHS	420	121	28.7%	4	11
SCA	200	77	38.5%	2	4
TOTAL	3600	1512	42.0%	36	91

Assumption: 43.0%					
	2020				
	Total Enrollment	Non-Resident Count	% Non-Resident	Annual Headcount NR Growth (+ from previous year)	Cumulative Headcount NR Growth (base year 2012)
SEAS	400	141	35.3%	4	16
CAS	1780	786	44.2%	18	53
FSB	800	417	52.1%	8	38
SEHS	420	125	29.7%	4	15
SCA	200	79	39.5%	2	6
TOTAL	3600	1548	43.0%	36	127

	CAS	EHS	FSB	EAS	SCA	Total
Non-Resident	675	144	400	138	85	1442
Resident	1037	332	400	265	124	2158
Total	1712	476	800	403	209	3600
% Non-Resident	39.4%	30.3%	50.0%	34.2%	40.7%	40.1%
2012 Actuals	38.6%	26.5%	47.9%	31.6%	37.1%	38.0%
Variance to meet 2013 Goal	0.8%	3.8%	2.1%	2.6%	3.6%	2.1%

Table 2: Increase the Fee Paying Graduate Student Enrollment

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Academic Affairs Assumption										
2. Fee Paying Graduate Student (Additional enrollment for 2 semesters)		102.25	111	78.25	62	33.75	33.25	13.75	15.5	20.75
Cumulative net new students each year		102	213	292	354	387	421	434	450	471
First Semester Students		102	213	292	354	387	421	434	450	471
Second Semester Students		97	202	277	336	368	400	412	428	447
Tuition rate (annual)	13,500	13,770	14,045	14,326	14,613	14,905	15,203	15,507	15,817	16,133
New Annual Revenue		1,370,115	2,914,338	4,075,747	5,041,485	5,626,638	6,240,832	6,559,461	6,943,663	7,405,047
Increased Cost of Instruction and infrastructure (40%)		548,046	1,165,735	1,630,299	2,016,594	2,250,655	2,496,333	2,623,784	2,777,465	2,962,019
Net New Revenue		822,069	1,748,603	2,445,448	3,024,891	3,375,983	3,744,499	3,935,677	4,166,198	4,443,028
95% retention rate										

Table 2.1

Projected Increase in Fee-Paying Graduate Students FY14-22

	<i>Five Year Projection Window for Enrollment Analysis</i>									
<i>(fiscal year)</i>	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	
<i>(academic year)</i>	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	
CAS										
Doctoral	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Master	23.50	26.50	24.00	18.50	6.50	1.00	0.00	0.00	0.00	0.00
Post-Master	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Non-degree/Certificate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<i>Annual Change</i>	<i>23.50</i>	<i>26.50</i>	<i>24.00</i>	<i>18.50</i>	<i>6.50</i>	<i>1.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>
<i>Divisional Cumulative Total</i>	<i>23.50</i>	<i>50.00</i>	<i>74.00</i>	<i>92.50</i>	<i>99.00</i>	<i>100.00</i>	<i>100.00</i>	<i>100.00</i>	<i>100.00</i>	<i>100.00</i>
EAS										
Doctoral	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Master	5.00	5.00	5.00	5.00	5.00	5.00	0.00	0.00	0.00	0.00
Post-Master	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Non-degree/Certificate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<i>Annual Change</i>	<i>5.00</i>	<i>5.00</i>	<i>5.00</i>	<i>5.00</i>	<i>5.00</i>	<i>5.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>
<i>Division Cumulative Total</i>	<i>5.00</i>	<i>10.00</i>	<i>15.00</i>	<i>20.00</i>	<i>25.00</i>	<i>30.00</i>	<i>30.00</i>	<i>30.00</i>	<i>30.00</i>	<i>30.00</i>
EHS										
Doctoral	1.00	8.00	2.50	3.50	2.00	3.50	1.50	4.50	1.50	1.50
Master	21.50	19.50	17.00	12.00	9.50	7.50	7.50	6.00	4.50	4.50
Post-Master	0.00	12.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Non-degree/Certificate	1.25	6.50	2.75	3.00	0.75	2.25	0.75	1.00	0.75	0.75
<i>Annual Change</i>	<i>23.75</i>	<i>46.50</i>	<i>22.25</i>	<i>18.50</i>	<i>12.25</i>	<i>13.25</i>	<i>9.75</i>	<i>11.50</i>	<i>6.75</i>	<i>6.75</i>
<i>Divisional Cumulative Total</i>	<i>23.75</i>	<i>70.25</i>	<i>92.50</i>	<i>111.00</i>	<i>123.25</i>	<i>136.50</i>	<i>146.25</i>	<i>157.75</i>	<i>164.50</i>	<i>164.50</i>

FSB									
Doctoral	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Master	50.00	30.00	20.00	10.00	0.00	10.00	0.00	0.00	10.00
Post-Master	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Non-degree/Certificate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<i>Annual Change</i>	<i>50.00</i>	<i>30.00</i>	<i>20.00</i>	<i>10.00</i>	<i>0.00</i>	<i>10.00</i>	<i>0.00</i>	<i>0.00</i>	<i>10.00</i>
<i>Divisional Cumulative Total</i>	<i>50.00</i>	<i>80.00</i>	<i>100.00</i>	<i>110.00</i>	<i>110.00</i>	<i>120.00</i>	<i>120.00</i>	<i>120.00</i>	<i>130.00</i>
SCA									
Doctoral	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Master	0.00	3.00	7.00	10.00	10.00	4.00	4.00	4.00	4.00
Post-Master	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Non-degree/Certificate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<i>Annual Change</i>	<i>0.00</i>	<i>3.00</i>	<i>7.00</i>	<i>10.00</i>	<i>10.00</i>	<i>4.00</i>	<i>4.00</i>	<i>4.00</i>	<i>4.00</i>
<i>Divisional Cumulative Total</i>	<i>0.00</i>	<i>3.00</i>	<i>10.00</i>	<i>20.00</i>	<i>30.00</i>	<i>34.00</i>	<i>38.00</i>	<i>42.00</i>	<i>46.00</i>
University Totals									
Doctoral	1.00	8.00	2.50	3.50	2.00	3.50	1.50	4.50	1.50
Master	100.00	84.00	73.00	55.50	31.00	27.50	11.50	10.00	18.50
Post-Master	0.00	12.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Non-degree/Certificate	1.25	6.50	2.75	3.00	0.75	2.25	0.75	1.00	0.75
<i>Annual Change</i>	<i>102.25</i>	<i>111.00</i>	<i>78.25</i>	<i>62.00</i>	<i>33.75</i>	<i>33.25</i>	<i>13.75</i>	<i>15.50</i>	<i>20.75</i>
<i>University Cumulative Total</i>	<i>102.25</i>	<i>213.25</i>	<i>291.50</i>	<i>353.50</i>	<i>387.25</i>	<i>420.50</i>	<i>434.25</i>	<i>449.75</i>	<i>470.50</i>

Enrollment Projections - Fee Paying Graduate Students

Instructions:

1. Please enter the total number of net new fee-paying FTE students expected each year (i.e., number above previous year's enrollment).
For example, if current fee-paying student FTE = 20 in 2012 and is projected to be 25 in 2011, enter "5" as the net, new FTE's.

2. Enter students as FTE's based on a 12 credit hour enrollment at full fees. If students are on partial waivers (e.g., TEAM, etc), take that into account in calculating FTE students. For example, a TEAM student is equal to 0.5 FTE since they receive a 50% tuition discount. If a student enrolls in and fully pays 3 credit hours per semester as a part-time student, they are equal to a 0.25 FTE.

3. For each department/program in your division, enumerate the number of net new fee paying FTE projected for each FY listed.

4. Return the sheet via email to Jim Oris by Tuesday, Feb 5th.

CAS										
<i>(fiscal year)</i>	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	<i>Cumulative totals</i>
<i>(academic year)</i>	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	
BIO										
Doctoral										
Master	1	1	1	1	1	1	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	1	1	1	1	1	1	0	0	0	6
CHM/BIOCHM										
Doctoral										
Master	1	1	1	1	1	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	1	1	1	1	1	0	0	0	0	5
ENG										
Doctoral										
Master	4	4	3	3	1	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	4	4	3	3	1	0	0	0	0	15

FRE/ITL										
Doctoral										
Master	0	0	0	0	0	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	0	0	0	0	0	0	0	0	0	0
GEO										
Doctoral										
Master	1	1	1	0	0	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	1	1	1	0	0	0	0	0	0	3
GLG										
Doctoral										
Master	1	1	1	0	0	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	1	1	1	0	0	0	0	0	0	3
HST										
Doctoral										
Master										
Post-Master										
Non-degree/Certificate										
subtotal	0	0	0	0	0	0	0	0	0	0
IES										
Doctoral										
Master	3	3	2	1	1	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	3	3	2	1	1	0	0	0	0	10

MBI										
Doctoral										
Master	0	1	1	0	0	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	0	1	1	0	0	0	0	0	0	2
MTH										
Doctoral										
Master	0.5	0.5	1	0.5	0.5	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	0.5	0.5	1	0.5	0.5	0	0	0	0	3
PHL										
Doctoral										
Master	1	1	1	0	0	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	1	1	1	0	0	0	0	0	0	3
PHY										
Doctoral										
Master	0	0	0	0	0	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	0	0	0	0	0	0	0	0	0	0
POL										
Doctoral										
Master	2	2	1	1	1	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	2	2	1	1	1	0	0	0	0	7

PSY										
Doctoral										
Master	0	0	0	0	0	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	0	0	0	0	0	0	0	0	0	0
SOC/GTY										
Doctoral										
Master	0	0	0	0	0	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	0	0	0	0	0	0	0	0	0	0
SPN/POR										
Doctoral										
Master	1	1	1	1	1	0	0	0	0	
Post-Master										
Non-degree/Certificate										
subtotal	1	1	1	1	1	0	0	0	0	5
TOTAL - Depts	15.5	16.5	14	8.5	6.5	1	0	0	0	
Project Dragonfly	8	10	10	10	0	0	0	0	0	
Projected Total	23.5	26.5	24	18.5	6.5	1	0	0	0	100

Divisional Totals

Doctoral										
Master	23.5	26.5	24	18.5	6.5	1	0	0	0	
Post-Master										
Non-degree/Certificate										
<i>Annual Change</i>	<i>23.5</i>	<i>26.5</i>	<i>24</i>	<i>18.5</i>	<i>6.5</i>	<i>1</i>	<i>0</i>	<i>0</i>	<i>0</i>	
<i>Divisional Cumulative Total</i>	<i>23.5</i>	<i>50</i>	<i>74</i>	<i>92.5</i>	<i>99</i>	<i>100</i>	<i>100</i>	<i>100</i>	<i>100</i>	

Enrollment Projections - Fee Paying Graduate Students

- Instructions:
1. Please enter the total number of net new fee-paying FTE students expected each year (i.e., number above previous year's enrollment). For example, if current fee-paying student FTE = 20 in 2012 and is projected to be 25 in 2013, enter "5" as the net new fee-paying FTE.
 2. Enter students as FTE's based on a 12 credit hour enrollment at full fees. If students are on partial waivers (e.g., TEAM, etc), take that into account in calculating FTE students. For example, a TEAM student is equal to 0.5 FTE since they receive a 50% tuition discount. If a student enrolls in and fully pays 3 credit hours per semester as a part-time student, they are equal to a 0.25 FTE.
 3. For each department/program in your division, enumerate the number of net new fee paying FTE projected for each FY listed.
 4. Return the sheet via email to Jim Oris by Tuesday, Feb 5th.

SEAS

<i>(fiscal year)</i> <i>(academic year)</i>	FY14 2013-14	FY15 2014-15	FY16 2015-16	FY17 2016-17	FY18 2017-18	FY19 2018-19	FY20 2019-20	FY21 2020-21	FY22 2021-22
Doctoral									
Master	5	5	5	5	5	5	0	0	0
Post-Master									
Non-degree/Certificate									
<i>Division Total</i>	5	5	5	5	5	5	0	0	0
Divisional Totals									
Doctoral									
Master	5	5	5	5	5	5	0	0	0
Post-Master									
Non-degree/Certificate									
<i>Annual Change</i>	5	5	5	5	5	5	0	0	0
<i>Division Cumulative Total</i>	5	10	15	20	25	30	30	30	30

Enrollment Projections - Fee Paying Graduate Students

Instructions:

1. Please enter the total number of net new fee-paying FTE students expected each year (i.e., number above previous year). For example, if current fee-paying student FTE = 20 in 2012 and is projected to be 25 in 2013, enter "5" as the net new fee-paying FTE.
2. Enter students as FTE's based on a 12 credit hour enrollment at full fees. If students are on partial waivers (e.g., TEAM, etc), take that into account in calculating FTE students. For example, a TEAM student is equal to 0.5 FTE since they receive a 50% tuition discount. If a student enrolls in and fully pays 3 credit hours per semester as a part-time student, they are equal to a 0.25 FTE.
3. For each department/program in your division, enumerate the number of net new fee paying FTE projected for each year.
4. Return the sheet via email to Jim Oris by Tuesday, Feb 5th.

EHS

(fiscal year) (academic year)	FY14 2013-14	FY15 2014-15	FY16 2015-16	FY17 2016-17	FY18 2017-18	FY19 2018-19	FY20 2019-20	FY21 2020-21	FY22 2021-22	5 Year Projection (14-18)
Teacher Education										
Doctoral										
Master	0	0	1.5	0	1	0	1	0	0	2.5
Post-Master										
Non-degree/Certificate	1.25	1.25	0.5	0.75	0	0	0	0	0	3.75
<i>subtotal</i>	1.25	1.25	2	0.75	1	0	1	0	0	
Educational Psychology										
Doctoral										
Master	5	5	7.5	5	2.5	2.5	0	0	0	25
Post-Master	0	12.5	0	0	0	0	0	0	0	12.5
Non-degree/Certificate	0	1.25	1.25	1.25	0	1.25	0	0	0	3.75
<i>subtotal</i>	5	18.75	8.75	6.25	2.5	3.75	0	0	0	
Educational Leadership										
<i>Doctoral</i>										
Educ. Admin. Ph.D. & Ed. D.	1	6	2.5	1.5	2	1.5	1.5	1.5	1.5	13
SAHE Ph.D.	0	2	0	2	0	2	0	3	0	4
<i>Masters</i>										
SAHE Masters	1	1	2	1	1	1	2	2	1	6
Ed Leadership (2 programs)	9.5	2.5	3	3	2	2	2.5	3	2.5	20
Post-Master										
Non-degree/Certificate	0	4	1	1	0.75	1	0.75	1	0.75	6.75
<i>subtotal</i>	11.5	15.5	8.5	8.5	5.75	7.5	6.75	10.5	5.75	
Kinesiology & Health										
Doctoral										
Master	0	5	0	0	0	0	0	0	0	5
Post-Master										
Non-degree/Certificate										
<i>subtotal</i>	0	5	0	0	0	0	0	0	0	
Family Studies & Social Work										
Doctoral										
Master	6	6	3	3	3	2	2	1	1	21
Post-Master										
Non-degree/Certificate										
<i>subtotal</i>	6	6	3	3	3	2	2	1	1	
<i>Divisional Total</i>	23.75	46.5	22.25	18.5	12.25	13.25	9.75	11.5	6.75	
<i>Divisional Cumulative Total</i>	23.75	70.25	92.5	111	123.25	136.5	146.25	157.75	164.5	
Divisional Totals										
Doctoral	1	8	2.5	3.5	2	3.5	1.5	4.5	1.5	
Master	21.5	19.5	17	12	9.5	7.5	7.5	6	4.5	
Post-Master	0	12.5	0	0	0	0	0	0	0	12.5
Non-degree/Certificate	1.25	6.5	2.75	3	0.75	2.25	0.75	1	0.75	14.25
<i>Annual Change</i>	23.75	46.5	22.25	18.5	12.25	13.25	9.75	11.5	6.75	26.75
<i>Divisional Cumulative Total</i>	23.75	70.25	92.5	111	123.25	136.5	146.25	157.75	164.5	
	1.25	19	2.75	3	0.75					
	26.75									

Enrollment Projections - Fee Paying Graduate Students

- Instructions:
1. Please enter the total number of net new fee-paying FTE students expected each year (i.e., number above previous year's enrollment). For example, if current fee-paying student FTE = 20 in 2012 and is projected to be 25 in 2013, enter "5" as the net, new FTE's.
 2. Enter students as FTE's based on a 12 credit hour enrollment at full fees. If students are on partial waivers (e.g., TEAM, etc), take that into account in calculating FTE students. For example, a TEAM student is equal to 0.5 FTE since they receive a 50% tuition discount. If a student enrolls in and fully pays 3 credit hours per semester as a part-time student, they are equal to a 0.25 FTE.
 3. For each department/program in your division, enumerate the number of net new fee paying FTE projected for each FY listed
 4. Return the sheet via email to Jim Oris by Tuesday, Feb 5th.

School of Business

	(fiscal year) (academic year)	FY14 2013-14	FY15 2014-15	FY16 2015-16	FY17 2016-17	FY18 2017-18	FY19 2018-19	FY20 2019-20	FY21 2020-21	FY22 2021-22
MBA										
Doctoral										
Master		40	20	10	0	0	10	0	0	10
Post-Master										
Non-degree/Certificate										
	<i>subtotal</i>	<i>40</i>	<i>20</i>	<i>10</i>	<i>0</i>	<i>0</i>	<i>10</i>	<i>0</i>	<i>0</i>	<i>10</i>
Macc										
Doctoral										
Master		5	5	5	5	0	0	0	0	0
Post-Master										
Non-degree/Certificate										
	<i>subtotal</i>	<i>5</i>	<i>5</i>	<i>5</i>	<i>5</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
ME										
Doctoral										
Master		5	5	5	5	0	0	0	0	0
Post-Master										
Non-degree/Certificate										
	<i>subtotal</i>	<i>5</i>	<i>5</i>	<i>5</i>	<i>5</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
FSB Total										
Doctoral										
Master		50	30	20	10	0	10	0	0	10
Post-Master										
Non-degree/Certificate										
Divisional Totals										
Doctoral										
Master		50	30	20	10	0	10	0	0	10
Post-Master										
Non-degree/Certificate										
	<i>Annual Change</i>	<i>50</i>	<i>30</i>	<i>20</i>	<i>10</i>	<i>0</i>	<i>10</i>	<i>0</i>	<i>0</i>	<i>10</i>
	<i>Divisional Cumulative Totals</i>	<i>50</i>	<i>80</i>	<i>100</i>	<i>110</i>	<i>110</i>	<i>120</i>	<i>120</i>	<i>120</i>	<i>130</i>

Enrollment Projections - Fee Paying Graduate Students

- Instructions:
1. Please enter the total number of net new fee-paying FTE students expected each year (i.e., number above previous year's enrollment). For example, if current fee-paying student FTE = 20 in 2012 and is projected to be 25 in 2011, enter "5" as the net, new FTE
 2. Enter students as FTE's based on a 12 credit hour enrollment at full fees. If students are on partial waivers (e.g., TEAM, etc), take that into account in calculating FTE students. For example, a TEAM student is equal to 0.5 FTE since they receive a 50% tuition discount. If a student enrolls in and fully pays 3 credit hours per semester as a part-time student, they are equal to a 0.25 FTE.
 3. For each department/program in your division, enumerate the number of net new fee paying FTE projected for each FY listed.
 4. Return the sheet via email to Jim Oris by Tuesday, Feb 5th.

School of Creative Arts

<i>(fiscal year)</i> <i>(academic year)</i>	FY14 2013-14	FY15 2014-15	FY16 2015-16	FY17 2016-17	FY18 2017-18	FY19 2018-19	FY20 2019-20	FY21 2020-21	FY22 2021-22
Architecture/Interior Design									
Doctoral									
Master		1	1	1	1	1	1	1	1
Post-Master									
Non-degree/Certificate									
<i>subtotal</i>	0	1	1	1	1	1	1	1	1
<i>Five year Total</i>					4				
Art									
Doctoral									
Master			4	8	8	1	1	1	1
Post-Master									
Non-degree/Certificate									
<i>subtotal</i>	0	0	4	8	8	1	1	1	1
<i>Five year Total</i>					20				
Music									
Doctoral									
Master		1	1	1	1	1	1	1	1
Post-Master									
Non-degree/Certificate									
<i>subtotal</i>	0	1	1	1	1	1	1	1	1
<i>Five year Total</i>					4				
Theatre									
Doctoral									
Master		1	1			1	1	1	1
Post-Master									
Non-degree/Certificate									
<i>subtotal</i>	0	1	1	0	0	1	1	1	1
<i>Five year Total</i>					2				
Divisional Totals									
Doctoral									
Master	0	3	7	10	10	4	4	4	4
Post-Master									
Non-degree/Certificate									
<i>Annual Change</i>	0	3	7	10	10	4	4	4	4
<i>Cumulative Change</i>		3	10	20	30	34	38	42	46

Table 2.2: Graduate Application Data

Application Numbers, Funded v UnFunded Students (AY10/11-AY12/13), and Projected New Fee-Generating Students (FY14-FY18)																		
Division	Major	Degree	Application Data		FTE Enrollment Funded v. UnFunded						% Fee-Paying Students			Total Projected Net New Fee-Generating FTE (5yr: FY14-FY18)2	Expansion Necessary3	Expansion Ranking4		
			Total App # AY10/11-12/13 (through1/13)	Avg Accept % AY10/11-12/13	Fall10		Fall11		Fall12		Fall10	Fall11	Fall12					
					Funded	UnFunded	Funded	UnFunded	Funded	UnFunded								
FSB	Managing Extended Enterprise	Master Business Administration	381	48.8%	37.50	34.75	28.75	41.50	-	34.50	48.10%	59.07%	100.00%	70.00	54.3%	High		
CAS	Zoology (Dragonfly)	Master of Arts	569	86.4%	10.83	27.17	14.33	51.58	9.83	65.67	71.50%	78.26%	86.98%	38.00	38.9%	Medium		
EHS	Non-degree	Non-degree			9.84	37.63	14.91	22.50	17.34	25.80	79.27%	60.14%	59.81%	26.75	38.5%	Medium		
EHS	Social Work	Master of Arts	22	77.3%	<i>(Fall 12 was first semester of program)</i>						-	8.92	-	-	100.00%	21.00	87.6%	VeryHigh
EHS	Educational Leadership	Master of Education	77	47.5%	4.17	41.16	4.00	36.66	4.42	20.17	90.80%	90.16%	82.03%	20.00	35.2%	Medium		
FSB	Accountancy	Master of Accountancy	339	24.3%	21.25	8.75	20.00	15.00	25.00	2.50	29.17%	42.86%	9.09%	20.00	39.3%	Medium		
FSB	Economics	Master of Arts	211	7.4%	9.50	1.00	5.42	4.00	-	-	9.52%	42.46%	-	20.00	75.1%	High		
SCA	Art	Master of Fine Arts	102	22.5%	12.17	1.58	15.00	-	13.83	-	11.49%	0.00%	0.00%	20.00	58.5%	High		
CAS	English	Master of Arts	352	20.8%	53.50	14.83	60.92	16.17	61.25	9.59	21.70%	20.98%	13.54%	15.00	17.2%	Low		
EHS	Educational Administration	Doctor of Philosophy/Education	69	48.0%	17.83	16.25	16.00	12.41	28.75	17.67	47.68%	43.68%	38.07%	13.00	26.4%	Medium		
EHS	Educational Psychology	Master of Education	120	45.7%	14.50	32.00	10.83	29.83	6.50	29.67	68.82%	73.36%	82.03%	13.00	24.0%	Low		
EHS	School Psychology	Master of Science	161	24.5%	12.67	-	7.08	1.08	3.50	-	0.00%	13.24%	0.00%	12.00	59.7%	Low		
CAS	Environmental Science	Master Environmental Science	161	35.6%	23.33	14.42	20.67	12.17	28.92	7.00	38.20%	37.06%	19.49%	10.00	22.0%	Low		
CAS	Political Science	Master of Arts	122	30.0%	6.42	3.92	7.92	3.33	9.58	2.08	37.91%	29.60%	17.84%	7.00	38.7%	Medium		
EAS	Paper & Chemical Engineering	Master of Science	30	30.6%	7.42	1.50	5.33	0.50	1.58	-	16.82%	8.58%	0.00%	7.00	56.3%	High		
EAS	Chemical Engineering	M.S. in Chemical Engineering	19	51.7%	-	-	3.00	1.25	8.25	0.33	-	29.41%	3.85%	6.00	58.4%	Medium		
EAS	Computational Sci and Engineer	Master of Science	89	40.2%	9.58	3.67	18.67	1.92	17.33	1.67	27.70%	9.32%	8.79%	6.00	25.4%	Low		
EAS	Computer Science	Master of Computer Science	134	28.8%	14.75	1.83	10.25	2.00	15.92	-	11.04%	16.33%	0.00%	6.00	28.7%	Medium		
EHS	Student Affairs in Higher Educ	Master of Science	427	20.5%	42.75	2.17	41.00	3.50	42.00	2.58	4.83%	7.87%	5.79%	6.00	11.8%	Low		
CAS	Biology (Botany+Zoo)1	Master of Science	182	25.8%	17.16	-	22.08	0.08	19.00	-	0.00%	0.36%	0.00%	5.00	20.5%	Low		
CAS	Chemistry/Biochemistry	Master of Science	248	19.8%	59.83	3.00	65.67	1.33	58.67	1.83	4.77%	1.99%	3.02%	5.00	7.3%	Low		
CAS	Spanish	Master of Arts	11	66.7%	-	-	-	0.75	-	3.67	-	100.00%	100.00%	5.00	77.2%	VeryHigh		
EHS	Exercise and Health Studies	M.S. Exercise & Health Studies	96	46.9%	17.83	7.25	9.83	16.17	11.58	3.50	28.91%	62.19%	23.21%	5.00	18.5%	Low		
EHS	Student Affairs in Higher Educ	Doctor of Philosophy	17	29.7%	2.58	4.25	3.75	3.50	4.17	2.33	62.23%	48.28%	35.85%	4.00	36.8%	Medium		
SCA	Architecture	Master of Architecture	239	18.8%	27.75	14.42	28.67	14.50	29.67	11.08	34.19%	33.59%	27.19%	4.00	8.7%	Low		
SCA	Music Performance	Master of Music	118	44.1%	21.67	3.67	17.67	2.83	20.92	5.25	14.48%	13.80%	20.06%	4.00	14.3%	Low		
CAS	Geography	Master of Arts	58	34.5%	8.50	1.08	8.00	1.75	7.75	2.42	11.27%	17.95%	23.80%	3.00	23.4%	Low		
CAS	Geology	Master of Arts	9	44.4%	7.50	-	9.67	1.25	9.75	6.42	0.00%	11.45%	39.70%	3.00	20.6%	Low		
CAS	Mathematics	Master of Arts	54	62.3%	16.33	5.25	19.00	3.17	18.25	5.50	24.33%	14.30%	23.16%	3.00	11.8%	Low		
CAS	Philosophy	Master of Arts	138	17.9%	8.08	1.22	6.50	3.17	9.17	2.00	13.12%	32.78%	17.91%	3.00	23.0%	Low		
EHS	Teacher Education	Master of Arts	72	38.8%	14.85	60.42	10.42	51.09	11.33	42.04	80.27%	83.06%	78.77%	2.50	3.8%	Low		
CAS	Microbiology	Master of Science	121	10.8%	22.50	-	19.75	0.08	21.00	0.75	0.00%	0.40%	3.45%	2.00	8.6%	Low		
SCA	Theatre	Master of Arts	38	31.6%	6.58	0.92	6.08	0.83	5.00	-	12.27%	12.01%	0.00%	2.00	23.6%	Low		
NOTES:												Total Projected New Fee-Paying Students (5 yr Cumulative)		387.25				
1. Data for Botany and Zoology combined for "Biology"																		
2. Fee generating FTE's projections from Academic Deans (FY14-FY18). If not able to match directly to degree, projections were distributed evenly across category.																		
3. Expansion is the percent increase in overall enrollment with new fee-paying students into program compared to average enrollment of total students for past three years.																		
4. Ranking for Expansion: Very High >75%; High 51%-75%; Medium 26%-50%; Low 0%-25%.																		

Table 3: Increase the American Culture and English (ACE) Student Enrollments

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Academic Affairs Assumption										
3. Grow ACE Enrollments (base of 25)		50	75	100	125	125	125	125	125	125
Freshman		50	75	100	125	125	125	125	125	125
Sophomore		0	46	69	92	115	115	115	115	115
Junior		0	0	42	63	84	105	105	105	105
Senior		0	0	0	34	50	67	84	84	84
Annualized and Retained Students		50	121	211	314	374	412	429	429	429
Tuition rate (annual out of state)	24,000	24,480	24,970	25,469	25,978	26,498	27,028	27,569	28,120	28,682
New Annual Revenue		1,224,000	3,021,370	5,373,959	8,157,092	9,910,252	11,135,536	11,827,101	12,063,480	12,304,578
Increased Cost of Instruction and infrastructure (40%)		489,600	1,208,548	2,149,584	3,262,837	3,964,101	4,454,214	4,730,840	4,825,392	4,921,831
Net New Revenue		734,400	1,812,822	3,224,375	4,894,255	5,946,151	6,681,322	7,096,261	7,238,088	7,382,747

retain 92% of previous cohort

retain 91% of 2 year back cohort

retain 80% of 3 year back cohort

Table 4: Increase the Oxford Pathway (TOP) Program Student Enrollments

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Academic Affairs Assumption										
4. Top Program Enrollments (base of 0)		30	35	40	45	50	55	60	65	70
Freshman (one semester)		30	35	40	45	50	55	60	65	70
Sophomore		0	22	25	29	32	36	40	43	47
Junior		0	0	15	17	20	22	24	27	29
Senior		0	0	0	9	11	12	14	15	17
Annualized and Retained Students		15	40	60	78	88	98	108	118	128
Tuition rate	13,500	13,770	14,045	14,326	14,613	14,905	15,203	15,507	15,817	16,133
New Annual Revenue		206,550	554,778	859,560	1,132,508	1,311,640	1,482,293	1,674,756	1,858,498	2,065,024
10% discount rate for financial aid		20,655	55,478	85,956	113,251	131,164	148,229	167,476	185,850	206,502
Increased Cost of Instruction and infrastructure (40%)		82,620	221,911	343,824	453,003	524,656	592,917	669,902	743,399	826,010
New Revenue less discount		103,275	277,389	429,780	566,254	655,820	741,146	837,378	929,249	1,032,512

retain 72% of previous cohort
retain 68% of 2 year back cohort
retain 62% of 3 year back cohort

Table 5: Increase Transfer Student Enrollments

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Academic Affairs Assumption										
5. Grow Transfer Enrollment (base of 225)		25	75	75	125	125	175	175	175	175
First Year Students		25	75	75	125	125	175	175	175	175
Second Year Students		0	19	57	57	95	95	133	133	133
Cumulative net new students each year		25	94	132	182	220	270	308	308	308
Tuition rate	13,500	13,770	14,045	14,326	14,613	14,905	15,203	15,507	15,817	16,133
New Annual Revenue		344,250	1,320,230	1,891,032	2,659,566	3,279,100	4,104,810	4,776,156	4,871,636	4,968,964
15% discount rate		51,638	198,035	283,655	398,935	491,865	615,722	716,423	730,745	745,345
Increased Cost of Instruction and infrastructure (40%)		137,700	528,092	756,413	1,063,826	1,311,640	1,641,924	1,910,462	1,948,654	1,987,586
Net New Revenue		154,913	594,104	850,964	1,196,805	1,475,595	1,847,165	2,149,270	2,192,236	2,236,034

retain 76% of previous cohort

***** Draft V.2 Long-term Transfer Assumptions *****

Table 5.1

Actuals - 5 Year History						
	SEAS	CAS	FSB	SEHS	SFA/SCA	TOTAL
Fall 2008	16	181	29	39	13	278
Fall 2009	18	163	22	51	12	266
Fall 2010	18	102	81	33	14	248
Fall 2011	18	115	98	36	8	275
Fall 2012	20	153	1	37	12	223
3 year enrollment average	19	123	60	35	11	249
5 year enrollment average	18	143	46	39	12	258

Enrollment Assumptions:	
Based fall enrollment: 225	
Fall 2013:	250
Fall 2014:	300
Fall 2015:	300
Fall 2016:	350
Fall 2017:	350
Fall 2018:	400
Fall 2019:	400
Fall 2020:	400

Projections - 2013-2020

Scenario #1: Using three-year divisional average/holding FSB flat due to cap (no enrollment)

	SEAS	CAS	FSB	SEHS	SFA/SCA	TOTAL
Fall 2013	25	163	0	47	16	250
Fall 2014	30	196	0	56	19	300
Fall 2015	30	196	0	56	19	300
Fall 2016	35	229	0	66	22	350
Fall 2017	35	229	0	66	22	350
Fall 2018	40	229	0	75	25	400
Fall 2019	40	261	0	75	25	400
Fall 2020	40	261	0	75	25	400

Allocation %:		
EAS	0.10	189
CAS	0.65	
FSB	0.00	
EHS	0.19	
SCA	0.06	
		1.00

Total Divisional Enrollment (2013-20)	272	1765	0	515	172
Annual increase from 2013 to 2020	15	98	0	28	9

Scenario #2: Using five-year divisional average/holding FSB flat due to cap (no enrollment)

	SEAS	CAS	FSB	SEHS	SFA/SCA	TOTAL
Fall 2013	21	169	0	46	14	250
Fall 2014	25	202	0	56	17	300
Fall 2015	25	202	0	56	17	300
Fall 2016	30	236	0	65	19	350
Fall 2017	30	236	0	65	19	350
Fall 2018	34	236	0	74	22	400
Fall 2019	34	270	0	74	22	400
Fall 2020	34	270	0	74	22	400

Allocation %:		
EAS	0.08	212
CAS	0.67	
FSB	0.00	
EHS	0.19	
SCA	0.06	
		1.00

Total Divisional Enrollment (2013-20)	234	1820	0	509	153
Annual increase from 2013 to 2020	13	101	0	28	8

Domestic Transfers							
	Undecided	AP	CAS	FSB	EA	SFA/SCA	TOTAL
Fall 2008	0	11	164	5	39	11	230
Fall 2009	0	16	159	1	50	11	237
Fall 2010	11	16	82	65	31	12	217
Fall 2011	12	14	98	58	34	7	223
Fall 2012	5	12	140	0	35	9	201
TOTAL	28	69	643	129	189	50	1108

International Transfers							
	Undecided	AP	CAS	FSB	EA	SFA/SCA	TOTAL
Fall 2008	0	5	17	24	0	2	48
Fall 2009	0	2	4	21	1	1	29
Fall 2010	2	2	7	16	2	2	31
Fall 2011	1	4	5	40	2	1	53
Fall 2012	0	8	8	1	2	3	22
TOTAL	3	21	41	102	7	9	204

TOTAL Transfers							
	Undecided	EAS	CAS	FSB	EHS	SFA/SCA	TOTAL
Fall 2008	0	16	181	29	39	13	278
Fall 2009	0	18	163	22	51	12	266
Fall 2010	13	18	89	81	33	14	248
Fall 2011	13	18	102	98	36	8	275
Fall 2012	5	20	148	1	37	12	223
TOTAL	31	90	683	231	196	59	1290

Table 6: Increase in Retention and Graduation Rates

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Academic Affairs Assumption										
6. Improve Retention and Graduation	88.9%	88.9%	89.9%	89.9%	90.4%	91.0%	91.0%	91.0%	92.0%	92.0%
Difference in % from previous year			1%	0%	0.5%	0.6%	0.0%	0.0%	1.0%	0.0%
Additional students retained		0	36	0	18	22	0	0	36	0
Cumulative net new students each year		0	36	36	54	76	76	76	112	112
Freshman			36	36	54	76	76	76	112	112
Sophomore			0	32	32	48	68	68	68	100
Junior			0	0	30	30	45	63	63	63
Senior			0	0	0	29	29	43	60	60
Annualized and Retained			36	68	116	183	218	250	303	335
Tuition rate (in-state/out-of-state average)	15,000	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,927
New Annual Revenue			561,816	1,082,424	1,883,376	3,030,663	3,682,456	4,307,500	5,325,225	6,005,545
Increased Cost of Instruction and infrastructure (40%)			224,726	432,970	753,350	1,212,265	1,472,982	1,723,000	2,130,090	2,402,218
Net New Revenue			337,090	649,454	1,130,026	1,818,398	2,209,474	2,584,500	3,195,135	3,603,327
Divisional Goals										
CAS		86.8%	87.7%	87.7%	88.1%	88.6%	88.6%	88.6%	89.5%	89.5%
EHS		91.2%	92.1%	92.1%	92.6%	93.1%	93.1%	93.1%	94.1%	94.1%
FSB		91.7%	92.6%	92.6%	93.1%	93.6%	93.6%	93.6%	94.6%	94.6%
SEAS		89.1%	90.0%	90.0%	90.4%	91.0%	91.0%	91.0%	91.9%	91.9%
SCA		90.8%	91.7%	91.7%	92.2%	92.7%	92.7%	92.7%	93.6%	93.6%
Freshman rate	0.8916									
Sophomore rate	0.933									
Junior rate	0.95									

Table 7: New Revenue Initiative Projection Summary (Net New Revenue)

Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Academic Affairs Assumption										
New Revenue Opportunities:										
1. Increase proportion of non-resident enrollments	\$0	\$385,560	\$1,136,117	\$1,849,672	\$2,966,317	\$3,721,257	\$4,576,043	\$5,403,328	\$6,323,485	\$7,203,069
2. Grow Fee Paying Graduate Students	\$0	\$822,069	\$1,748,603	\$2,445,448	\$3,024,891	\$3,375,983	\$3,744,499	\$3,935,677	\$4,166,198	\$4,443,028
3. Grow ACE Enrollments		\$734,400	\$1,812,822	\$3,224,375	\$4,894,255	\$5,946,151	\$6,681,322	\$7,096,261	\$7,238,088	\$7,382,747
4. Top Program	\$0	\$103,275	\$277,389	\$429,780	\$566,254	\$655,820	\$741,146	\$837,378	\$929,249	\$1,032,512
5. Grow Transfer Enrollment	\$0	\$154,913	\$594,104	\$850,964	\$1,196,805	\$1,475,595	\$1,847,165	\$2,149,270	\$2,192,236	\$2,236,034
6. Improve Retention and Graduation	\$0	\$0	\$337,090	\$649,454	\$1,130,026	\$1,818,398	\$2,209,474	\$2,584,500	\$3,195,135	\$3,603,327
Net Income (Loss)		2,200,217	5,906,125	9,449,693	13,778,548	16,993,204	19,799,649	22,006,414	24,044,391	25,900,717

Strategic Services Implementation Program

Update on IT Initiatives
April 25, 2013



MIAMI UNIVERSITY

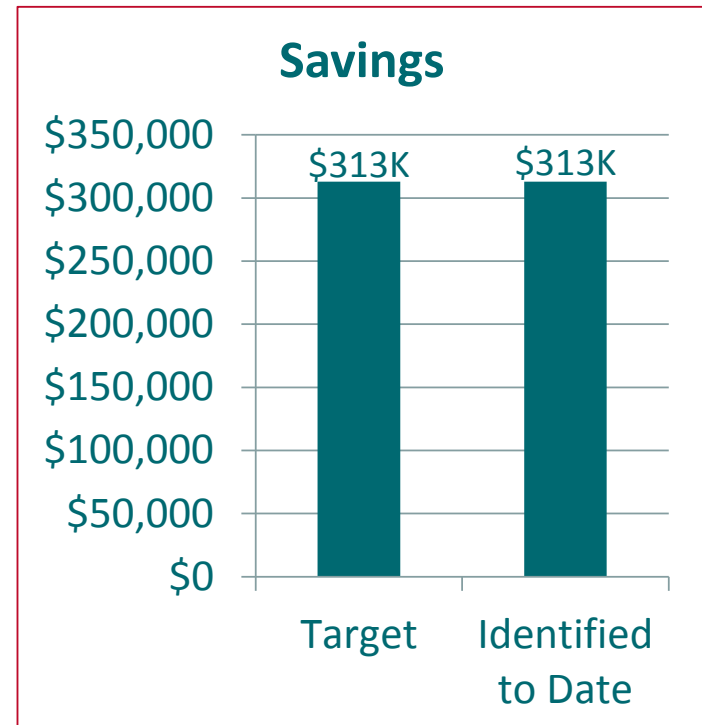
Data Center Consolidation

Goal: Improving the utilization of IT assets, making better use of space, and reducing infrastructure support costs

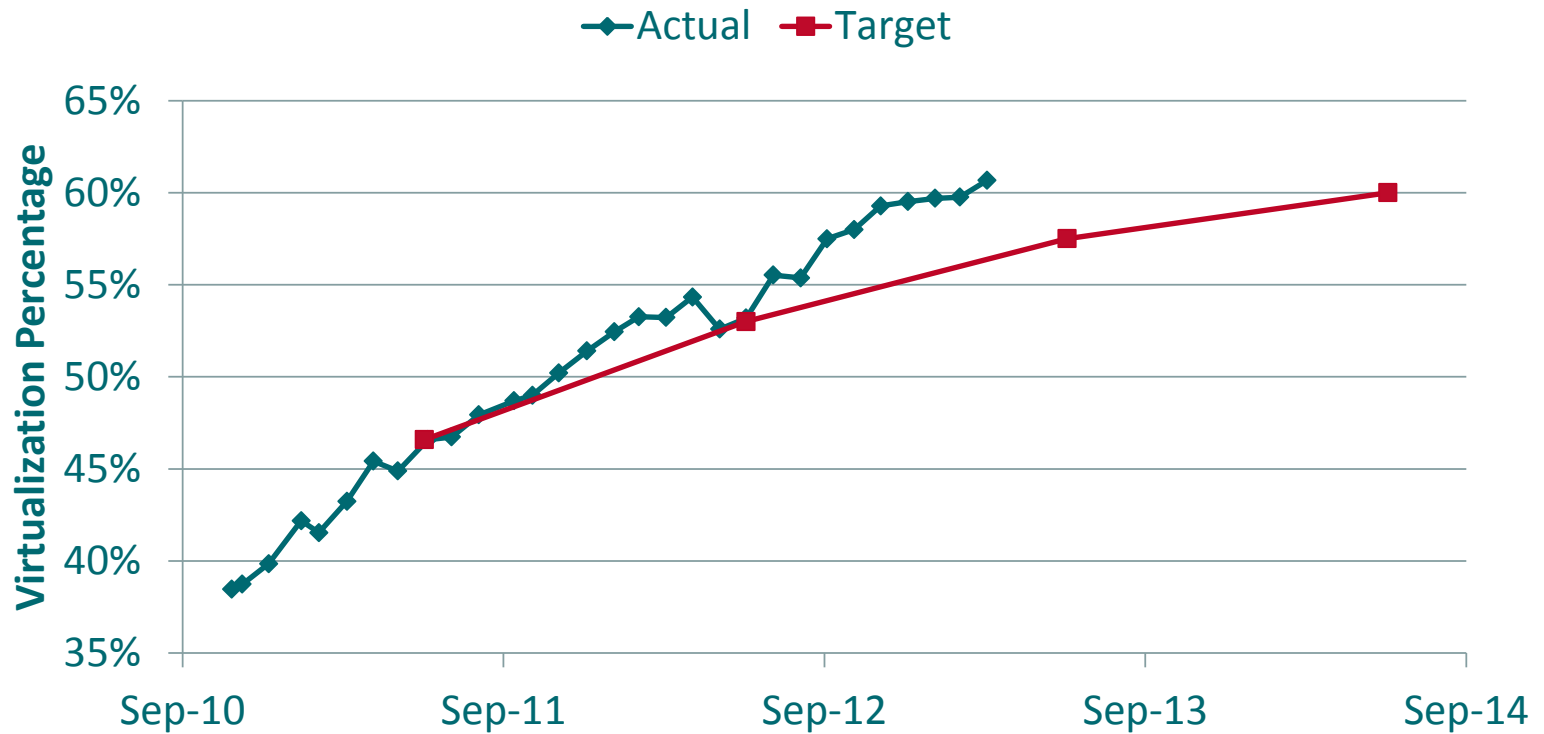
Savings of \$313K to be realized by

- Elimination of 1.5 FTE in FY15: \$133K
- Reduction in non-labor expense: \$180K

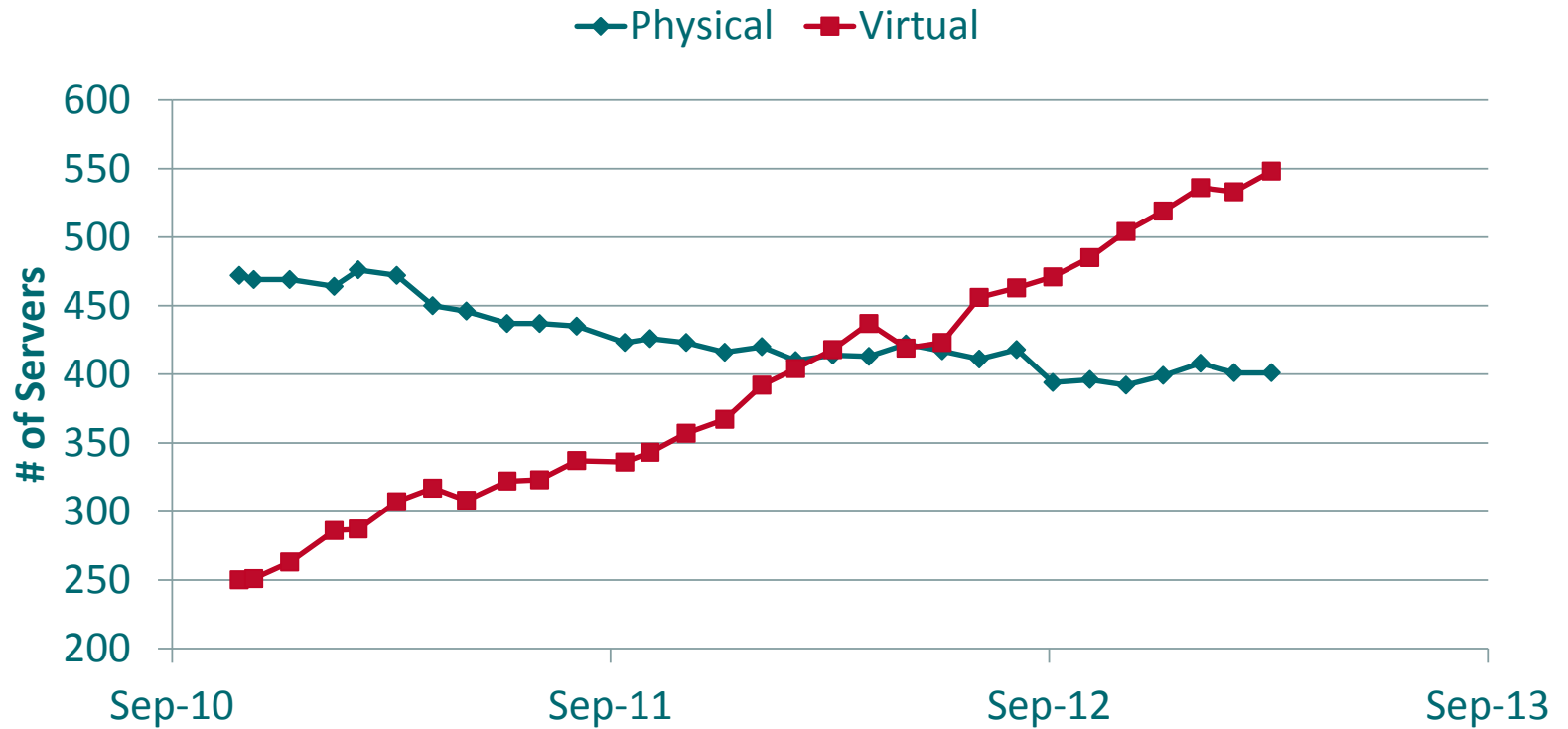
Status: In progress. Data center server virtualization has reached 60.6%, surpassing the goal of 60% by June 2014 established in April 2011.

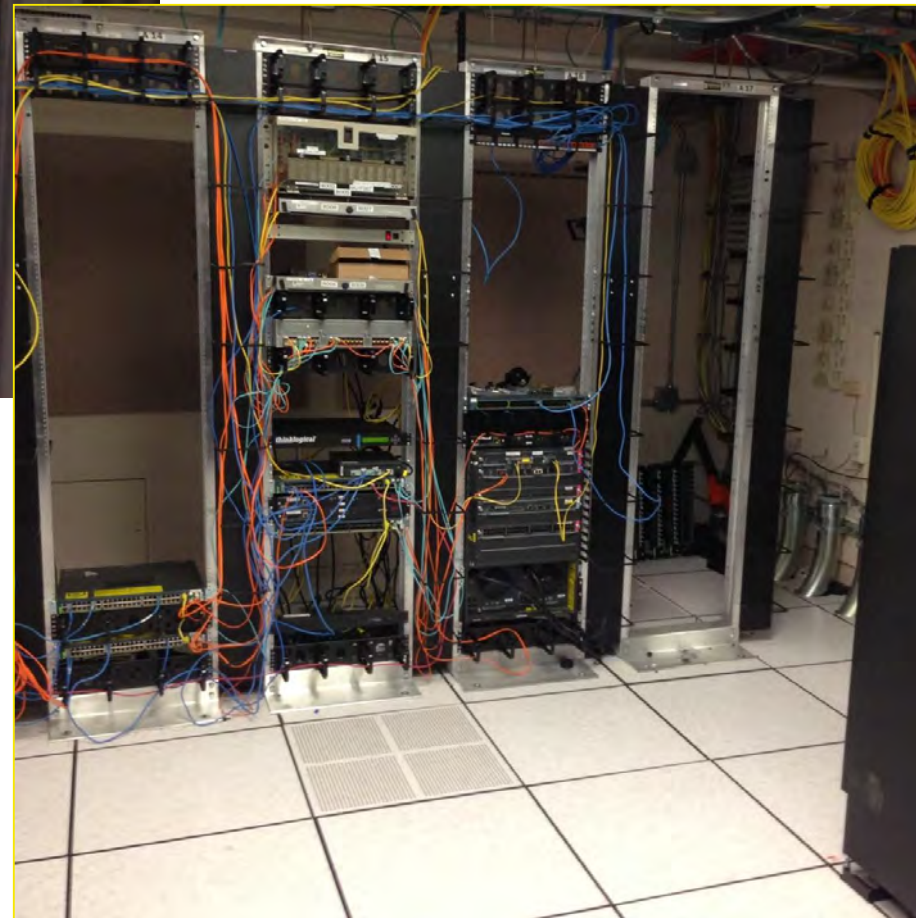


Virtualization Is Ahead of Schedule

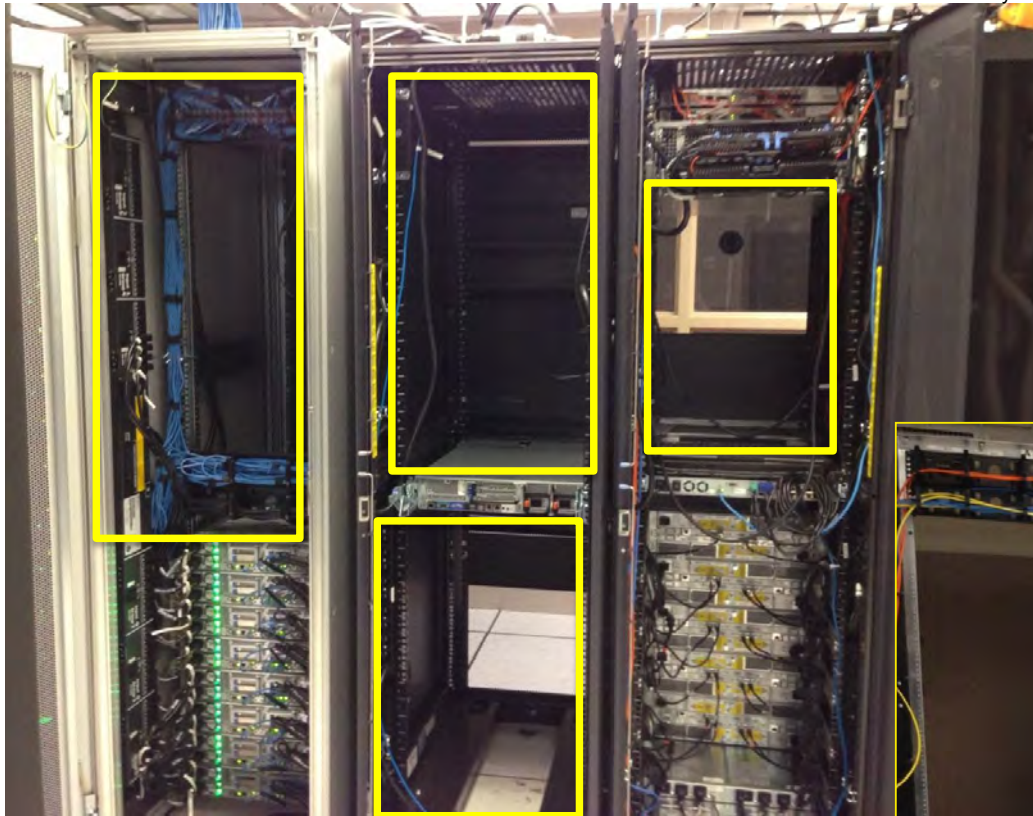


Physical versus Virtual Servers

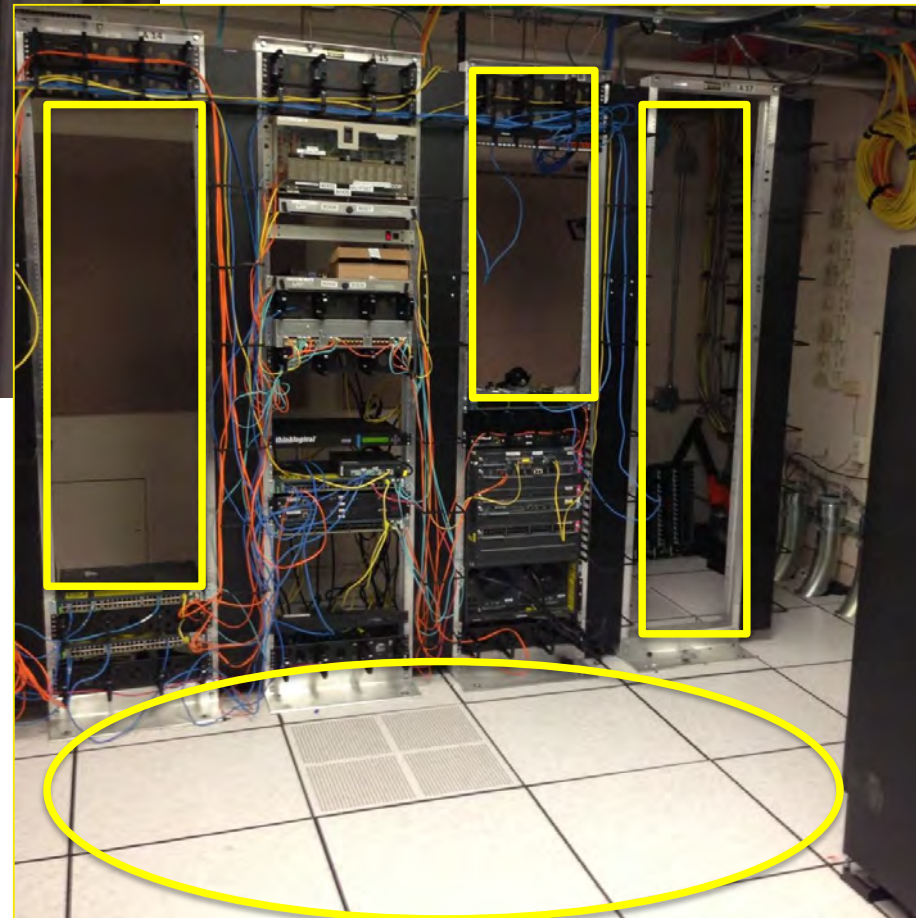
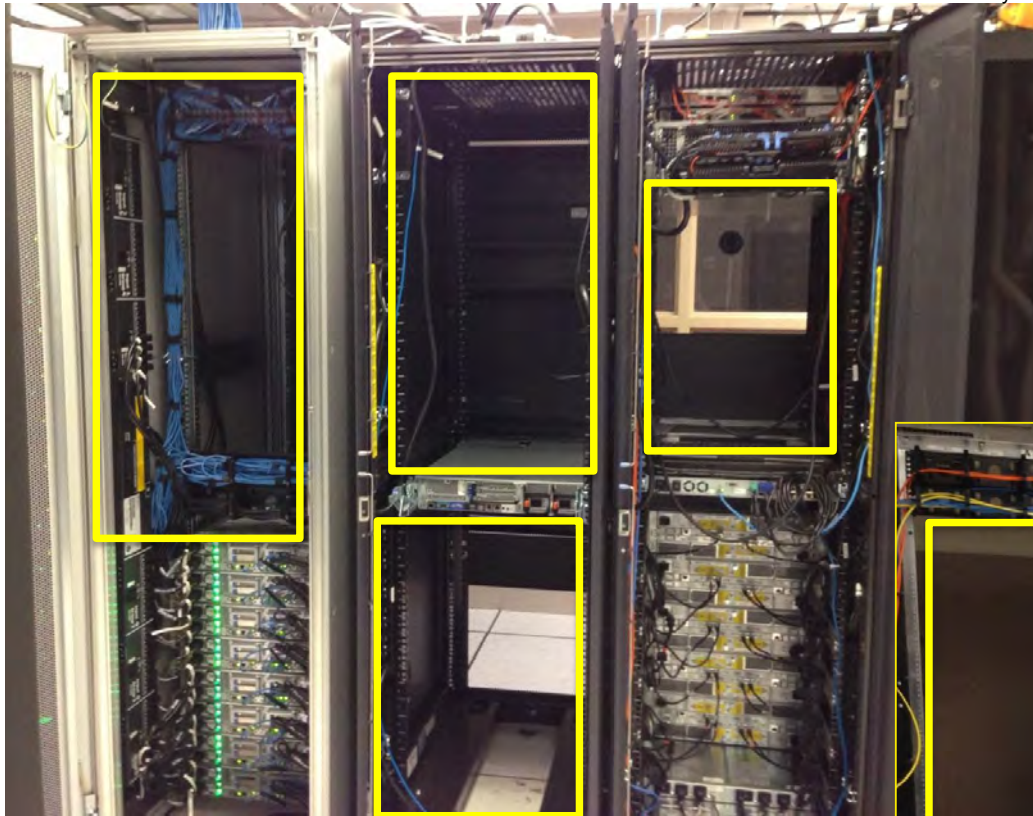




Hoyt Data Center – two small views
April 24, 2013

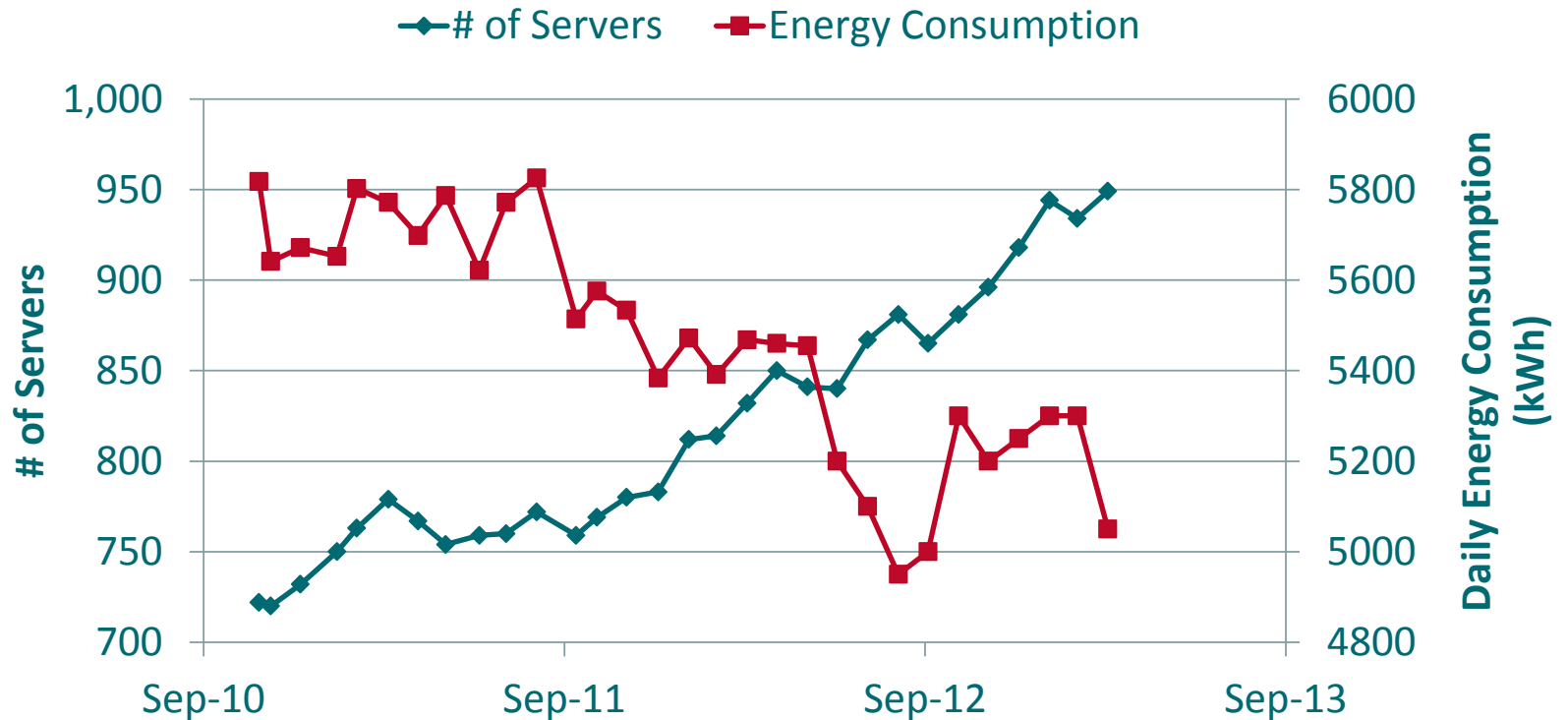


Hoyt Data Center – two small views
April 24, 2013



Hoyt Data Center
two small views
April 24, 2013

Drop in Energy Use Even with Growth



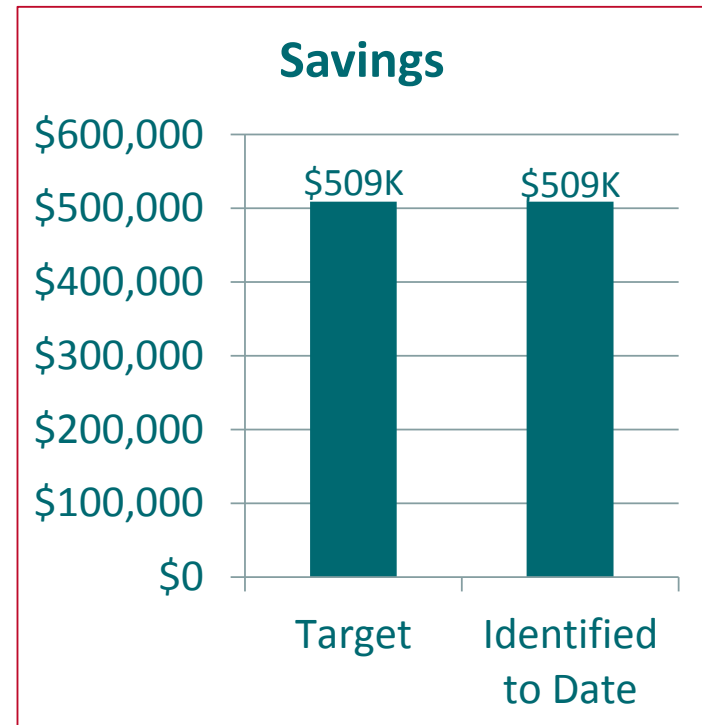
IT Organization and Process Design

Goal: Improving the quality of services and reducing IT support costs

Savings of \$509K to be realized by

- Elimination of 17 positions: \$1.363M
- Investment in 8 positions: -\$854K

Status: In progress. All savings have been identified. Manager span of control has increased from 1:5.1 to 1:5.9.



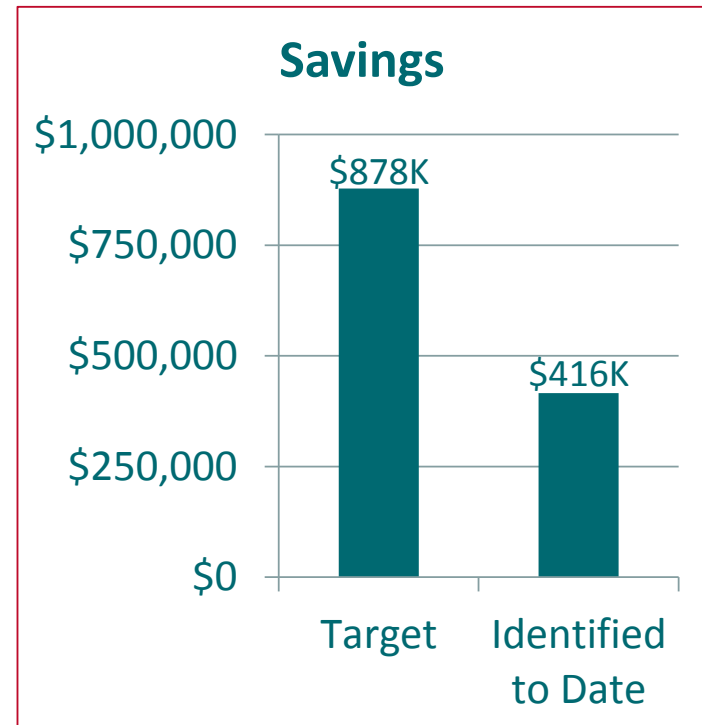
Application Rationalization

Goal: Reducing application costs by eliminating redundancy and improving utilization of enterprise applications and staff

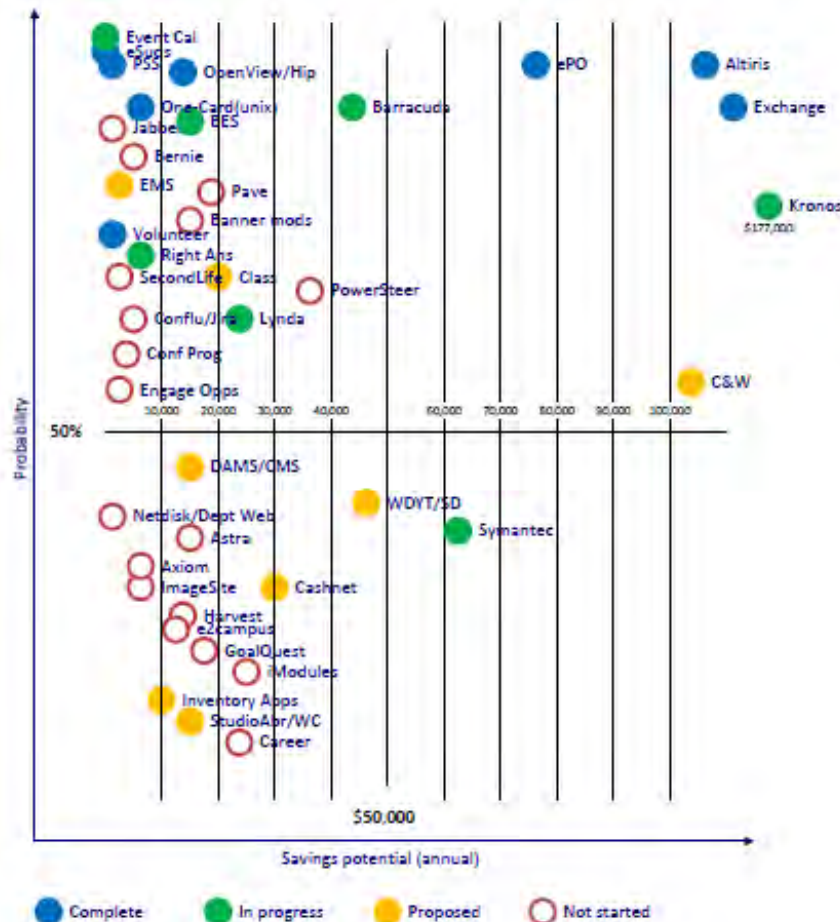
Savings of \$878K to be realized by

- Print Center optimizations: \$200K
- Labor savings: \$226K
- Hardware/software savings: \$452K

Status: Nine rationalization efforts have been completed, seven are in progress and 56 opportunities are queued for evaluation.



Application Rationalization



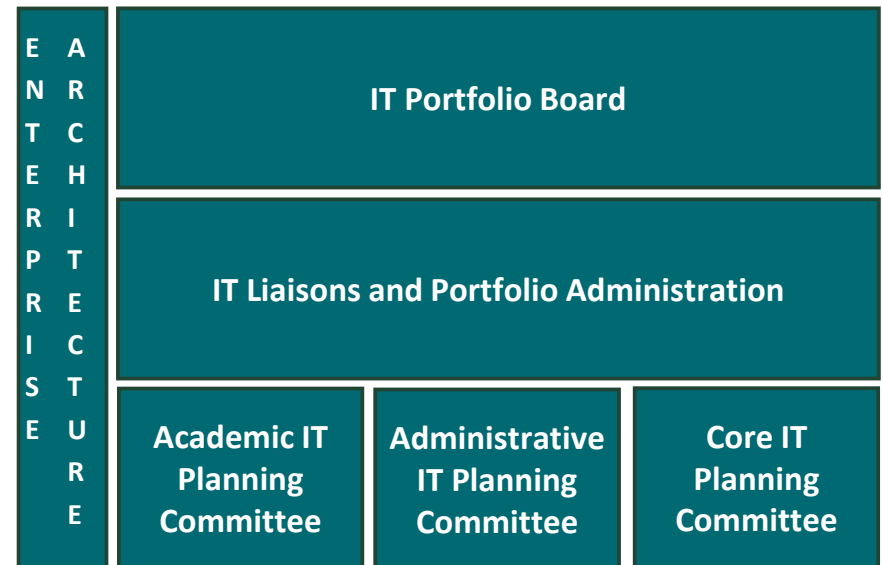
- Quadrant maps the expected savings v. the probability of achieving the savings.
- Each dot represents an application to be evaluated against other options.
- Efforts began in the upper right quadrant (greatest savings & highest probability of achieving)

Portfolio and Architecture Governance

Goal: Enabling better IT investment decision making and ensuring that benefits are realized and sustained

No savings to be directly realized

Status: Complete. Governance bodies are in place and the new prioritization framework is in use.



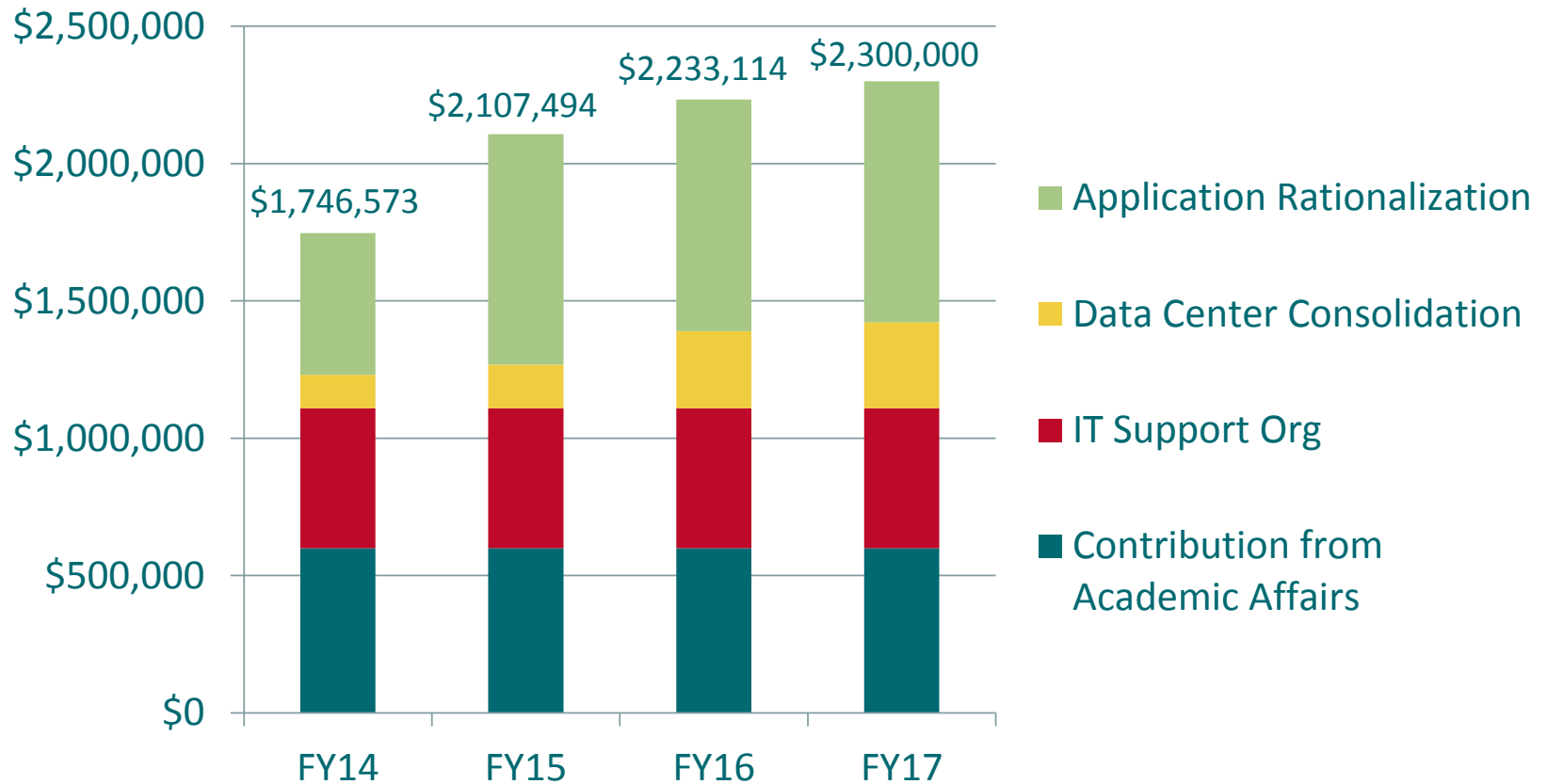
End State Savings Summary

Project	Original Savings Estimates	Current Savings Estimates	Difference
Portfolio and Architecture Governance	\$250K - 500K	\$0	Decision to forego savings in application development staff to facilitate progress toward institutional goals
Data Center Consolidation	\$329K - 632K	\$313K	Lack of academic participation; fewer servers
Application Rationalization	\$800K - 1.6M	\$643K - 1.09M	Less redundancy in portfolio
IT Org and Process Design	\$266K - 1.1M	\$509K	Lack of academic participation
Contribution from Academic Affairs		\$600K	To replace about half of the foregone savings
Total	\$1.645 - 3.832M	\$2.065 - 2.512M	

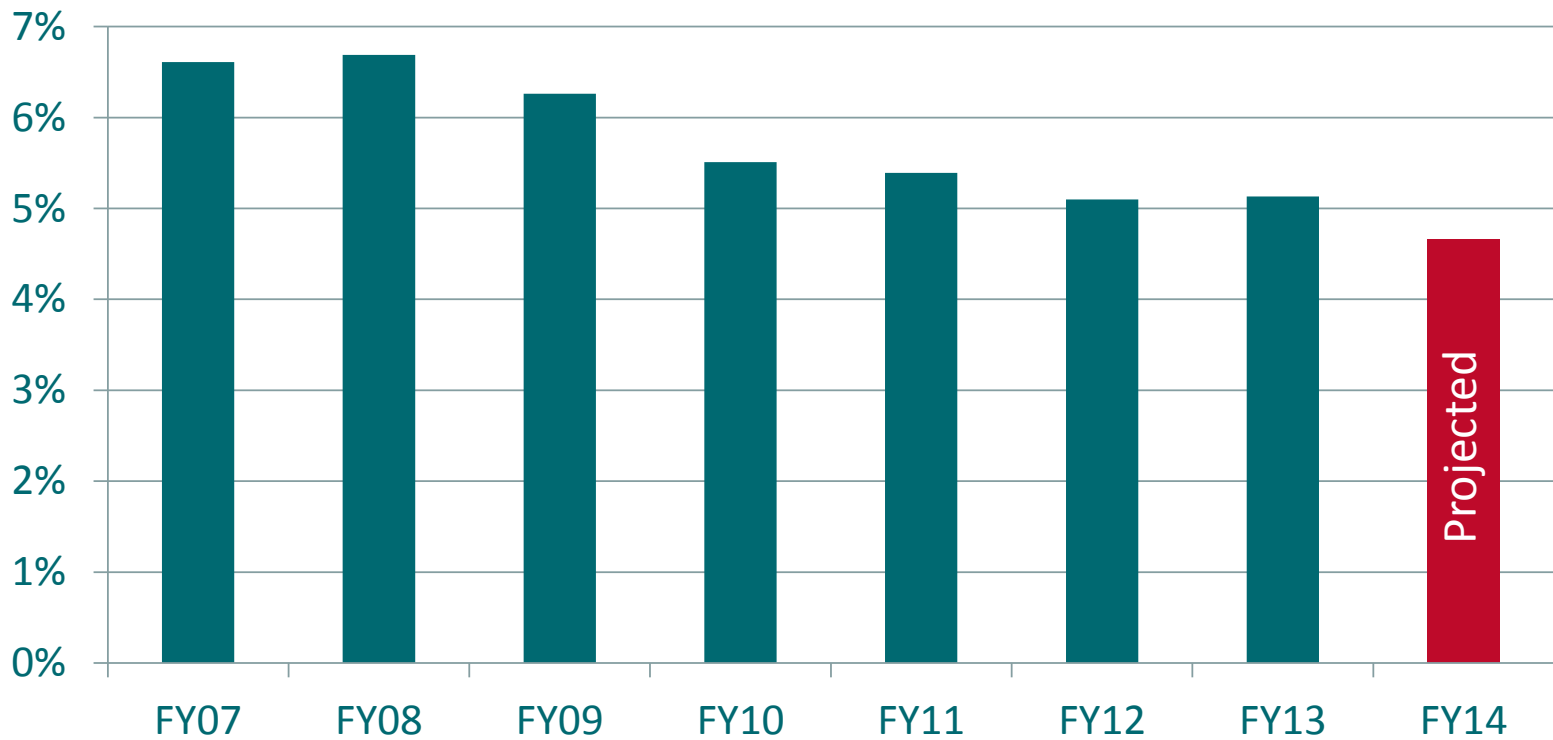
Budget Reduction Timeline

	Cumulative Budget Reduction	Savings Identified	% Identified	Savings Remaining
FY14	\$1,746,573	\$1,647,572	94%	\$99,000
FY15	\$2,107,494	\$1,683,494	80%	\$424,000
FY16	\$2,233,114	\$1,806,114	81%	\$427,000
FY17	\$2,300,000	\$1,838,192	80%	\$461,808

Budget Reduction Timeline



IT Services % of Miami E&G Budget



Next Steps

- Complete transition of Advancement, HDRBS and PFD staff into IT Services
- Continue implementing Application Rationalization plan and pursue additional savings opportunities
- Implement process improvements from FY13 SSIP continuation activities
- Identify FY14 process improvement priorities, including expansion of Lean activities
- Continue executing application development and help desk improvement roadmaps
- Identify opportunities to advance collaboration with academic IT
- Meet with Suncorp to discuss agile development methodology

Next Steps – University Discussion Needed

1. What is the University vision for 21st century learning, teaching, research and administration?
2. How can information technologies best support achieving the vision for:
 - E-learning? Personalized learning?
 - Learning Analytics?
 - Learning assessment?
 - Globalization opportunities?
 - The cost of higher education? The value of a residential education?
 - Accreditation?
 - Scholarly publishing?
 - Mobile services and support?
3. What professional development plan will best enable IT staff across the University to apply information technologies to our strategic goals?
4. Which IT organizational design will best support our institutional goals?

Miami Network Services Plan

Board of Trustees Finance & Audit Committee Update
April 25, 2013



MIAMI UNIVERSITY

Drivers for changes to network funding model

- Emergence of wireless as the predominant network conveyance
- Bandwidth consumption for video
- Miami's growing e-learning efforts
- Expanding use of cloud-based services
- Convergence of network and VoIP phone system
- Increasing reliance on the network for university operations
- Inequities in the current funding model

Fully-funded Network Cost

- Current combined network/VoIP funding: \$5.18M
- Fully-funded network/VoIP cost: \$6.33M
 - Includes cost reductions due to payoff of VoIP capital hardware and software (final payment in FY14)
- Funding gap of \$1.15M proposed to be addressed over two years
- Cost allocation to be based on a knowledge worker FTE model rather than port/jack counts

Needs to support network operation and growth

Need	Cost	Benefit
Reduce wireless refresh rate from 6-8 years to 4 years	\$320K	Ensures that current technology is available for ongoing improvements in bandwidth, capacity, and coverage
Fund inter-building conveyance, maintenance and CR&R	\$270K	Maintains existing inter-building fiber and copper and funds future expansion and replacement
Reduce core network refresh rate from 8 years to 6 years	\$180K	Provides ability to support newer technologies and network speeds
Reduce edge network refresh rate from 10 years to 6 years	\$400K	Supports faster network connection speeds to the building/desktop and increases reliability
Total	\$1.15M	

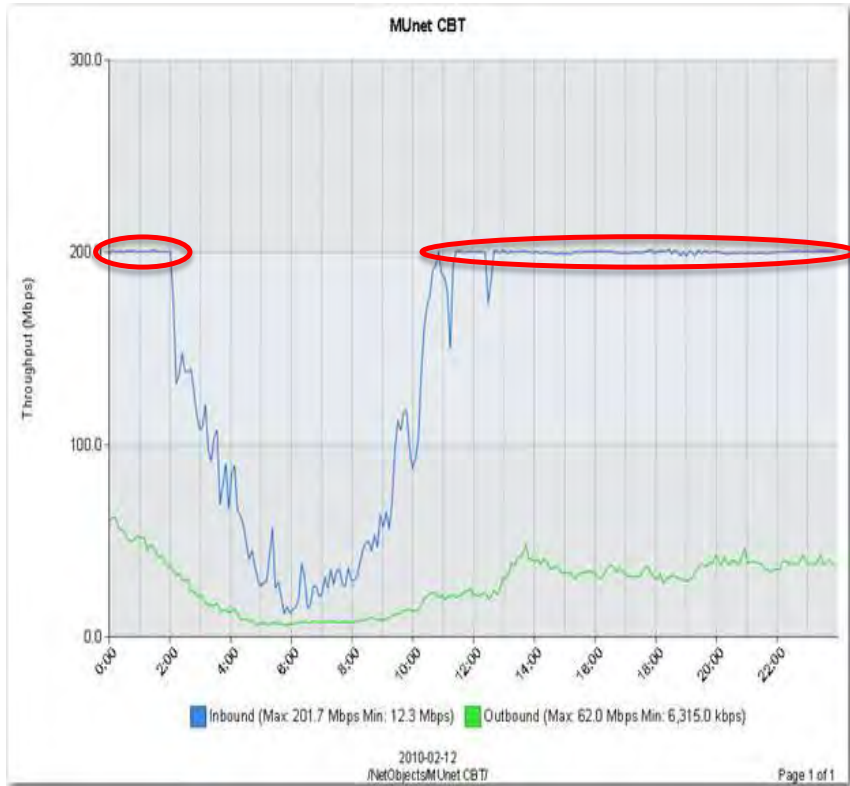
Comparison of current and fully-funded costs

Item	FY13 Expense	FY15 Expense
Personnel	\$1,679,000	\$1,781,000
Connectivity (internet and cable TV)	\$1,080,000	\$1,126,000
Hardware	\$636,000	\$1,728,000
Hardware/Software Maintenance	\$640,000	\$1,009,000
Training and Supplies	\$100,000	\$136,000
Telephone Services	\$105,000	\$100,000
CR&R	\$0	\$270,000
Long Distance, Phone Replacement, etc.	\$177,000	\$177,000
VoIP Lease Payment	\$760,000	\$0
Total	\$5,177,000	\$6,327,000

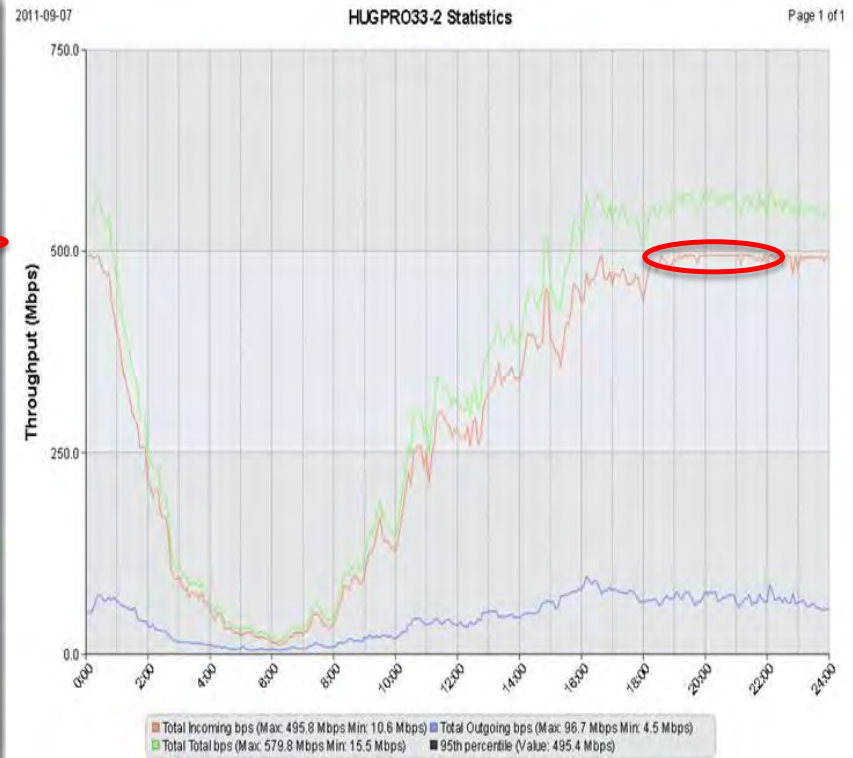
E-Learning and Network Bandwidth

Scenario	Bandwidth Constraint	Technical Quality
Content @ Miami, Consumer @ Miami ResNet	1.5 Mbps (RN) 20 Mbps (RN Turbo) No other constraints	Good (RN) Best (RN Turbo) Consistent 24x7
Content not @ Miami but on Internet2, Consumer @ Miami ResNet	1.5 Mbps (RN) 20 Mbps (RN Turbo) Available inbound I2 (400+ Mbps)	Good (RN) Best (RN Turbo) Consistent 24x7
Content not @ Miami and not on Internet2, Consumer @ Miami ResNet	1.5 Mbps (RN) 20 Mbps (RN Turbo) Available inbound commodity (200+ Mbps)	Good (RN) Best (RN Turbo) Heavy simultaneous EL may cause degradation
Content @ Miami, Consumer not @ Miami	Available outbound either I2 (400+ Mbps) or commodity (700+ Mbps) Consumer's ISP connection	Varies solely by consumer's ISP connection

Previous ResNet Problems



Feb 2010 – ResNet @ 200 Mbps



Sep 2011 – ResNet @ 500 Mbps

Current ResNet Status

2013-04-02

Resnet

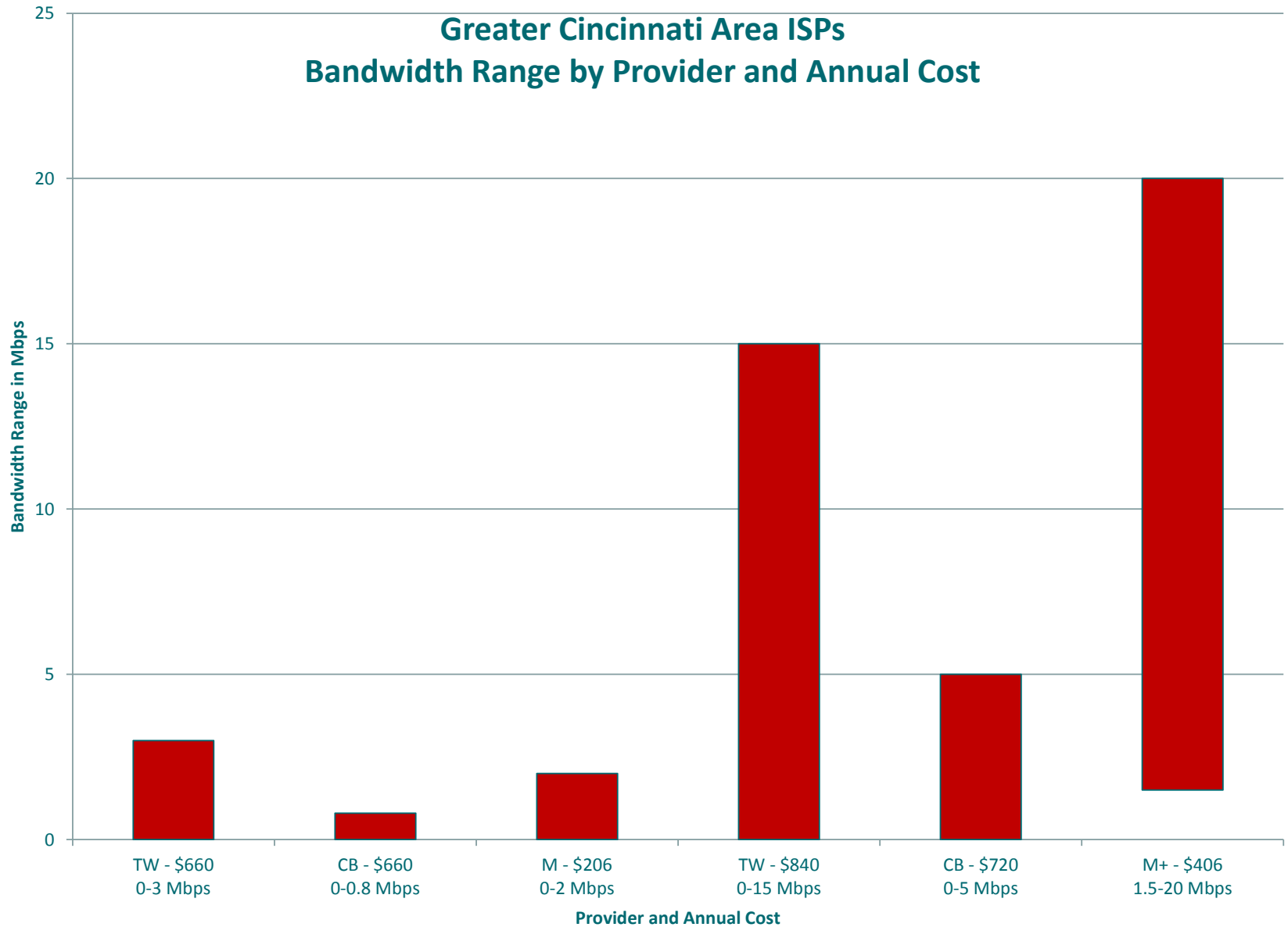
Page 1 of 1



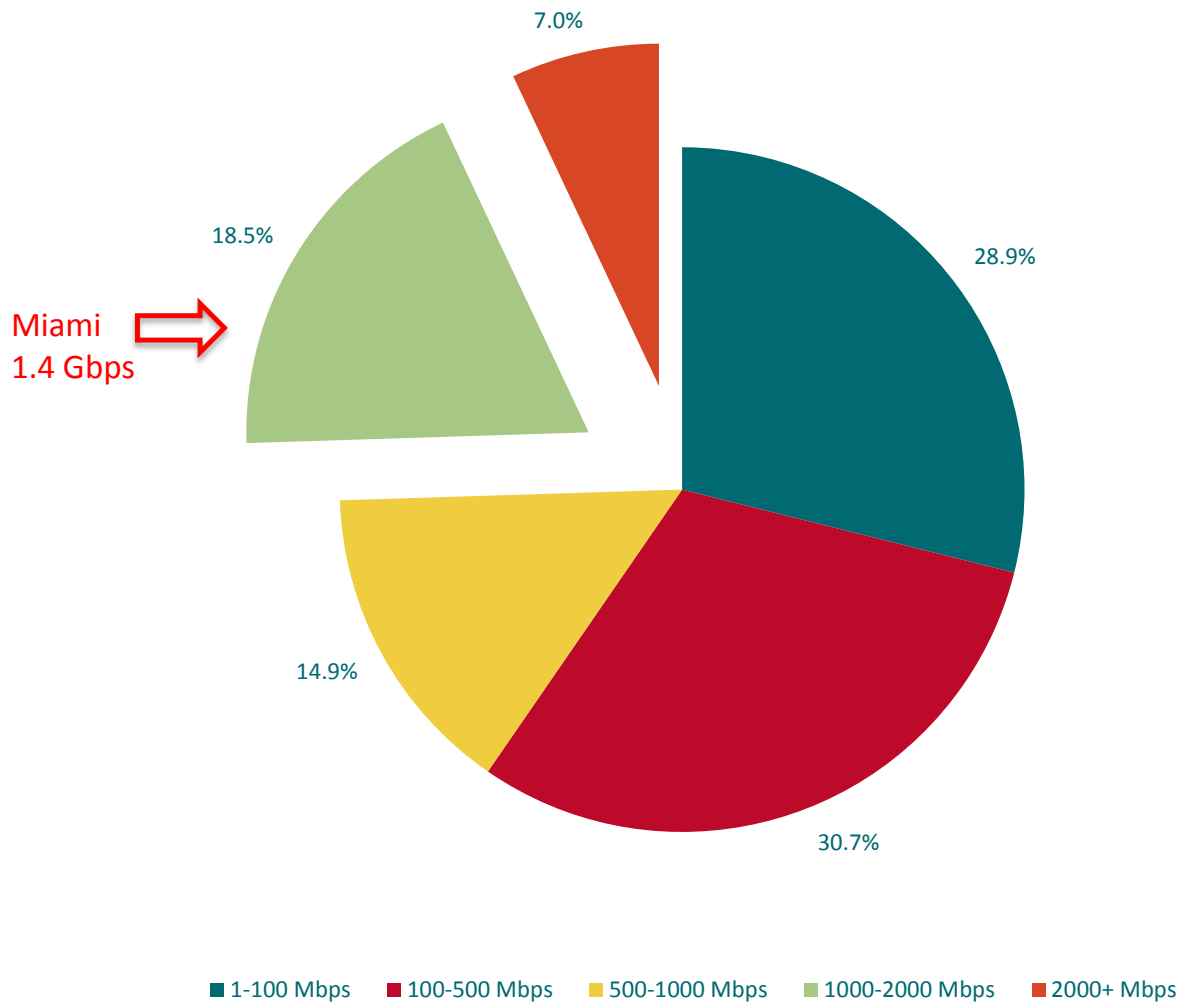
April 2013 – ResNet @ 900 (day) / 1400 (night) +200-300 from caching appliance

Residence Hall Bandwidth

- Residential students currently pay \$25/month for cable TV and wired/wireless internet in the residence halls
 - Provides up to 1.5 Mbps bandwidth
 - Comparable offering from Time Warner Cable is \$55/month (digital TV + up to 3 Mbps BW – requires 12 month contract)
- ResNet Turbo is a higher-bandwidth option available to residential students
 - \$17.50/month in addition to the embedded fee, or \$32.50/month
 - Provides guaranteed minimum bandwidth of 2 Mbps and 15-20 Mbps on average
 - Comparable offering from Time Warner Cable is \$70/month (requires a 12 month contract)



ACUTA 2012 State of the ResNet Report How much total Bandwidth in your ResNet?



Bandwidth Compared to Other Schools

School	Residents	Day BW	Day Mbps / Resident	Night BW	Night Mbps / Resident
Dayton	6,000	400	0.07	400	0.07
Toledo	4,200	500	0.12	500	0.12
BGSU	6,700	850	0.13	850	0.13
Miami	7,200	900	0.13	1,400	0.19
Akron	3,400	750	0.22	750	0.22
UC	4,500	500	0.11	1,000	0.22
Kent State	6,500	700	0.11	1,500	0.23
Ohio U*	8,000	2,200	0.28	2,200	0.28
Ohio State	9,900	2,500	0.25	3,000	0.30

*Ohio University's reported number is for all campus BW. Previous conversations indicated they had 1,000 Mbps for ResNet, which gives 0.13/resident

Bandwidth Management

- Implementation of content-caching devices completed Fall 2013 resulted in 20-30% drop in bandwidth consumption.
- OARNET expansion of current state-wide content caching and implementation of a Netflix cache
- Merging of state/academic and residential networks in evening hours
- Promotion of ResNet Turbo as market option
 - Currently 288 subscribers from resident population of 7200
- Industry advances
 - Better video compression techniques
 - Continued reduction in bandwidth cost (next slide)
- Annually report back to the Board on the state of bandwidth @ Miami

Exponential Drop in Bandwidth Cost Permits

Year	Bandwidth Provided (Mb/s)	Cost of Bandwidth (\$ per Mb/s)	Total Monthly Bandwidth Expenditure
2002	60	\$200	\$12,000
2006	320	\$50	\$16,000
2010	600	\$5	\$3,000
2014	3200	\$1	\$3,200
2018	13000	\$0.15	\$1,950
2022	53000	\$0.02	\$1,060

Summary

- Now have a 10 year network financial plan
 - Identified need for additional \$1.15M in funding by FY15
 - Approximate 1.5% annual increase in future years
 - Network infrastructure to support institutional strategic goals
- Provides for 40% annual growth in bandwidth
- Provides faster refresh of network equipment
- Establishes CR&R for copper and fiber conveyance

Miami University
APPROPRIATION ORDINANCE
2013 - 2014 Academic Year

WHEREAS, the University is committed to providing affordable access to the highest quality education and services to its students; and

WHEREAS, the University is authorized by the Ohio General Assembly to authorize user fees for services not generally covered by tuition or not uniformly assessed to all students;

BE IT ORDAINED: by the Board of Trustees that the following miscellaneous fees will be in effect for academic year 2013-2014, except as otherwise specified. The fees apply to all campuses, except as otherwise specified.

Fee	2012-2013	Fee Increased
		Proposed 2013-2014
Admission Fee		
Hamilton and Middletown Campuses	15.00	15.00
Oxford Campus Enrollment Fee (1)	95.00	95.00
University Contract Confirmation Deposit (1)	330.00	330.00
Application Fee		
Hamilton and Middletown Campuses	20.00	20.00
Oxford Campus-Admission to Graduate Degree Programs	50.00	50.00
Oxford Campus-Admission to Graduate Non-Degree Status	20.00	20.00
Oxford Campus-Admission to Undergraduate Programs	50.00	50.00
Oxford Campus-International Students	70.00	70.00
Oxford Campus-Transient Students	50.00	50.00
Oxford Campus-Unclassified Students	50.00	50.00
Bursar Miscellaneous Charges		
Late Payment	150.00	150.00
Late Registration (each Monday after the final date, an additional \$27.00)	27.00	27.00
Business School Premium		
Oxford Campus Business School Courses, per credit hour	75.00	100.00
Career Exploration and Testing Center Charges		
Career Testing, each career assessment	16.00	16.00
Enrollment in EAS101 for Myers-Briggs Indicator and Strong Interest Inventories Testing (two standardized career assessments)	32.00	32.00
Enrollment in EDL100 for Myers-Briggs and Strong Interest Testing (three standardized career assessments)	32.00	32.00
Child Care Programs-Hamilton Campus-Faculty/Staff		
Registration, one child/each additional	50.00/30.00	50.00/30.00
Two Days per Semester (2012-2013 hourly rates converted to daily rate)	1584.00/1264.00	1275.00/1020.00
Three Days per Semester (2012-2013 hourly rates converted to daily rate)	2040.00/1648.00	1875.00/1500.00
Four-Five Days per Semester (2012-2013 hourly rates converted to daily rate)	2624.00/2088.00	2550.00/2040.00
Child Care Programs-Hamilton Campus-Students		
Registration, one child/each additional	50.00/25.00	50.00/25.00
Two Days per Semester (2012-2013 hourly rates converted to daily rate)	1264.00/1008.00	1650.00/1320.00
Three Days per Semester (2012-2013 hourly rates converted to daily rate)	1728.00/1384.00	2175.00/1740.00
Four-Five Days per Semester (2012-2013 hourly rates converted to daily rate)	2280.00/1824.00	2850.00/2280.00
Chinese Proficiency Tests - Confucius Institute		
Chinese Proficiency Test (HSK, BCT, and YCT) -- fee based on candidate's level and test module	20.00 - 70.00	20.00 - 70.00
Code of Conduct Violations		
Code of Conduct Administration Charges, per incident	50.00	50.00
Ethics and Integrity Mandatory Program	200.00	200.00
Commencement/Degree Application Fee		
Associate's and Bachelor's Degrees (2)	35.00	35.00
Certificate Program	10.00	10.00
Diploma Replacement (re-issue)-With Case, Master's	34.00	34.00
Diploma Replacement (re-issue)-With Case, Undergraduate	34.00	34.00
Diploma Replacement (re-issue)-Without Case	29.00	29.00
Doctoral Degree-Dissertation Microfilming and Binding and Diploma and Hood (\$20.00 non-refundable)- Diploma and Hood	200.00	200.00
Master's and Specialist's Degrees (2)	35.00	35.00
Thesis Microfilming and Binding	80.00	80.00
Community Engagement and Services		
Community Plunge (early move-in experience)	130.00	130.00
Service Learning Courses Utilizing Community Engagement and Services Office	50.00	50.00
Compass Assessment-Hamilton and Middletown Campus		
Compass Assessment Retake Fee-one per semester, per subject -- NOTE: Non-Refundable	10.00	10.00
Computer Printing Charge		
Computer Printing Charge-Cash Payment, per copy	0.10	0.10
Computer Printing Charge-Debit Card Payment using Miami "MULaa", per copy	0.10	0.10
Conference Fees		
Perlmutter Deposit (13)		21.00
Credit Workshops		
Enrollment Fee	0.00 - 3,500.00	0.00 - 3,500.00
iDiscovery Program Fee	125.00	150.00
Instructional Fees Set by Vice President for Finance and Business Services or designee		

Materials Fee	0.00 - 350.00	0.00 - 350.00
On-Campus Workshop Administration Fee	25.00	25.00
Program Fee	0.00 - 15,000.00	0.00 - 15,000.00
Study Abroad Workshop Administration Fee	125.00	125.00
Data and Video Network		
Fee for Non-warranty computer and associated repair (including labor)	Actual Cost	Actual Cost
Network copyright notification-First incident	100.00	100.00
Network copyright notification-Second incident and more	200.00	200.00
Workstation Remediation Fee for Non-Miami Laptops	100.00	100.00
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)		
Hamilton and Middletown Campuses Technology Fee-up to 12 credit hours per semester	1.50	1.50
Oxford Campus Technology Fee-Per Credit Hour-Students admitted prior to AY2008, up to 12 credit hours per semester	8.50	8.50
Oxford Campus Technology Fee-Per Credit Hour-Students admitted in AY2008, up to 12 credit hours per semester	9.00	9.00
Oxford Campus Technology Fee-Per Credit Hour-Students admitted in AY2009-AY2010 and thereafter, up to 12 credit hours per semester	9.50	9.50
Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted prior to AY2008, up to 12 credit hours per semester	13.00	13.00
Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted in AY2008, up to 12 credit hours per semester	13.50	13.50
Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted in AY2009-AY2010 and thereafter, up to 12 credit hours per semester	14.00	14.00
E-Learning-Hamilton and Middletown Campus		
All online, partially online (hybrid), and interactive video courses per credit hour	10.00	10.00
English Department		
English-Proficiency Exam	30.00	30.00
Facility Fee		
Facility Fee-Oxford Graduate students, per semester	30.00	30.00
Facility Fee-Oxford Graduate students, per year	60.00	60.00
Facility Fee-Oxford Undergraduates, per semester	60.00	60.00
Facility Fee-Oxford Undergraduates, per year	120.00	120.00
Armstrong Center Facility Fee-Oxford Undergraduates, full-time taking 12 or more credit hours per semester		110.00
Armstrong Center Facility Fee-Oxford Undergraduates, full-time taking 12 or more credit hours per year (2 semesters)		220.00
Armstrong Center Facility Fee-Oxford Undergraduates, part-time taking 1-11 hours per credit hour		9.16
Armstrong Center Facility Fee-Oxford Graduate Students, full-time taking 12 or more credit hours per semester		55.00
Armstrong Center Facility Fee-Oxford Graduate Students, full-time taking 12 or more credit hours per year (2 semesters)		110.00
Armstrong Center Facility Fee-Oxford Graduate Students, part-time taking 1-11 hours per credit hour		4.58
Fine Arts Program Fee		
Architecture/Interior Design Majors, per semester	50.00	50.00
Music Majors, per semester	50.00	50.00
Goggin Ice Center		
Intramural Leagues-Broomball	165.00	145.00
Intramural Leagues-Hockey	375.00	325.00
Intramural Leagues-Hockey Elite		600.00
Identification Card Replacement Charge		
Identification Card Replacement Charge-Hamilton Campus	10.00	20.00
Identification Card Replacement Charge-Middletown Campus	10.00	20.00
Identification Card Replacement Charge-Oxford Campus	35.00	35.00
International Student Exchange Deposit		
Exchange Student Deposit-Business (12)		1,000.00
Exchange Student Deposit-International Education (12)		1,000.00
Learning Assistance Tutoring Charges		
Learning Assistance-Oxford Campus-Tutoring sessions-no show fee	15.00	15.00
Library Fines and Fees		
3D Printing, per gram		0.20
Audio/Visual Services-Maximum	15.00	15.00
Audio/Visual Services-Overdue videos, per item/per day	2.50	2.50
Camera Tripod (24 hour loan; no charge)	-	-
Camera Tripod, Maximum	15.00	15.00
Camera Tripod, Overdue charge, per hour	0.50	0.50
Camera Tripod, Processing fee	10.00	10.00
Camera Tripod, Replacement cost	30.00	30.00
Digital Translator, Replacement cost		160.00
Digital Voice Recorder (four hour loan; no charge)	-	-
Digital Voice Recorder, Maximum	15.00	15.00
Digital Voice Recorder, Overdue charge, per hour	0.50	0.50
Digital Voice Recorder, Processing fee	25.00	25.00
Digital Voice Recorder, Replacement cost	65.00	65.00
Financial Calculator (24 hour loan; no charge)	-	-
Financial Calculator Overdue charge, per hour	0.50	0.50
Financial Calculator, Maximum	15.00	15.00
Financial Calculator, Processing fee	10.00	10.00
Financial Calculator, Replacement cost	60.00	60.00
Firewire Cable (four hour loan; no charge)	-	-
Firewire Cable, Maximum	15.00	15.00
Firewire Cable, Overdue charge, per hour	0.50	0.50
Firewire Cable, Processing fee	10.00	10.00
Firewire Cable, Replacement cost	5.00	5.00
Graphing Calculator (24 hour loan; no charge)	-	-
Graphing Calculator Overdue charge, per hour	0.50	0.50
Graphing Calculator, Maximum	15.00	15.00
Graphing Calculator, Processing fee	10.00	10.00
Graphing Calculator, Replacement cost	130.00	130.00
Head Phones-Maximum	15.00	15.00
Head Phones-Overdue charge, per hour	0.50	0.50

Head Phones-Processing fee	10.00	10.00
Head Phones-Replacement cost	10.00	10.00
iPad-(in library use only)-Billing fee (non-refundable) (6)	25.00	25.00
iPad-(in library use only)-Overdue iPad, per hour (maximum of \$100.00)	5.00	5.00
iPad-(in library use only)-Replacement charge iPad	900.00	900.00
iPad-(in library use only)-Up to three hours (requires Miami ID and one other form of ID)	-	-
Laptop Computer or Digital Camera (in library use only)-Billing fee (non-refundable) (6)	25.00	25.00
Laptop Computer or Digital Camera (in library use only)-Overdue laptop, per hour (maximum of \$100.00)	5.00	5.00
Laptop Computer or Digital Camera (in library use only)-Replacement charge laptop - Macintosh	1,300.00	1,300.00
Laptop Computer or Digital Camera (in library use only)-Replacement charge laptop - Windows	1,000.00	1,000.00
Laptop Computer or Digital Camera (in library use only)-Replacement Charge-Digital Camera	150.00	150.00
Laptop Computer or Digital Camera (in library use only)-Replacement Charge-Digital Camera Accessories (at cost)	at cost	at cost
Laptop Computer or Digital Camera (in library use only)-Up to three hours (requires Miami ID and one other form of ID)	-	-
Laptop/data projector (24 hour loan; no charge)	-	-
Laptop/data projector, Maximum	15.00	15.00
Laptop/data projector, Overdue charge, per hour	0.50	0.50
Laptop/data projector, Processing fee	30.00	30.00
Laptop/data projector, Replacement cost	500.00	500.00
Miami Libraries-Overdue Books, per book maximum	15.00	15.00
Miami Libraries-Overdue Books, per book/per day	0.50	0.50
Miami Libraries-Overdue Reserved Materials, each additional hour	0.75	0.75
Miami Libraries-Overdue Reserved Materials, first hour	2.50	2.50
Miami Libraries-Overdue Reserved Materials, maximum	24.25	24.25
Miami Libraries-Recalled Books, per book (student)/maximum	24.25	24.25
Miami Libraries-Recalled Books, per book (student)/per day	0.75	0.75
Miami Libraries-Replacement, per book, actual cost	Actual Cost	Actual Cost
Miami Libraries-Replacement, per book, billing	10.00	10.00
Miami Libraries-Replacement, per book, cataloging and processing	30.00	30.00
Miami Libraries-Replacement, per book, minimum	75.00	75.00
Microphone for Mac or PC (three hour loan; no charge)	-	-
Microphone for Mac or PC, Maximum	15.00	15.00
Microphone for Mac or PC, Overdue charge, per hour	0.50	0.50
Microphone for Mac or PC, Processing fee	10.00	10.00
Microphone for Mac or PC, Replacement cost	15.00	15.00
Miscellaneous Items for Sale-Batteries	at cost	at cost
Miscellaneous Items for Sale-CD, blank	1.00	1.00
Miscellaneous Items for Sale-Data storage device (Jump Drive)	15.00	15.00
Miscellaneous Items for Sale-DVD, blank	1.00	1.00
Miscellaneous Items for Sale-Earplugs, per pair	0.25	0.25
Miscellaneous Items for Sale-Mini DVD tape, blank	3.00	3.00
Miscellaneous Items for Sale-Zip Disk, blank	1.00	1.00
Miscellaneous Library Fees-Private Study Carrels (re-key for lost key)	25.00	25.00
Miscellaneous Library Fees-Storage locker keys (replacement)	7.00	7.00
Network Cables-Maximum	15.00	15.00
Network Cables-Overdue charge, per hour	0.50	0.50
Network Cables-Processing fee	10.00	10.00
Network Cables-Replacement cost	5.00	5.00
Nintendo 3Ds (24 hour loan; no charge)	-	-
Nintendo 3Ds Overdue charge, per hour	0.50	0.50
Nintendo 3Ds, Maximum	15.00	15.00
Nintendo 3Ds, Processing fee	10.00	10.00
Nintendo 3Ds, Replacement cost	250.00	250.00
OhioLINK Overdue Books, per book/Maximum	50.00	50.00
OhioLINK Overdue Books, per book/per day (1-30 days)	0.50	0.50
OhioLINK Overdue Books, per book/per day (31st day), late/overdue	35.00	35.00
OhioLINK, Replacement, per book	75.00	75.00
OhioLINK, Replacement, per book, cataloging and processing fee,	25.00	25.00
Portable DVD Player (four hour loan; no charge)	-	-
Portable DVD Player, Maximum	15.00	15.00
Portable DVD Player, Overdue charge, per hour	0.50	0.50
Portable DVD Player, Processing fee	10.00	10.00
Portable DVD Player, Replacement cost	150.00	150.00
Portable Public Address System (24 hour loan; no charge)	-	-
Portable Public Address System, Maximum	15.00	15.00
Portable Public Address System, Overdue charge, per hour	0.50	0.50
Portable Public Address System, Processing fee	30.00	30.00
Portable Public Address System, Replacement cost	100.00	100.00
Steady Cam (24 hour loan; no charge)	-	-
Steady Cam, Maximum	15.00	15.00
Steady Cam, Overdue charge, per hour	0.50	0.50
Steady Cam, Processing fee	10.00	10.00
Steady Cam, Replacement cost	150.00	150.00
Study Room Keys-Maximum	15.00	15.00
Study Room Keys-Overdue charge, per hour	0.50	0.50
Study Room Keys-Processing Fee	10.00	10.00
Study Room Keys-Replacement Cost	10.00	10.00
Tripod Dolly (24 hour loan; no charge)	-	-
Tripod Dolly, Maximum	15.00	15.00
Tripod Dolly, Overdue charge, per hour	0.50	0.50
Tripod Dolly, Processing fee	10.00	10.00

Tripod Dolly, Replacement cost	60.00	60.00
Video Monitor Cable (three hour loan; no charge)	-	-
Video Monitor Cable, Maximum	15.00	15.00
Video Monitor Cable, Overdue charge, per hour	0.50	0.50
Video Monitor Cable, Processing fee	10.00	10.00
Video Monitor Cable, Replacement cost	5.00	5.00
Miami Metro		
Miami Metro-Oxford Campus-Student-full time, per semester at 12 or more credit hours	66.00	66.00
Miami Metro-Oxford Campus-Student-part-time, per credit hour up to 12 credit hours	5.50	5.50
MUDEC		
Charge for auditing course (per course)	269.00	269.00
Deposit upon application for the academic year (no refund)	25.00	25.00
Housing Deposit upon being acceptance for the given semester (10)	250.00	250.00
Jumbo pass for MUDEC students	73.00	105.00
Study Tours (Combines Long Field Trip and Short Field Trip into one fee)	1,500.00	1,500.00
Luxembourg Student Residency Permit Fee	45.00	45.00
Mobile Internet Access and Telephone		175.00
Orientation fee (one-time per student)	90.00	90.00
Partial Board (4 meal voucher per week), per academic year	1,640.00	1,640.00
Room and Continental Breakfast (reside w/host family)-Fall Semester	1,835.00	1,835.00
Room and Continental Breakfast (reside w/host family)-Spring Semester	1,835.00	1,835.00
Student Activity Fee, per semester	70.00	85.00
Study Abroad Administration Fee	125.00	125.00
Music		
Music-Applied music for theatre minors		85.00
Music-Music lesson fees (3) (4)	175.00	175.00
Office of International Education		
International Exchange Administration Fee	125.00	125.00
Panhellenic		
Early Move-in for Sorority Recruitment	105.00	105.00
Sorority Recruitment	30.00	30.00
Sorority Recruitment Late Registration		20.00
Parking Fees and Fines-Hamilton and Middletown Campuses		
Blocking any access road	15.00	15.00
Disregarding traffic control device	15.00	15.00
Failure to display parking permit	15.00	15.00
Hazardous operation	75.00	75.00
Illegal Parking-Parking by a non-handicapped driver in a space reserved for the handicapped	75.00	75.00
Illegal Parking-Parking in a restricted area	15.00	15.00
Illegal Parking-Parking on the grass	15.00	15.00
Speeding	30.00	30.00
Unregistered vehicle	10.00	10.00
Parking Fees and Fines-Oxford Campus		
Event Parking-Lot Attendant-charged to MU Departments/Organizations, per hour	25.00	25.00
Event Parking-Lot/Space Reservation Fee-charged to MU Departments/Organizations, fee per reserved space	1.00 - 5.00	1.00 - 5.00
Event Parking-Meter Reservations-charged to MU Department/Organizations, per space/per day	5.00 - 6.00	5.00 - 6.00
Faculty and staff Garage permit, per year	300.00	300.00
Faculty and staff RED area annual permit, per year	30.00	30.00
Faculty, Staff, or Department Dedicated Parking Space	300.00	300.00
Failure to display valid permit/Improper display	35.00	35.00
Illegal or improper parking (loading/service area, outside designated space, prohibited parking, prohibited yellow zone)	75.00	75.00
Illegal parking in restricted area	75.00	75.00
Illegal parking on grass/sidewalk	75.00	75.00
Impoundment/immobilization	200.00	200.00
Overtime at meter	10.00	10.00
Overtime at timed zone	25.00	25.00
Oxford campus parking garage rates-Daily maximum rate	10.00	10.00
Oxford campus parking garage rates-Daytime parking, per semester	150.00	150.00
Oxford campus parking garage rates-Event parking rate	5.00	5.00
Oxford campus parking garage rates-Garage Parking Vouchers	5.00	5.00
Oxford campus parking garage rates-Lost ticket fee	10.00	10.00
Oxford campus parking garage rates-Overnight parking, per semester	420.00	420.00
Oxford campus parking garage rates-Parking rate per first hour/per additional hours	1.00/5.00	1.00/5.00
Oxford campus parking garage rates-Replacement for Garage Access Card	5.00	5.00
Oxford campus students only-for a semester/academic year BLUE area permit	115.00/220.00	115.00/220.00
Oxford campus students only-for a semester/academic year PURPLE area permit	60.00/110.00	60.00/110.00
Oxford campus students only-for a semester/academic year YELLOW area permit	60.00/110.00	60.00/110.00
Oxford campus students only-for an academic year-Graduate Assistants-designated lots and student areas	30.00	30.00
Oxford campus students only-for each summer term	15.00	15.00
Oxford campus students only-for temporary permit (student - one week)	10.00	10.00
Oxford campus-Contractor-parking permit-month/annual	15.00/180.00	15.00/180.00
Reproduction/illegal use of decal	300.00	300.00
Unregistered vehicle lookup	2.50	2.50
Proficiency Examination		
Additional credit hours, each	35.00	35.00
Per examination (including first credit hour) (11)	70.00	70.00
Recreational Sports Center		
Equestrian-Club Team Riding Fee/Semester	850.00	900.00
Intramural Leagues-Semester Pass		35.00
Intramural Leagues-Yearly Pass		60.00

Recreational Sports Center-Membership Fees		
Students-Oxford Full-time - included in general fee	-	-
Students-Oxford Part-time - included in general fee	-	-
Membership Joining Fee-Individual	50.00	50.00
Membership Joining Fee-Family	75.00	75.00
Branch campus (MUH-MUM), Couple-12 month pass	594.00	594.00
Branch campus (MUH-MUM), Family-12 month pass	720.00	720.00
Branch campus (MUH-MUM), Individual Plus-12 month pass	423.00	423.00
Branch campus (MUH-MUM), Individual-12 month pass	315.00	315.00
Emeritus/retiree (or spouse), Couple-12 month pass	594.00	600.00
Emeritus/retiree (or spouse), Family-12 month pass	720.00	726.00
Emeritus/retiree (or spouse), Individual Plus-12 month pass	423.00	428.00
Emeritus/retiree (or spouse), Individual-12 month pass	315.00	366.00
Faculty/Staff (eligible for medical benefits)-Couple, 12 month pass	792.00	802.00
Faculty/Staff (eligible for medical benefits)-Family, 12 month pass	960.00	968.00
Faculty/Staff (eligible for medical benefits)-Individual (or spouse), 12 month pass	420.00	432.00
Faculty/Staff (eligible for medical benefits)-Individual Plus, 12 month pass	564.00	570.00
Faculty/Staff (not eligible for medical benefits)-Couple, 12 month pass	712.80	720.00
Faculty/Staff (not eligible for medical benefits)-Family, 12 month pass	864.00	872.00
Faculty/Staff (not eligible for medical benefits)-Individual (or spouse), 12 month pass	378.00	388.00
Faculty/Staff (not eligible for medical benefits)-Individual Plus, 12 month pass	507.60	513.00
Recreational Sports Center-Outdoor Pursuit Center		
Second Year (Pre-semester) Adventure Trip	399.00	425.00
Residence Hall		
Temporary ID Card Fee	15.00	15.00
SEAS Premium		
Oxford Campus Engineering and Applied Science School Majors full-time taking 12 or more credit hours, per semester		300.00
Oxford Campus Engineering and Applied Science School Majors part-time taking 1-11 credit hours, per semester		25.00
Special Course/Lab Charges-Hamilton Campus		
Art-ART 111	30.00	30.00
Art-ART 121	30.00	30.00
Art-ART 122	30.00	30.00
Art-ART 147	15.00	15.00
Art-ART 171	30.00	30.00
Art-ART 181	10.00	10.00
Art-ART 221	30.00	30.00
Art-ART 222	30.00	30.00
Art-ART 231	10.00	10.00
Art-ART 241	30.00	30.00
Art-ART 255	20.00	20.00
Art-ART 257	30.00	30.00
Art-ART 271	30.00	30.00
Art-ART 308E	20.00	20.00
Art-ART 321	30.00	30.00
Art-ART 322	30.00	30.00
Art-ART 331	10.00	10.00
Art-ART 341	30.00	30.00
Art-ART 342	30.00	30.00
Chemistry-CHM 111	25.00	25.00
Chemistry-CHM 131	25.00	25.00
Chemistry-CHM 144	25.00	25.00
Chemistry-CHM 145	25.00	25.00
Chemistry-CHM 231	25.00	25.00
Chemistry-CHM 244	25.00	25.00
Chemistry-CHM 245	25.00	25.00
Chemistry-CHM 332	25.00	25.00
Chemistry-CHM 364	25.00	25.00
Microbiology-MBI 123	25.00	25.00
Microbiology-MBI 161	25.00	25.00
Nursing-NSG 104	200.00	200.00
Nursing-NSG 106	200.00	200.00
Nursing-NSG 116	200.00	200.00
Nursing-NSG 200	200.00	200.00
Nursing-NSG 205	200.00	200.00
Nursing-NSG 206	200.00	200.00
Nursing-NSG 216	200.00	200.00
Nursing-NSG 261	200.00	200.00
Nursing-NSG 262	200.00	200.00
Nursing-NSG 313	200.00	200.00
Nursing-NSG 352	200.00	200.00
Nursing-NSG 354	200.00	200.00
Nursing-NSG 362	200.00	200.00
Nursing-NSG 364	200.00	200.00
Nursing-NSG 420	200.00	200.00
Nursing-NSG 431	200.00	200.00
Nursing-NSG 452	200.00	200.00
Nursing-NSG 462	200.00	200.00
Nursing-NSG 464	200.00	200.00
Physics- PHY 173		25.00
Physics- PHY 174		25.00

Physics- PHY 183		25.00
Physics- PHY 184		25.00
Teacher Education- EDT 181		25.00
Teacher Education- EDT 182		25.00
Zoology-ZOO Biology-BIO 115		25.00
Zoology-ZOO Biology-BIO 116		25.00
Zoology-ZOO Biology-BIO 161		25.00
Zoology-ZOO Biology-BIO 171	25.00	25.00
Zoology-ZOO Biology-BIO 172	25.00	25.00
Special Course/Lab Charges-Middletown Campus		
Art-ART 111	30.00	30.00
Art-ART 121	30.00	30.00
Art-ART 122	30.00	30.00
Art-ART 147	15.00	15.00
Art-ART 171	30.00	30.00
Art-ART 181	10.00	10.00
Art-ART 221	30.00	30.00
Art-ART 222	30.00	30.00
Art-ART 231	10.00	10.00
Art-ART 241	30.00	30.00
Art-ART 255	20.00	20.00
Art-ART 257	30.00	30.00
Art-ART 271	30.00	30.00
Art-ART 308E	20.00	20.00
Art-ART 321	30.00	30.00
Art-ART 322	30.00	30.00
Art-ART 331	10.00	10.00
Art-ART 341	30.00	30.00
Art-ART 342	30.00	30.00
Chemistry-CHM 111	25.00	25.00
Chemistry-CHM 131	25.00	25.00
Chemistry-CHM 144	25.00	25.00
Chemistry-CHM 145	25.00	25.00
Chemistry-CHM 231	25.00	25.00
Chemistry-CHM 244	25.00	25.00
Chemistry-CHM 245	25.00	25.00
Chemistry-CHM 332	25.00	25.00
Chemistry-CHM 364	25.00	25.00
Microbiology-MBI 123	25.00	25.00
Microbiology-MBI 161	25.00	25.00
Nursing-NSG 104	200.00	200.00
Nursing-NSG 106	200.00	200.00
Nursing-NSG 116	200.00	200.00
Nursing-NSG 200	200.00	200.00
Nursing-NSG 205	200.00	200.00
Nursing-NSG 206	200.00	200.00
Nursing-NSG 216	200.00	200.00
Nursing-NSG 261	200.00	200.00
Nursing-NSG 262	200.00	200.00
Nursing-NSG 313	200.00	200.00
Nursing-NSG 352	200.00	200.00
Nursing-NSG 354	200.00	200.00
Nursing-NSG 362	200.00	200.00
Nursing-NSG 364	200.00	200.00
Nursing-NSG 420	200.00	200.00
Nursing-NSG 431	200.00	200.00
Nursing-NSG 452	200.00	200.00
Nursing-NSG 462	200.00	200.00
Nursing-NSG 464	200.00	200.00
Physics- PHY 173		25.00
Physics- PHY 174		25.00
Physics- PHY 183		25.00
Physics- PHY 184		25.00
Teacher Education- EDT 181		25.00
Teacher Education- EDT 182		25.00
Zoology-ZOO Biology-BIO 115		25.00
Zoology-ZOO Biology-BIO 116		25.00
Zoology-ZOO Biology-BIO 161		25.00
Zoology-ZOO Biology-BIO 171	25.00	25.00
Zoology-ZOO Biology-BIO 172	25.00	25.00
Special Course/Lab Charges-Oxford Campus		
Art Department (3) (4)-ART 111	10.00	30.00
Art Department (3) (4)-ART 121	30.00	30.00
Art Department (3) (4)-ART 122	30.00	30.00
Art Department (3) (4)-ART 140		50.00
Art Department (3) (4)-ART 147	20.00	20.00
Art Department (3) (4)-ART 149	20.00	25.00
Art Department (3) (4)-ART 155		15.00
Art Department (3) (4)-ART 160	25.00	30.00
Art Department (3) (4)-ART 165	35.00	40.00

Art Department (3) (4)-ART 170	30.00	35.00
Art Department (3) (4)-ART 171	25.00	30.00
Art Department (3) (4)-ART 221	30.00	30.00
Art Department (3) (4)-ART 222	30.00	30.00
Art Department (3) (4)-ART 231	30.00	30.00
Art Department (3) (4)-ART 233		10.00
Art Department (3) (4)-ART 235		10.00
Art Department (3) (4)-ART 241	75.00	75.00
Art Department (3) (4)-ART 251	50.00	75.00
Art Department (3) (4)-ART 252	50.00	75.00
Art Department (3) (4)-ART 254	50.00	75.00
Art Department (3) (4)-ART 257	100.00	100.00
Art Department (3) (4)-ART 261	100.00	100.00
Art Department (3) (4)-ART 264	100.00	100.00
Art Department (3) (4)-ART 271	60.00	60.00
Art Department (3) (4)-ART 278		10.00
Art Department (3) (4)-ART 281	25.00	25.00
Art Department (3) (4)-ART 285	10.00	10.00
Art Department (3) (4)-ART 286		10.00
Art Department (3) (4)-ART 308	30.00	30.00
Art Department (3) (4)-ART 309		10.00
Art Department (3) (4)-ART 314	10.00	10.00
Art Department (3) (4)-ART 315	10.00	10.00
Art Department (3) (4)-ART 316	10.00	10.00
Art Department (3) (4)-ART 317		10.00
Art Department (3) (4)-ART 318		10.00
Art Department (3) (4)-ART 319		10.00
Art Department (3) (4)-ART 321	30.00	30.00
Art Department (3) (4)-ART 322	30.00	30.00
Art Department (3) (4)-ART 323	30.00	30.00
Art Department (3) (4)-ART 331	20.00	30.00
Art Department (3) (4)-ART 332	20.00	30.00
Art Department (3) (4)-ART 341	75.00	75.00
Art Department (3) (4)-ART 342	75.00	75.00
Art Department (3) (4)-ART 351	25.00	25.00
Art Department (3) (4)-ART 352	85.00	85.00
Art Department (3) (4)-ART 354	85.00	85.00
Art Department (3) (4)-ART 357	100.00	100.00
Art Department (3) (4)-ART 358	100.00	100.00
Art Department (3) (4)-ART 361	100.00	100.00
Art Department (3) (4)-ART 362	100.00	100.00
Art Department (3) (4)-ART 364	100.00	100.00
Art Department (3) (4)-ART 365	100.00	100.00
Art Department (3) (4)-ART 371	60.00	60.00
Art Department (3) (4)-ART 372	60.00	60.00
Art Department (3) (4)-ART 386		10.00
Art Department (3) (4)-ART 389		10.00
Art Department (3) (4)-ART 421	30.00	30.00
Art Department (3) (4)-ART 422	30.00	30.00
Art Department (3) (4)-ART 441	75.00	75.00
Art Department (3) (4)-ART 442	75.00	75.00
Art Department (3) (4)-ART 450	85.00	85.00
Art Department (3) (4)-ART 451	85.00	85.00
Art Department (3) (4)-ART 452	85.00	85.00
Art Department (3) (4)-ART 455		10.00
Art Department (3) (4)-ART 457	100.00	100.00
Art Department (3) (4)-ART 458	100.00	100.00
Art Department (3) (4)-ART 461	100.00	100.00
Art Department (3) (4)-ART 462	100.00	100.00
Art Department (3) (4)-ART 464	100.00	100.00
Art Department (3) (4)-ART 468		10.00
Art Department (3) (4)-ART 469		10.00
Art Department (3) (4)-ART 471	60.00	75.00
Art Department (3) (4)-ART 472	60.00	75.00
Art Department (3) (4)-ART 480	10.00	10.00
Art Department (3) (4)-ART 492	15.00	15.00
Art Department (3) (4)-ART 495	20.00	30.00
Art Department (3) (4)-ART 541	75.00	75.00
Art Department (3) (4)-ART 542	75.00	75.00
Art Department (3) (4)-ART 555		10.00
Art Department (3) (4)-ART 557	100.00	100.00
Art Department (3) (4)-ART 561	100.00	100.00
Art Department (3) (4)-ART 562	100.00	100.00
Art Department (3) (4)-ART 564	100.00	100.00
Art Department (3) (4)-ART 568		10.00
Art Department (3) (4)-ART 569		10.00
Art Department (3) (4)-ART 571	60.00	75.00
Art Department (3) (4)-ART 640 (3-6 credit hours)	75.00	75.00
Art Department (3) (4)-ART 660 (3-6 credit hours)	100.00	100.00
Art Department (3) (4)-ART 664 (3-6 credit hours)	100.00	100.00

Art Department (3) (4)-ART 670 (3-6 credit hours)	60.00	75.00
Art Department (3) (4)-ART 680	10.00	10.00
Art Department (3) (4)-MPC 497	10.00	10.00
Art Department (3) (4)-MPC 498/598	10.00	10.00
Art Department (3) (4)-MPF 185	10.00	10.00
Art Department (3) (4)-MPF 187	10.00	10.00
Art Department (3) (4)-MPF 188	10.00	10.00
Art Department (3) (4)-MPF 279	10.00	10.00
Art Department (3) (4)-MPF/MPT 282	10.00	10.00
Art Department (3) (4)-MPT 311	10.00	10.00
Art Department (3) (4)-MPT 312	10.00	10.00
Art Department (3) (4)-MPT 313	10.00	10.00
Art Department (3) (4)-MPT 381	10.00	10.00
Art Department (3) (4)-MPT 382	10.00	10.00
Art Department (3) (4)-MPT 383	10.00	10.00
Art Department (3) (4)-MPT 476/576	10.00	10.00
Art Department (3) (4)-MPT 480M/580M	10.00	10.00
Art Department (3) (4)-MPT 480W/580W	10.00	10.00
Art Department (3) (4)-MPT 484/584	10.00	10.00
Art Department (3) (4)-MPT 485/585	10.00	10.00
Art Department (3) (4)-MPT 486/586	10.00	10.00
Art Department (3) (4)-MPT 487/587	10.00	10.00
Art Department (3) (4)-MPT 489/589	10.00	10.00
Art Department (3) (4)-MPT/MPF 189	10.00	10.00
Botany/Microbiology/Zoology-Biology BMZ 115	25.00	25.00
Botany/Microbiology/Zoology-Biology BMZ 115H	25.00	25.00
Botany/Microbiology/Zoology-Biology BMZ 116	25.00	25.00
Botany/Microbiology/Zoology-Biology BMZ 116H	25.00	25.00
Botany/Microbiology/Zoology-Biology BMZ 424	25.00	25.00
Botany/Microbiology/Zoology-Biology BMZ 482	25.00	25.00
Botany/Microbiology/Zoology-Biology BMZ 483	25.00	25.00
Botany-BOT 155	25.00	25.00
Botany-BOT 191	25.00	25.00
Botany-BOT 204	25.00	25.00
Botany-BOT 205	25.00	25.00
Botany-BOT 244, Lab Fee-Wine Course	150.00	175.00
Botany-BOT 312	25.00	25.00
Botany-BOT 333	25.00	60.00
Botany-BOT 351	25.00	25.00
Botany-BOT 402	25.00	25.00
Botany-BOT 403	25.00	25.00
Botany-BOT 409	25.00	25.00
Botany-BOT 415	25.00	25.00
Botany-BOT 425	25.00	25.00
Chemistry (2) (4)- CHM 111L	27.00	27.00
Chemistry (2) (4)- CHM 131	27.00	27.00
Chemistry (2) (4)- CHM 144	27.00	27.00
Chemistry (2) (4)- CHM 144H	27.00	27.00
Chemistry (2) (4)- CHM 144M	27.00	27.00
Chemistry (2) (4)- CHM 145	27.00	27.00
Chemistry (2) (4)- CHM 145H		27.00
Chemistry (2) (4)- CHM 145M	27.00	27.00
Chemistry (2) (4)- CHM 231L	27.00	27.00
Chemistry (2) (4)- CHM 244	27.00	27.00
Chemistry (2) (4)- CHM 245	27.00	27.00
Chemistry (2) (4)- CHM 254	27.00	27.00
Chemistry (2) (4)- CHM 255	27.00	27.00
Chemistry (2) (4)- CHM 332	27.00	27.00
Chemistry (2) (4)- CHM 364	27.00	27.00
Chemistry (2) (4)- CHM 418	27.00	27.00
Chemistry (2) (4)- CHM 438	27.00	27.00
Chemistry (2) (4)- CHM 455	27.00	27.00
Chemistry (2) (4)- CHM 456	27.00	27.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 427	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 429A	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 432	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 434	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 445	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 527	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 529A	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 532	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 534	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 545	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 574E	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-ART 201	60.00	60.00
Clinical Experience (2) (4)-Teacher Education-ART 401	60.00	60.00
Clinical Experience (2) (4)-Teacher Education-ART 419	130.00	130.00
Clinical Experience (2) (4)-Teacher Education-Early Childhood-EDT 246E	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Early Childhood-EDT 473E	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Early Childhood-EDT 474E	35.00	35.00

Clinical Experience (2) (4)-Teacher Education-EDP 419E	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDP 419F	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDP 419G	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDP 419H	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDT 419.I , TPA Testing and Supervisor Travel up to 12 credit hours		1,200.00
Clinical Experience (2) (4)-Teacher Education-EDT 419.O , TPA Testing and Supervisor Travel up to 12 credit hours	800.00	1,200.00
Clinical Experience (2) (4)-Teacher Education-EDT 419A	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDT 419E	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDT 419M	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDT 519	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDT 519A	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-KNH 419A	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-KNH 419P	150.00	130.00
Clinical Experience (2) (4)-Teacher Education-EDT 419A TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDT 419E TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDT 419M TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-KHN 419A TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-KHN 419P TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDP 419E TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDP 419F TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDP 419G TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDP 419H TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDP 519 TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-EDP 519A TPA Testing		300.00
Clinical Experience (2) (4)-Teacher Education-Middle childhood-EDT 252M	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Middle childhood-EDT 346M	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-MUS 175	66.00	66.00
Clinical Experience (2) (4)-Teacher Education-MUS 355	66.00	66.00
Clinical Experience (2) (4)-Teacher Education-MUS 359	66.00	66.00
Clinical Experience (2) (4)-Teacher Education-MUS419	180.00	180.00
Entrepreneurship-ESP 366	27.50	27.50
Family Studies and Social Work (3)-FSW 412	115.00	115.00
Geology-GLG 115L	25.00	25.00
Geology-GLG 201	25.00	25.00
Geology-GLG 204	25.00	25.00
Geology-GLG 301	25.00	25.00
Geology-GLG 322	25.00	25.00
Geology-GLG 354	25.00	25.00
Geology-GLG 357	25.00	25.00
Geology-GLG 408	25.00	25.00
Geology-GLG 428	25.00	25.00
Geology-GLG 482	25.00	25.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (6 hours)	588.00	588.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (7 hours)	686.00	686.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (8 hours)	784.00	784.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (6 hours)	1,410.00	1,410.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (7 hours)	1,645.00	1,645.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (8 hours)	1,880.00	1,880.00
Junior Scholars Program Comprehensive Fee-Activities fee - All Students	268.00	268.00
Junior Scholars Program Comprehensive Fee-Enrollment Fee (2)	268.00	268.00
Kinesiology and Health (3)-KNH 104	120.00	120.00
Kinesiology and Health (3)-KNH 182	12.00	12.00
Kinesiology and Health (3)-KNH 183.L	80.00	80.00
Kinesiology and Health (3)-KNH 184.L	22.00	22.00
Kinesiology and Health (3)-KNH 203	120.00	120.00
Kinesiology and Health (3)-KNH 244	27.00	27.00
Kinesiology and Health (3)-KNH 285.L-Evaluation of Athletic Injuries to the Head, Neck and Torso	25.00	25.00
Kinesiology and Health (3)-KNH 287.L-Evaluation of Athletic Injuries to the Extremities	25.00	25.00
Kinesiology and Health (3)-KNH 288-Therapeutic Modalities	25.00	25.00
Kinesiology and Health (3)-KNH 348.F	30.00	30.00
Kinesiology and Health (3)-KNH 381.L	27.00	27.00
Kinesiology and Health (3)-KNH 382	42.00	42.00
Kinesiology and Health (3)-KNH 392	25.00	25.00
Kinesiology and Health (3)-KNH 404	120.00	120.00
Kinesiology and Health (3)-KNH 468	32.00	32.00
Kinesiology and Health (3)-KNH 568	32.00	32.00
Kinesiology and Health (3)-KNH 668	32.00	32.00
Kinesiology and Health (3)-KNH 681-Human Motor Control & Learning	26.00	26.00
Kinesiology and Health (3)-KNH 682-Lab Techniques in Exercise Science	41.00	41.00
Kinesiology and Health (3)-KNH 683	41.00	41.00
Kinesiology and Health (3)-KNH 688-Advanced Biomechanics	26.00	26.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.E	320.00	325.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.F	320.00	325.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.G	320.00	325.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.H	320.00	325.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.I	320.00	325.00
Kinesiology and Health-Goggin Ice Center Classes-(broomball, hockey, & skating)	50.00	52.00
Microbiology-MBI 123	25.00	25.00
Microbiology-MBI 143	25.00	25.00
Microbiology-MBI 201	25.00	25.00

Microbiology-MBI 201H	25.00	25.00
Microbiology-MBI 223	25.00	25.00
Microbiology-MBI 333	25.00	60.00
Microbiology-MBI 405	25.00	25.00
Microbiology-MBI 415	25.00	25.00
Microbiology-MBI 425	25.00	25.00
Microbiology-MBI 435	25.00	25.00
Microbiology-MBI 465	25.00	25.00
Microbiology-MBI 475	25.00	25.00
Microbiology-MBI 487	30.00	30.00
Microbiology-MBI 488	60.00	60.00
Microbiology-MBI 489	60.00	60.00
Music-MUS 100E, Marching Band-Fall Semester Only	105.00	105.00
Music-MUS 112, Lab Choir	20.00	20.00
Music-MUS 232A	22.00	22.00
Music-MUS 232B	22.00	22.00
Outdoor Pursuit Center Courses-KNH 150.A	220.00	230.00
Outdoor Pursuit Center Courses-KNH 150.B	220.00	230.00
Outdoor Pursuit Center Courses-KNH 150.C	220.00	230.00
Outdoor Pursuit Center Courses-KNH 150.J	220.00	230.00
Outdoor Pursuit Center Courses-KNH 150.K	220.00	230.00
Physics-PHY 103	25.00	25.00
Physics-PHY 173	25.00	25.00
Physics-PHY 174	25.00	25.00
Physics-PHY 183	25.00	25.00
Physics-PHY 184	25.00	25.00
Physics-PHY 286	25.00	25.00
Physics-PHY 293	25.00	25.00
Physics-PHY 294	25.00	25.00
Physics-PHY 423	25.00	25.00
Physics-PHY 441	25.00	25.00
Physics-PHY 442	25.00	25.00
Physics-PHY 471	25.00	25.00
Speech Pathology and Audiology-SPA 413	25.00	25.00
Speech Pathology and Audiology-SPA 605	100.00	100.00
Speech Pathology and Audiology-SPA 750 , up to 10 credit hours	100.00	100.00
Theatre-THE 151	65.20	65.20
Zoology-ZOO Biology-BIO 161	25.00	25.00
Zoology-ZOO Biology-BIO 161H	25.00	25.00
Zoology-ZOO Biology-BIO 201	25.00	25.00
Zoology-ZOO Biology-BIO 305	25.00	25.00
Zoology-ZOO Biology-BIO 311	25.00	25.00
Zoology-ZOO Biology-BIO 312	25.00	25.00
Zoology-ZOO Biology-BIO 328	25.00	25.00
Zoology-ZOO Biology-BIO333	25.00	60.00
Zoology-ZOO Biology-BIO 361	25.00	25.00
Zoology-ZOO Biology-BIO 364	25.00	25.00
Zoology-ZOO Biology-BIO 401	25.00	25.00
Zoology-ZOO Biology-BIO 408	25.00	25.00
Zoology-ZOO Biology-BIO 409	25.00	25.00
Zoology-ZOO Biology-BIO 434	25.00	25.00
Zoology-ZOO Biology-BIO 453	25.00	25.00
Zoology-ZOO Biology-BIO 455	25.00	25.00
Zoology-ZOO Biology-BIO 458	25.00	25.00
Zoology-ZOO Biology-BIO 459	25.00	25.00
Zoology-ZOO Biology-BIO 463	25.00	25.00
Zoology-ZOO Biology-BIO 464	25.00	25.00
Zoology-ZOO Biology-BIO 465-	25.00	25.00
Zoology-ZOO Biology-BIO 465	25.00	25.00
Student Counseling Services		
Attentional Problem Evaluation	25.00	25.00
Counseling Session-no show (Psychiatric follow-up)	25.00	25.00
Counseling Session-no show any session	25.00	25.00
Psychiatric services - follow-up/medical check	20.00	20.00
Psychiatric services - initial psychiatric evaluation	30.00	30.00
Therapy/Counseling, per session (first five session covered by student general fee)	20.00	20.00
Student Health Services		
Fee charged for services is based on two times (2x) the State of Ohio Medicaid reimbursement schedule (7)		
Insurance Waiver - Late Processing Fee	35.00	35.00
Miscellaneous OTC Personal Health Products	.10 - .50	.10 - .50
Student Legal Services		
Student Legal Services, per year	20.00	20.00
Student Orientation Program		
AlcoholEDU (online alcohol education program)	15.00	20.00
Confirmation Deposit (Oxford Pathway program)		95.00
International Sponsored Student Fee-Per Semester		500.00
International Student-Academic Preparation and Culture Program PAAC summer program fee, undergraduate and graduate	300.00	500.00
International Student-One-week Spring Semester, undergraduate	55.00	55.00
International Student-One-week, graduate Student	55.00	55.00
International Student-Two-week August, undergraduate	115.00	115.00

MADE Deposit (13)		60.00
Regional Orientation & Registration Fee (S.O.A.R)		40.00
Student	95.00	95.00
Transfer student	20.00	20.00
Substance Abuse Violations		
Chemical abuse education program	200.00	200.00
Substance abuse assessments	250.00	250.00
Two hour substance abuse program	150.00	150.00
Test Administration Fee		
CLEP	20.00	20.00
Distance Learning Exam	20.00	20.00
MAT Exam	20.00	20.00
Theatre		
General Admission Theatre-Students required to attend for class	4.00	5.00
Transcript		
Regular orders, per copy	8.00	8.00
Special orders, per copy	12.00	12.00

Notes:

- (1) \$95 admission fee plus \$330 refundable contract confirmation deposit.
- (2) Non-refundable.
- (3) Subject to partial refund of fee paid upon withdrawal as determined by the Vice President for Finance and Business Services.
- (4) In addition to the instructional and general fees, and the tuition surcharge, if applicable.
- (5) The difference between these special fees and the usual fees charged for the same number of credit hours will be reflected as a fee waiver.
- (6) Billing fee is instituted when the maximum overdue fine of \$100.00 is reached, at which point the item is presumed lost, the replacement billing process commences, and replacement charges are applied.
- (7) Fees will be adjusted to usual and customary charges when third party billing begins.
- (8) MU faculty, staff, and students receive a 25% discount w/valid ID.
- (9) Students pay one-third of the posted fee for services.
- (10) The \$250 deposit is applied against the semester charge for room and continental breakfast. The fee is non-refundable if the student withdraws from the program after the 30-day grace period.
- (11) A student is charged \$70 for the examination, which includes the first credit hour if they are awarded credit. \$35 is charged for each additional credit hour.
- (12) \$400 is non-refundable if a student does not enroll.
- (13) Refundable if student attends the event.

Additional Authorizations:

Fees will be assessed based on the above rates. In case of dispute, fees must be paid in full unless specific arrangements have been authorized in writing by the Vice President for Finance and Business Services or his designee.

The Vice President for Finance and Business Services is authorized to approve changes in the fees stated above and to approve new fees consistent with those stated above subject to annual confirmation by this Board.

Miami University
APPROPRIATION ORDINANCE
2013 - 2014 Academic Year

WHEREAS, the University is committed to providing affordable access to the highest quality education and services to its students; and

WHEREAS, the University is authorized by the Ohio General Assembly to authorize user fees for services not generally covered by tuition or not u

BE IT ORDAINED: by the Board of Trustees that the following miscellaneous fees will be in effect for academic year 2013-2014, except as otherwise specified. The fees apply to all campuses, except as otherwise specified.

Fee Increased
Fee Decreased/Removed
New Fee
Clarification

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Student Orientation Program	Regional Orientation & Registration Fee (S.O.A.R)		40.00	This fee will provide funding to better serve students with scheduling and orientation. The fee will also cover supplies, student staff and faculty advisors. The goal is to provide a seamless transition to the regional campuses that is similar to the Oxford campus orientation process.
Student Orientation Program	Confirmation Deposit (Oxford Pathway program)		95.00	The fee is the same that all commuting students must submit to confirm their enrollment on the Oxford campus. This proposal extends the fee to students in the new Pathways Program, who will be admitted from the Oxford waitlist with the assurance that there will be space for them in Oxford after spending one semester on either the Hamilton or Middletown Campus.
International Student Exchange Deposit	Exchange Student Deposit-Business		1,000.00	The deposit will be applied to tuition and fees. If a student withdraws after deadline, \$400 will be retained. The program includes housing on campus for 2 nights and this deposit would cover the cost of housing for 2 nights. If a student attends more than 50% of the program, the deposit is refundable.
Student Orientation Program	MADE Deposit (13)		60.00	
International Student Exchange Deposit	Exchange Student Deposit-International Education		1,000.00	The deposit will be applied to tuition and fees. If a student withdraws after deadline, \$400 will be retained
Facility Fee	Armstrong Center Facility Fee-Oxford Undergraduates-full-time taking 12 or more hours per semester		110.00	ASC facility fee as approved by BOT adhering to ASG guidelines
Facility Fee	Armstrong Center Facility Fee-Oxford Undergraduates-full-time taking 12 or more hours per year (2 semesters)		220.00	ASC facility fee as approved by BOT adhering to ASG guidelines
Facility Fee	Armstrong Center Facility Fee-Oxford Undergraduates, part-time taking 1-11 hours per credit hour		9.16	ASC facility fee as approved by BOT adhering to ASG guidelines
Facility Fee	Armstrong Center Facility Fee-Oxford Graduate students, full-time taking 12 or more hours per semester		55.00	ASC facility fee as approved by BOT adhering to ASG guidelines
Facility Fee	Armstrong Center Facility Fee-Oxford Graduate students, full-time taking 12 or more hours per year (2 semesters)		110.00	ASC facility fee as approved by BOT adhering to ASG guidelines

Attachment G	Misc Fee Ordinance		Proposed 2013-2014	Apr 2013
Fee Category	Fee	2012-2013		Justification for Change
Facility Fee	Armstrong Center Facility Fee-Oxford Graduate students, part-time taking 1-11 hours per credit hour		4.58	ASC facility fee as approved by BOT adhering to ASG guidelines
Goggin Ice Center	Intramural Leagues-Elite		600.00	2 seasons with 12 games each season
Library Fines and Fees	3D Printing		\$.20 per gram	Offset the cost incurred using the libraries' 3D printers. The printers require a considerable amount of time and material resources to operate.
Library Fines and Fees	Digital Translator Replacement Fee		160.00	Fee for un-returned Chinese Language translators which is a new service of the Miami University Libraries.
MUDEC	Mobile Internet Access and Telephone		175.00	Provide students with a working international cell phone with unlimited data, internet access, and instant communication to administrators/others.
Panhellenic	Sorority Recruitment - Late Registration		20.00	Discourage late registration for sorority recruitment.
Recreational Sports Center	Intramural Yearly Pass		60.00	Change in structure to collect intramural fees from the individual rather than the team. Students can pay online to make the process more convenient.
Recreational Sports Center	Intramural Semester Pass		35.00	Change in structure to collect intramural fees from the individual rather than the team. Students can pay online to make the process more convenient.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 140		50.00	Cover the cost of supplies and materials for Art Spring 140-Beginning Glass Bead Making.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 155		15.00	Cover the cost of miscellaneous materials & supplies not provided by the students. All sections included.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 233		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 235		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 278		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 286		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 309		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 317		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 318		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 319		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 386		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 389		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 455		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 555		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 468		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 568		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 469		10.00	Make the fees consistent with the other art history courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 569		10.00	Make the fees consistent with the other art history courses.

Attachment G	Misc Fee Ordinance		Proposed 2013-2014	Apr 2013
Fee Category	Fee	2012-2013		Justification for Change
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 145H		27.00	Offset the expenses of preparing the chemical solutions and purchasing the disposable materials for the lab course due to price increases.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419A TPA Testing		300.00	Ohio Dept. of Education state required testing for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419E TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419M TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-KHN 419A TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-KHN 419P TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419E TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419F TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419G TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419H TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 519 TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 519A TPA Testing		300.00	Ohio Dept. of Education required Teacher Performance Assessment for each teaching candidate for license.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419.I-TPA Testing and Supervisor Travel, up to 12 credit hours		1,200.00	This is the international section of EDT 419. \$300 of the fee is to cover the Teacher Performance Assessment testing and the rest is for supervisor travel and expenses.
Music	Music-MUS 216, Applied Music for music theater minors		85.00	Covers the cost of the instructor for the course. Since this is a one credit course, the fee is less than the other applied lesson music fees.
Special Course/Lab Charges-Hamilton Campus	Teacher Education-EDT 181		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Hamilton Campus	Teacher Education-EDT 182		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Middletown Campus	Teacher Education-EDT 181		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Middletown Campus	Teacher Education-EDT 182		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Hamilton Campus	Physics-PHY 173		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Hamilton Campus	Physics-PHY 174		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.

Attachment G	Misc Fee Ordinance		Proposed 2013-2014	Apr 2013
Fee Category	Fee	2012-2013	2014	Justification for Change
Special Course/Lab Charges-Hamilton Campus	Physics-PHY 183		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Hamilton Campus	Physics-PHY 184		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Middletown Campus	Physics-PHY 173		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Middletown Campus	Physics-PHY 174		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Middletown Campus	Physics-PHY 183		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Middletown Campus	Physics-PHY 184		25.00	Equipment Replacement-a great deal of electronic equipment is needed and some of the equipment is so old replacement parts are unavailable.
Special Course/Lab Charges-Hamilton Campus	Zoology-ZOO Biology-BIO 115		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Hamilton Campus	Zoology-ZOO Biology-BIO 116		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Hamilton Campus	Zoology-ZOO Biology-BIO 161		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Middletown Campus	Zoology-ZOO Biology-BIO 115		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Middletown Campus	Zoology-ZOO Biology-BIO 116		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Special Course/Lab Charges-Middletown Campus	Zoology-ZOO Biology-BIO 161		25.00	Cover the costs of supplies including handling and disposal of lab supplies.
Conference Fee	Perlmutter Conference Deposit (13)		21.00	Cover the cost of perishable materials for students that do not attend the conference. Refundable if the student attends the conference.
Student Orientation Program	International Sponsored Student Fee - Per Semester		500.00	Fee will be paid by governmental and business sponsors of international students who require special services for admission, payment, advising, and logistical support.
SEAS Premium	Oxford Campus Engineering and Applied Science Undergraduate majors, full-time taking 12 or more hours per semester		300.00	Cost for engineering education is greater than most majors. Approved by BOT 12-7-2012.
SEAS Premium	Oxford Campus Engineering and Applied Science Undergraduate majors, part-time taking 1-11 hours per credit hour per semester		25.00	Cost for engineering education is greater than most majors. Approved by BOT 12-7-2012.
Business School Premium	Oxford Campus Business School Courses, per credit hour	75.00	100.00	Approved under ordinance O2010-3
Child Care Programs-Hamilton Campus-Students	Two Day Semester Rate	1264.00/1008.00	1275.00/1020.00	Restructuring current fees because below market rates do not fully recover costs.
Child Care Programs-Hamilton Campus-Students	Three Day Semester Rate	1728.00/1384.00	1875.00/1500.00	Restructuring current fees because below market rates do not fully recover costs.
Child Care Programs-Hamilton Campus-Students	Full-time Rate (4/5 day)	2280.00/1824.00	2550.00/2040.00	Restructuring current fees because below market rates do not fully recover costs.
Child Care Programs-Hamilton Campus-Faculty/Staff	Two Day Semester Rate	1584.00/1264.00	1650.00/1320.00	Restructuring current fees because below market rates do not fully recover costs.
Child Care Programs-Hamilton Campus-Faculty/Staff	Three Day Semester Rate	2040.00/1648.00	2175.00/1740.00	Restructuring current fees because below market rates do not fully recover costs.
Child Care Programs-Hamilton Campus-Faculty/Staff	Full-time Rate (4/5 day)	2624.00/2088.00	2850.00/2280.00	Restructuring current fees because below market rates do not fully recover costs.

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Fee Category	Fee	2012-2013	2014	Justification for Change
Credit Workshops	iDiscovery Program Fee	125.00	150.00	Ensure that iDiscovery program costs will be covered. Part of the program is covered under a grant. After the grant (G02101) expires on 6/30/13, any remaining funds will be transferred into C06307.
Goggin Ice Center	Intramural Leagues-Broomball Eight Six weeks of games	165.00	145.00	They now offer four seasons of hockey and broomball with 6 games each season instead of 3 seasons of 8 games.
Goggin Ice Center	Intramural Leagues-Hockey Eight Six weeks of games	375.00	325.00	They now offer four seasons of hockey and broomball with 6 games each season instead of 3 seasons of 8 games.
Identification Card Replacement Charge	Identification Card Replacement Charge-Hamilton Campus	10.00	20.00	Staff replace 300-400 cards a year.
Identification Card Replacement Charge	Identification Card Replacement Charge-Middletown Campus	10.00	20.00	Staff replace 300-400 cards a year.
MUDEC	Jumbo pass for MUDEC students	73.00	105.00	Increase in price in Luxembourg for public transportation.
MUDEC	Student Activity Fee, per semester	70.00	85.00	Adjustment for new activities and inflation.
Recreational Sports Center-Membership Fees	Faculty/Staff (eligible for medical benefits)-Individual (or spouse), 12 month pass	420.00	432.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (eligible for medical benefits)-Individual Plus, 12 month pass	564.00	570.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (eligible for medical benefits)-Couple, 12 month pass	792.00	802.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (eligible for medical benefits)-Family, 12 month pass	960.00	968.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Emeritus/retiree (or spouse), Individual-12 month pass	315.00	366.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Emeritus/retiree (or spouse), Individual Plus-12 month pass	423.00	428.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Emeritus/retiree (or spouse), Couple-12 month pass	594.00	600.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Emeritus/retiree (or spouse), Family-12 month pass	720.00	726.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (not eligible for medical benefits)-Individual (or spouse), 12 month pass	378.00	388.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (not eligible for medical benefits)-Individual Plus, 12 month pass	507.60	513.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (not eligible for medical benefits)-Couple, 12 month pass	712.80	720.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center-Membership Fees	Faculty/Staff (not eligible for medical benefits)-Family, 12 month pass	864.00	872.00	Offset the operational costs and place inline with other rec centers at universities in Ohio and YMCA's in surrounding areas
Recreational Sports Center	Equestrian-Club Team Riding Fee/Semester	850.00	900.00	5.9% increase to offset operational costs at Equestrian Center.
Recreational Sports Center-Outdoor Pursuit Center	Second Year (Pre-semester) Adventure Trip	399.00	425.00	Offset operational costs associated with Outdoor Pursuit Center trips

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Fee Category	Fee	2012-2013	2014	Justification for Change
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 111	10.00	30.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 331	20.00	30.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 332	20.00	30.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 495	20.00	30.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 171	25.00	30.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 251	50.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 252	50.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 471	60.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 472	60.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 571	60.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 670	60.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 149	20.00	25.00	Increased cost of materials including ink, papers, and other materials.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 160	25.00	30.00	Increased materials cost including clay, glazes, etc.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 165	35.00	40.00	Increased materials cost including silver, copper, metal working tools, etc.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 170	30.00	35.00	Increased materials cost including wood, tools, sand paper, etc.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 254	50.00	75.00	Cover the increase in art supplies, and arrive at a consistent charging structure for these courses.
Special Course/Lab Charges-Oxford Campus	Botany-BOT 244, Lab Fee-Wine Course	150.00	175.00	Increased cost for supplies.
Special Course/Lab Charges-Oxford Campus	Botany-BOT 333	25.00	60.00	Cover the cost of van rentals over ten weeks for student transportation to a field site.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419.O-TPA Testing and Supervisor Travel	800.00	1,200.00	Student teaching approved out of area. \$300 of the fee is to cover the Teacher Performance Assessment testing and the rest is for supervisor travel and expenses.
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.E	320.00	325.00	1.6% increase in order to offset operational costs associated with the Equestrian Center
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.F	320.00	325.00	1.6% increase in order to offset operational costs associated with the Equestrian Center
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.G	320.00	325.00	1.6% increase in order to offset operational costs associated with the Equestrian Center
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.H	320.00	325.00	1.6% increase in order to offset operational costs associated with the Equestrian Center
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.I	320.00	325.00	1.6% increase in order to offset operational costs associated with the Equestrian Center
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health-Goggin Ice Center Classes-(broomball, hockey, & skating)	50.00	52.00	They will offer four fewer classes. Since enrollment is high, this will help offset the loss of revenue.
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 333	25.00	60.00	Cover the cost of van rentals over ten weeks for student transportation to a field site.
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.A	220.00	230.00	Offset operational costs associated with the Outdoor Pursuit Center climbing wall and trips

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Fee Category	Fee	2012-2013		Justification for Change
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.B	220.00	230.00	Offset operational costs associated with the Outdoor Pursuit Center climbing wall and trips
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.C	220.00	230.00	Offset operational costs associated with the Outdoor Pursuit Center climbing wall and trips
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.J	220.00	230.00	Offset operational costs associated with the Outdoor Pursuit Center climbing wall and trips
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.K	220.00	230.00	Offset operational costs associated with the Outdoor Pursuit Center climbing wall and trips
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 333	25.00	60.00	Cover the cost of van rentals over ten weeks for student transportation to a field site.
Student Orientation Program	AlcoholEDU (online alcohol education program)	15.00	20.00	Increase in postage costs, printing costs, and student wages.
Theatre	General Admission-Students required to attend for class (THE 191)	4.00	5.00	Keep up with the rising cost of theatre production.
Student Orientation Program	PAAC summer program fee	300.00	500.00	Previously named APCP, this was the academic preparation program for the ACE program. OIE previously did not cover all the fees for the program. Under CAS, the student is expected to pay for all fees.
Commencement/Degree Application Fee	Doctoral Degree-Diploma and Hood	200.00	200.00	Rewording of fee based upon graduation requirements
E-Learning-Hamilton Campus	All online, partially online (hybrid), and interactive video courses per credit hour	10.00	10.00	Change the fund from an E&G to a Designated Fund.
E-Learning-Middletown Campus	All online, partially online (hybrid), and interactive video courses per credit hour	10.00	10.00	Change the fund from an E&G to a Designated Fund.
MUDEC	Study Tours		1,500.00	Long Trip and Short Trip are being combined into one fee now called Study Tours.
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee-Enrollment Fee (2)	268.00	268.00	Change the name of the fee for clarification.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419A	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419E	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 419M	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-KHN 419A	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-KHN 419P	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.

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Fee Category	Fee	2012-2013	2014	Justification for Change
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419E	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419F	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419G	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDP 419H	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 519	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-EDT 519A	150.00	130.00	Restructuring of course fee so that fees go into two new separate designated funds. The reduction in the supervisor expense portion of the fee is in response to the new increase for the TPA exam.
Child Care Programs-Hamilton Campus-Students	1-8 hours per week	53.00/42.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	9-16 hours per week	79.00/63.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	17-24 hours per week	95.00/76.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	25-32 hours per week	121.00/97.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	33-40 hours per week	137.00/109.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	41-48 hours per week	148.00/119.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	41-48 hours per week	148.00/119.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Students	Greater than 48 hours per week	159.00/127.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	1-8 hours per week	65.00/51.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	9-16 hours per week	99.00/79.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	17-24 hours per week	113.00/92.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	25-32 hours per week	142.00/114.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	33-40 hours per week	158.00/126.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	41-48 hours per week	170.00/135.00	Remove	Restructuring of Child Care Program,
Child Care Programs-Hamilton Campus-Faculty/Staff	Greater than 48 hours per week	181.00/144.00	Remove	Restructuring of Child Care Program,
Goggin Ice Center	Intramural Leagues-Hockey Beginner	315.00	Remove	Restructuring of Child Care Program,
MUDEC	Long field trip fee, all FT students, for the academic year (subject to refund of any unused portion)	900.00	Remove	Long Trip and Short Trip are being combined into one fee now called study tours.
MUDEC	Short field trip	600.00	Remove	Long Trip and Short Trip are being combined into one fee now called study tours.
Recreational Sports Center	Intramural Leagues-5 Game Season	100.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Recreational Sports Center	Intramural Leagues-7 Game Season	125.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Recreational Sports Center	Intramural Leagues-Individual	40.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.

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Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Recreational Sports Center	Intramural Leagues-Single Elimination	40.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Recreational Sports Center	Intramural Leagues-Double Elimination	-	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Recreational Sports Center	Intramural Leagues-Round Robin	40.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Recreational Sports Center	Intramural Leagues-Individual Sport	12.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Recreational Sports Center	Intramural Leagues-Dual Sports	18.00	Remove	Change to a yearly or semester pass that covers any and all intramurals.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 456	60.00	Remove	Course has not been offered since 2006.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPF/MPT 186	10.00	Remove	Course has not been offered since 2010.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 481/581	10.00	Remove	Course has not been offered since 2010.
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 482/582	10.00	Remove	Course has not been offered since 2010.
Special Course/Lab Charges-Oxford Campus	Botany-BOT 203L	25.00	Remove	Course is no longer offered due to curriculum changes.
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 188.L	22.00	Remove	Lab section has not been offered since 2010.
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 202	25.00	Remove	Course is no longer offered due to curriculum changes.
Admission Fee	Oxford Campus Enrollment Fee (Note 1)	95.00	95.00	
Admission Fee	University Contract Confirmation Deposit (1)	330.00	330.00	
Admission Fee	Hamilton and Middletown Campuses	15.00	15.00	
Application Fee	Oxford Campus-Admission to Undergraduate Programs	50.00	50.00	
Application Fee	Oxford Campus-Transient Students	50.00	50.00	
Application Fee	Oxford Campus-Unclassified Students	50.00	50.00	
Application Fee	Oxford Campus-International Students	70.00	70.00	
Application Fee	Oxford Campus-Admission to Graduate Degree Programs	50.00	50.00	
Application Fee	Oxford Campus-Admission to Graduate Non-Degree Status	20.00	20.00	
Application Fee	Hamilton and Middletown Campuses	20.00	20.00	
Parking Fees and Fines-Oxford Campus	Failure to display valid permit/Improper display	35.00	35.00	
Parking Fees and Fines-Oxford Campus	Illegal or improper parking (loading/service area,outside designated space, prohibited parking, prohibited yellow zone)	75.00	75.00	
Parking Fees and Fines-Oxford Campus	Illegal parking on grass/sidewalk	75.00	75.00	
Parking Fees and Fines-Oxford Campus	Illegal parking in restricted area	75.00	75.00	
Parking Fees and Fines-Oxford Campus	Overtime at timed zone	25.00	25.00	
Parking Fees and Fines-Oxford Campus	Overtime at meter	10.00	10.00	
Parking Fees and Fines-Oxford Campus	Reproduction/illegal use of decal	300.00	300.00	
Parking Fees and Fines-Oxford Campus	Impoundment/immobilization	200.00	200.00	
Parking Fees and Fines-Oxford Campus	Unregistered vehicle lookup	2.50	2.50	
Parking Fees and Fines-Hamilton and Middletown Campuses	Blocking any access road	15.00	15.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Hazardous operation	75.00	75.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Disregarding traffic control device	15.00	15.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Failure to display parking permit	15.00	15.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Illegal Parking-Parking in a restricted area	15.00	15.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Illegal Parking-Parking on the grass	15.00	15.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Illegal Parking-Parking by a non-handicapped driver in a space reserved for the handicapped	75.00	75.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Speeding	30.00	30.00	
Parking Fees and Fines-Hamilton and Middletown Campuses	Unregistered vehicle	10.00	10.00	
Parking Fees and Fines-Oxford Campus	Faculty and staff RED area annual permit, per year	30.00	30.00	
Parking Fees and Fines-Oxford Campus	Oxford campus students only-for a semester/academic year BLUE area permit	115.00/220.00	115.00/220.00	
Parking Fees and Fines-Oxford Campus	Oxford campus students only-for a semester/academic year PURPLE area permit	60.00/110.00	60.00/110.00	
Parking Fees and Fines-Oxford Campus	Oxford campus students only-for a semester/academic year YELLOW area permit	60.00/110.00	60.00/110.00	

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Fee Category	Fee	2012-2013		Justification for Change
Parking Fees and Fines-Oxford Campus	Oxford campus students only-for an academic year-Graduate Assistants-designated lots and student areas	30.00	30.00	
Parking Fees and Fines-Oxford Campus	Oxford campus students only-for each summer term	15.00	15.00	
Parking Fees and Fines-Oxford Campus	Oxford campus students only-for temporary permit (student - one week)	10.00	10.00	
Parking Fees and Fines-Oxford Campus	Oxford campus-Contractor-parking permit-month/annual	15.00/180.00	15.00/180.00	
Parking Fees and Fines-Oxford Campus	Event Parking-Lot/Space Reservation Fee-charged to MU Departments/Organizations, fee per reserved space	1.00 - 5.00	1.00 - 5.00	
Parking Fees and Fines-Oxford Campus	Event Parking-Lot Attendant-charged to MU Departments/Organizations, per hour	25.00	25.00	
Parking Fees and Fines-Oxford Campus	Event Parking-Meter Reservations-charged to MU Department/Organizations, per space/per day	5.00 - 6.00	5.00 - 6.00	
Parking Fees and Fines-Oxford Campus	Faculty and staff Garage permit, per year	300.00	300.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Parking rate per first hour/per additional hours	1.00/.50	1.00/.50	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Daily maximum rate	10.00	10.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Lost ticket fee	10.00	10.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Replacement for Garage Access Card	5.00	5.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Daytime parking, per month-semester	150.00	150.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Overnight parking, per semester	420.00	420.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Event parking rate	5.00	5.00	
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Garage Parking Vouchers	5.00	5.00	
Parking Fees and Fines-Oxford Campus	Faculty, Staff, or Department Dedicated Parking Space	300.00	300.00	
Bursar Miscellaneous Charges	Late Payment	150.00	150.00	
Bursar Miscellaneous Charges	Late Registration (each Monday after the final date, an additional \$27.00)	27.00	27.00	
Career Exploration and Testing Center Charges	Enrollment in EDL100 for Myers-Briggs and Strong Interest Testing (three standardized career assessments)	32.00	32.00	
Career Exploration and Testing Center Charges	Enrollment in EAS101 for Myers-Briggs Indicator and Strong Interest Inventories Testing (two standardized career assessments)	32.00	32.00	
Career Exploration and Testing Center Charges	Career Testing, each career assessment	16.00	16.00	
Child Care Programs-Hamilton Campus-Students	Registration, one child/each additional	50.00/25.00	50.00/25.00	
Child Care Programs-Hamilton Campus-Faculty/Staff	Registration, one child/each additional	50.00/30.00	50.00/30.00	
Code of Conduct Violations	Ethics and Integrity Mandatory Program	200.00	200.00	
Code of Conduct Violations	Code of Conduct Administration Charges, per incident	50.00	50.00	
Commencement/Degree Application Fee	Certificate Program	10.00	10.00	
Commencement/Degree Application Fee	Associate's and Bachelor's Degrees (2)	35.00	35.00	
Commencement/Degree Application Fee	Master's and Specialist's Degrees (2)	35.00	35.00	
Commencement/Degree Application Fee	Diploma Replacement (re-issue)-Without Case	29.00	29.00	
Commencement/Degree Application Fee	Diploma Replacement (re-issue)-With Case, Undergraduate	34.00	34.00	
Commencement/Degree Application Fee	Diploma Replacement (re-issue)-With Case, Master's	34.00	34.00	
Commencement/Degree Application Fee	Thesis Microfilming and Binding	80.00	80.00	
Community Engagement and Services	Community Plunge (early move-in experience)	130.00	130.00	
Community Engagement and Services	Service Learning Courses Utilizing Community Engagement and Services Office	50.00	50.00	
Compass Assessment-Hamilton Campus	Compass Assessment Retake Fee-one per semester, per subject -- NOTE: Non-Refundable	10.00	10.00	
Compass Assessment-Middletown Campus	Compass Assessment Retake Fee-one per semester, per subject -- NOTE: Non-Refundable	10.00	10.00	
Computer Printing Charge	Computer Printing Charge-Debit Card Payment using Miami "MULaa", per copy	0.10	0.10	
Computer Printing Charge	Computer Printing Charge-Cash Payment, per copy	0.10	0.10	

Attachment G	Misc Fee Ordinance		Proposed 2013-	Apr 2013
Fee Category	Fee	2012-2013	2014	Justification for Change
Chinese Proficiency Tests - Confucius Institute	Chinese Proficiency Test (HSK, BCT, and YCT) -- fee based on candidate's level and test module	20.00 - 70.00	20.00 - 70.00	
Credit Workshops	Instructional Fees Set by Vice President for Finance and Business Services or designee		-	
Credit Workshops	On-Campus Workshop Administration Fee	25.00	25.00	
Credit Workshops	Study Abroad Workshop Administration Fee	125.00	125.00	
Office of International Education	International Exchange Administration Fee	125.00	125.00	
Credit Workshops	Enrollment Fee	0.00 - 3,500.00	0.00 - 3,500.00	
Credit Workshops	Materials Fee	0.00 - 350.00	0.00 - 350.00	
Credit Workshops	Program Fee	0.00 - 15,000.00	0.00 - 15,000.00	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Oxford Campus Technology Fee-Per Credit Hour-Students admitted in AY2009-AY2010 and thereafter, up to 12 credit hours per semester	9.50	9.50	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Oxford Campus Technology Fee-Per Credit Hour-Students admitted in AY2008, up to 12 credit hours per semester	9.00	9.00	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Oxford Campus Technology Fee-Per Credit Hour-Students admitted prior to AY2008, up to 12 credit hours per semester	8.50	8.50	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted in AY2009-AY2010 and thereafter, up to 12 credit hours per semester	14.00	14.00	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted in AY2008, up to 12 credit hours per semester	13.50	13.50	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted prior to AY2008, up to 12 credit hours per semester	13.00	13.00	
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	Hamilton and Middletown Campuses Technology Fee-Per Credit Hour-up to 12 credit hours	1.50	1.50	
Data and Video Network	Workstation Remediation Fee for Non-Miami Laptops	100.00	100.00	
Data and Video Network	Network copyright notification-First incident	100.00	100.00	
Data and Video Network	Network copyright notification-Second incident and more	200.00	200.00	
Data and Video Network	Fee for Non-warranty computer and associated repair (including labor)	Actual Cost	Actual Cost	
English Department	English-Proficiency Exam	30.00	30.00	
Facility Fee	Facility Fee-Oxford Undergraduates full-time taking 12 or more credit hours, per semester	60.00	60.00	
Facility Fee	Facility Fee-Oxford Undergraduates full-time taking 12 or more credit hours, per year (2 semesters)	120.00	120.00	
Facility Fee	Facility Fee-Oxford Undergraduates part-time taking 1-11 credit hours, per hour per semester	5.00	5.00	
Facility Fee	Facility Fee-Oxford Graduate students full-time taking 12 or more credit hours, per semester	30.00	30.00	
Facility Fee	Facility Fee-Oxford Graduate students full-time taking 12 or more credit hours, per year (2 semesters)	60.00	60.00	
Facility Fee	Facility Fee-Oxford Graduate students part-time taking 1-11 credit hours, per semester	2.50	2.50	
Facility Fee	Facility Fee-Oxford Graduate students, per year	60.00	60.00	
Fine Arts Program Fee	Architecture/Interior Design Majors, per semester	50.00	50.00	
Fine Arts Program Fee	Music Majors, per semester	50.00	50.00	
Student Health Services	Fee charged for services is based on two times (2x) the State of Ohio MedicAid reimbursement schedule (7)			
Student Health Services	Miscellaneous OTC Personal Health Products	.10 - .50	.10 - .50	
Student Health Services	Insurance Waiver - Late Processing Fee	35.00	35.00	
Student Counseling Services	Counseling Session-no show any session	25.00	25.00	
Student Counseling Services	Counseling Session-no show (Psychiatric follow-up)	25.00	25.00	
Student Counseling Services	Therapy/Counseling, per session (first five sessions covered by student general fee)	20.00	20.00	

Attachment G	Misc Fee Ordinance		Proposed 2013-2014	Apr 2013
Fee Category	Fee	2012-2013	2014	Justification for Change
Student Counseling Services	Psychiatric services - initial psychiatric evaluation	30.00	30.00	
Student Counseling Services	Psychiatric services - follow-up/medical check	20.00	20.00	
Student Counseling Services	Attentional Problem Evaluation	25.00	25.00	
Identification Card Replacement Charge	Identification Card Replacement Charge-Oxford Campus	35.00	35.00	
Learning Assistance Tutoring Charges	Learning Assistance-Oxford Campus-Tutoring sessions-no show fee	15.00	15.00	
Library Fines and Fees	Miami Libraries-Overdue Books, per book/per day	0.50	0.50	
Library Fines and Fees	Miami Libraries-Overdue Books, per book maximum	15.00	15.00	
Library Fines and Fees	Miami Libraries-Recalled Books, per book (student)/per day	0.75	0.75	
Library Fines and Fees	Miami Libraries-Recalled Books, per book (student)/maximum	24.25	24.25	
Library Fines and Fees	Miami Libraries-Overdue Reserved Materials, first hour	2.50	2.50	
Library Fines and Fees	Miami Libraries-Overdue Reserved Materials, each additional hour	0.75	0.75	
Library Fines and Fees	Miami Libraries-Overdue Reserved Materials, maximum	24.25	24.25	
Library Fines and Fees	Miami Libraries-Replacement, per book, actual cost	actual cost	actual cost	
Library Fines and Fees	Miami Libraries-Replacement, per book, minimum	75.00	75.00	
Library Fines and Fees	Miami Libraries-Replacement, per book, cataloging and processing	30.00	30.00	
Library Fines and Fees	Miami Libraries-Replacement, per book, billing	10.00	10.00	
Library Fines and Fees	OhioLINK Overdue Books, per book/per day (1-30 days)	0.50	0.50	
Library Fines and Fees	OhioLINK Overdue Books, per book/per day (31st day), late/overdue	35.00	35.00	
Library Fines and Fees	OhioLINK Overdue Books, per book/Maximum	50.00	50.00	
Library Fines and Fees	OhioLINK, Replacement, per book	75.00	75.00	
Library Fines and Fees	OhioLINK, Replacement, per book, cataloging and processing fee,	25.00	25.00	
Library Fines and Fees	Miscellaneous Library Fees-Storage locker keys (replacement)	7.00	7.00	
Library Fines and Fees	Miscellaneous Library Fees-Private Study Carrels (re-key for lost key)	25.00	25.00	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Up to three hours (requires Miami ID and one other form of ID)	-	-	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Billing fee (non-refundable) (6)	25.00	25.00	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Overdue laptop, per hour (maximum of \$100.00)	5.00	5.00	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Replacement charge laptop - Windows	1,000.00	1,000.00	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Replacement charge laptop - Macintosh	1,300.00	1,300.00	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Replacement Charge-Digital Camera	150.00	150.00	
Library Fines and Fees	Laptop Computer or Digital Camera (in library use only)-Replacement Charge-Digital Camera Accessories (at cost)	at cost	at cost	
Library Fines and Fees	IPad-(in library use only)-Up to three hours (requires Miami ID and one other form of ID)	-	-	
Library Fines and Fees	IPad-(in library use only)-Billing fee (non-refundable) (6)	25.00	25.00	
Library Fines and Fees	IPad-(in library use only)-Overdue iPad, per hour (maximum of \$100.00)	5.00	5.00	
Library Fines and Fees	IPad-(in library use only)-Replacement charge iPad	900.00	900.00	
Library Fines and Fees	Study Room Keys-Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Study Room Keys-Maximum	15.00	15.00	
Library Fines and Fees	Study Room Keys-Replacement Cost	10.00	10.00	
Library Fines and Fees	Study Room Keys-Processing Fee	10.00	10.00	
Library Fines and Fees	Network Cables-Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Network Cables-Maximum	15.00	15.00	
Library Fines and Fees	Network Cables-Replacement cost	5.00	5.00	

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Library Fines and Fees	Network Cables-Processing fee	10.00	10.00	
Library Fines and Fees	Head Phones-Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Head Phones-Maximum	15.00	15.00	
Library Fines and Fees	Head Phones-Replacement cost	10.00	10.00	
Library Fines and Fees	Head Phones-Processing fee	10.00	10.00	
Library Fines and Fees	Microphone for Mac or PC (three hour loan; no charge)		-	
Library Fines and Fees	Microphone for Mac or PC, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Microphone for Mac or PC, Maximum	15.00	15.00	
Library Fines and Fees	Microphone for Mac or PC, Replacement cost	15.00	15.00	
Library Fines and Fees	Microphone for Mac or PC, Processing fee	10.00	10.00	
Library Fines and Fees	Firewire Cable (four hour loan; no charge)		-	
Library Fines and Fees	Firewire Cable, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Firewire Cable, Maximum	15.00	15.00	
Library Fines and Fees	Firewire Cable, Replacement cost	5.00	5.00	
Library Fines and Fees	Firewire Cable, Processing fee	10.00	10.00	
Library Fines and Fees	Video Monitor Cable (three hour loan; no charge)		-	
Library Fines and Fees	Video Monitor Cable, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Video Monitor Cable, Maximum	15.00	15.00	
Library Fines and Fees	Video Monitor Cable, Replacement cost	5.00	5.00	
Library Fines and Fees	Video Monitor Cable, Processing fee	10.00	10.00	
Library Fines and Fees	Portable DVD Player (four hour loan; no charge)		-	
Library Fines and Fees	Portable DVD Player, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Portable DVD Player, Maximum	15.00	15.00	
Library Fines and Fees	Portable DVD Player, Replacement cost	150.00	150.00	
Library Fines and Fees	Portable DVD Player, Processing fee	10.00	10.00	
Library Fines and Fees	Digital Voice Recorder (four hour loan; no charge)		-	
Library Fines and Fees	Digital Voice Recorder, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Digital Voice Recorder, Maximum	15.00	15.00	
Library Fines and Fees	Digital Voice Recorder, Replacement cost	65.00	65.00	
Library Fines and Fees	Digital Voice Recorder, Processing fee	25.00	25.00	
Library Fines and Fees	Laptop/data projector (24 hour loan; no charge)		-	
Library Fines and Fees	Laptop/data projector, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Laptop/data projector, Maximum	15.00	15.00	
Library Fines and Fees	Laptop/data projector, Replacement cost	500.00	500.00	
Library Fines and Fees	Laptop/data projector, Processing fee	30.00	30.00	
Library Fines and Fees	Portable Public Address System (24 hour loan; no charge)		-	
Library Fines and Fees	Portable Public Address System, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Portable Public Address System, Maximum	15.00	15.00	
Library Fines and Fees	Portable Public Address System, Replacement cost	100.00	100.00	
Library Fines and Fees	Portable Public Address System, Processing fee	30.00	30.00	
Library Fines and Fees	Camera Tripod (24 hour loan; no charge)		-	
Library Fines and Fees	Camera Tripod, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Camera Tripod, Maximum	15.00	15.00	
Library Fines and Fees	Camera Tripod, Replacement cost	30.00	30.00	
Library Fines and Fees	Camera Tripod, Processing fee	10.00	10.00	
Library Fines and Fees	Tripod Dolly (24 hour loan; no charge)		-	
Library Fines and Fees	Tripod Dolly, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Tripod Dolly, Maximum	15.00	15.00	
Library Fines and Fees	Tripod Dolly, Replacement cost	60.00	60.00	
Library Fines and Fees	Tripod Dolly, Processing fee	10.00	10.00	
Library Fines and Fees	Steady Cam (24 hour loan; no charge)		-	
Library Fines and Fees	Steady Cam, Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Steady Cam, Maximum	15.00	15.00	
Library Fines and Fees	Steady Cam, Replacement cost	150.00	150.00	
Library Fines and Fees	Steady Cam, Processing fee	10.00	10.00	
Library Fines and Fees	Miscellaneous Items for Sale-Earplugs, per pair	0.25	0.25	

Attachment G	Misc Fee Ordinance		Proposed 2013-	Apr 2013
Fee Category	Fee	2012-2013	2014	Justification for Change
Library Fines and Fees	Miscellaneous Items for Sale-DVD, blank	1.00	1.00	
Library Fines and Fees	Miscellaneous Items for Sale-Zip Disk, blank	1.00	1.00	
Library Fines and Fees	Miscellaneous Items for Sale-Mini DVD tape, blank	3.00	3.00	
Library Fines and Fees	Miscellaneous Items for Sale-CD, blank	1.00	1.00	
Library Fines and Fees	Miscellaneous Items for Sale-Data storage device (Jump Drive)	15.00	15.00	
Library Fines and Fees	Miscellaneous Items for Sale-Batteries	at cost	at cost	
Library Fines and Fees	Audio/Visual Services-Overdue videos, per item/per day	2.50	2.50	
Library Fines and Fees	Audio/Visual Services-Maximum	15.00	15.00	
Library Fines and Fees	Financial Calculator (24 hour loan; no charge)	-	-	
Library Fines and Fees	Financial Calculator Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Financial Calculator, Maximum	15.00	15.00	
Library Fines and Fees	Financial Calculator, Replacement cost	60.00	60.00	
Library Fines and Fees	Financial Calculator, Processing fee	10.00	10.00	
Library Fines and Fees	Graphing Calculator (24 hour loan; no charge)	-	-	
Library Fines and Fees	Graphing Calculator Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Graphing Calculator, Maximum	15.00	15.00	
Library Fines and Fees	Graphing Calculator, Replacement cost	130.00	130.00	
Library Fines and Fees	Graphing Calculator, Processing fee	10.00	10.00	
Library Fines and Fees	Nintendo 3Ds (24 hour loan; no charge)	-	-	
Library Fines and Fees	Nintendo 3Ds Overdue charge, per hour	0.50	0.50	
Library Fines and Fees	Nintendo 3Ds, Maximum	15.00	15.00	
Library Fines and Fees	Nintendo 3Ds, Replacement cost	250.00	250.00	
Library Fines and Fees	Nintendo 3Ds, Processing fee	10.00	10.00	
Miami Metro	Miami Metro-Oxford Campus-Student-full time, per semester	66.00	66.00	
Miami Metro	Miami Metro-Oxford Campus-Student-part-time, per credit hour	5.50	5.50	
MUDEC	Orientation fee (one-time per student)	90.00	90.00	
MUDEC	Room and Continental Breakfast (reside w/host family)-Fall Semester	1,835.00	1,835.00	
MUDEC	Room and Continental Breakfast (reside w/host family)-Spring Semester	1,835.00	1,835.00	
MUDEC	Partial Board (4 meal voucher per week), per academic year	1,640.00	1,640.00	
MUDEC	Charge for auditing course (per course)	269.00	269.00	
MUDEC	Deposit upon application for the academic year (no refund)	25.00	25.00	
MUDEC	Housing deposit upon acceptance for the given semester (10)	250.00	250.00	
MUDEC	Luxembourg Student Residency Permit Fee	45.00	45.00	
MUDEC	Study Abroad Administration Fee	125.00	125.00	
Panhellenic	Sorority Recruitment	30.00	30.00	
Panhellenic	Early Move-in for Sorority Recruitment	105.00	105.00	
Proficiency Examination	Per examination (including first credit hour) (11)	70.00	70.00	
Proficiency Examination	Additional credit hours, each	35.00	35.00	
Recreational Sports Center-Membership Fees	Students-Oxford Full-time - included in general fee			
Recreational Sports Center-Membership Fees	Students-Oxford Part-time - included in general fee			
Recreational Sports Center-Membership Fees	Membership Joining Fee-Individual	50.00	50.00	
Recreational Sports Center-Membership Fees	Membership Joining Fee-Family	75.00	75.00	
Recreational Sports Center-Membership Fees	Branch campus (MUH-MUM), Individual-12 month pass	315.00	315.00	
Recreational Sports Center-Membership Fees	Branch campus (MUH-MUM), Individual Plus-12 month pass	423.00	423.00	
Recreational Sports Center-Membership Fees	Branch campus (MUH-MUM), Couple-12 month pass	594.00	594.00	
Recreational Sports Center-Membership Fees	Branch campus (MUH-MUM), Family-12 month pass	720.00	720.00	
Residence Hall	Temporary ID Card Fee	15.00	15.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 121	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 122	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 221	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 222	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 308	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 321	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 322	30.00	30.00	

Attachment G	Misc Fee Ordinance		Proposed 2013-2014	Apr 2013
Fee Category	Fee	2012-2013	2014	Justification for Change
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 316	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 381	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 382	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 383	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 476/576	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 480	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 480M/580M	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 480W/580W	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 484/584	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 485/585	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 486/586	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 487/587	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPT 489/589	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPC 497	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-MPC 498/598	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Art Department (3) (4)-ART 680	10.00	10.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 155	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 191	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 204	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 205	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 312	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 351	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 402	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 403	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 409	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 415	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany-BOT 425	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 115	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 115H	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 116	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 116H	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 424	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 482	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Botany/Microbiology/Zoology-Biology BMZ 483	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 111L	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 131	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 144	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 144H	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 144M	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 145	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 145M	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 231L	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 244	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 245	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 254	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 255	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 332	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 364	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 418	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 438	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 455	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Chemistry (2) (4)- CHM 456	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Early childhood-EDT 246E	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Early childhood-EDT 473E	35.00	35.00	

Attachment G	Misc Fee Ordinance		Proposed 2013-2014	Apr 2013
Fee Category	Fee	2012-2013		Justification for Change
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Early childhood-EDT 474E	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Middle childhood-EDT 252M	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Middle childhood-EDT 346M	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 427	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 429A	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 432	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 434	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 445	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 527	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 529A	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 532	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 534	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 545	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 574E	35.00	35.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-ART 201	60.00	60.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-ART 401	60.00	60.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-ART 419	130.00	130.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-MUS419	180.00	180.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-MUS 175	66.00	66.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-MUS 355	66.00	66.00	
Special Course/Lab Charges-Oxford Campus	Clinical Experience (2) (4)-Teacher Education-MUS 359	66.00	66.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 115L	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 201	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 204	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 301	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 322	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 354	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 357	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 408	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 428	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Geology-GLG 482	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Family Studies and Social Work (3)-FSW 412	115.00	115.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 184.L	22.00	22.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 244.L	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 381.L	27.00	27.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 392	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 382	42.00	42.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 683	41.00	41.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 182	12.00	12.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 183.L	80.00	80.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 348.F	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 468.L	32.00	32.00	

Attachment G	Misc Fee Ordinance		Proposed 2013-	Apr 2013
Fee Category	Fee	2012-2013	2014	Justification for Change
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 568.L	32.00	32.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 668	32.00	32.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 104	120.00	120.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 203	120.00	120.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 404	120.00	120.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 285.L-Evaluation of Athletic Injuries to the Head, Neck and Torso	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 287.L-Evaluation of Athletic Injuries to the Extremities	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 288-Therapeutic Modalities	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 681-Human Motor Control & Learning	26.00	26.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 682-Lab Techniques in Exercise Science	41.00	41.00	
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health (3)-KNH 688-Advanced Biomechanics	26.00	26.00	
Special Course/Lab Charges-Oxford Campus	Entrepreneurship-ESP 366	27.50	27.50	
Special Course/Lab Charges-Oxford Campus	Theatre-THE 151	65.20	65.20	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (6 hours)	588.00	588.00	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (6 hours)	1,410.00	1,410.00	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (7 hours)	686.00	686.00	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (7 hours)	1,645.00	1,645.00	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (8 hours)	784.00	784.00	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (8 hours)	1,880.00	1,880.00	
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee-Activities fee - All Students	268.00	268.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 123	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 143	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 201	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 201H	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 223	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 405	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 415	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 425	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 435	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 465	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 475	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 487	30.00	30.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 488	60.00	60.00	
Special Course/Lab Charges-Oxford Campus	Microbiology-MBI 489	60.00	60.00	
Music	Music-Music lesson fees (3) (4)	175.00	175.00	
Special Course/Lab Charges-Oxford Campus	Music-MUS 232A	22.00	22.00	
Special Course/Lab Charges-Oxford Campus	Music-MUS 232B	22.00	22.00	
Special Course/Lab Charges-Oxford Campus	Music-MUS 112, Lab Choir	20.00	20.00	
Special Course/Lab Charges-Oxford Campus	Music-MUS 100E, Marching Band-Fall Semester Only	105.00	105.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 103	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 173	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 174	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 183	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 184	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 286	25.00	25.00	

Attachment G	Misc Fee Ordinance		Proposed 2013-	Apr 2013
Fee Category	Fee	2012-2013	2014	Justification for Change
Special Course/Lab Charges-Oxford Campus	Physics-PHY 293	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 294	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 423	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 441	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 442	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Physics-PHY 471	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Speech Pathology and Audiology-SPA 413	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Speech Pathology and Audiology-SPA 605	100.00	100.00	
Special Course/Lab Charges-Oxford Campus	Speech Pathology and Audiology-SPA 750, up to 10 credit hours	100.00	100.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 161	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 161H	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 201	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 305	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 311	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 312	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 328	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 351	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 361	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 364	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 401	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 408	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 409	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 434	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 453	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 455	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 458	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 459	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 463	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 464	25.00	25.00	
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO Biology-BIO 465	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 181	10.00	10.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 231	10.00	10.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 331	10.00	10.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 147	15.00	15.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 255	20.00	20.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 308E	20.00	20.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 111	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 121	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 122	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 171	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 221	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 222	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 241	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 257	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 271	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 321	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 322	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 341	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Art-ART 342	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 181	10.00	10.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 231	10.00	10.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 331	10.00	10.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 147	15.00	15.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 255	20.00	20.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 308E	20.00	20.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 111	30.00	30.00	

Attachment G	Misc Fee Ordinance		Proposed 2013-	Apr 2013
Fee Category	Fee	2012-2013	2014	Justification for Change
Special Course/Lab Charges-Middletown Campus	Art-ART 121	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 122	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 171	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 221	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 222	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 241	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 257	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 271	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 321	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 322	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 341	30.00	30.00	
Special Course/Lab Charges-Middletown Campus	Art-ART 342	30.00	30.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 111.L	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 131	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 144	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 145	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 231	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 244	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 245	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 332	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Chemistry-CHM 364	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 111.L	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 131	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 144	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 145	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 231	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 244	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 245	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 332	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Chemistry-CHM 364	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Microbiology-MBI 123	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Microbiology-MBI 161	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Microbiology-MBI 123	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Microbiology-MBI 161	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Zoology-ZOO Biology-BIO 171	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Zoology-ZOO Biology-BIO 172	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Zoology-ZOO Biology-BIO 171	25.00	25.00	
Special Course/Lab Charges-Middletown Campus	Zoology-ZOO Biology-BIO 172	25.00	25.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 104	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 106	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 116	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 200	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 205	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 206	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 216	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 261	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 262	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 104	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 106	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 116	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 200	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 205	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 206	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 216	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 261	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 262	200.00	200.00	

Fee Category	Fee	2012-2013	Proposed 2013-2014	Justification for Change
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 313	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 352	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 354	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 362	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 364	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 420	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 431	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 452	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 462	200.00	200.00	
Special Course/Lab Charges-Hamilton Campus	Nursing-NSG 464	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 313	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 352	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 354	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 362	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 364	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 420	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 431	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 452	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 462	200.00	200.00	
Special Course/Lab Charges-Middletown Campus	Nursing-NSG 464	200.00	200.00	
Student Legal Services	Student Legal Services, per year	20.00	20.00	
Student Orientation Program	Student	95.00	95.00	
Student Orientation Program	Transfer student	20.00	20.00	
Student Orientation Program	International Student-Two-week August, undergraduate	115.00	115.00	
Student Orientation Program	International Student-One-week Spring Semester, undergraduate	55.00	55.00	
Student Orientation Program	International Student-One-week, graduate Student	55.00	55.00	
Substance Abuse Violations	Two hour substance abuse program	150.00	150.00	
Substance Abuse Violations	Chemical abuse education program	200.00	200.00	
Substance Abuse Violations	Substance abuse assessments	250.00	250.00	
Test Administration Fee	CLEP	20.00	20.00	
Test Administration Fee	Distance Learning Exam	20.00	20.00	
Test Administration Fee	MAT Exam	20.00	20.00	
Transcript	Special orders, per copy	12.00	12.00	
Transcript	Regular orders, per copy	8.00	8.00	

Notes:

- (1) \$95 admission fee plus \$330 refundable contract confirmation deposit.
- (2) Non-refundable.
- (3) Subject to partial refund of fee paid upon withdrawal as determined by the Vice President for Finance and Business Services.
- (4) In addition to the instructional and general fees, and the tuition surcharge, if applicable.
- (5) The difference between these special fees and the usual fees charged for the same number of credit hours will be reflected as a fee waiver.
- (6) Billing fee is instituted when the maximum overdue fine of \$100.00 is reached, at which point the item
- (7) Fees will be adjusted to usual and customary charges when third party billing begins.
- (8) MU faculty, staff, and students receive a 25% discount w/valid ID.
- (9) Students pay one-third of the posted fee for services.

Fee Category

Fee

2012-2013

Proposed 2013-
2014

Justification for Change

(10) The \$250 deposit is applied against the semester charge for room and continental breakfast. The fee is

(11) A student is charged \$70 for the examination, which includes the first credit hour if they are awarded

(12) \$400 is non-refundable is a student does not enroll.

(13) Refundable if the student attends the event.

Additional Authorizations:

Fees will be assessed based on the above rates. In case of dispute, fees must be paid in full unless specific arrangements have been authorized in writing by the Vice President for Finance and Business Services or his designee.

The Vice President for Finance and Business Services is authorized to approve changes in the fees stated above and to approve new fees consistent with those stated above subject to annual confirmation by this Board.

Changes in Miscellaneous Fees						
Approved By	Change Type	AY 2011-12	AY2012-13		AY2013-14	
		Total # of fees listed	Total # of fees listed	Differences	Total # of fees listed	Differences
BOT	New Fee	196	49	-147	72	23
BOT	Increased Fee	78	80	2	63	-17
BOT	Removed/Decreased	11	24	13	44	20
BOT	No Change	363	571	208	605	34
BOT	All Fees Shown	648	724	76	784	60
VPFBS	New Fee	11	13	2	3	-10
VPFBS	Increased Fee	68	41	-27	48	7
VPFBS	Removed/Decreased	7	21	14	1	-20
VPFBS	No Change	174	176	2	185	9
VPFBS	All Fees Shown	260	251	-9	237	-14
BOTH	New Fee	207	62	-145	75	13
BOTH	Increased Fee	146	121	-25	111	-10
BOTH	Removed/Decreased	18	45	27	45	0
BOTH	No Change	537	747	210	790	43
BOTH	All Fees Shown	908	975	67	1021	46

Board of Trustees Presentation

Tom Herbert

Vice President for University
Advancement



Topics

The Miami University Campaign For Love and Honor

- **Calendar Year End Numbers**
- **Campaign Update**
- **Advancement Initiatives**
- **Advancement Challenges**

Calendar Year End Numbers

The Miami University Campaign

For Love and Honor



Total Cash

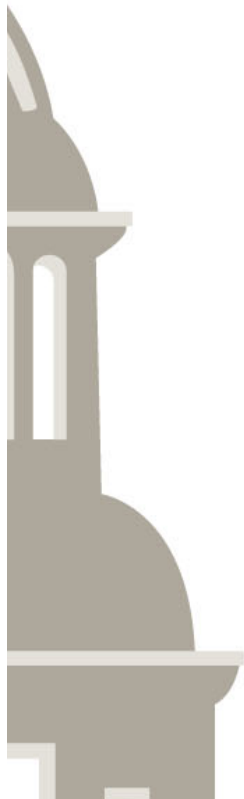
The Miami University Campaign For Love and Honor

<u>CY11</u>	<u>CY12</u>	<u>3-year avg</u>	<u>5-year avg</u>
\$29.1m	\$30.1m	\$30.3m	\$29.1m

Cash to Annual Fund

The Miami University Campaign For Love and Honor

<u>CY11</u>	<u>CY12</u>	<u>3-year avg</u>	<u>5-year avg</u>
\$4.17m	\$4.19m	\$4.13m	\$3.86m



Cash via Planned Giving

The Miami University Campaign **For Love and Honor**

<u>CY11</u>	<u>CY12</u>	<u>3-year avg</u>	<u>5-year avg</u>
\$0.8m	\$2.8m	\$1.5m	\$3.2m

Alumni Participation Rate

The Miami University Campaign **For Love and Honor**

Miami University	18%
Public Schools	9.9%
Private Schools	20.2%
All Schools	12.4%

Campaign Update

The Miami University Campaign For Love and Honor

- Status
- Impact



Campaign Update – Total

The Miami University Campaign For Love and Honor

As of Apr 15, 2013:

\$475.5 million → \$500 million

Campaign Update – Recent Gift Activity

The Miami University Campaign **For Love and Honor**

\$5.8 million since January 1, 2013:

\$ 1,200,000	Athletic facilities
\$ 1,000,000	Undesignated endowment
\$ 250,000	Athletic scholarships
\$ 250,000	Athletic facilities
\$ 234,000	Student Recruitment
\$ 200,000	Business professorship
\$ 100,000	Accountancy
\$ 100,000	Botany and Zoology

Campaign Update – \$30 million Gift Pyramid

the Miami University Campaign **For Love and Honor**

<u>Gift Amount</u>	<u># Gifts Needed</u>	<u>#Gifts Closed</u>	<u>#Prospects Needed</u>	<u>#Prospects Identified</u>	<u>\$Needed Per Level</u>	<u>\$Closed Per Level</u>
\$5m +	3	0	12	13	\$15m	\$0
\$1m	7	2	30	32	\$7m	\$2.2m
\$250k	12-15	2	36-45	many	\$3-\$4m	\$500k
\$100k	many	7	many	many	\$5m	\$1.1m

Gifts that have been booked

Campaign Update – \$30 million Gift Pyramid

the Miami University Campaign **For Love and Honor**

<u>Gift Amount</u>	<u># Gifts Needed</u>	<u>#Gifts Closed</u>	<u>#Prospects Needed</u>	<u>#Prospects Identified</u>	<u>\$Needed Per Level</u>	<u>\$Closed Per Level</u>
\$5m +	3	1	12	13	\$15m	\$5m
\$1m	7	4	30	32	\$7m	\$5.4m
\$250k	12-15	10	36-45	many	\$3-\$4m	\$3.1m
\$100k	many	14	many	many	\$5m	\$1.8m

Gifts both booked and verbally committed

Campaign Update – Total

The Miami University Campaign For Love and Honor

Including Gifts Verbally Committed

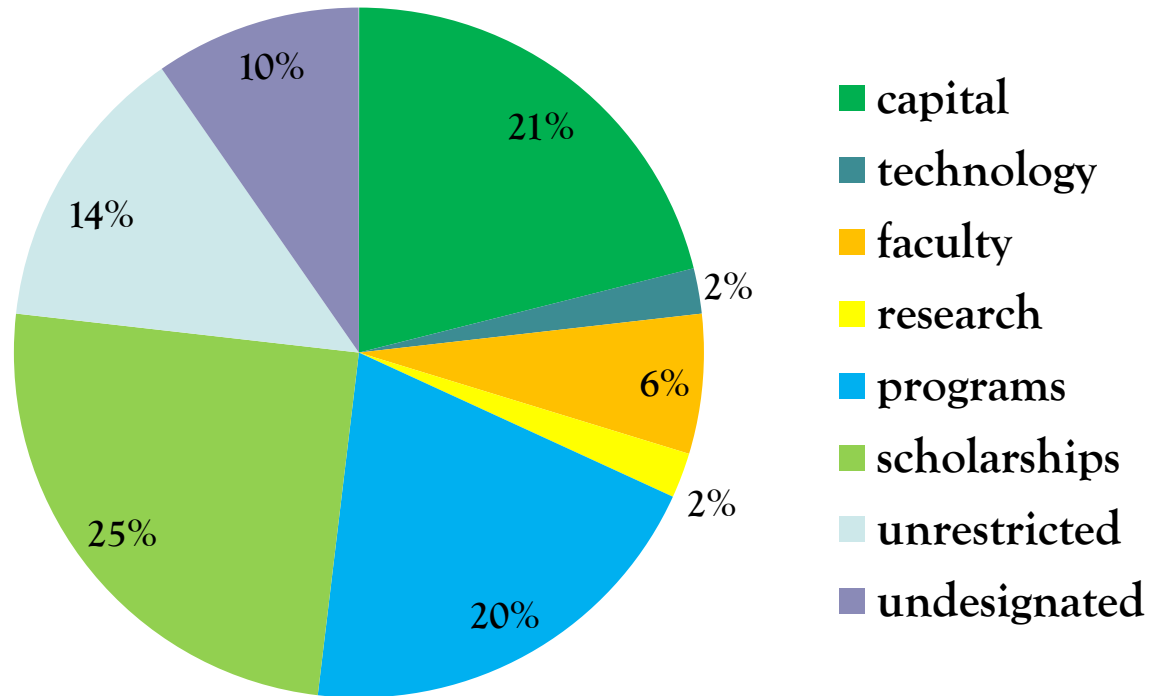
\$487 million → \$500 million



Campaign Update – Impact on Initiatives

The Miami University Campaign For Love and Honor

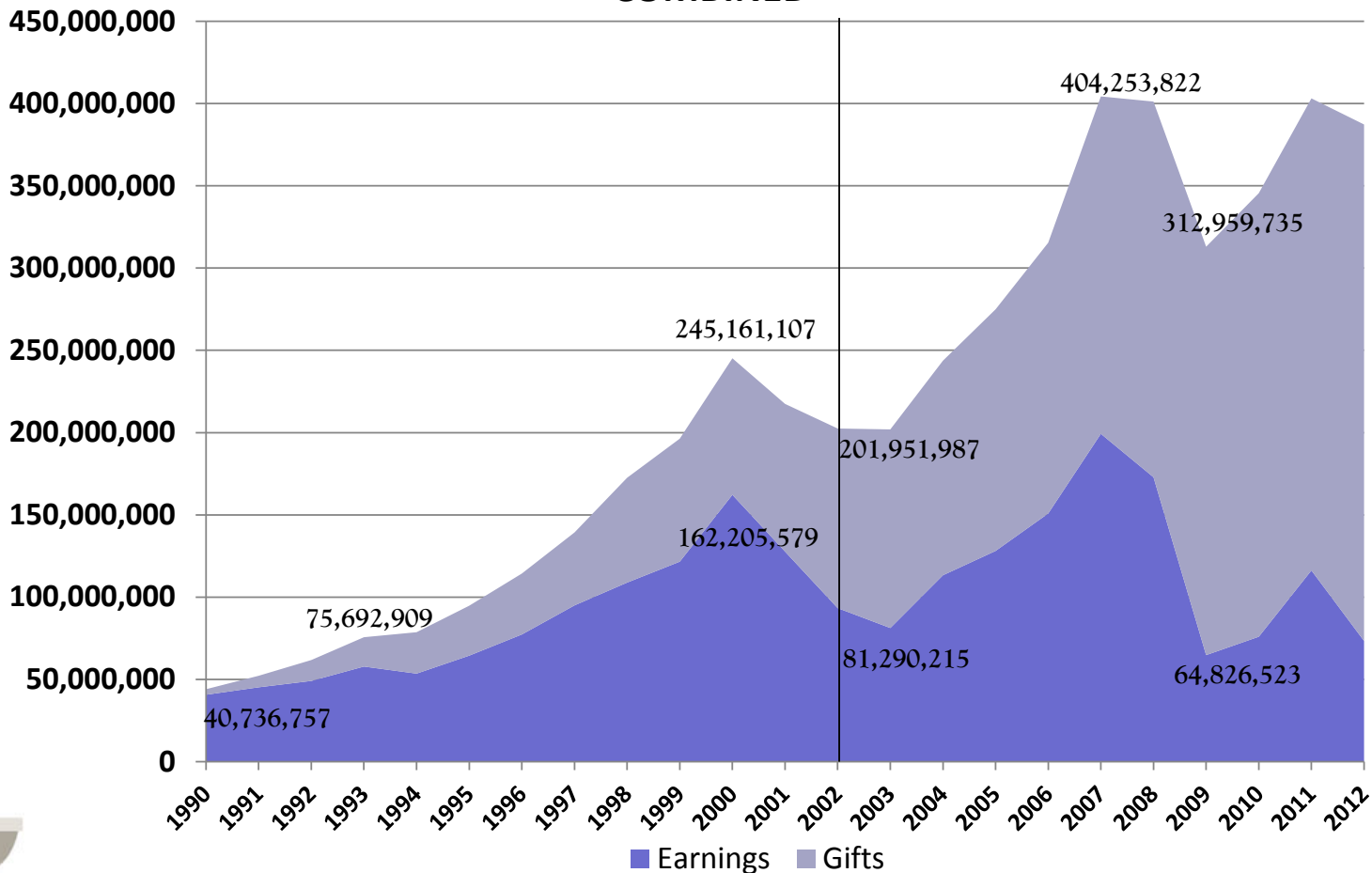
\$475.5 million (through Apr 15, 2013)



Campaign Update – Impact on Endowment

The Miami University Campaign For Love and Honor

COMBINED



Advancement Initiatives

The Miami University Campaign

For Love and Honor



Advancement Initiatives

The Miami University Campaign For Love and Honor

- Focus Staff Performance
- New Programs
- Enhanced Stewardship
- Alumni Programs

Advancement Initiatives

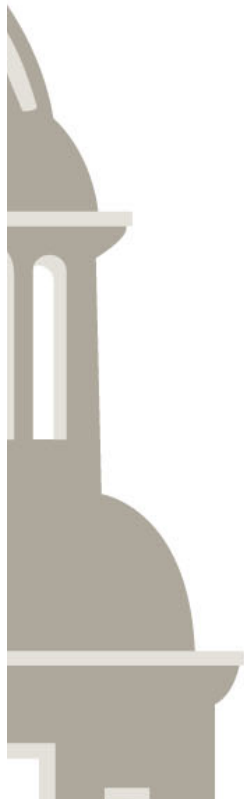
The Miami University Campaign For Love and Honor

- **Refined Marketing**
- **Foundation Board Development**
- **Post-Campaign Preparation**

Advancement Initiatives – Staff Performance

The Miami University Campaign For Love and Honor

- Adjusted Metrics
- Staff Evaluation and Retention



Advancement Initiatives – New Programs

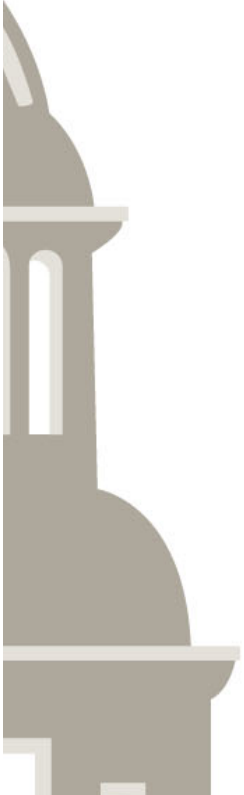
The Miami University Campaign For Love and Honor

- Annual Fund Match
- Scholarship Match
- Enhanced Student Fundraising
- Enhanced Parent Programming
- Enhanced Corporate and Foundation Relations
- Women's Colloquium

Advancement Initiatives – Enhanced Stewardship

The Miami University Campaign For Love and Honor

- **Post Campaign Platform**
 - **Develop Customized Stewardship Plans for Top Campaign Donors**
 - **Revise Giving Levels – More Prominent**
 - **Deploy Development Officers – Thank-you visits**



Advancement Initiatives – Alumni Programs

The Miami University Campaign For Love and Honor

- Stretch Ourselves “Beyond the Tent”
- Web Based Alumni Programming
- Enhance Reunion Experience
- Stress Class Identity
- More Aggressive in Cincinnati
- More to Come

Advancement Initiatives – Refined Marketing

The Miami University Campaign For Love and Honor

- **Sharper Messaging on the Need for Support**
- **Less Text, More Pictures**
- **Always Demonstrate Impact**



Advancement Initiatives – Foundation Board Development

The Miami University Campaign For Love and Honor

- Move to 25 Members
- More Deeply Involve in Fundraising and Stewardship Efforts
- Assess New Potential Oversight
 - Risk Management

Advancement Initiatives – Foundation Board Development

The Miami University Campaign For Love and Honor

- Student Involvement



Advancement Initiatives – Post-Campaign Preparation

The Miami University Campaign For Love and Honor

- Fully Develop A Post-Campaign Advancement Plan



Advancement Challenges

The Miami University Campaign

For Love and Honor



Advancement Challenges

The Miami University Campaign For Love and Honor

- FSB Dean search
- New Athletic Director
- Centralization of IT Services

Questions?



Thank you!



Miami University
Finance and Audit Committee
FY 2013 Forecasted Operating Results
Projections Based upon Activity through February 28, 2013

OXFORD

The projection for the Oxford General Fund based on performance through February is a surplus of approximately \$6.4 million. Details of the specific items are highlighted below.

Revenues

The Oxford campus student fee revenues (instructional, general out-of-state, and other) are forecast to be approximately \$3 million over the \$318.7 million budget. The projections include billing from first and second semesters. The forecast may change as the fiscal year progresses based on summer term performance.

The forecast for the Oxford campus state appropriations is approximately \$705,000 less than budget resulting from declining Ohio resident enrollment and larger than projected statewide enrollment for fiscal year 2012.

Investment income booked through February 28, 2012, was approximately \$4,003,000. This amount does not include an estimate of the year-end mark-to-market, which is virtually impossible to predict at this time. If we had marked the portfolio to market as of December 31st, an unrealized gain of \$8.1 million would have been recorded. Given the volatility of the current market, this number could improve or decrease further as the year progresses. Therefore, we are forecasting investment income to be equal to budget.

Other revenue are projected as budgeted.

Expenditures and Transfers

Employee salaries and staff benefits are projected to be under budget, due to unfilled and vacant positions. The healthcare expense is projected to end under budget due to claims remaining below FY12 levels through February. High cost claims also remain below the prior years' experience.

Miscellaneous operational transfers are forecast to be over budget due to budget incorrectly being shown under "departmental support."

Savings in departmental support expenditures combined with the budget variance in salaries are projected to result in a \$5.4 million transfer for departmental budgetary carry forward.

HAMILTON & MIDDLETOWN

The Hamilton campus student fee revenue (instructional, general and out-of-state) is estimated to be equal to budget. The instructional fee, out-of-state surcharge and general fee for the Middletown campus are forecast to be \$1 million below the \$12.8 million budgeted for these

sources. Expenditures on both campuses are either at or below budget. Overall, the General Fund for Hamilton is projected to end the fiscal year with a \$1.3 million surplus while the Middletown campus is projected to have an operating deficit of approximately \$416,000. The Hamilton campus budget includes \$2.4 million in capital project transfers that is scheduled to be used for campus improvements.

VOICE OF AMERICA LEARNING CENTER

The Voice of America Learning Center (VOALC) is projected to end the fiscal year on budget. As in the prior fiscal year, the funding support for the VOALC has been separately displayed for all three campuses and the VOALC. This transfer represents the budgeted financial support from each campus for funding the VOALC administrative operations.

MIAMI UNIVERSITY
FY2013 Forecast
Oxford General Fund Only
As of February 28, 2013

	<u>Original Budget</u>	<u>End-of-Year Forecast</u>	<u>Budget to Forecast</u>
REVENUES:			
Instructional & Out-of-State Surcharge	\$ 279,230,969	\$ 281,200,000	\$ 1,969,031
General	\$ 29,150,971	\$ 29,376,000	\$ 225,029
Other Student Revenue	\$ 10,325,001	\$ 11,300,000	\$ 974,999
<i>Tuition, Fees and Other Student Charges</i>	<u>\$ 318,706,941</u>	<u>\$ 321,876,000</u>	<u>\$ 3,169,059</u>
State Appropriations	\$ 56,198,123	\$ 55,493,000	\$ (705,123)
Investment Income	\$ 4,325,000	\$ 4,325,000	\$ -
Other Revenue	\$ 2,810,587	\$ 3,000,000	\$ 189,413
Total Revenues	<u>\$ 382,040,651</u>	<u>\$ 384,694,000</u>	<u>\$ 2,653,349</u>
EXPENDITURES:			
Salaries	\$ 153,406,345	\$ 149,900,000	\$ 3,506,345
Benefits	\$ 31,961,408	\$ 30,850,000	\$ 1,111,408
Healthcare Expense	\$ 25,000,000	\$ 24,072,000	\$ 928,000
Graduate Assistant Fee Waivers	\$ 23,049,516	\$ 20,000,000	\$ 3,049,516
Utilities	\$ 13,761,680	\$ 13,691,320	\$ 70,360
Scholarships, Fellowships & Std Fee Waivers	\$ 59,661,193	\$ 58,100,000	\$ 1,561,193
Miami Grant	\$ 4,300,000	\$ 4,050,000	\$ 250,000
Departmental Support & Capital Projects	\$ 30,226,049	\$ 28,600,000	\$ 1,626,049
Multi-year Expenditures	\$ 4,205,000	\$ 4,205,000	\$ -
Total Expenditures	<u>\$ 345,571,191</u>	<u>\$ 333,468,320</u>	<u>\$ 12,102,871</u>
DEBT SERVICE AND TRANSFERS:			
General Fee	\$ (26,744,540)	\$ (26,374,540)	\$ 370,000
Capital, Renewal & Replacement	\$ (3,480,000)	\$ (3,480,000)	\$ -
Debt Service	\$ (5,236,098)	\$ (5,911,290)	\$ (675,192)
Support for VOALC (50%)	\$ (575,000)	\$ (574,840)	\$ 160
Other Miscellaneous Operational Transfers	\$ (433,822)	\$ (3,000,000)	\$ (2,566,178)
Total Debt Service and Transfers	<u>\$ (36,469,460)</u>	<u>\$ (39,340,670)</u>	<u>\$ (2,871,210)</u>
<i>Net Revenues/(Expenditures) Before Adjustments</i>	\$ -	\$ 11,885,010	\$ 11,885,010
ADJUSTMENTS:			
Departmental Budgetary Carryforward	\$ -	\$ (5,405,000)	\$ (5,405,000)
Net Increase/(Decrease) in Fund Balance	<u>\$ -</u>	<u>\$ 6,480,010</u>	<u>\$ 6,480,010</u>

MIAMI UNIVERSITY
FY2013 Forecast
Hamilton General Fund Only
As of February 28, 2013

	<u>Original Budget</u>	<u>End-of-Year Forecast</u>	<u>Budget to Forecast</u>
REVENUES:			
Instructional & Out-of-State Surcharge	\$ 19,279,539	\$ 19,355,000	\$ 75,461
General	\$ 1,296,230	\$ 1,280,000	\$ (16,230)
Other Student Revenue	\$ 233,200	\$ 250,000	\$ 16,800
State Appropriations	\$ 7,511,604	\$ 7,547,000	\$ 35,396
Investment Income	\$ 40,000	\$ 40,000	\$ -
Other Revenue	\$ 223,700	\$ 200,000	\$ (23,700)
Total Revenues	\$ 28,584,273	\$ 28,672,000	\$ 87,727
EXPENDITURES:			
Salaries	\$ 13,500,358	\$ 12,500,000	\$ 1,000,358
Benefits	\$ 2,623,607	\$ 2,024,000	\$ 599,607
Healthcare Expense	\$ 2,052,168	\$ 1,976,000	\$ 76,176
Graduate Assistant Fee Waivers	\$ -	\$ 50	\$ (50)
Utilities	\$ 849,617	\$ 760,000	\$ 89,617
Scholarships, Fellowships & Std Fee Waivers	\$ 715,000	\$ 550,000	\$ 165,000
Departmental Support & Capital Projects	\$ 5,070,891	\$ 5,071,000	\$ (109)
Total Expenditures	\$ 24,811,641	\$ 22,881,050	\$ 1,930,591
DEBT SERVICE AND TRANSFERS:			
General Fee	\$ (555,332)	\$ (555,000)	\$ 332
Capital, Renewal & Replacement	\$ (2,366,851)	\$ (2,367,000)	\$ (149)
Support for VOALC (25%)	\$ (275,205)	\$ (275,000)	\$ 205
Other Miscellaneous Operational Transfers	\$ (575,244)	\$ (575,000)	\$ 244
Total Debt Service and Transfers	\$ (3,772,632)	\$ (3,772,000)	\$ 632
Net Revenues/(Expenditures) Before Adjustments	\$ -	\$ 2,018,950	\$ 2,018,950
ADJUSTMENTS:			
Departmental Budgetary Carryforward	\$ -	\$ (700,000)	\$ (700,000)
Net Increase/(Decrease) in Fund Balance	\$ -	\$ 1,318,950	\$ 1,318,950

MIAMI UNIVERSITY
FY2013 Forecast
Middletown General Fund Only
As of February 28, 2013

	<u>Original Budget</u>	<u>End-of-Year Forecast</u>	<u>Budget to Forecast</u>
REVENUES:			
Instructional & Out-of-State Surcharge	\$ 12,056,351	\$ 11,000,000	\$ (1,056,351)
General	\$ 796,291	\$ 770,000	\$ (26,291)
Other Student Revenue	\$ 183,600	\$ 250,000	\$ 66,400
State Appropriations	\$ 5,848,943	\$ 5,849,000	\$ 57
Investment Income	\$ 26,000	\$ 26,000	\$ -
Other Revenue	\$ 119,911	\$ 75,000	\$ (44,911)
Total Revenues	\$ 19,031,096	\$ 17,970,000	\$ (1,061,096)
EXPENDITURES:			
Salaries	\$ 10,254,924	\$ 9,500,000	\$ 754,924
Benefits	\$ 1,978,807	\$ 1,810,000	\$ 168,807
Healthcare Expense	\$ 1,547,809	\$ 1,490,000	\$ 57,455
Graduate Assistant Fee Waivers	\$ -	\$ -	\$ -
Utilities	\$ 735,443	\$ 640,000	\$ 95,443
Scholarships, Fellowships & Std Fee Waivers	\$ 630,000	\$ 630,000	\$ -
Departmental Support & Capital Projects	\$ 3,948,262	\$ 3,800,000	\$ 148,262
Multi-year Expenditures	\$ -	\$ 80,000	\$ (80,000)
Total Expenditures	\$ 19,095,245	\$ 17,950,000	\$ 1,145,245
DEBT SERVICE AND TRANSFERS:			
General Fee	\$ (211,056)	\$ (211,000)	\$ 56
Capital, Renewal & Replacement	\$ -	\$ -	\$ -
Support for VOALC (25%)	\$ (275,205)	\$ (275,000)	\$ 205
Other Miscellaneous Operational Transfers	\$ 550,410	\$ 550,000	\$ (410)
Total Debt Service and Transfers	\$ 64,149	\$ 64,000	\$ (149)
Net Revenues/(Expenditures) Before Adjustments	\$ -	\$ 84,000	\$ 84,000
ADJUSTMENTS:			
Departmental Budgetary Carryforward	\$ -	\$ (500,000)	\$ (500,000)
Net Increase/(Decrease) in Fund Balance	\$ -	\$ (416,000)	\$ (416,000)

MIAMI UNIVERSITY
FY2013 Forecast
Voice of America Learning Center General Fund Only
As of February 28, 2013

	<u>Original Budget</u>	<u>End-of-Year Forecast</u>	<u>Budget to Forecast</u>
REVENUES:			
Other Revenue	\$ 20,000	\$ 21,000	\$ 1,000
Total Revenues	\$ 20,000	\$ 21,000	\$ 1,000
EXPENDITURES:			
Salaries	\$ 212,487	\$ 212,000	\$ 487
Benefits	\$ 86,057	\$ 86,000	\$ 57
Utilities	\$ 81,200	\$ 65,000	\$ 16,200
Departmental Support & Capital Projects	\$ 305,750	\$ 316,000	\$ (10,250)
Total Expenditures	\$ 685,494	\$ 679,000	\$ 6,494
DEBT SERVICE AND TRANSFERS:			
Capital, Renewal & Replacement	\$ -	\$ -	\$ -
Debt Service	\$ (484,192)	\$ (484,000)	\$ 192
Funding for VOA	\$ 1,149,686	\$ 1,150,000	\$ 314
Total Debt Service and Transfers	\$ 665,494	\$ 666,000	\$ 506
Net Revenues/(Expenditures) Before Adjustments	\$ -	\$ 8,000	\$ 8,000
YEAR-END ADJUSTMENTS:			
Departmental Budgetary Carryforward	\$ -	\$ -	\$ -
Net Increase/(Decrease) in Fund Balance	\$ -	\$ 8,000	\$ 8,000

MIAMI UNIVERSITY
Financial Analysis - by Operational Unit
FY2013 / FY2012 / FY2011

	FY2013			FY2012			FY2011			Thru February YTD			2013	
	Original Budget	Year-end Actual	Year-end Actual		FY2013	FY2012	FY2011		FY2013	FY2012	FY2011	% of Budget	% Change from '12	
College of Arts & Sciences														
Salary	\$ 49,106,497	\$ 46,819,538	\$ 46,901,868	\$	32,025,041	\$31,688,044	\$31,850,246		65%	1%				
Benefits	\$ 27,861,904	\$ 25,882,566	\$ 25,825,941	\$	16,527,565	\$16,413,833	\$15,645,379		59%	1%				
Scholarships & Fellowships	\$ -	\$ -	\$ -	\$	423				-	-				
Departmental Support Expenses	\$ 2,403,012	\$ 4,548,050	\$ 3,738,403	\$	2,494,464	\$2,971,786	\$2,369,867		104%	-16%				
Total Expenses	\$ 79,371,413	\$ 77,250,154	\$ 76,466,213	\$	51,047,493	\$51,073,664	\$49,865,492		64%	0%				
School of Education, Health, & Society														
Salary	\$ 11,833,713	\$ 11,067,755	\$ 11,320,226	\$	7,734,880	\$7,402,335	\$7,552,145		65%	4%				
Benefits	\$ 6,363,382	\$ 5,399,251	\$ 5,811,669	\$	3,582,683	\$3,572,341	\$3,464,289		56%	0%				
Scholarships & Fellowships	\$ 414,000	\$ -	\$ 501,723	\$	-	\$0	\$499,795		-	-				
Departmental Support Expenses	\$ 352,669	\$ 1,292,195	\$ 1,138,682	\$	933,258	\$702,772	\$714,512		265%	33%				
Total Expenses	\$ 18,963,764	\$ 17,759,201	\$ 18,772,300	\$	12,250,821	\$11,677,448	\$12,230,741		65%	5%				
School of Engineering & Applied Sciences														
Salary	\$ 6,321,787	\$ 5,922,334	\$ 5,997,299	\$	4,304,050	\$4,050,861	\$4,104,014		68%	6%				
Benefits	\$ 3,032,258	\$ 2,710,084	\$ 2,743,498	\$	1,921,381	\$1,790,011	\$1,769,600		63%	7%				
Scholarships & Fellowships	\$ -	\$ -	\$ -	\$	500				-	-				
Departmental Support Expenses	\$ 57,890	\$ 691,638	\$ 619,964	\$	522,168	\$428,309	\$411,311		902%	22%				
Total Expenses	\$ 9,411,935	\$ 9,324,056	\$ 9,360,761	\$	6,748,099	\$6,269,180	\$6,284,925		72%	8%				
Farmer School of Business														
Salary	\$ 18,339,696	\$ 17,804,072	\$ 16,413,110	\$	12,943,827	\$11,930,191	\$11,025,052		71%	8%				
Benefits	\$ 8,469,758	\$ 7,752,564	\$ 7,369,379	\$	5,302,876	\$5,269,245	\$4,732,561		63%	1%				
Scholarships & Fellowships	\$ -	\$ -	\$ -	\$	46,500				-	-				
Departmental Support Expenses	\$ 1,855,871	\$ 1,291,434	\$ 1,357,253	\$	1,349,190	\$890,103	\$866,416		73%	52%				
Total Expenses	\$ 28,665,325	\$ 26,848,070	\$ 25,139,741	\$	19,642,393	\$18,089,539	\$16,624,029		69%	9%				
School of Fine Arts														
Salary	\$ 8,976,388	\$ 8,458,992	\$ 8,521,873	\$	5,873,299	\$5,677,504	\$5,790,273		65%	3%				
Benefits	\$ 4,890,768	\$ 4,382,302	\$ 4,617,762	\$	2,897,221	\$2,823,911	\$2,766,407		59%	3%				
Departmental Support Expenses	\$ 638,343	\$ 1,056,980	\$ 1,038,197	\$	893,019	\$641,170	\$716,126		140%	39%				
Total Expenses	\$ 14,505,499	\$ 13,898,274	\$ 14,177,833	\$	9,663,539	\$9,142,584	\$9,272,806		67%	6%				
Graduate School														
Salary	\$ 1,993,419	\$ 1,356,165	\$ 1,424,231	\$	913,025	\$915,157	\$941,117		46%	0%				
Benefits	\$ 4,662,000	\$ 3,143,999	\$ 3,546,671	\$	6,892,294	\$7,240,466	\$8,668,474		148%	-5%				
Scholarships & Fellowships	\$ 11,235,081	\$ 12,212,028	\$ 9,411,738	\$	4,870,554	\$8,010,095	\$6,736,255		43%	-39%				
Departmental Support Expenses	\$ 504,674	\$ 416,896	\$ 298,808	\$	119,914	\$257,899	\$175,305		24%	-54%				
Total Expenses	\$ 18,395,174	\$ 17,129,088	\$ 14,681,448	\$	12,795,787	\$16,423,616	\$16,521,151		70%	-22%				

MIAMI UNIVERSITY
Financial Analysis - by Operational Unit
FY2013 / FY2012 / FY2011

	FY2013			FY2012			FY2011			Thru February YTD			2013	
	Original Budget	Year-end Actual	Year-end Actual	FY2013	FY2012	FY2011	FY2013	FY2012	FY2011	% of Budget	% Change from '12			
Other Provost Departments														
Salary	\$ 14,442,837	\$ 11,940,157	\$ 12,415,628	\$ 8,794,951	\$ 7,825,105	\$ 8,077,739				61%	12%			
Benefits	\$ 6,186,565	\$ 5,040,020	\$ 5,169,777	\$ 3,658,655	\$ 3,252,420	\$ 3,325,785				59%	12%			
Scholarships & Fellowships ¹	\$ 52,312,112	\$ 50,537,933	\$ 77,974,527	\$ 45,893,352	\$ 48,395,907	\$ 75,262,634				88%	-5%			
Utilities	\$ 28,080	\$ 30,721	\$ -	\$ 30,291	\$ 17,190	\$ 18,420				108%	76%			
Departmental Support Expenses	\$ 13,960,246	\$ 7,329,449	\$ 7,595,169	\$ 7,027,911	\$ 5,496,145	\$ 5,930,513				50%	28%			
Total Expenses	\$ 86,929,840	\$ 74,878,280	\$ 103,155,101	\$ 65,405,160	\$ 64,986,767	\$ 92,615,091				75%	1%			
Total Provost Office														
Salary	\$ 111,014,337	\$ 103,369,013	\$ 102,994,234	\$ 72,589,073	\$ 69,489,196	\$ 69,340,586				65%	4%			
Benefits	\$ 61,466,635	\$ 54,310,786	\$ 55,084,698	\$ 40,782,675	\$ 40,362,228	\$ 40,372,495				66%	1%			
Scholarships & Fellowships ¹	\$ 63,961,193	\$ 62,749,961	\$ 87,887,988	\$ 50,811,329	\$ 56,406,001	\$ 82,498,684				79%	-10%			
Utilities	\$ 28,080	\$ 30,721	\$ -	\$ 30,291	\$ 17,190	\$ 18,420				108%	76%			
Departmental Support Expenses	\$ 19,772,705	\$ 16,626,642	\$ 15,786,477	\$ 13,339,924	\$ 11,388,184	\$ 11,184,050				67%	17%			
Total Expenses	\$ 256,242,950	\$ 237,087,123	\$ 261,753,396	\$ 177,553,292	\$ 177,662,799	\$ 203,414,235				69%	0%			
Physical Facilities														
Salary	\$ 11,587,398	\$ 11,401,229	\$ 11,385,080	\$ 7,269,685	\$ 7,112,791	\$ 7,295,546				63%	2%			
Benefits	\$ 4,669,032	\$ 4,691,604	\$ 4,360,498	\$ 2,909,004	\$ 2,830,903	\$ 2,910,816				62%	3%			
Utilities	\$ 13,733,600	\$ 13,852,200	\$ 13,365,664	\$ 9,139,828	\$ 9,418,438	\$ 9,068,459				67%	-3%			
Departmental Support Expenses	\$ 741,421	\$ 359,954	\$ 817,285	\$ 368,111	\$ 276,435	\$ 710,841				50%	33%			
Total Expenses	\$ 30,731,451	\$ 30,304,987	\$ 29,928,527	\$ 19,686,628	\$ 19,638,568	\$ 19,985,662				64%	0%			
Other Finance & Business Services Departments														
Salary	\$ 7,606,716	\$ 8,128,473	\$ 7,906,723	\$ 4,764,914	\$ 5,293,169	\$ 5,163,267				63%	-10%			
Benefits	\$ 3,062,821	\$ 3,474,344	\$ 3,171,141	\$ 1,922,647	\$ 2,091,608	\$ 2,065,988				63%	-8%			
Departmental Support Expenses	\$ 2,460,131	\$ 2,118,422	\$ 2,031,620	\$ 842,423	\$ 1,365,892	\$ 1,401,591				34%	-38%			
Total Expenses	\$ 13,129,668	\$ 13,721,239	\$ 13,109,484	\$ 7,529,984	\$ 8,750,669	\$ 8,630,846				57%	-14%			
President														
Salary	\$ 3,686,493	\$ 3,101,897	\$ 3,176,865	\$ 2,104,417	\$ 1,955,332	\$ 2,053,822				57%	8%			
Benefits	\$ 1,396,826	\$ 1,238,174	\$ 1,214,577	\$ 839,007	\$ 763,875	\$ 800,837				60%	10%			
Departmental Support Expenses	\$ 3,272,209	\$ 4,138,687	\$ 2,866,146	\$ 1,803,391	\$ 2,131,905	\$ 1,827,909				55%	-15%			
Total Expenses	\$ 8,355,528	\$ 8,478,758	\$ 7,257,589	\$ 4,746,815	\$ 4,851,112	\$ 4,682,568				57%	-2%			
Student Affairs														
Salary	\$ 5,369,197	\$ 5,002,912	\$ 6,178,755	\$ 3,471,951	\$ 3,346,087	\$ 4,133,754				65%	4%			
Benefits	\$ 3,053,113	\$ 2,835,979	\$ 3,355,343	\$ 1,831,087	\$ 1,723,014	\$ 2,026,630				60%	6%			
Departmental Support Expenses	\$ 320,971	\$ (1,467,497)	\$ (5,078)	\$ (949,452)	\$ (990,579)	\$ 290,735				-296%	-4%			
Total Expenses	\$ 8,743,281	\$ 6,371,394	\$ 9,529,020	\$ 4,353,586	\$ 4,078,522	\$ 6,451,119				50%	7%			

MIAMI UNIVERSITY
Financial Analysis - by Operational Unit
FY2013 / FY2012 / FY2011

	FY2013			FY2012			FY2011			Thru February YTD			2013	
	Original Budget	Year-end Actual	Year-end Actual	FY2013	FY2012	FY2011	FY2013	FY2012	FY2011	% of Budget	% Change from '12			
University Advancement														
Salary	\$ 4,110,199	\$ 3,467,546	\$ 3,762,862	\$ 2,372,455	\$2,299,095	\$2,558,319	58%	3%						
Benefits	\$ 1,687,894	\$ 1,425,729	\$ 1,446,278	\$ 948,950	\$916,879	\$1,036,922	56%	3%						
Departmental Support Expenses	\$ 689,307	\$ 736,688	\$ 1,539,273	\$ 552,706	\$446,784	\$852,517	80%	24%						
Total Expenses	\$ 6,487,400	\$ 5,629,963	\$ 6,748,413	\$ 3,874,111	\$3,662,759	\$4,447,758	60%	6%						
Information Technology														
Salary	\$ 9,427,955	\$ 7,961,078	\$ 8,033,277	\$ 5,381,175	\$5,293,752	\$5,294,137	57%	2%						
Benefits	\$ 3,815,910	\$ 3,141,746	\$ 3,344,921	\$ 2,156,699	\$2,121,430	\$2,127,022	57%	2%						
Departmental Support Expenses	\$ 6,304,478	\$ 5,118,704	\$ 4,653,685	\$ 3,086,253	\$3,910,579	\$2,542,444	49%	-21%						
Total Expenses	\$ 19,548,343	\$ 16,221,528	\$ 16,031,883	\$ 10,624,127	\$11,325,761	\$9,963,603	54%	-6%						
Centrally Budgeted Funds														
Salary	\$ 604,050	\$ 369	\$ -	\$ -	\$0	\$0	-	-						
Benefits	\$ 858,693	\$ 61,396	\$ 24,745	\$ 4,731	\$5,385	\$12,124	1%	-12%						
Departmental Support Expenses	\$ 8,251,405	\$ 5,286,276	\$ 1,856,773	\$ 626,402	\$2,852,709	\$724,155	8%	-78%						
Total Expenses	\$ 9,714,148	\$ 5,348,041	\$ 1,881,518	\$ 631,133	\$2,858,094	\$736,279	6%	-78%						
Grand Total														
Salary	\$ 153,406,345	\$ 142,432,517	\$ 143,437,797	\$ 97,953,670	\$94,789,423	\$95,839,431	64%	3%						
Benefits	\$ 80,010,924	\$ 71,179,758	\$ 72,002,200	\$ 51,394,800	\$50,815,322	\$51,352,834	64%	1%						
Scholarships & Fellowships ¹	\$ 63,961,193	\$ 62,749,961	\$ 87,887,988	\$ 50,811,329	\$56,406,001	\$82,498,684	79%	-10%						
Utilities	\$ 13,761,680	\$ 13,882,921	\$ 13,365,664	\$ 9,170,119	\$9,435,628	\$9,086,879	67%	-3%						
Departmental Support Expenses	\$ 37,607,627	\$ 32,917,876	\$ 29,546,180	\$ 17,347,666	\$21,381,909	\$19,534,242	46%	-19%						
Admin Service Charge	\$ (7,381,578)	\$ (7,254,687)	\$ (8,539,521)	\$ (4,921,058)	(\$4,764,569)	(\$4,566,729)	67%	3%						
Multi Year Accounts	\$ 4,205,000	\$ 4,635,538	\$ 4,348,983	\$ 2,322,092	\$1,891,400	\$2,102,130	55%	23%						
Total Expenses	\$ 345,571,191	\$ 320,543,884	\$ 342,049,292	\$ 224,078,618	\$229,955,115	\$255,847,471	65%	-3%						

¹ Includes Ohio Leader and Resident Scholarships, with fiscal year 2011 representing the last full year of this program

MIAMI UNIVERSITY										
Financial Analysis - Auxiliary Units (Oxford Campus)										
FY2013/FY2012/FY2011										
	FY2013	FY2012	FY2011	Thru Feb '13 YTD				2013		
	Original Budget	Year-end Actual	Year-end Actual	FY2013	FY2012	FY2011	FY2010	% of Budget	% Change from '12	
Residence & Dining Halls										
Revenue	\$ 81,891,053	\$ 78,756,211	\$ 76,033,180	\$ 84,166,635	\$ 80,508,752	\$ 78,474,693	\$ 71,276,598	103%	5%	
Total Sources	\$ 81,891,053	\$ 78,756,211	\$ 76,033,180	\$ 84,166,635	\$ 80,508,752	\$ 78,474,693	\$ 71,276,598	103%	5%	
Salary	\$ 16,641,412	\$ 15,526,841	\$ 16,062,115	\$ 9,931,326	\$ 10,019,220	\$ 10,644,593	\$ 13,346,321	60%	-1%	
Benefits	\$ 5,363,667	\$ 4,996,027	\$ 5,021,015	\$ 3,179,187	\$ 3,207,733	\$ 3,431,799	\$ 4,145,236	59%	-1%	
Utilities	\$ 5,506,053	\$ 5,332,960	\$ 5,290,962	\$ 3,621,386	\$ 3,578,361	\$ 3,611,412	\$ 3,633,653	66%	1%	
Charge Outs	\$ (1,099,528)	\$ (597,467)	\$ (533,745)	\$ (150,607)	\$ (528,687)	\$ (406,028)	\$ (380,783)	14%	-72%	
Operating Expenses	\$ 29,225,276	\$ 28,001,156	\$ 27,058,497	\$ 18,986,313	\$ 19,838,901	\$ 18,669,990	\$ 15,305,391	65%	-4%	
Debt Service	\$ 18,075,791	\$ 11,906,810	\$ 5,816,005	\$ 8,632,011	\$ 5,306,462	\$ 2,049,041	\$ 1,950,199	48%	63%	
Total Uses	\$ 73,712,671	\$ 65,166,327	\$ 58,714,850	\$ 44,199,616	\$ 41,421,991	\$ 38,000,806	\$ 38,000,017	60%	7%	
Net Transfers	\$ (8,178,382)	\$ (13,565,290)	\$ (17,216,813)	\$ (5,555,548)	\$ (8,973,641)	\$ (10,014,140)	\$ (5,162,913)	68%	-38%	
Net Total	\$ -	\$ 24,594	\$ 101,517	\$ 34,411,471	\$ 30,113,120	\$ 30,459,747	\$ 28,113,668	14%	14%	
Shriver Center										
Revenue	\$ 27,242,290	\$ 26,688,954	\$ 25,204,334	\$ 20,056,771	\$ 18,923,821	\$ 16,622,544	\$ 16,934,782	74%	6%	
General Fee Support	\$ 855,000	\$ 855,000	\$ 855,000	\$ 570,000	\$ 570,000	\$ 570,000	\$ 570,000	67%	0%	
Total Sources	\$ 28,097,290	\$ 27,543,954	\$ 26,059,334	\$ 20,626,771	\$ 19,493,821	\$ 17,192,544	\$ 17,504,782	73%	6%	
Salary	\$ 5,836,410	\$ 5,953,406	\$ 5,739,341	\$ 4,020,982	\$ 3,801,813	\$ 3,737,021	\$ 3,784,913	69%	6%	
Benefits	\$ 1,686,270	\$ 1,719,730	\$ 1,631,241	\$ 1,128,891	\$ 1,072,683	\$ 1,077,031	\$ 1,095,132	67%	5%	
Utilities 171000	\$ 542,203	\$ 558,722	\$ 546,459	\$ 371,657	\$ 356,275	\$ 356,939	\$ 308,392	69%	4%	
Charge Outs 165000	\$ -	\$ -	\$ (377)	\$ -	\$ -	\$ -	\$ -	0%	0%	
Operating Expenses	\$ 2,752,905	\$ 2,087,064	\$ 2,034,030	\$ 1,938,661	\$ 1,570,409	\$ 1,136,494	\$ 1,157,270	70%	23%	
Inventory Purchases 157000	\$ 16,494,144	\$ 16,729,697	\$ 15,785,097	\$ 11,990,080	\$ 11,557,024	\$ 9,694,563	\$ 8,932,631	73%	4%	
Debt Service 372000	\$ 78,663	\$ 54,466	\$ 57,451	\$ 30,236	\$ 28,526	\$ 28,955	\$ 28,695	38%	6%	
Total Uses	\$ 27,390,595	\$ 27,103,084	\$ 25,793,241	\$ 19,480,507	\$ 18,386,728	\$ 16,031,003	\$ 15,307,033	71%	6%	
Net Transfers 374000	\$ (706,695)	\$ (421,110)	\$ (219,891)	\$ (473,503)	\$ (168,597)	\$ (174,392)	\$ (10,825)	67%	181%	
Net Total	\$ -	\$ 19,760	\$ 46,202	\$ 672,761	\$ 938,496	\$ 987,149	\$ 2,186,924	-28%	-28%	
Marcum Conference Center										
Revenue	\$ 2,375,056	\$ 2,233,771	\$ 2,563,258	\$ 1,412,726	\$ 1,462,436	\$ 1,552,443	\$ 1,626,519	59%	-3%	
Total Sources	\$ 2,375,056	\$ 2,233,771	\$ 2,563,258	\$ 1,412,726	\$ 1,462,436	\$ 1,552,443	\$ 1,626,519	59%	-3%	
Salary	\$ 981,467	\$ 853,932	\$ 950,484	\$ 579,041	\$ 567,485	\$ 630,139	\$ 681,379	59%	2%	
Benefits	\$ 273,191	\$ 261,739	\$ 276,135	\$ 185,270	\$ 166,819	\$ 190,996	\$ 195,870	68%	11%	
Utilities	\$ 233,373	\$ 248,069	\$ 220,324	\$ 138,930	\$ 164,331	\$ 147,142	\$ 175,451	60%	-15%	
Charge Outs	\$ (76,000)	\$ (76,000)	\$ (76,397)	\$ (50,667)	\$ (50,667)	\$ (51,064)	\$ -	67%	0%	
Operating Expenses	\$ 816,526	\$ 714,418	\$ 1,326,169	\$ 450,788	\$ 472,752	\$ 1,013,075	\$ 552,191	55%	-5%	
Inventory Purchases 157000	\$ 9,000	\$ 10,882	\$ 7,132	\$ 873	\$ 1,564	\$ 3,464	\$ 2,718	10%	-44%	
Debt Service 372000	\$ 5,243	\$ 5,037	\$ 5,265	\$ 2,483	\$ 2,662	\$ 2,665	\$ 2,279	47%	-7%	
Total Uses	\$ 2,242,800	\$ 2,018,078	\$ 2,709,112	\$ 1,306,718	\$ 1,324,946	\$ 1,936,417	\$ 1,609,888	58%	-1%	
Net Transfers 374000	\$ (132,256)	\$ (211,167)	\$ 142,513	\$ (88,171)	\$ (24,108)	\$ (104,027)	\$ (47,152)	67%	266%	
Net Total	\$ -	\$ 4,526	\$ (3,342)	\$ 17,837	\$ 113,382	\$ (488,001)	\$ (30,521)	-84%	-84%	

MIAMI UNIVERSITY										
Financial Analysis - Auxiliary Units (Oxford Campus)										
FY2013/FY2012/FY2011										
	FY2013	FY2012	FY2011	Thru Feb '13 YTD				2013		
	Original Budget	Year-end Actual	Year-end Actual	FY2013	FY2012	FY2011	FY2010	% of Budget	% Change from '12	
Intercollegiate Athletics										
Revenue	\$ 4,997,598	\$ 5,073,460	\$ 5,165,251	\$ 3,020,937	\$ 2,456,494	\$ 2,905,616	\$ 4,228,557	60%	23%	
General Fee Support 313280	\$ 14,976,321	\$ 14,549,844	\$ 14,172,373	\$ 9,914,214	\$ 9,558,229	\$ 9,289,915	\$ 9,016,033	66%	4%	
Designated Revenue	\$ 678,859			\$ 497,399	\$ -	\$ -	\$ -	73%	0%	
Restricted Revenue	\$ 2,678,262			\$ 1,176,766	\$ -	\$ -	\$ -	44%	0%	
Total Sources	\$ 23,331,040	\$ 19,623,304	\$ 19,337,624	\$ 14,609,316	\$ 12,014,723	\$ 12,195,531	\$ 13,244,590	63%	22%	
Salary	\$ 6,193,184	\$ 7,074,606	\$ 6,027,190	\$ 4,212,610	\$ 4,243,854	\$ 4,226,200	\$ 4,089,239	68%	-1%	
Benefits	\$ 2,480,664	\$ 2,672,226	\$ 2,395,541	\$ 1,624,146	\$ 1,625,899	\$ 1,665,973	\$ 1,502,194	65%	0%	
Utilities	\$ -	\$ 4,641	\$ 2,342	\$ 6,358	\$ 4,314	\$ 1,832	\$ 2,160	-	47%	
Charge Outs 165000	\$ -	\$ -	\$ -	\$ (57,928)	\$ (72,037)	\$ -	\$ -	-	-20%	
Operating Expenses	\$ 11,693,746	\$ 11,894,577	\$ 11,533,879	\$ 10,666,551	\$ 9,592,790	\$ 9,549,536	\$ 9,930,618	91%	11%	
Debt Service	\$ 6,325	\$ 6,325	\$ 6,325	\$ 6,325	\$ 6,325	\$ 6,325	\$ -	100%	0%	
Designated Expense	\$ 678,859			\$ 295,403	\$ -	\$ -	\$ -	44%	0%	
Restricted Expense	\$ 2,678,262			\$ 1,467,137	\$ -	\$ -	\$ -	55%	0%	
Total Uses	\$ 23,731,040	\$ 21,652,375	\$ 19,965,277	\$ 18,220,602	\$ 15,401,145	\$ 15,449,866	\$ 15,524,211	77%	18%	
Net Transfers	\$ 400,000	\$ 1,956,848	\$ 627,653	\$ 451,667	\$ 391,667	\$ 391,667	\$ 191,667	113%	15%	
Net Total	\$ -	\$ (72,223)	\$ (0)	\$ (3,159,619)	\$ (2,994,755)	\$ (2,862,668)	\$ (2,087,954)	113%	6%	
Recreation Center										
Revenue	\$ 2,136,790	\$ 2,227,133	\$ 1,996,773	\$ 1,647,598	\$ 1,653,432	\$ 1,488,570	\$ 1,369,113	77%	0%	
General Fee Support	\$ 4,587,383	\$ 4,828,359	\$ 4,929,887	\$ 3,058,255	\$ 3,218,906	\$ 3,286,591	\$ 3,186,591	67%	-5%	
Total Sources	\$ 6,724,173	\$ 7,055,492	\$ 6,926,660	\$ 4,705,853	\$ 4,872,338	\$ 4,775,161	\$ 4,555,704	70%	-3%	
Salary	\$ 2,505,406	\$ 2,404,480	\$ 2,671,345	\$ 1,641,319	\$ 1,591,472	\$ 1,746,465	\$ 1,798,531	66%	3%	
Benefits	\$ 698,218	\$ 649,337	\$ 772,072	\$ 462,265	\$ 429,194	\$ 511,375	\$ 496,159	66%	8%	
Utilities 170000	\$ 781,899	\$ 784,147	\$ 769,925	\$ 512,141	\$ 522,102	\$ 524,143	\$ 562,902	65%	-2%	
Operating Expenses	\$ 1,014,446	\$ 894,179	\$ 865,073	\$ 549,299	\$ 517,214	\$ 549,898	\$ 568,903	54%	6%	
Inventory Purchases	\$ 37,040	\$ 37,975	\$ 32,968	\$ 47,303	\$ 31,073	\$ 26,704	\$ 27,725	128%	52%	
Debt Service	\$ 1,434,479	\$ 1,378,165	\$ 1,440,650	\$ 679,556	\$ 728,301	\$ 729,123	\$ 623,520	47%	-7%	
Total Uses	\$ 6,471,488	\$ 6,148,282	\$ 6,552,034	\$ 3,891,883	\$ 3,819,356	\$ 4,087,708	\$ 4,077,740	60%	2%	
Net Transfers	\$ (252,685)	\$ (899,339)	\$ (372,456)	\$ (186,307)	\$ (229,945)	\$ 59,431	\$ (217,871)	74%	-19%	
Net Total	\$ -	\$ 7,871	\$ 2,170	\$ 627,663	\$ 823,037	\$ 746,884	\$ 260,093	113%	-24%	
Goggin Ice Arena										
Revenue 200000	\$ 3,712,000	\$ 3,835,673	\$ 3,450,821	\$ 2,912,218	\$ 2,919,156	\$ 2,858,446	\$ 2,737,043	78%	0%	
General Fee Support 313280	\$ 2,291,935	\$ 2,364,029	\$ 2,511,000	\$ 1,527,957	\$ 1,576,019	\$ 1,674,000	\$ 1,674,000	67%	-3%	
Total Sources	\$ 6,003,935	\$ 6,199,702	\$ 5,961,821	\$ 4,440,175	\$ 4,495,175	\$ 4,532,446	\$ 4,411,043	74%	-1%	
Salary	\$ 1,218,041	\$ 1,264,766	\$ 1,274,018	\$ 782,062	\$ 743,644	\$ 832,656	\$ 874,570	64%	5%	
Benefits	\$ 404,213	\$ 404,072	\$ 430,582	\$ 260,617	\$ 242,322	\$ 273,222	\$ 270,505	64%	8%	
Utilities 171000	\$ 918,518	\$ 896,695	\$ 861,084	\$ 653,971	\$ 630,995	\$ 603,890	\$ 602,702	71%	4%	
Operating Expenses	\$ 956,873	\$ 896,584	\$ 502,598	\$ 171,457	\$ 191,030	\$ 230,785	\$ 217,310	18%	-10%	
Inventory Purchases 157000	\$ 130,000	\$ 159,504	\$ 168,655	\$ 129,567	\$ 85,219	\$ 105,208	\$ 58,871	100%	52%	
Debt Service 372000	\$ 2,110,288	\$ 2,046,926	\$ 2,054,528	\$ 1,028,700	\$ 1,031,426	\$ 1,030,412	\$ 1,031,180	49%	0%	
Total Uses	\$ 5,737,933	\$ 5,668,547	\$ 5,291,465	\$ 3,026,374	\$ 2,924,636	\$ 3,076,173	\$ 3,055,138	53%	3%	
Net Transfers 374000	\$ (266,002)	\$ (518,059)	\$ (668,642)	\$ (177,335)	\$ (216,694)	\$ (158,549)	\$ (109,506)	67%	-18%	
Net Total	\$ -	\$ 13,096	\$ 1,714	\$ 1,236,466	\$ 1,353,845	\$ 1,297,724	\$ 1,246,399	113%	-9%	

MIAMI UNIVERSITY										
Financial Analysis - Auxiliary Units (Oxford Campus)										
FY2013/FY2012/FY2011										
	FY2013	FY2012	FY2011	Thru Feb '13 YTD				2013		
	Original Budget	Year-end Actual	Year-end Actual	FY2013	FY2012	FY2011	FY2010	% of Budget	% Change from '12	
Parking and Transportation										
Revenue	\$ 4,015,551	\$ 3,644,162	\$ 3,559,249	\$ 3,222,695	\$ 3,356,028	\$ 3,207,095	\$ 1,194,902	80%	-4%	
General Fee Support	\$ 200,000	\$ 200,000	\$ 200,000	\$ 133,333	\$ 133,333	\$ 133,333	\$ 133,333	67%	0%	
Total Sources	\$ 4,215,551	\$ 3,844,162	\$ 3,759,249	\$ 3,356,028	\$ 3,489,361	\$ 3,340,428	\$ 1,328,235	80%	-4%	
Salary	\$ 467,672	\$ 492,962	\$ 568,747	\$ 261,764	\$ 334,444	\$ 380,697	\$ 380,585	56%	-22%	
Benefits	\$ 165,775	\$ 167,997	\$ 190,445	\$ 98,017	\$ 124,529	\$ 132,738	\$ 128,755	59%	-21%	
Operating Expenses	\$ 1,718,416	\$ 1,787,023	\$ 1,601,704	\$ 1,021,336	\$ 1,178,464	\$ 813,809	\$ 105,253	59%	-13%	
Debt Service	\$ 1,753,916	\$ 1,504,384	\$ 1,515,001	\$ 754,462	\$ 756,678	\$ 759,442	\$ -	43%	0%	
Total Uses	\$ 4,105,779	\$ 3,952,365	\$ 3,875,897	\$ 2,135,579	\$ 2,394,115	\$ 2,086,686	\$ 614,593	52%	-11%	
Net Transfers	\$ (109,772)	\$ 111,074	\$ 124,401	\$ (73,181)	\$ (52,617)	\$ 67,737	\$ (700,003)	67%	39%	
Net Total	\$ -	\$ 2,870	\$ 7,753	\$ 1,147,268	\$ 1,042,629	\$ 1,321,479	\$ 13,639	10%	10%	
Telecommunications										
Revenue 200000	\$ 887,029	\$ 910,280	\$ 955,789	\$ 563,635	\$ 613,339	\$ 647,737	\$ -	64%	-8%	
Total Sources	\$ 887,029	\$ 910,280	\$ 955,789	\$ 563,635	\$ 613,339	\$ 647,737	\$ -	64%	-8%	
Salary	\$ 79,017	\$ 56,509	\$ 54,370	\$ 29,604	\$ 36,005	\$ 34,564	\$ -	37%	-18%	
Benefits	\$ 32,002	\$ 24,917	\$ (23,237)	\$ 11,990	\$ 14,402	\$ 13,999	\$ -	37%	-17%	
Utilities 170000	\$ 700,000	\$ 757,442	\$ 857,886	\$ 466,598	\$ 457,264	\$ 448,200	\$ 377,854	67%	2%	
Operating Expenses	\$ 47,811	\$ 40,483	\$ 54,582	\$ 14,675	\$ 27,377	\$ 24,371	\$ 140,867	31%	-46%	
Debt Service 372000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%	0%	
Total Uses	\$ 858,830	\$ 879,351	\$ 943,600	\$ 522,867	\$ 535,048	\$ 521,134	\$ 518,721	61%	-2%	
Net Transfers 374000	\$ (28,199)	\$ (16,538)	\$ (2,399)	\$ (18,799)	\$ (11,025)	\$ (1,599)	\$ (2,666)	-77%	589%	
Net Total	\$ -	\$ 14,390	\$ 9,790	\$ 21,969	\$ 67,266	\$ 125,004	\$ (521,387)	-67%	-67%	
Network Services										
Revenue	\$ -	\$ 646,799	\$ 1,081,109	\$ -	\$ 647,391	\$ 954,263	\$ 1,313,985	-	-	
Total Sources	\$ -	\$ 646,799	\$ 1,081,109	\$ -	\$ 647,391	\$ 954,263	\$ 1,313,985	-	-	
Salary	\$ -	\$ -	\$ 70,909	\$ -	\$ -	\$ 45,399	\$ 49,926	-	-	
Benefits	\$ -	\$ (2,755)	\$ 22,492	\$ -	\$ -	\$ 15,529	\$ 14,733	-	-	
Utilities	\$ -	\$ 2,413	\$ 11,637	\$ -	\$ 2,413	\$ 8,784	\$ 367,493	-	-	
Operating Expenses	\$ -	\$ 483	\$ 426,490	\$ -	\$ 322	\$ 34,867	\$ 978,104	-	-	
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Total Uses	\$ -	\$ 142	\$ 531,529	\$ -	\$ 2,735	\$ 104,579	\$ 1,410,257	-	-	
Net Transfers	\$ -	\$ (556,108)	\$ (325,000)	\$ -	\$ (131,407)	\$ (325,000)	\$ 2,667	-	-	
Net Total	\$ -	\$ 90,549	\$ 224,580	\$ -	\$ 513,249	\$ 524,684	\$ (93,605)	-	-	
Utility Enterprise										
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Total Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Salary	\$ 1,206,027	\$ 1,113,120	\$ 1,133,876	\$ 653,267	\$ 715,358	\$ 729,492	\$ 742,432	54%	-9%	
Benefits	\$ 486,501	\$ 437,940	\$ 460,136	\$ 265,668	\$ 286,143	\$ 295,250	\$ 281,075	55%	-7%	
Utilities 170000	\$ 12,279,292	\$ 11,996,477	\$ 11,890,238	\$ 7,379,659	\$ 7,539,830	\$ 7,564,020	\$ 9,466,566	60%	-2%	
Charge Outs	\$ (23,403,644)	\$ (23,337,911)	\$ (22,781,062)	\$ (16,585,150)	\$ (15,895,494)	\$ (15,530,454)	\$ (16,939,315)	71%	4%	
Operating Expenses	\$ 1,904,640	\$ 998,367	\$ 1,251,987	\$ 668,769	\$ 807,599	\$ 742,551	\$ 527,318	35%	-17%	
Debt Service	\$ 2,909,577	\$ 2,426,978	\$ 2,467,735	\$ 1,239,344	\$ 1,241,234	\$ 1,240,243	\$ 1,241,243	43%	0%	
Total Uses	\$ (4,617,607)	\$ (6,365,029)	\$ (5,577,090)	\$ (6,378,443)	\$ (5,305,330)	\$ (4,958,898)	\$ (4,680,681)	138%	20%	
Net Transfers	\$ (4,617,607)	\$ (6,335,751)	\$ (5,576,248)	\$ (3,048,059)	\$ (3,078,405)	\$ (3,078,846)	\$ (2,730,712)	66%	-1%	
Net Total	\$ -	\$ 29,278	\$ 842	\$ 3,330,384	\$ 2,226,925	\$ 1,880,052	\$ 1,949,969	50%	50%	

MIAMI UNIVERSITY										
Financial Analysis - Auxiliary Units (Oxford Campus)										
FY2013/FY2012/FY2011										
	FY2013	FY2012	FY2011	Thru Feb '13 YTD				2013		
	Original Budget	Year-end Actual	Year-end Actual	FY2013	FY2012	FY2011	FY2010	% of Budget	% Change from '12	
Student Health Services										
Revenue	\$ 1,660,875	\$ 1,843,575	\$ -	\$ 1,269,784	\$ 1,119,761	\$ -	\$ -	76%	-	
General Fee Support	\$ 752,469	\$ 1,066,511	\$ -	\$ 501,646	\$ 711,007	\$ -	\$ -	67%	-	
Total Sources	\$ 2,413,344	\$ 2,910,086	\$ -	\$ 1,771,430	\$ 1,830,768	\$ -	\$ -	73%	-	
Salary	\$ 1,341,117	\$ 1,332,127	\$ -	\$ 869,911	\$ 892,682	\$ -	\$ -	65%	-	
Benefits	\$ 543,152	\$ 532,241	\$ -	\$ 349,321	\$ 357,073	\$ -	\$ -	64%	-	
Operating Expenses	\$ 245,910	\$ 277,625	\$ -	\$ 206,526	\$ 209,232	\$ -	\$ -	84%	-	
Inventory Purchases 157000	\$ 208,010	\$ 131,512	\$ -	\$ 85,616	\$ 91,289	\$ -	\$ -	41%	-	
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Total Uses	\$ 2,338,189	\$ 2,273,505	\$ -	\$ 1,511,374	\$ 1,550,276	\$ -	\$ -	65%	-	
Net Transfers	\$ (75,155)	\$ (584,585)	\$ -	\$ (50,103)	\$ (389,723)	\$ -	\$ -	67%	-	
Net Total	\$ -	\$ 51,996	\$ -	\$ 209,953	\$ (109,231)	\$ -	\$ -	-	-	
Other Auxiliary										
Revenue	\$ 237,930	\$ 272,238	\$ 229,172	\$ 107,496	\$ 138,631	\$ 121,694	\$ 88,407	45%	-22%	
General Fee Support	\$ 361,878	\$ 2,316,154	\$ 3,244,793	\$ 241,252	\$ 407,919	\$ 407,919	\$ 241,252	67%	-41%	
Total Sources	\$ 599,808	\$ 2,588,392	\$ 3,473,964	\$ 348,748	\$ 546,550	\$ 529,613	\$ 329,659	58%	-36%	
Salary	\$ 66,280	\$ 64,728	\$ 64,454	\$ 42,466	\$ 42,922	\$ 43,253	\$ 13,497	64%	-1%	
Benefits	\$ 21,230	\$ 33,784	\$ 20,557	\$ 14,121	\$ 13,828	\$ 13,530	\$ 1,723	67%	2%	
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%	0%	
Operating Expenses	\$ 192,616	\$ 209,227	\$ 212,340	\$ 95,474	\$ 129,315	\$ 135,565	\$ 99,465	50%	-26%	
Debt Service	\$ 353,661	\$ 346,538	\$ 346,201	\$ 173,181	\$ 174,601	\$ 173,623	\$ 173,471	49%	-1%	
Total Uses	\$ 633,787	\$ 654,277	\$ 643,552	\$ 325,242	\$ 360,666	\$ 365,971	\$ 288,156	51%	-10%	
Net Transfers	\$ (33,979)	\$ (1,946,281)	\$ (2,830,365)	\$ (34,435)	\$ (203,167)	\$ (166,667)	\$ -	-	-83%	
Net Total	\$ -	\$ (12,166)	\$ 47	\$ (10,929)	\$ (17,283)	\$ (3,025)	\$ 41,503	-	-37%	
Total Auxiliary										
Revenue	\$ 129,156,172	\$ 126,132,255	\$ 120,238,935	\$ 118,380,495	\$ 112,679,480	\$ 108,833,100	\$ 100,769,907	92%	5%	
General Fee Support	\$ 24,024,986	\$ 26,179,897	\$ 25,913,053	\$ 15,946,657	\$ 15,464,406	\$ 15,361,758	\$ 14,821,209	66%	3%	
Designated Revenue	\$ 678,859			\$ 497,399				73%	0%	
Restricted Revenue	\$ 2,678,262			\$ 1,176,766				44%	0%	
Total Sources	\$ 156,538,279	\$ 152,312,152	\$ 146,151,988	\$ 136,001,317	\$ 128,143,887	\$ 124,194,859	\$ 115,591,116	87%	6%	
Salary	\$ 36,536,033	\$ 36,137,477	\$ 34,616,848	\$ 23,024,352	\$ 22,096,216	\$ 23,050,479	\$ 25,761,393	63%	4%	
Benefits	\$ 12,154,883	\$ 11,897,255	\$ 11,196,979	\$ 7,579,493	\$ 7,183,552	\$ 7,621,441	\$ 8,131,382	62%	6%	
Utilities	\$ 20,961,338	\$ 20,581,565	\$ 20,450,857	\$ 13,150,700	\$ 13,255,885	\$ 13,266,362	\$ 15,497,173	63%	-1%	
Charge Outs	\$ (24,579,172)	\$ (24,011,379)	\$ (23,391,581)	\$ (16,786,424)	\$ (16,474,848)	\$ (15,987,546)	\$ (17,320,098)	68%	2%	
Operating Expenses	\$ 50,569,165	\$ 47,801,187	\$ 46,867,349	\$ 34,769,849	\$ 34,326,173	\$ 32,900,941	\$ 29,582,690	69%	1%	
Inventory Purchases	\$ 16,878,194	\$ 17,069,570	\$ 15,993,851	\$ 12,253,439	\$ 11,674,880	\$ 9,829,939	\$ 9,021,945	73%	5%	
Debt Service	\$ 26,727,943	\$ 19,675,628	\$ 13,709,162	\$ 12,546,298	\$ 9,276,215	\$ 6,019,829	\$ 5,050,586	47%	35%	
Designated Expense	\$ 678,859			\$ 295,403				44%	0%	
Restricted Expense	\$ 2,678,262			\$ 1,467,137				55%	0%	
Total Uses	\$ 142,605,505	\$ 129,151,304	\$ 119,443,467	\$ 88,242,319	\$ 81,338,072	\$ 76,701,445	\$ 75,725,071	62%	8%	
Net Transfers	\$ (14,000,732)	\$ (22,986,306)	\$ (26,317,247)	\$ (9,253,774)	\$ (12,697,940)	\$ (13,504,385)	\$ (8,787,314)	66%	-27%	
Net Total	\$ (67,958)	\$ 174,543	\$ 391,274	\$ 38,505,224	\$ 34,107,875	\$ 33,989,029	\$ 31,078,731	-	13%	

Business Session
Item 7**Budget Development
Fiscal Year 2014
Current Planning Assumptions**

	<u>February</u>	<u>April</u>
<u>Revenue</u>		
Tuition Increase:	2%	2%
Fall Class:	3,600	3,600
Non-Resident Proportion:	40%	40%
Overall Enrollment Change:	300	300
State Appropriations:	2%	0%
<u>Expense</u>		
Salaries:	3%	3%
Benefit Rate:	No Change	No Change
New Investments:	\$3 million	\$3 million
Scholarships for Incoming Class:	In Process	\$14,406,490
Other Expense Growth:	2%	2%
Strategic Priorities Cost Reductions:	\$4.7 million (net of health care)	\$4.7 million (net of health care)

REPORT ON CASH AND INVESTMENTS
Finance and Audit Committee
Miami University
April 25, 2013

Non-Endowment Fund

For the second fiscal quarter ending December 31, 2012, the non-endowment fund returned an estimated +1.05%. The performance for the full calendar year was an estimated +4.84%. A summary of performance is attached.

Cash flow, aided by solid second semester tuition receipts, was trending as forecasted and was well ahead of the previous year's pace. The operating cash balance was over \$123 million at quarter-end.

Short-term interest rates near zero continue to limit the earnings potential from both the operating cash and core cash portions of the pool. Plans are being developed, based on the cash flow forecast for the balance of the fiscal year, to continue to rebalance away from operating cash to core cash and long-term capital in an attempt to enhance the earnings potential of the overall fund in a prudent manner.

Current Funds	Fair Value	% of Portfolio
Operating Cash:		
Short-term Investments*	\$123,296,832	31.54%
Core Cash:		
Intermediate-term Investments	\$117,626,692	30.08%
Long-Term Capital:		
Fixed Income Investments	\$ 77,866,802	19.92%
Absolute Return	<u>\$ 72,191,538</u>	<u>18.46%</u>
Total long-term Capital	\$150,058,340	38.38%
Total Current Fund Investments	\$390,981,865	100.0%

*includes bank account balances not included on performance report

Endowment Fund

The endowment fund returned an estimated +1.78% for the second fiscal quarter ending December 31, 2012. The performance for the full calendar year was an estimated +11.86%. A summary of performance is attached.

The Miami University Foundation Investment Committee met on December 11, 2012. The committee approved an initial subscription of \$5 million to the Beach Point Loan Fund.

Bond Project Funds

The pace of construction activity continues to increase. Approximately \$25 million in draws were made during the quarter. Proceeds from the sale of the Series 2012 Bonds settled in November. As of December 31, 2012, the remaining balances were as follows:

Plant Funds

Series 2010 Bond Project Fund	\$ 46,858,061
Series 2011 Bond Project Fund	\$105,229,809
Series 2012 Bond Project Fund	<u>\$122,354,931</u>
Total Plant Funds	\$274,442,801

Attachments

Non-endowment Performance Summary as of 12/31/2012
MUF Treasurer's Report as of 12/31/2012

Miami University Non - Endowment

As of December 31, 2012

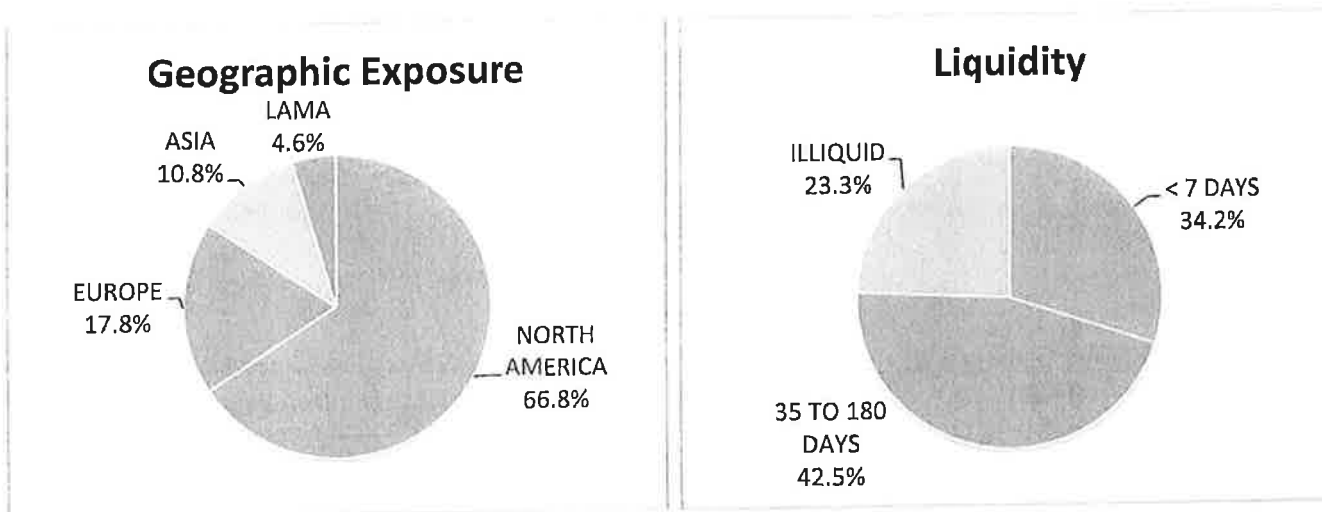
	Allocation		Performance(%)									
	Market Value (\$000)	%	Quarter To Date	Fiscal YTD	1 Year	3 Years	5 Years	7 Years	10 Years	Since Inception	Inception Date	
Miami Non-Endowment	377,458.3	100.00	1.05	3.09	4.84	3.06	0.44	2.30	3.72	3.72	07/01/2002	
Operating Cash	109,773.3	29.08	0.04	0.07	0.14	0.16	0.76	2.12	2.15	2.14	07/01/2002	
90-Day TB			0.02	0.04	0.08	0.09	0.33	1.55	1.65	1.64	07/01/2002	
Core Cash	117,626.7	31.16	0.10	1.02	2.55	3.75	3.54	3.94	3.36	3.66	07/01/2002	
BC 1-3 Yr Govt Index			0.07	0.33	0.51	1.49	2.49	3.37	2.84	3.02	07/01/2002	
Long Term Capital	150,058.3	39.75	2.38	6.26	9.89	5.43	(1.10)	1.86	5.05	4.76	07/01/2002	
Long Term Capital - Absolute Return	72,191.5	19.13	2.66	6.28	8.82	3.28	2.21	3.75	4.39	4.24	07/01/2002	
MSCI AC World Net			2.89	9.91	16.13	6.62	(1.16)	3.52	8.10	6.40	07/01/2002	
Long Term Capital - Fixed Income	77,866.8	20.63	2.11	6.23	10.91	7.56	7.35	6.80	5.72	6.15	07/01/2002	
BC Agg Bond Index			0.21	1.80	4.22	6.19	5.95	5.86	5.18	5.54	07/01/2002	

MIAMI UNIVERSITY FOUNDATION TREASURER'S REPORT December 31, 2012

The December 31, 2012 market value for the Miami University Foundation totaled \$405,342,620. The following chart summarizes the Foundation's asset classes and investment strategies compared with the target ranges.

Type of Investment	Miami U. Foundation	Percent of Total	Strategic Range
Equity	\$213,547,272	52.68%	50%-85%
Public Equity	\$129,483,666	31.94%	25%-60%
Hedged Equity	\$ 46,602,221	11.50%	10%-30%
Private/Venture Equity	\$ 37,461,385	9.24%	5%-20%
Debt	\$ 99,201,027	24.47%	10%-35%
Public Debt	\$ 35,514,624	8.76%	5%-15%
Hedged Debt	\$ 51,680,070	12.75%	5%-20%
Private Debt	\$ 12,006,333	2.96%	0%-10%
Real Assets	\$ 60,486,050	14.92%	5%-20%
Public Real Assets	\$ 11,183,383	2.76%	0%-10%
Private Real Assets	\$ 49,302,667	12.16%	0%-10%
Cash	\$ 32,108,272	7.92%	0%-10%
Total	\$ 405,342,620	100.00%	

- Some funds have been classified into more than one category.



During the second fiscal year 2013 quarter, the value of the combined investment pool increased from \$391.7 million to \$405.3 million. Investment returns were positive for the quarter and fiscal year to date. Gifts to the University Endowment and Miami Foundation totaled over \$2.5 million. For the first half of fiscal year 2013, the University and Foundation received \$9,248,619 in new cash gifts. Some of these gifts are for capital projects, rather than endowments, and are therefore held separately and excluded from the investment pool total.

The investment committee met in August, October, and December. The following investment actions were approved and taken during the fall and winter:

- Liquidation of Ivory (\$15 million)
- Liquidation of Tradewinds Emerging Market (\$3.7 million), with proceeds reinvested in Virtus (Vontobel) Emerging Markets Opportunity Fund
- Full redemption of Tradewinds Global All-cap (\$22 million), with proceeds reinvested in Barings World Equity (\$20 million)
- Full redemption of GRT Topaz (\$4.5 million)
- Partial redemption to Evanston Weatherlow (\$5 million)
- Additions to Beach Point Total Return (\$5 million), Eagle Global MLP (\$2 million), Sandler Capital (\$5 million), and Standard Pacific (\$5 million)
- Initial subscription to Beach Point Loan Fund (\$5 million)

The increase in portfolio activity reflects efforts to both eliminate underperforming managers and to continue to reduce total equity related exposure. Furthermore, the investment committee approved adjustments to the strategic asset allocation ranges, including a reduction in the floor for total equity (from 60% to 50%) and public equity (from 35% to 25%), and increases in the ceilings of total debt (from 25% to 35%), public debt (from 10% to 15%), and hedged debt (from 15% to 20%).

For the December quarter, the Foundation reported a total return of +1.78%. Performance for the fiscal year to date is +6.35% and for the 2012 calendar year is +11.86%. Public and hedged debt strategies led performance during the quarter, while public equities have paced the fiscal year to date returns. These early results confirm the recent changes that have been implemented.

The tables on the following pages report each underlying manager's returns for multiple time periods, including the second fiscal quarter and last twelve months.

Respectfully submitted,

Mark Sullivan
Treasurer

Miami University Foundation As of December 31, 2012

	Allocation		Performance(%)									
	Market Value (\$000)	%	Quarter To Date	Fiscal YTD	Calendar YTD	1 Year	3 Years	5 Years	7 Years	10 Years	Since Inception	Inception Date
Miami Foundation Combined	403,015.3	100.00	1.78	6.35	11.86	11.86	7.36	0.92	4.59	8.04	5.27	01/01/1997
Miami Foundation Custom Index		0.00	1.48	7.52	11.84	11.84	6.96	1.13	4.82	5.23	6.99	10/01/2001
CPI + 5.0%			1.03	3.50	6.69	6.69	7.01	6.77	7.26	7.45	7.44	01/01/1997
MSCI AC World Net			2.89	9.91	15.13	15.13	6.62	-1.16	3.52	8.10	5.17	01/01/1997
Russ 3000 Index			0.25	6.51	16.43	16.43	11.21	2.05	4.34	7.68	6.32	01/01/1997
Miami Foundation - Public Equity	129,483.7	31.69	2.08	9.39	11.80	11.80	9.20	-0.78	3.65	8.02	5.10	01/01/1997
Miami Fdn - EX Illiquids	310,430.9	76.46	1.97	7.38	12.52	12.52	5.79	1.19	4.70	8.02	5.13	01/01/1997
Miami Fdn - AltHedge Combined	196,249.8	48.68	1.65	4.62	13.07	13.07	8.42	2.35	5.71	8.34	7.72	01/01/1997
Miami Foundation - Public Fixed Income	35,514.5	8.76	2.73	7.57	12.79	12.79	9.36	7.57	6.97	6.54	6.43	01/01/1997
Equities												
Miami Foundation - Public Equity	129,483.7	31.69	2.08	9.39	11.80	11.80	6.20	-0.78	3.65	8.02	5.10	01/01/1997
Aberdeen	34,137.2	8.41	3.55	9.95	16.48	16.48	9.71	-	-	-	4.26	08/01/2008
MSCI AC World Net			2.89	9.91	15.13	15.13	5.62	-1.16	3.52	8.10	1.95	
MSCI ACWI ETF	22,756.1	5.60	4.01	10.70	-	-	-	-	-	-	10.70	07/01/2012
MSCI AC World Net			2.89	9.91	16.13	16.13	6.82	-1.16	3.52	8.10	9.91	
Lateef	13,640.1	3.35	0.59	6.60	20.51	20.51	12.52	3.65	-	-	3.16	11/01/2007
Russ 3000 Index			0.25	6.51	16.43	16.43	11.21	2.05	4.34	7.68	0.96	
Virtus Global Opps	24,123.5	5.94	2.62	10.45	18.80	18.80	-	-	-	-	16.30	11/01/2011
MSCI AC World Net			2.89	9.91	15.13	15.13	5.62	-1.16	3.52	8.10	10.57	
Virtus Emerging Opportunities	10,849.9	2.62	4.11	9.43	20.25	20.25	-	-	-	-	9.16	09/01/2011
MSCI EM (net)			5.57	13.75	18.22	18.22	4.66	-0.91	8.41	16.52	4.05	

Miami Foundation Custom Index is comprised of the following blend of indices: 60% MSCI All Country World Index (ACWI) net / 10% BC Aggregate Bond / 10% BC Multiverse / 10% Russell NCREIF (1Q Lag) / 5% S&P Natural Resources / 5% Dow UBS Commodity



Miami University Foundation As of December 31, 2012

	Allocation		Performance(%)										Since Inception	Inception Date
	Market Value (\$'000)	%	Quarter To Date	Fiscal YTD	Calendar YTD	1 Year	3 Years	5 Years	7 Years	10 Years				
Lone Pine	3,948.9	0.97	3.05	13.31	20.53	20.53	-	-	-	-	-	-	-3.51	07/01/2011
MSCI EM (net)			5.57	13.75	18.22	18.22	4.66	-0.91	8.41	16.52	-2.95			
Barrings World Equity	20,228.0	4.98	2.89	9.91	16.13	16.13	5.62	-1.16	3.52	8.10	2.27	1.18	12/01/2012	
MSCI AC World Net														
Fixed Income														
Miami Foundation - Public Fixed Income	35,514.6	8.75	2.73	7.57	12.79	12.79	8.36	7.57	6.97	6.54	6.43	6.43	01/01/1997	
BC Agg Bond Index			0.21	1.60	4.22	4.22	5.19	5.95	5.86	5.18	6.19	6.19	01/01/1997	
Commonfund High Qual. Bond	18,073.1	4.45	0.82	3.58	7.38	7.38	7.53	7.24	6.75	5.99	6.82	6.82	11/01/2000	
BC Agg Bond Index			0.21	1.50	4.22	4.22	6.19	5.95	5.86	5.18	6.08	6.08		
Templeton Global Tot. Return	17,441.5	4.30	4.74	11.95	18.84	18.84	-	-	-	-	6.37	6.37	11/01/2010	
BC Multiverse Index	-	0.00	-0.29	3.09	4.83	4.83	7.11	6.62	7.03	6.69	5.89	5.89	11/01/2010	
Hedge Funds														
Miami Fdn - Hedge Funds	102,664.4	25.29	2.48	5.90	15.96	15.96	7.46	4.16	6.20	6.66	5.69	5.69	01/01/2002	
HFRI Fund of Funds			1.24	3.69	4.70	4.70	1.43	-1.77	1.54	3.62	3.38	3.38	01/01/2002	
Beach Point	10,432.0	2.57	2.91	-	-	-	-	-	-	-	5.82	5.82	08/01/2012	
HFRI Event Driven			3.47	6.49	8.89	8.89	5.61	2.85	5.09	8.16	5.99	5.99	08/01/2012	
Russ 3000 Index			0.25	6.51	16.43	16.43	11.21	2.05	4.34	7.68	5.46	5.46	08/01/2012	
Canyon	21,552.7	5.31	3.40	8.27	17.78	17.78	8.94	7.27	-	-	6.09	6.09	07/01/2006	
HFRI Event Driven			3.47	6.49	8.89	8.89	5.61	2.85	5.09	8.16	4.26	4.26	07/01/2006	
Russ 3000 Index			0.25	6.51	16.43	16.43	11.21	2.05	4.34	7.68	4.17	4.17	07/01/2006	
ML High Yield			3.15	7.87	15.43	15.43	11.60	5.90	9.00	10.23	9.23	9.23	07/01/2006	

Miami Foundation Custom index is comprised of the following blend of indices: 60% MSCI All Country World Index (ACWI) net / 10% BC Aggregate Bond / 10% BC Multiverse / 10% Russell NCREIF (1Q Lag) / 5% S&P Natural Resources / 5% Dow UBS Commodity



Miami University Foundation As of December 31, 2012

	Allocation		Performance(%)									
	Market Value (\$000)	%	Quarter To Date	Fiscal YTD	Calendar YTD	1 Year	3 Years	5 Years	7 Years	10 Years	Since Inception	Inception Date
Evanston Weatherlow	19,212.8	4.73	1.89	5.24	6.53	6.53	3.63	1.03	5.25	5.25	5.95	04/01/2004
HFRI Fund of Funds			1.24	3.69	4.70	4.70	1.43	-1.77	1.54	3.62	2.45	04/01/2004
Russ 3000 Index			0.25	6.51	16.43	16.43	11.21	2.05	4.34	7.66	5.25	04/01/2004
BC Agg Bond Index			0.21	1.80	4.22	4.22	6.19	5.95	5.66	5.13	5.14	04/01/2004
\$0-Day TB			0.02	0.04	0.08	0.08	0.09	0.33	1.55	1.65	1.74	04/01/2004
Golden Tree	22,075.9	5.44	4.51	9.10	14.25	14.25	12.57	8.51	5.09	8.16	8.45	07/01/2005
HFRI Event Driven			3.47	6.49	8.99	8.99	5.61	2.86	5.09	8.16	4.26	07/01/2005
Russ 3000 Index			0.25	6.51	16.43	16.43	11.21	2.05	4.34	7.68	4.17	07/01/2006
ML High Yield			3.15	7.87	15.43	15.43	11.60	9.90	5.00	10.23	9.23	07/01/2005
GRT	4,548.2	1.12	2.93	8.63	13.80	13.80	8.79	1.15	1.75	1.75	1.75	11/01/2006
HFRI Eq Hed (Tot)			1.90	5.42	7.48	7.48	2.64	-0.12	2.86	5.62	2.07	11/01/2006
Russ 3000 Index			0.25	6.51	16.43	16.43	11.21	2.05	4.34	7.68	3.04	11/01/2006

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Miami University Foundation As of December 31, 2012

	Allocation		Performance(%)									
	Market Value (\$000)	%	Quarter To Date	Fiscal YTD	Calendar YTD	1 Year	3 Years	5 Years	7 Years	10 Years	Since Inception	Inception Date
Sandler	10,024.6	2.47	0.44	0.70	-	-	-	-	-	-	-0.23	04/01/2012
HFRI Eq Hed (Tot)			1.50	5.42	7.48	7.45	2.84	-0.12	2.96	5.82	0.55	04/01/2012
Russ 3000 Index			0.25	6.51	16.43	16.43	11.21	2.05	4.34	7.68	3.16	04/01/2012
Standard Pacific	9,447.8	2.33	-2.15	-3.23	-	-	-	-	-	-	-8.96	04/01/2012
HFRI Eq Hed (Tot)			1.80	5.42	7.48	7.48	2.84	-0.12	2.96	5.82	0.55	04/01/2012
Russ 3000 Index			0.25	6.51	16.43	16.43	11.21	2.05	4.34	7.68	3.16	04/01/2012
Starboard Value & Opportunity	5,370.5	1.32	4.18	5.23	-	-	-	-	-	-	7.41	04/01/2012
HFRI Event Driven			3.47	6.49	8.89	8.89	5.61	2.85	5.09	8.16	3.85	04/01/2012
Russ 3000 Index			0.25	6.51	16.43	16.43	11.21	2.05	4.34	7.68	3.16	04/01/2012
Private Programs												
Miami Fdn - Priv Programs	95,585.4	23.54	1.18	3.26	9.83	9.83	10.14	-0.88	4.78	8.58	10.17	01/01/1997
Private Programs - Private Equity												
Commonfund Dist. Debt	5,656.2	1.39	5.60	4.43	10.08	10.08	7.63	-1.16	4.70	8.78	8.19	02/01/2001
HFRI Dist. Sec. (1Q Lag)	-	0.00	3.33	1.08	8.51	8.51	7.22	2.13	4.71	9.06	8.46	02/01/2001
Commonfund Intl Private Equity	910.9	0.22	-4.45	-9.60	-3.40	-3.40	5.45	0.51	9.71	11.57	7.30	01/01/1997
Cambridge Priv Eq (1Q Lag)	-	0.00	3.60	3.48	14.88	14.88	15.49	6.09	11.50	14.57	13.07	01/01/1997
Commonfund Private Equity	1,855.6	0.46	1.09	-1.76	10.76	10.76	11.61	3.32	9.27	10.88	9.90	01/01/1997
Cambridge Priv Eq (1Q Lag)	-	0.00	3.60	3.48	14.88	14.88	15.49	6.09	11.50	14.57	13.07	01/01/1997
Commonfund Venture	1,673.3	0.41	0.40	0.77	5.94	5.94	6.71	2.54	7.75	10.14	13.95	01/01/1997
Cambridge Vent. Eq. (1Q Lag)	-	0.00	0.64	1.25	7.53	7.53	12.18	3.98	7.24	5.89	12.81	01/01/1997

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Miami University Foundation As of December 31, 2012

	Allocation		Performance(%)									
	Market Value (\$000)	%	Quarter To Date	Fiscal YTD	Calendar YTD	1 Year	3 Years	5 Years	7 Years	10 Years	Since Inception	Inception Date
Goldman Sachs Distressed Debt:	5,251.0	1.29	-0.69	3.97	6.77	6.77	10.94	-	-	-	0.27	07/01/2008
HFR1 Dist. Sec. (1Q Lag)	-	0.00	3.53	1.08	8.51	8.51	7.22	2.13	4.71	9.06	3.42	07/01/2008
Goldman Sachs Private Equity	13,043.4	3.21	1.54	3.33	6.14	6.14	12.28	2.52	-	-	1.07	03/01/2006
Cambridge Priv Eq (1Q Lag)	-	0.00	3.60	3.45	14.88	14.88	15.49	6.09	11.50	14.57	11.50	03/01/2006
Hamilton Lane	15,994.2	4.19	1.78	5.19	16.64	16.64	19.04	-	-	-	12.48	03/01/2008
Cambridge Priv Eq (1Q Lag)	-	0.00	3.50	3.48	14.88	14.88	15.49	5.09	11.50	14.57	6.09	03/01/2009
Pomona	3,270.4	3.81	0.52	-0.84	5.30	5.30	8.52	4.68	2.97	-	2.77	10/01/2006
Cambridge Priv Eq (1Q Lag)	-	0.00	3.60	3.48	14.88	14.88	15.49	6.09	11.50	14.57	12.12	10/01/2005
Real Assets												
Private Real Assets												
Commonfund Energy	307.3	0.08	8.28	8.59	24.51	24.51	15.76	12.15	16.84	23.37	21.82	01/01/1997
S&P 500 Energy (1Q Lag)	-	0.00	10.15	3.55	27.14	27.14	12.73	0.99	6.52	14.56	11.38	01/01/1997
Commonfund Realty	380.5	0.09	9.32	17.70	71.04	71.04	-40.89	-41.84	-	-	-40.12	10/01/2007
Russell NCREIF (1Q Lag)	-	0.00	2.34	5.08	11.00	11.00	10.90	2.26	6.39	8.34	2.84	10/01/2007
Commonfund Natural Resources	12,971.4	3.19	3.04	9.22	19.80	19.80	16.57	8.50	12.21	-	6.49	08/01/2003
S&P 500 Energy (1Q Lag)	-	0.00	10.15	3.55	27.14	27.14	12.73	0.99	6.52	14.56	13.82	06/01/2003
Goldman Sachs Conc. Energy	8,180.6	2.01	-5.47	-0.60	4.46	4.46	8.62	-	-	-	2.46	05/01/2008
S&P 500 Energy (1Q Lag)	-	0.00	10.15	3.55	27.14	27.14	12.73	0.99	6.52	14.56	2.64	05/01/2008

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Miami University Foundation As of December 31, 2012

	Allocation		Performance(%)									
	Market Value (\$000)	%	Quarter To Date	Fiscal YTD	Calendar YTD	1 Year	3 Years	5 Years	7 Years	10 Years	Since Inception	Inception Date
Metropolitan	3,553.7	0.88	0.35	1.72	9.08	9.08	-0.51	-14.69	-	-	-13.03	09/01/2008
Russell NCREIF (1Q Lag)	-	0.00	2.34	5.08	11.00	11.00	10.90	2.25	6.39	8.34	5.45	09/01/2008
Penn Square	12,338.4	3.04	3.00	2.18	8.54	8.54	10.84	-8.49	-	-	-8.63	02/01/2008
Russell NCREIF (1Q Lag)	-	0.00	2.34	5.08	11.00	11.00	10.90	2.25	6.39	8.34	2.25	02/01/2008
Timbervest	9,198.3	2.27	0.39	0.58	1.82	1.82	-0.03	1.34	-	-	2.12	05/01/2007
NCREIF Timberland (1Q Lag)	-	0.00	0.75	1.35	2.25	2.25	-0.51	3.31	7.16	7.62	4.31	05/01/2007
Public Real Assets												
Eagle Income Appreciation	11,183.4	2.75	-1.55	8.51	10.73	10.73	-	-	-	-	17.94	11/01/2011
AlenanMLP	-	-	-3.41	5.17	4.60	4.60	17.48	12.53	14.40	16.48	8.99	-
Cash												
Miami Foundation - Cash	31,584.8	7.78	0.02	0.03	0.05	0.05	-	-	-	-	0.04	07/01/2011
90-Day TB	-	-	0.02	0.04	0.08	0.08	0.09	0.33	1.55	1.85	0.07	07/01/2011

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Lean Projects Update
Lean Project Update
as of 4/8/2013

MU-Lean Project Status Totals					Completed Projects			
Division	Active	Completed	Future	Total	Cost Avoidance	Cost Reduction	Revenue Generated	Total
Finance and Business Services	57	93	32	182	\$2,199,061	\$2,601,861	\$1,784,915	\$6,585,837
Intercollegiate Athletics	2	0	0	2	\$0	\$0	\$0	\$0
Advancement	4	0	0	4	\$0	\$0	\$0	\$0
Enrollment	3	0	0	3	\$0	\$0	\$0	\$0
Information Technology Services	4	0	7	11	\$0	\$0	\$0	\$0
Lean Project Total - MU	70	93	39	202	\$2,199,061	\$2,601,861	\$1,784,915	\$6,585,837

MU-Lean Project Changes since 1/1/13					Newly Completed Projects since 1/1/13			
Division	Newly Active	Newly Completed		New Total	New Cost Avoidance	New Cost Reduction	New Revenue Generated	New Total
Finance and Business Services	3	22		25	\$93,516	\$325,115	\$0	\$418,631
Intercollegiate Athletics	1	0		1	\$0	\$0	\$0	\$0
Advancement	0	0		0	\$0	\$0	\$0	\$0
Enrollment	1	0		1	\$0	\$0	\$0	\$0
Information Technology Services	2	0		2	\$0	\$0	\$0	\$0
Lean Project Total - MU	7	22		29	\$93,516	\$325,115	\$0	\$418,631