

**BOARD OF TRUSTEES
MIAMI UNIVERSITY
Minutes of the Finance and Audit Committee Meeting
104 Roudebush Hall
April 26, 2012**

The Finance and Audit Committee of the Miami University Board of Trustees met on April 26 2012 in Room 104 Roudebush Hall on the Oxford Campus. The meeting was called to order at 2:00 p.m. by Committee Chair David Shade. Committee members Jagdish Bhati, Donald Crain, David Herche and Mark Ridenour were in attendance. Trustee Sharon Mitchell and National Trustee Sue Henry were also present.

In addition to the Trustees, several others were present, including Ted Pickerill, Secretary to the Board of Trustees, and the following individuals who were scheduled to assist in presentations or briefings to the Committee: David Creamer, Vice President for Finance and Business Services; Robin Parker, General Counsel; Brad Bundy, interim Vice President for Advancement; Michael Kabbaz, Associate Vice President for Enrollment Management; David Ellis, Associate Vice President for Budgeting and Analysis; Beverly Thomas, Associate Vice President for Finance and Associate Treasurer; Robert Keller, Associate Vice President for Facilities, Planning and Operations; Dale Hinrichs, Controller; Barbara Jena, Director, Internal Audit and Consulting Services; Bruce Guiot, Chief Investment Officer; and representatives from the external audit firm of McGladrey & Pullen, LLC.

Executive Session

The Finance and Audit Committee adjourned to Executive Session in accordance with Ohio Open Meetings Act, Revised Code Section 121.22 to discuss personnel matters and consult with General Counsel. At 2:30 p.m. the Committee adjourned the Executive Session and convened into the Public Business Session.

Report from McGladrey & Pullen, External Auditors

A team from McGladrey & Pullen, LLP briefed the Committee on communications, focus areas and timetables. A copy of their presentation is included as Attachment A.

Update on Strategic Priorities

Vice President Creamer provided a status report on the Strategic Priorities recommendations. He commented upon strategic sourcing efforts and implementation of Accenture's recommendations. Vice President Creamer also reviewed staffing reductions and the status of Lean efforts - introducing Lean expert, Al Ryan, to the Committee. Dr. Creamer's update is included as Attachment B.

Enrollment Update

Mr. Michael Kabbaz, Associate Vice President for Enrollment Management, provided the Committee with an enrollment update. He reported current results and changes to expect as Fall 2012 approaches. He also discussed the impact of the shift to direct admission for the Business School and the efforts which will be focused on those who applied for the Business School and were accepted to Miami, but not into the Business School. Mr. Kabbaz's update is included as Attachment C.

Fiscal Year 2012 Year-to-Date Operating Results

Dr. Creamer updated the Committee on the status of the current year budget. Results to date and projections continue to forecast a surplus for FY2012. The report is included as Attachment D.

FY 2013 Budget Planning

Dr. Creamer reviewed the budget planning assumptions. His report is included as Attachment E.

Tuition Fee Ordinances for AY 2013

Dr. Creamer presented the tuition plan for AY 2013, along with information on tuition changes at in-state and flagship institutions. Ordinances to set undergraduate tuition (combined instructional and general fees) for Oxford and the Regional campuses (both in-state and non-resident) along with graduate student tuition were considered by the Committee. Mr. Don Crain moved, Mr. Jagdish Bhati seconded, and the Committee voted 4 to 0, with one abstention, to recommend approval to the full Board of Trustees. Dr. Creamer's report and the associated proposed ordinances are included as Attachment F.

Tuition and Miscellaneous Fee Ordinances for AY 2013

Dr. Creamer presented the miscellaneous fee plan for AY 2013. An ordinance to set fees for all campuses was considered by the Committee. Mr. David Herche moved, Mr. Jagdish Bhati seconded and the Committee voted 4 to 0, with one abstention, to recommend approval to the full Board of Trustees. Dr. Creamer's report and the associated proposed ordinance are included as Attachment G.

University Advancement Report

Interim Vice President for Advancement, Brad Bundy briefed the Committee on the status of the ongoing For Love and Honor Campaign, and recent staffing changes. His report is included as Attachment H.

Cash and Investments report

Mr. Bruce Guiot, Chief Investment Officer, briefed the Committee on the status of the endowed, and the non-endowed funds. His report is included as Appendix I.

Facilities Report and Resolutions

Mr. Bob Keller, Associate Vice President for Facilities Planning and Operations, briefed the Committee on current and upcoming Oxford campus construction projects. Also discussed was a proposed resolution to proceed with the Western campus Residence Halls project. Mr. Jagdish Bhati moved, Mr. Don Crain seconded and the board voted 5 to 0 to recommended approval of the resolution to the full Board of trustees. Also considered and recommended for Board approval was a resolution to annex portions of Miami land, at the northeastern area of the Oxford campus, into the City of Oxford, for the purpose of facilitating the replacement of the Bonham Road Bridge. Mr. Keller's report and the proposed resolutions are included as Attachment J.

State of Ohio Composite Financial Score

Dr. Creamer presented the most recent (FY2011) Senate Bill 6 composite score to the Committee. The score has improved from FY 2009 to FY 2011, increasing to a 4.4. The scores of Miami and other Ohio public universities are included as Attachment K.

Review of Charter and Self-Assessment

Chair, David Shade, encouraged Committee members to review the charter and to provide feedback through a self-evaluation form. Secretary to the Board, Ted Pickerill will be emailing the charter and survey to Committee members. The charter and survey are included as Attachment L.

Agenda Priorities

A draft twelve month agenda is provided as Attachment M.

Adjournment

With no other business coming before the Committee, the Chair adjourned the meeting at 5:00 p.m.



Theodore O. Pickerill II
Secretary to the Board of Trustees

Miami University

Presentation to the
Finance and Audit
Committee

April 26, 2012



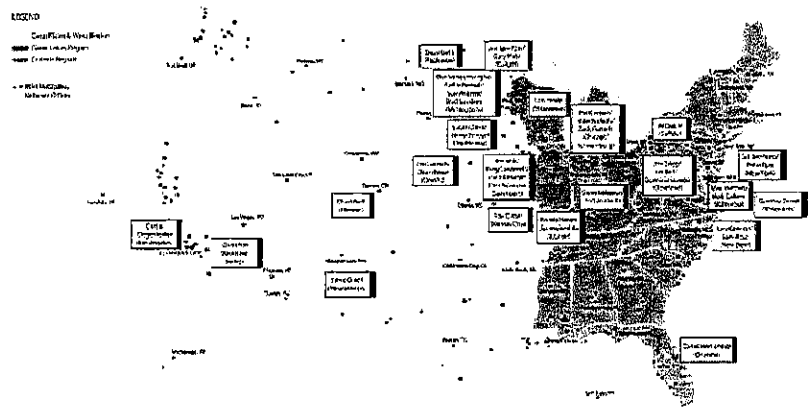
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McGladrey Organization

- Assurance, Tax and Business Consulting services provider
- Fifth largest accounting & consulting firm
- More than 7,700 employees; 1,100 in the Midwest Region
- 85 years of quality service; established 1926
- 88 offices nationally, including Columbus and Cleveland
- 2,800 public sector clients, including 510 higher education institutions
- **Highest Audit Quality Rating from OH Auditor of State**

Locally Based with National Talent



Public Accounting Report – Top 10 Firms

Rank	Firm	Offices
1	Deloitte & Touche	100
2	PricewaterhouseCoopers	73
3	Ernst & Young	77
4	KPMG	87
5	McGladrey	88
6	Grant Thornton	50
7	BDO	39
8	CBIZ/Mayer Hoffman McCann	150
9	Crowe Horwath	26
10	BKD	29

Source: 2011 Accounting Today

Meeting With You Today



Pat Hagan, Lead Client Service Partner, and National Government and Education Industry Leader

- Responsibility: Miami relationship, Audit Committee reporting, issue resolution, industry thought leadership
- Large accounts: Loyola University, Northwestern University, City of Chicago, Chicago Public Schools, City Colleges
- Project leadership: Budget and Municipal Finance, Capital Project Oversight, Technology Transfer, Spend Analysis



Donna Sciarappa, Ohio Government, Education and Health Care Audit Partner

- Responsibility: Audit Partner for Miami University
- Ohio market leader for higher education, government and healthcare; McGladrey & Pullen LLP board member
- Assurance partner for The MetroHealth System, ACL a subsidiary of Quest Diagnostics and The College of Wooster
- Civic leadership: City of Cleveland, Audit Committee member and Cleveland Institute of Music board member



David Andrews, Ohio Audit Partner

- Responsibility: Audit Partner for Miami University Foundation
- Significant higher education and foundation expertise
- Leads investment audit strategies for several engagement teams servicing not-for-profit organizations with large and complex investment portfolios
- Clients served include NEOCOM Foundation, Oberlin College, The College of Wooster



Paul Nockels, Investments and Financial Services Partner

- Responsibility: Subject Matter Expert for Investments
 - Specialist for valuation of hedge funds, real estate partnerships and alternative investments
 - Experience with internal control reviews, risk management analyses, investment policy assessment
 - Member of AICPA's Stockbrokerage and Investment Banking Expert Panel
-

Meeting With You Today



Hussain Hasan, Technology Audit Partner

- National Director for Technology Risk Management Services, responsible for methodologies and tool kits
- Specialist in enterprise risk management (ERM), IT security and IT strategic planning.
- Has analyzed data integrity, security operations, business continuity and disaster recovery planning and intrusion testing



Alan Johnson, Ohio Audit Director

- Responsibility: Audit Manager for Miami University
- Director in our Higher Education Services Group and is based in our Columbus office
- 16 years experience serving colleges and universities, schools, and foundations
- Clients served include Ohio Dominican, Antioch University, The College of Wooster and the Ohio Auditor of State



Matthew Garvey, Ohio Audit Manager

- Responsibility: Audit Manager for OMB A-133, ORC Compliance, and Miami University Foundation
- 12 years of experience serving college and university clients and various other not-for-profit entities
- Experience with college investment portfolios in excess of \$600 million
- Deep understanding of Government Auditing Standards and OMB Circular A-133

Discussion Outline

- Required Communications
- Focus Areas
- Audit Timetable

Required Communications

Communication

Effective two-way communication between our Firm and the Finance and Audit Committee is important to understanding matters related to the audit and in developing a constructive working relationship.

Your insights may assist us in understanding the University and its environment, in identifying appropriate sources of audit evidence, and in providing information about specific transactions or events. We will discuss with you your oversight of the effectiveness of internal control and any areas where you request additional procedures to be undertaken. We expect that you will timely communicate with us any matters you consider relevant to the audit. Such matters might include strategic decisions that may significantly affect the nature, timing, and extent of audit procedures, your suspicion or detection of fraud, or any concerns you may have about the integrity or competence of senior management.

We will timely communicate to you any fraud involving senior management and other fraud that causes a material misstatement of the financial statements, illegal acts that come to our attention (unless they are clearly inconsequential), and disagreements with management and other serious difficulties encountered in performing the audit. We also will communicate to you and to management any significant deficiencies or material weaknesses in internal control that become known to us during the course of the audit. Other matters arising from the audit that are, in our professional judgment, significant and relevant to you in your oversight of the financial reporting process will be communicated to you in writing after the audit.

Independence

Our independence policies and procedures are designed to provide reasonable assurance that our firm and its personnel comply with applicable professional independence standards. Our policies address financial interests, business and family relationships, and non-audit services that may be thought to bear on independence. For example, without our permission no partner or professional employee of McGladrey & Pullen, LLP is permitted to own any direct financial interest or a material indirect financial interest in a client or any affiliates of a client. Also, if an immediate family member or close relative of a partner or professional employee is employed by a client in a key position, the incident must be reported and resolved in accordance with Firm policy. In addition, our policies restrict certain non-audit services that may be provided by McGladrey & Pullen, LLP and require audit clients to accept certain responsibilities in connection with the provision of permitted non-attest services.

Required Communications

Audit Planning Process

Our audit approach places a strong emphasis on obtaining an understanding of how the University functions. This enables us to identify key audit components and tailor our procedures to the unique aspects of the University. The development of a specific audit plan will begin by meeting with you and with management to obtain an understanding of the University's objectives, strategies, risks, and performance.

We will obtain an understanding of internal control to assess the impact of internal control on determining the nature, timing and extent of audit procedures, and we will establish an overall materiality limit for audit purposes. We will conduct formal discussions among engagement team members to consider how and where your financial statements might be susceptible to material misstatement due to fraud or error.

We will use this knowledge and understanding, together with other factors, to first assess the risk that errors or fraud may cause a material misstatement at the financial statement level. The assessment of the risks of material misstatement at the financial statement level provides us with parameters within which to design the audit procedures for specific account balances and classes of transactions. Our risk assessment process at the account-balance or class-of-transactions level consists of:

- An assessment of inherent risk (the susceptibility of an assertion relating to an account balance or class of transactions to a material misstatement, assuming there are no related controls); and
- An evaluation of the design effectiveness of internal control over financial reporting and our assessment of control risk (the risk that a material misstatement could occur in an assertion and not be prevented or detected on a timely basis by the University's internal control).

We will then determine the nature, timing and extent of tests of controls and substantive procedures necessary given the risks identified and the controls as we understand them.

Required Communications

The Concept of Materiality in Planning and Executing the Audit

In planning the audit, the materiality limit is viewed as the maximum aggregate amount of misstatements, which if detected and not corrected, would cause us to modify our opinion on the financial statements. The materiality limit is an allowance not only for misstatements that will be detected and not corrected but also for misstatements that may not be detected by the audit. Our assessment of materiality throughout the audit will be based on both quantitative and qualitative considerations. Because of the interaction of quantitative and qualitative considerations, misstatements of a relatively small amount could have a material effect on the current financial statements as well as financial statements of future periods. At the end of the audit, we will inform you of all individual unrecorded misstatements aggregated by us in connection with our evaluation of our audit test results.

Our Approach to Internal Control Relevant to the Audit

Our audit of the financial statements will include obtaining an understanding of internal control sufficient to plan the audit and to determine the nature, timing and extent of audit procedures to be performed. An audit is not designed to provide assurance on internal control or to identify significant deficiencies or material weaknesses. Our review and understanding of the University's internal control is not undertaken for the purpose of expressing an opinion on the effectiveness of internal control.

We will issue a report on internal control related to the financial statements. This report describes the scope of testing of internal control and the results of our tests of internal controls. Our report on internal control will include any significant deficiencies and material weaknesses in the system of which we become aware as a result of obtaining an understanding of internal control and performing tests of internal control consistent with the requirements of the Government Auditing Standards issued by the Comptroller General of the United States.

Required Communications

Using the Work of Internal Auditors

As part of our understanding of internal control, we will obtain and document an understanding of your internal audit function. We will read relevant internal audit reports issued during the year to determine whether such reports indicate a source of potential error or fraud that would require a response when designing our audit procedures. Because internal auditors are employees, they are not independent and their work can never be substituted for the work of the external auditor. We may, however, alter the nature, timing, and extent of our audit procedures, based upon the results of the internal auditor's work or use them to provide direct assistance to us during the performance of our audit.

Timing of the Audit

We have scheduled preliminary audit field work in May 2012 with final fieldwork commencing the week of August 6, 2012. Management's adherence to its closing schedule and timely completion of information used by us in performance of the audit is essential to timely completion of the audit.

Focus Areas

Investments

- Diversified portfolio demands a tailored audit approach
- Integrated service team
- Deep expertise in financial reporting practices
- Extensive portfolio valuation resources
 - Various third party pricing and valuation services
 - Alternative investments methodology
 - Valuation resource group

Construction activities and debt compliance

- Proper capitalization of construction costs and interest
- Obtain thorough understanding of debt agreements and test compliance with debt covenants
- Disclosure requirements

Technology

- Specialized group of IT auditors
- Specialists have relevant certifications (CPA, CISA, CISSP, and others)
- Extensive experience with complex IT and Network environments
- Specialists has extensive IT Operations experience
- Application controls – Banner Financials; HR system; Student Information System
- IT general controls
- Fully integrated with the overall team to account for audit efficiencies



Focus Areas

Tuition Revenue

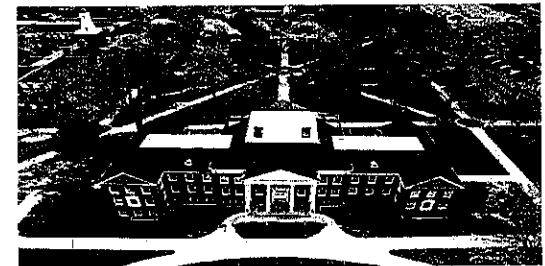
- Integrated testing with Student Financial Aid compliance testing
- Detailed predictive analytical testing based on obtaining a thorough understanding of:
 - Student Mix
 - Tuition and fee structure
 - Discount rates and other factors

Compliance

- Government Auditing Standards and Ohio Compliance Supplement
- Single Audit
 - Fourteen Compliance Requirements
 - Student Financial Aid Cluster
 - Research and Development Cluster

Foundation

- Pledge/Contribution Testing
- Investment Testing
- Interaction of agreements with the University
- Income Allocation and UPMIFA Requirements
- Donor Reporting and Restrictions
- Disclosure Requirements
- Tax Reporting Issues



Audit Timetable

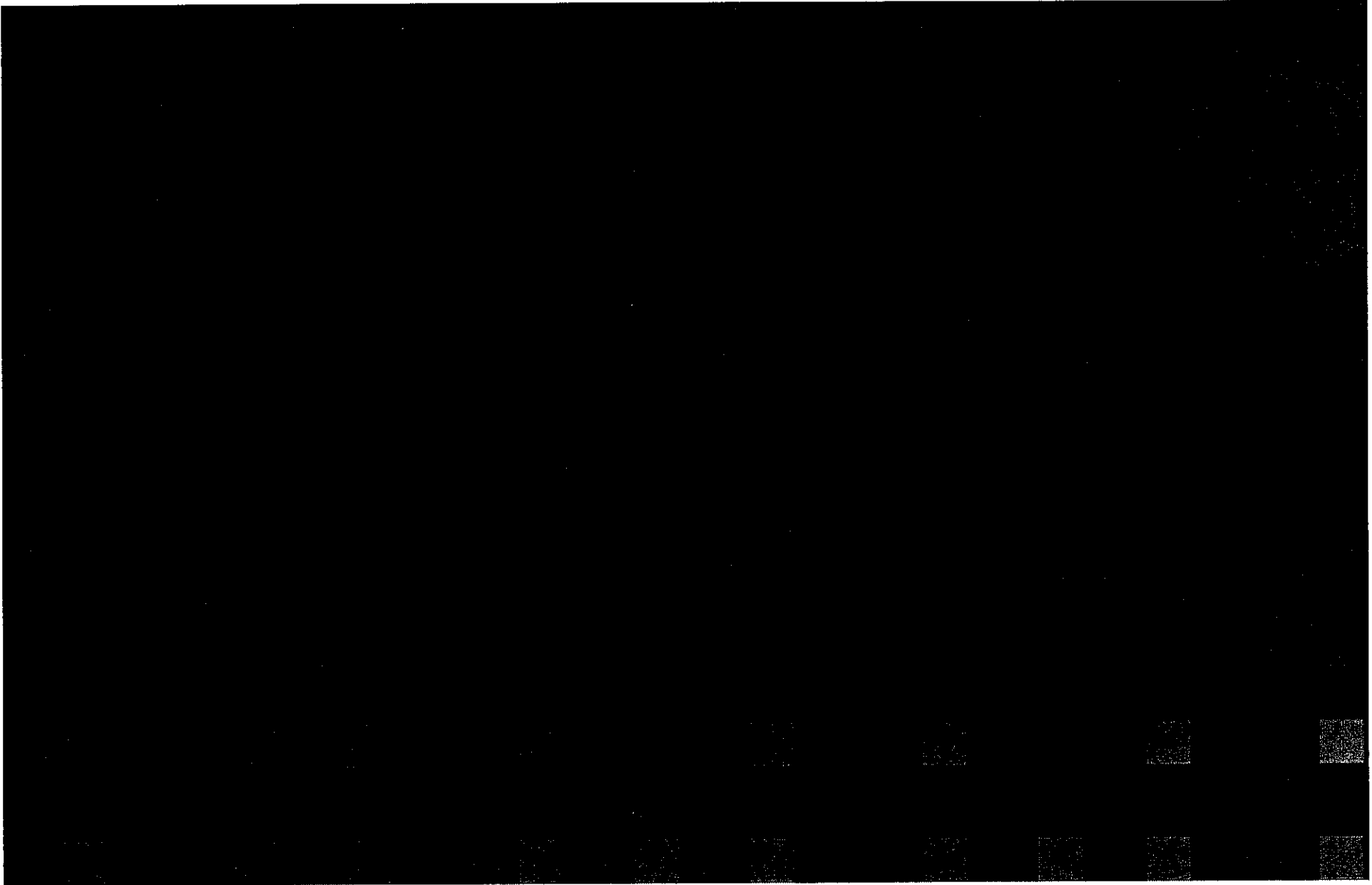
Task	Month											
	F	M	A	M	J	J	A	S	O	N	D	
McGladrey appointed as auditors		■										
New client acceptance procedures		■										
Meet with predecessor auditors to review work papers			■									
Deliver engagement letter			■									
Communication and coordination meetings			■	■	■	■	■	■	■	■	■	■
Audit planning and risk assessment												
Jointly establish engagement goals and objectives			■									
Assess risk, document, and evaluate internal controls			■									
Meetings to enhance understanding of financial and operational activities			■									
Document audit plan and risk assessment				■								
Audit kickoff meeting with the Finance and Audit Committee				■								
Develop schedule of requested assistance				■								
Interim audit work												
Perform OMB A-133 control tests				■	■							
Test internal controls and IT controls				■	■							
Perform substantive procedures for audit purposes				■	■							
Final audit work												
University finalizes accounting records							■					
Perform final substantive and analytical review procedures							■	■				
Perform final OMB A-133 control tests							■	■				
Reporting												
University provides draft of the financial statements								■				
Conclude and issue applicable reports								■	■	■		
Present results of the audit with the Finance and Audit Committee											■	



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Strategic Sourcing Accenture Engagement

Strategic Sourcing Accenture Results

- Proposal

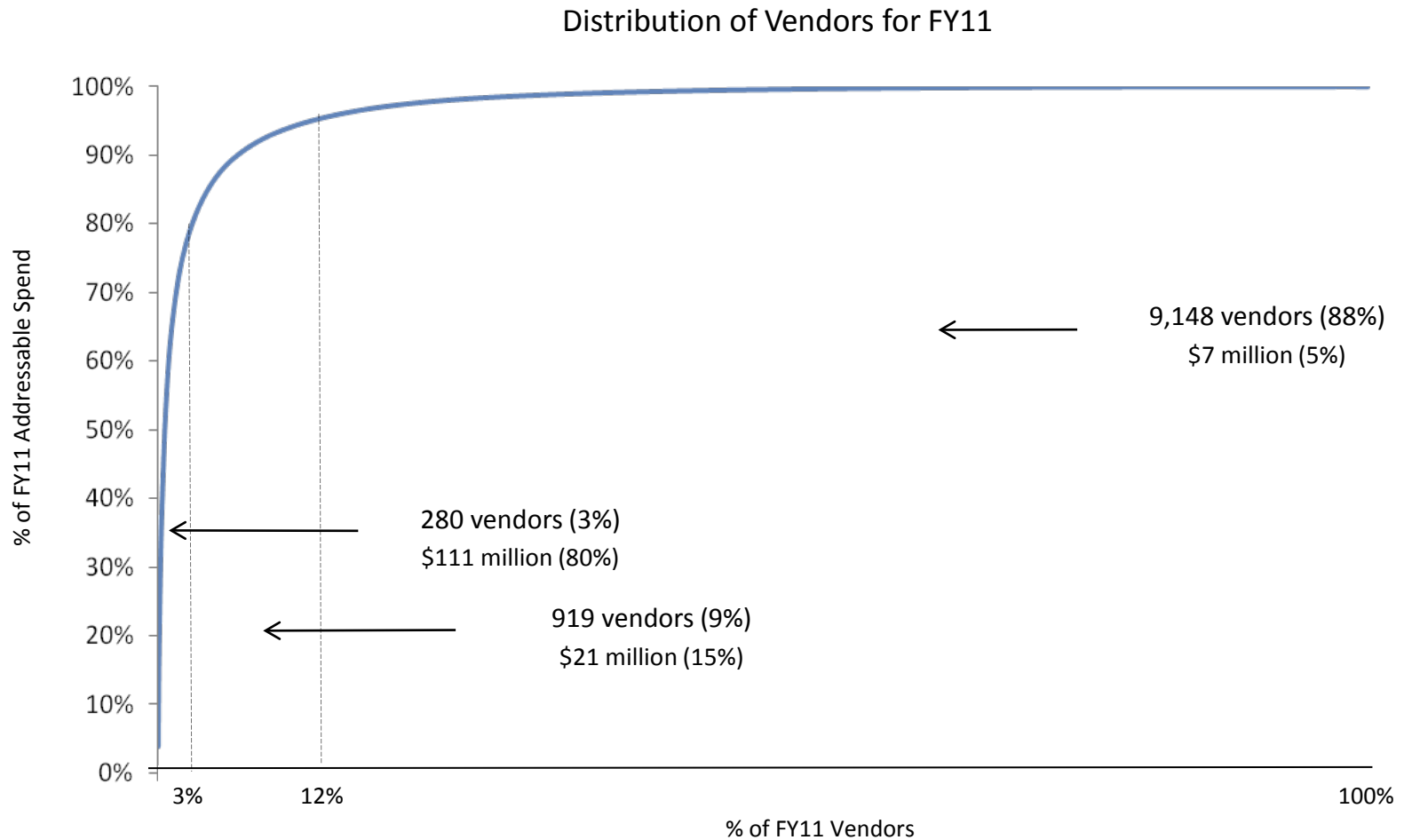
Assessment: \$235,000 Implementation Cost: \$1,495,000 Savings: \$5.2 Million

- Actual

Assessment: \$235,000 Implementation Cost: \$590,000 Savings: \$1.4-\$3.9 Million (Total)
\$0.3-\$1.0 Million (E&G)

Addressable Spend: By Vendor

The bottom 88% of the 10,347 vendors make up only 5% of the FY11 addressable spend.

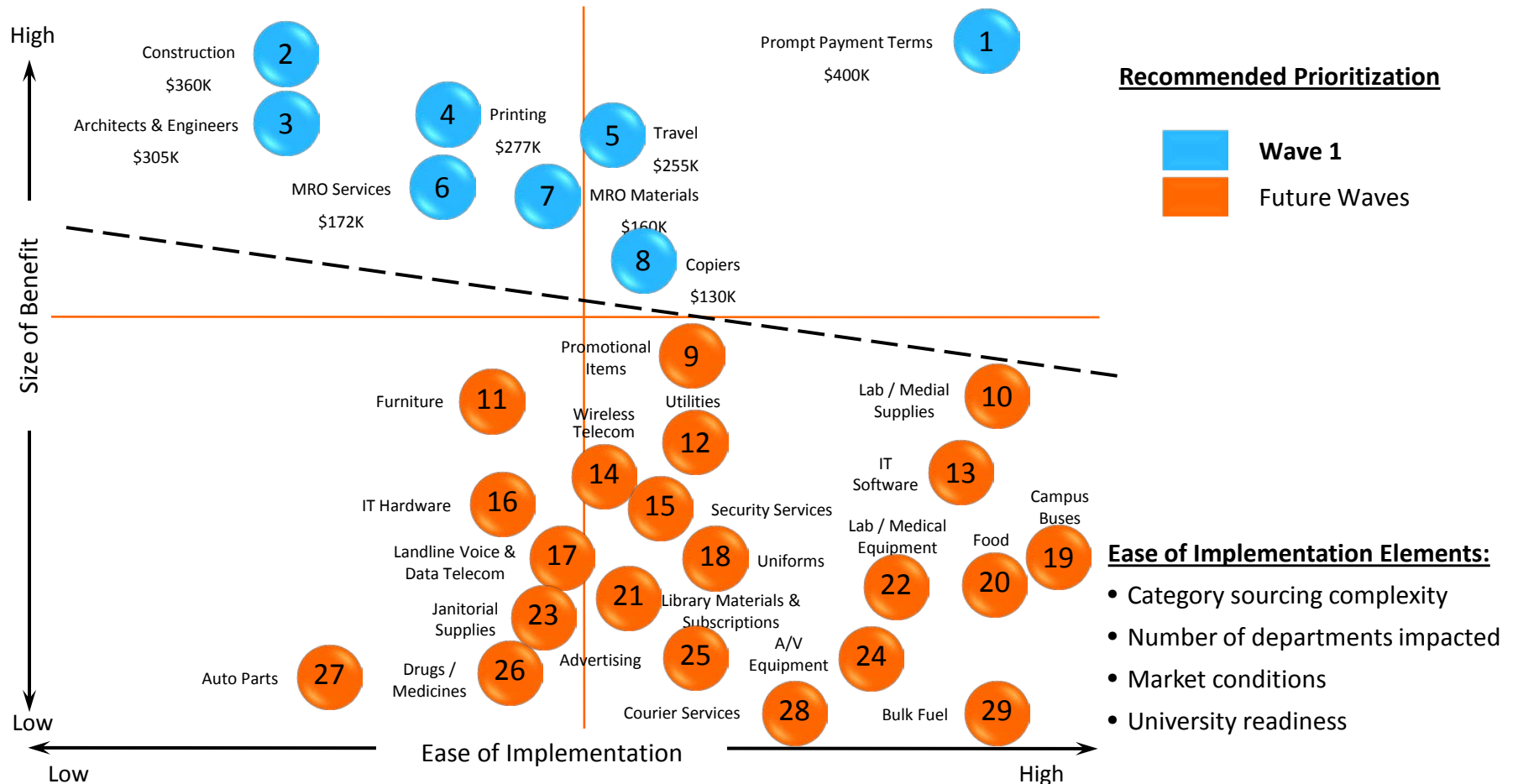


Source: FY11 spend database

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Wave Plan - Strategic Sourcing

Plotting the individual strategic sourcing opportunities based on size of benefit and ease of implementation provides a recommended prioritization; wave 1 opportunities would drive \$2 million in annualized expected savings.



**Strategic Sourcing
Accenture Focus Areas**

<u>Good and Services</u>	<u>Estimated Annual Savings</u>	<u>Other Activities</u>
MRO Services and Materials	\$140,000 - \$260,000	Knowledge Transfer and Training
Construction	\$630,000 - \$1,891,000	Procurement Policy
Copiers/Printers	\$75,000 - \$400,000	Supplier Relationship Management
Furniture	\$79,000 - \$150,000	Vendor or Project Specific Changes
Wireless/Telcom	\$117,000 - \$269,000	- Prequalification process for printing vendors
Uniforms/Laundry	\$95,000	- MRO Materials Database
Prompt Payment Terms	\$90,000 - \$400,000	- Construction Options Matrix
		- Construction Bundling Strategy
		- New Telcom Policy
		- Developed Supplier Relationship Matrix

Strategic Sourcing Other Results

● Other Savings	
Financial Services	
- Retail Banking (PNC) (7 years)	\$1,192,000
- Bank Fees (5 years)	\$600,000
Office Equipment Rental/Leasing	\$429,000
Vehicles	\$231,000
Janitorial Supplies and Services	\$76,000
Food - Equipment, Products, Services	\$67,000
Consulting Services	\$58,000
Advertising	\$33,000
Office Supplies	\$30,000
● Oxford E & G Budget Reductions for FY 2013	\$400,000



Miami
University
Lean

Finance and Business Services
April 26, 2012

Finance & Business Services

Continuous Improvement

- What is Miami Lean?
 - Structure
 - Training and Development
 - Standard Process
 - Goals and Opportunities
 - Communication
 - Results



Lean Structure

Steering Team (Divisional & Departmental)

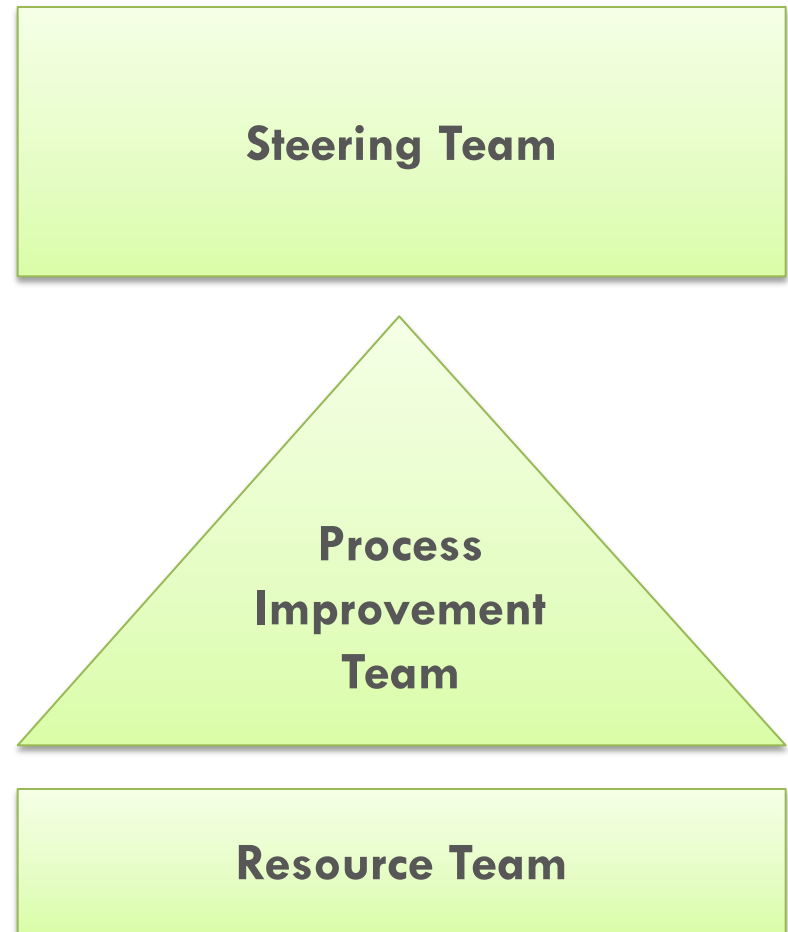
- Provides overall direction and support
- Identifies process improvement projects
- Assures sustained results
- Maintains program metrics

Process Improvement Team

- Collects and analyzes data
- Redesigns processes
- Develops action plans and metrics
- Implements process changes

Resource Team

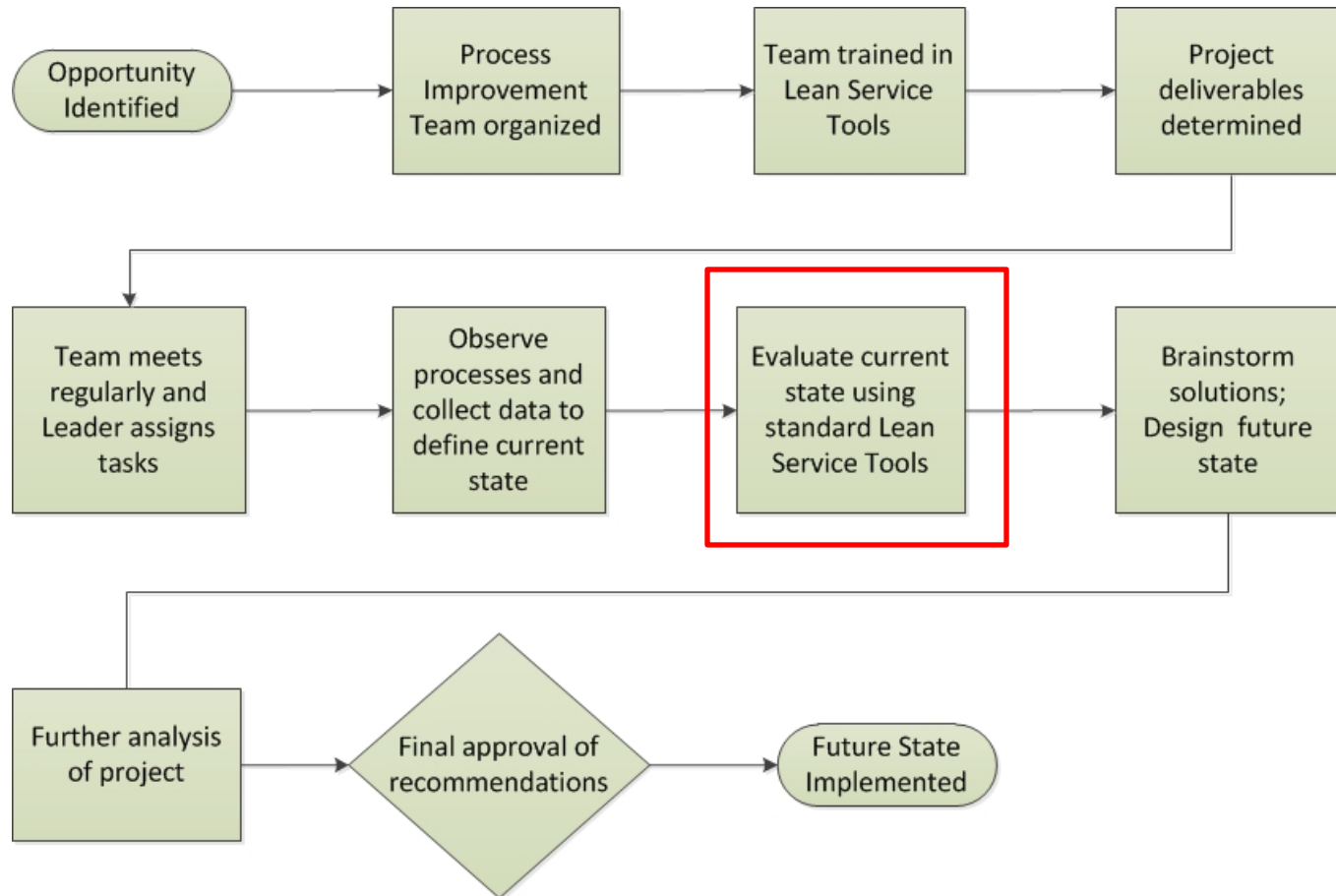
- Provides information as needed
- Supports application of new processes



Training and Development

- Lean Introduction Course
- Lean Workbook Orientation Course
- Lean Leader Certification Program
- 222 Staff trained in Lean Methodology

Standard Project Cycle



Tools We Use

- Lean Implementation Workbooks
- Process Flow Charts
- Microsoft Visio
- Swim Lane Charts
- Fishbone Diagrams
- Spaghetti Diagrams
- Six-S (*Sort, Set in Order, Shine, Safety, Standardize, Sustain*)
- Niihka Project Communication Sites

Lean Service Goals

- Reduce Total Costs
- Identify New Revenue Opportunities
- Maintain Quality
- Define Demand for Services
- Reduce Supply Lead Time
- Extend Demand Lead Time
- Reduce Waste

Opportunities to Reduce Waste

- Over-Servicing
- Wait Time
- Transportation and Motion
- Extra Processing
- Inventory
- Defects

Communication



Lean Newsletter

Finance & Business Services | MARCH 2012

Student Organizations Now Using Electronic Payment Process

This Lean project was undertaken to convert a manual, very time-intensive student organization transaction process to an electronic process with a dramatically faster turnaround time. While not providing a large cost savings within the department, this project demonstrates our commitment to enhancing the quality of the student experience at Miami by saving student organizations considerable processing time. The team was led by Melanie Brunner, Senior Manager of Accounts Payable. Other members included Dale Hinrichs, Susan Bolser, Sarah Persinger, Lizz Hurrell, Ravenna Brown, and Katie Wilson. Resource contributors were Rosemarie Volk, Tonya Barger, Wren Hanson, and Emma Lester.

The initial pilot group of student organizations consisted of Associated Student Government (ASG), Campus Activities Council (CAC), Program Board, After Dark, Club Football, Equestrian Club, Women's Hockey, Women's Lacrosse, Interfraternity Council (IFC), Panhellenic Association, Marching Band and Band Activity Fund. The results of this Lean process provide the student organizations "anytime/anywhere" electronic access to submit and track a purchase order or payment request. This completely eliminates the need to manually route paperwork to multiple places. Instant transaction visibility and document history are additional key benefits resulting from this project. This system also improves efficiency for faculty advisors who can approve financial transactions from their office.

"I think the biggest parts I like about the new system are the ability to see the status of all of our requests online and the ability to get an S number without requiring a trip to Roudebush," said Marching Band advisor Kent Covert. Matt Barns, a student on CAC commented, "Great changes over more transparency with being able to check approvals. It streamlines the process more." Delanie Beadle of Panhellenic Association added, "I very much like being able to process S-numbers (PO numbers) using the new system because it makes it SO easy to get these! I think after the initial set up process and bumps in the road are fixed, this system can really help out student organizations - making it a lot easier for them to make payments and have their organizations run smoothly!"

The new system will allow student organizations to leverage University-negotiated pricing, provide flexibility for them to work around their class schedule, and streamline the check request processing. The team will continue the project by expanding this process so that all student organizations will be using Miami Buyway by the fall semester.

Summer Storage Improvements. Each spring, the Department of Housing, Dining, Recreation and Business Services offers a summer storage service for students who live on campus. This provides a convenient way for students to pack up their belongings and leave them in Oxford during the summer. Because it is a full-service program that includes boxes and packing materials, as well as pick-up, on-campus storage, and item return in the fall, staff believed there were many efficiencies to be gained. The goal of this project was to evaluate the current state of the program in order to streamline the process and develop a more efficient method of picking-up, tracking, and delivering storage items. The team also evaluated the pricing and marketing plans to find possible revenue opportunities. After thorough evaluation, the team developed an improved future state that consisted of standard operating procedures, consolidation of staff performing storage duties, identification of several large storage spaces to reduce transportation, and improved tracking practices. Additionally, the team made improvements to the sign-up process, offering more options for students to select when placing their order online. Through cost savings and new revenue, the estimated financial impact of this project is \$8,000.

The team was co-led by Joe Suman and Brian Woodruff. Team members were Jay Barden, Sherri Bowling, Mike Jacquemin, Jeff Leytham, Roy Lucas, Patty Stewart, and Bill Moloney.



- Monthly Newsletter
- Departmental Meetings
- Lean Introduction Sessions
- New Staff Orientation

Sample Projects

- Custodial Consolidation
- Student Organization Payments
- Summer Storage Service Improvements
- Reduction in Unemployment Compensation Costs

Lean Results

Residence and Dining Hall Example:

	FY 2009	FY 2010	FY 2011	FY 2012 *
Revenue	\$68,559,449	\$73,504,118	\$76,033,180	\$78,961,785
Expenditures	\$57,004,495	\$52,489,900	\$52,898,845	\$53,066,799
Net Revenue	\$11,554,954	\$21,014,218	\$23,134,335	\$25,894,986*

Revenue, expense, and net revenue changes (before debt).

** Projected FY2012*

LEAN/LEAN INSPIRED PROJECT UPDATES (as of 3/20/2012)

<u>Project Description</u>	<u>Description of Goals</u>	<u>Savings (\$) Target</u>	<u>Owner</u>	<u>Project Completion Date</u>	<u>Percentage Completed</u>	<u>Status Report (Red, Yellow, Green, White)</u>
						Green: Everything is good and on target pace
						Yellow: Project is getting off schedule
						White: Project is complete
						Red: Project is dead and needs VP Involvement
Budgeting & Financial Analysis						
Automate the budget transfer process	Automate budget transfers using web forms and workflow approvals by eliminating paper processing through an electronic approval process. This streamlined process will improve productivity and efficiency of the budget transfer process.	UBO savings of up to \$200; avoided cost of \$2,450 to \$3000; Departmental avoided cost \$1,225 to \$1,300; Total Savings and avoided cost \$4,000	Ellis	4/30/2012	90.0%	Technology available. Exploring a modification to expand the note section, possible IT dependency. Pilot team identified. Training and testing with the pilot team on 3/15/12. Desk reference drafted and being revised to incorporate comments from pilot team. Full cut over to the automated tool by last week of April. General Accounting is concurrently deploying the tool for automating journal vouchers.
Automate the salary increment process	Implement Salary Planner, a Banner module, to replace current increment process for raises.	TBD	Ellis	4/1/2012	80.0%	A subgroup of Stoss, Rohlfner, Oldfield, Cox and C. Ellison meet 3 times per week on deployment details. Security roles have been identified and completed. Budget profiles by various types of staff have been uploaded to support reporting. System is up and running in test. Academic Personnel, HR, and Budget offices have been testing successfully. Training for the user community is tentatively scheduled for 4/18 through 4/30. Technical assistance will be made available by Budget Office staff 5/1 through 5/18. The tool will be deployed to the VP and divisional levels in the current phase. Unit level work will still incorporate "increment sheets." In the next year, deployment to the unit level will be reevaluated. The tool wasn't deployed to the unit level in this initial phase due to variation in practice from division to division.

LEAN/LEAN INSPIRED PROJECT UPDATES (as of 3/20/2012)

<u>Project Description</u>	<u>Description of Goals</u>	<u>Savings (\$) Target</u>	<u>Owner</u>	<u>Project Completion Date</u>	<u>Percentage Completed</u>	<u>Status Report (Red, Yellow, Green, White)</u>	
Position control / position budget	The project is focused on three areas: transactional efficiency; adequate controls; and transparency of reporting to support decision making. The deliverable in June will be a matrix that identifies issues in the current process, costs (non value added time) alternative solutions, and possible savings. Depending on solutions identified there may be substantial IT dependencies.	TBD	Ellis	6/1/2012	70.0%	Process flow charts, and client surveys have been completed and are under consideration to identify and quantify issues in the current environment. Data has been collected on transaction volumes and time to quantify value added and non value added time at the various stages of the process. Resource materials are being collected to identify opportunities for technology and process change.	Green
Finance							
Prompt pay discounts	Improve A/P ability to implement Procurement contract negotiation initiatives.	\$400,000 annually	Melanie Brunner	2/28/2012	97%	Executive summary complete. One remaining issue identified in testing. Have opened a ticket with SciQuest; estimated time 2 weeks.	Green
Student Organization transactions	Eliminate paper form, implement Buyway process	Improved customer service	Melanie Brunner	4/30/2012	95%	Pilot is going well with no significant issues. Plan to expand to additional orgs after spring break. Metrics will measure improved service level.	Green
P-card payment	Improve A/P ability to pay vendors using P-card.	TBD	Melanie Brunner	3/31/2012	20%	Continuing to investigate alternatives with JP Morgan. No obvious solution but continuing to pursue.	Yellow
Travel expense reports	Eliminate paper form, implement electronic process, simplify policy	TBD	Melanie Brunner	TBD	5%	Melanie and Dale to identify team and begin project planning.	Green
Invoice processing	Streamline the internal A/P processes for different types of invoices (paper, electronic, etc.)	TBD	Melanie Brunner	TBD	5%	A/P to begin working on this internally.	Green
Check proofing	Review process for proofing checks before distribution	TBD	Melanie Brunner	TBD	new project	A/P to begin working on this internally.	Green
MUlaa reconciliation	Improve workflow and reduce reconciling items between Harco, Cashnet, and Banner for MUlaa transactions.	TBD	Dale Hinrichs	6/30/2012	30%	Meeting weekly. Current state is documented. Have selected one month to drill into detail.	Green
Remote capture	Implement remote capture for depositing checks; look for other opportunities to simplify the receipting process	\$7,300 annually per Internal Audit	Kerri Jackson	3/15/2012	90%	Equipment is installed, training is complete. Future state process has been outlined, will be refined based on training. Savings is an estimate of improved cash flow.	Green
Bursar refunds	Reduce the number of checks, require direct deposit, evaluate debit card	TBD	Kris Cassano	6/30/2012	25%	Initial task is moving ACH process to PNC; meeting scheduled with IT (Karthik). Team to start work on current state flowchart.	Green
Review Physical Facilities business processes	Map PFD business processes and assess potential efficiencies	TBD	Beverly Thomas, Bob Keller	TBD	10%	Two meetings held. Sheila conducting interviews to prepare enterprise map.	Green

LEAN/LEAN INSPIRED PROJECT UPDATES (as of 3/20/2012)

<u>Project Description</u>	<u>Description of Goals</u>	<u>Savings (\$)</u> <u>Target</u>	<u>Owner</u>	<u>Project</u> <u>Completion</u> <u>Date</u>	<u>Percentage</u> <u>Completed</u>	<u>Status Report (Red, Yellow, Green, White)</u>	
Buyway for Facilities Contracting	Implement Buyway for Facilities Contracting. Interface Buyway with the State of Ohio OAKS system.	TBD	Bill Shawver	6/1/2012	10%	Team is meeting weekly with Al and Brian. Expect to divide into 5 separate projects: change order process, payment application process, OAKS interface, MBE reporting, and construction reform implementation.	Green
Grant invoice/report approval workflow	Develop an electronic workflow for approval of grant invoices and reports to replace the current manual process	Improved customer service	Linda Manley	12/31/2012	5%	Team is appointed and beginning to meet.	Green
Time and Effort reporting	Research the Banner Effort Certification module for possible implementation. If that is not functional, identify process improvement opportunities in existing process.	TBD	Linda Manley	TBD	new project	Team is appointed and beginning to meet.	Green
Grant journal vouchers	Eliminate duplicate data entry for grant JV's.		Linda Manley	TBD	new project	Team is appointed and beginning to meet.	Green
Housing, Dining, Recreation & Business Services							
Reduced Utilities at Goggin	To reduce the overall consumption of utilities at Goggin Ice Center. The team will review utility usage, and determine where the most savings can be realized.	TBD	Doug Curry	6/1/2012	0.0%	Initial meeting with Al Ryan held; developing team and goals	Green
Reduced Linen Cost at Marcum	To standardize our linen use processes at Marcum, and to reduce any overpayments for rentals.	TBD	Amy Poppel	6/1/2012	0.0%	Initial meeting with Brian Woodruff held; developing team and goals	Green
Reduced Building Services Costs at Shriver	To re-evaluate and streamline building service operations at Shriver Center to best align with operational and building needs.	TBD	Marijo Nootz	7/1/2012	0.0%	Initial meeting with Al Ryan held; developing team and goals	Green
Aquatic Center Filtration and Disinfection	To evaluate and determine the return on investment and "green" effectiveness of installing an Ultra-Violet disinfection system and Perolite filtration system in the Corwin M. Nixon Aquatic Center.	TBD	Doug Curry	6/30/2012	0.0%	Initial meeting with Al Ryan held; no specific project defined yet	Green
Consolidation of Student Services Offices	To ensure a smooth transition as the Box Office and the Office of Student Housing & Meal Plan Services consolidate into 111 Shriver Center.	\$13,956	Larry Fink	4/1/2012	80.0%	In progress; using Lean tools to determine office flow and duties, phone procedures, and evaluating projected savings; waiting for physical space to be renovated	Green
Streamlining of Procurement Practices Related to Staff Uniforms	To streamline and standardize our departmental procurement practices as related to staff uniforms.	TBD	Cathy Pierce	3/31/2012	90.0%	In progress, defining future state and meeting weekly	Green
Spring Street Market Expansion	To determine the most beneficial product mix, layout, and stocking procedures for expansion into a portion of the former Bookstore swing space.	annual \$185,952	Marijo Nootz	11/30/2011	99.0%	Lean work completed; waiting for physical space to be renovated.	Green

LEAN/LEAN INSPIRED PROJECT UPDATES (as of 3/20/2012)

<u>Project Description</u>	<u>Description of Goals</u>	<u>Savings (\$)</u> <u>Target</u>	<u>Owner</u>	<u>Project</u> <u>Completion</u> <u>Date</u>	<u>Percentage</u> <u>Completed</u>	<u>Status Report (Red, Yellow, Green, White)</u>	
Enhanced Customer Service & Retail Space	To determine the best opportunities for space utilization with the potential closing of Hydrations food service. Goals include additional group fitness studio space, increased retail space for the Pro Shop, enhanced revenues, and increased ability for cross-training.	\$70,000	Doug Curry	10/31/2011	100.0%	Lean work completed; waiting for physical space to be renovated	White
Improvements to Window A/C Installation Process	To reduce the amount of motion, transport, and touches related to ordering and installation of window-mounted air conditioning Units in student rooms.	annual \$81,000	Larry Fink	12/1/2011	100.0%	Complete. Close-out meeting with Al Ryan in mid-January	White
Improved Efficiency and Expansion of Online Bookstore Orders	To evaluate the online ordering process and identify ways to reduce supply lead time, reduce wait time, reduce inventory, and also extend demand lead time. This team will also seek to implement a modified version of the online ordering process at the regional campuses.	annual \$100,000	Jim Simpson	2/1/2012	100.0%	Project complete, finalizing executive summary	White
Sundial Pizza Delivery Improvements (Phase 1 of 2)	To reduce delivery times by studying driving patterns to determine the ideal number of drivers and cars, as well as optimal routes to use.	\$30,739	Marijo Nootz	2/1/2012	100.0%	Project complete, finalizing executive summary	White
Improved Efficiency in Preparation of Dinner Entrees	To improve the quality and consistency of dinner entrées for Student Dining locations. Goals also include reduced labor and waste.	TBD	Nancy Heidtman	3/1/2012	100.0%	Project complete, finalizing executive summary. Savings to be realized in next phase	White
Summer Storage Improvements	To develop a more efficient method of picking-up, tracking, and delivering summer storage items in order to reduce labor when possible, and to improve student satisfaction.	annual \$8,000	Bill Moloney/Brian Woodruff	2/1/2012	100.0%	Future state is complete.	White
Centralized Food Service Forecasting	To create a system of centralized forecasting for Student Dining Services at the Demske Culinary Support Center, rather than by various individual location managers. The extra time that this opens up will provide managers with the opportunity to develop revenue generating programs such as special dinners.	\$1,324,276	Nancy Heidtman	5/1/2011	100.0%	Incorporated into monthly budget goals, on track for full savings/revenue	White
Improved Event Planning Services at the Shriver Center	To reduce the amount of over-servicing and other non-value added steps by developing a handbook for all event planners to use. Increase the amount of time each planner has to organize events and improve marketing efforts.	\$166,399	Marijo Nootz	5/1/2011	100.0%	Currently being tracked	White

LEAN/LEAN INSPIRED PROJECT UPDATES (as of 3/20/2012)

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Business Office Consolidation	At the end of 2010, a committee was formed to review the consolidation of business functions and practices within the Department of Housing, Dining, Recreation and Business Services. The recent additions of the Goggin Ice Center and Recreational Sports Center to HDRBS meant there would be a wider scope of opportunities to consider. By early 2011 this committee was discharged and a Lean team was formed. The Lean Business Office team then reviewed the departmental business transactions, processes and functions for duplication of services and possibilities to streamline shared tasks. Within this overview the consolidation of multiple locations into one central office was pursued.	\$50,000	Mandy Long	4/1/2011	100.0%	Eliminated 1 FTE position through attrition. Continue to look for more efficiencies in the operation.	White
Improved Event Planning Services at Marcum Conference Center	To determine standard practices for event planning at the Marcum Conference Center, and to review software improvements that could reduce the amount of non-value added time spent on working between two systems.	\$83,399	Amy Poppel	7/1/2011	100.0%	Currently being tracked.	White
Custodial Services Consolidation	To create a consolidated and streamlined custodial operation within HDRBS.	\$2,000,000	Bill Moloney	5/1/2011	100.0%	New model implemented.	White
Consolidation of Human Services	To evaluate and analyze human resource functions in HDRBS, and to investigate the cost of entry-level turnover, and develop programs to better retain employees.	\$50,045	Cathy Pierce	3/1/2011	100.0%	On track for full savings	White
Streamlined Ice Scheduling Process	To reduce the amount of time it takes to schedule group ice time. This will allow staff to be more efficient, and provide more lead time to identify time slots that can still be promoted and rented.	\$19,330	Kevin Ackley	3/31/2011	100.0%	On track for full savings and increased revenue	White
Enhancements to Meal Plans for Increased Sales	To increase the sale of meal plans to off-campus students by developing an enhanced option.	\$170,000	Larry Fink	6/1/2011	100.0%		White
Equestrian Center Improvements	To determine how a renovated facility and new design could improve the operation.	TBD	Doug Curry	7/1/2011	100.0%		White
Improved Efficiency of Internal Food Service Deliveries	To understand, improve, and enhance our internal food service delivery systems to better meet the growing and shifting needs of our operations.	TBD	Nancy Heidtman	1/31/2012	100.0%	Project terminated. Determined to be management issue, per Al Ryan and Nancy Heidtman	White

LEAN/LEAN INSPIRED PROJECT UPDATES (as of 3/20/2012)

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Reduction of Custom Printed Disposables in Student Dining Services	To reduce the variety of branded/logo'd specialty disposables used in dining for a la carte operations. As outlined, initially, savings will be projected as inventories are reduced. The goal is reduction in handling, variety, and increased emphasis on cost-reduction through non-printed materials. Focus will also be placed on increased sustainable content in products.	TBD	Nancy Heidtman	8/1/2012	0.0%	Team is forming and preparing to attend Lean Orientation	Green
Human Resources							
Self Service employee event management	Centralization and automation of six employee event management categories.	Improved employee services	Dawn Fahner	3/2012	100.0%	Completed first cycle of targeted events and waiting on Employee tab in new MyMiami to implement. Implementation pending IT.	White
Student Employment Schedule and Possible Implementation of Pay Cards	Shorten lag time between student time worked and student payroll; evaluate value of Paycards as an alternative to checks/direct deposit for non-banked student employees	TBD	Anne Wheeler	6/2012	10.0%	LEAN team has been formed and trained. Current processes being mapped.	Green
Reduce Unemployment Costs	Streamline unemployment process, improve appeal process and success rate at hearing.	\$16,000/year	Cindy Lewis	2/2012	100.00%	Committee has finished its work and changes are being implemented.	White
Create MyWORK tab on MyMiami	Create MyWORK (Well Organized Resources and Knowledge) tab on MyMiami, increasing access to university resources and training information and therefore adding efficiency.	Time and efficiency	Amy Greenbaum	8/2012	100%	Lean project complete. All data for new tab is compiled with links identifying the current state. Future state is being worked on but is dependent on functionality of new MyMiami product and when IT will have time to implement.	White
HR Service Center (Phase 1)	Re-engineer the front desk to provide for more efficient processing, a more customer friendly service environment and processes that better protect the confidentiality of customers.	\$4,454/year	Becky Stephenson	2/2012	100%	Mail distribution procedures have been streamlined reducing time from 120 minutes per day to 40 minutes per day with better safeguards to protect confidentiality. Document management has been standardized and staff has been trained. 5 S Lean was implemented as of February 1, 2012 resulting in a standardized, orderly and attractive front office.	White
Classified hiring process	Find ways to achieve: 1. better candidates for entry level jobs; 2. an effective way to select and manage employees for temporary positions; 3. more effective and shorter hiring process	Improved customer services and efficiency. Savings to be determined	Carol Hauser	6/2012	40%	Process documented, temp pool concept designed, pilot hiring process under discussion.	Green

LEAN/LEAN INSPIRED PROJECT UPDATES (as of 3/20/2012)

Project Description	Description of Goals	Savings (\$) Target	Owner	Project Completion Date	Percentage Completed	Status Report (Red, Yellow, Green, White)	
Internal Audit & Consulting Services							
Anytime cash and deposits change hands, the money should be counted. This project will analyze and improve Miami University's flow of receipts. The objective is to recommend changes to expedite the processing of bank deposits, make the related processes as efficient as possible and identify any cost savings or revenue enhancements - while still having the necessary internal controls. The scope includes all divisions on the Oxford, Hamilton, Middletown campuses, plus VOALC. The scope also includes the Miami University Foundation which has the same processes as Miami University. The scope excludes balance sheet-only transactions, such as bond issues and investment transfers.	Deliverables: 1. Prepare an enterprise map of the current state. Data collected will include FY 2011 dollar amounts processed <i>by location</i> . 2. Using the enterprise map data, a Process Analysis Quantity Table will be developed where the process is the location and quantity is sorted <i>by dollar amount</i> . This will help identify where to focus our attention first. 3. The recommended future states will be depicted in swim lane process maps by operating location. By 2/28/2012, we plan to review locations receipting 80% of the funds; this will be considered phase 1 of the project.	\$50,000 Annually	Barbara Jena	Phase 1 2/28/2012	95.0%	Process improvements identified as of 2/28/2012 total \$17,116 which is 34% of the savings target. 1. Status: complete. An enterprise map has been developed which depicts 101 locations across Miami where funds enter the University. In fiscal year 2011, total cash flow exceeded \$625 million and ranged from \$14 in an academic department to \$265 million in the Bursar's Office. 2. Status: complete. 3. Status: 95% complete. The team is in the process of developing process maps of selected locations with the goal of reducing the number of locations handling funds and streamlining the processes of others. To accomplish this goal, the team will seek input from experts working in these areas to learn what frustrates them most about their current process and listen to their suggestions on how the process might be improved.	Green
Physical Facilities							White
Fleet	Begin the process of right sizing and right vehicle type for the PFD Fleet. Secondary goals of fuel savings and pilot integration of green vehicles.	\$50,000 initial	Greg Vaughn	Closed 1-20-12	100.0%		White
Calcium Chloride	(1) Decrease damage to hardscape and turf caused by ice melt chemical application. (2) Increase effectiveness of pre-treat for ice melting.	TBD	Greg Vaughn	10/30/2011	100% for pilot program	LEAN Inspired	White
Building & Grounds Assistant Staff	Cross train BGA staff within Buildings & Grounds units based on seasonal needs.	TBD	Greg Vaughn	12/1/2011	100.0%	LEAN Inspired	White
Mulch Blowing	Decrease labor and materials needed for mulching	75% Labor Reduction	Greg Vaughn	2/1/2012	100.0%	LEAN Inspired	White
Installation of Idle monitors	This project arose from the Fleet Review project as a measure to reduce fuel usage from idle time.	\$38,570 = .5 Hrs/Day for 116 Veh/Year.	Greg Vaughn	12/1/2012	20.0%	LEAN Inspired	Green

LEAN/LEAN INSPIRED PROJECT UPDATES (as of 3/20/2012)

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Communications	Identify issues with project communication and improve the process of distributing the information.	Improved customer service and efficiency	Jack Williams	4/15/2012	100.0%	LEAN Inspired	White
Store Room	To identify and implement methods to streamline the process for disseminating products from the Central Stores to our employees who need them to accomplish their work.	\$200,000/year sustainable savings in efficiency gains	Jeremy Davis	3/11/2012	100.0%		Green
Scheduling & Planning	This project would focus on how to develop and implement a maintenance planning and scheduling program that would increase our efficiency and improve our customer satisfaction.	TBD	Jeremy Davis		10.0%		White
Closed Loop Water Filtration	To reduce the amount of reactive service calls to our customers and increase the reliability of dormitory heating and cooling units. This project has resulted in much more satisfied students and reduced maintenance cost to the Housing department.	\$15,000/year sustainable cost avoidance to residence halls	Jeremy Davis	1/10/2012	100.0%	LEAN Inspired	White
CSB Hot Water Heater	Install a more efficient means of producing domestic hot water as a test that can possibly be used in other locations that do not have steam available.	\$1,625/year utilities savings	Jeremy Davis	12/15/2012	100.0%	LEAN Inspired	White
Equipment Information Capturing	To have all equipment information electronically available to be able to make informed decisions and to aid in planning and scheduling maintenance activities.	\$15,000/year sustainable savings in efficiency gains	Jeremy Davis	11/1/2011	100.0%	LEAN Inspired	White
Freeze Stat Repair	To permanently repair reoccurring issues on malfunctioning equipment during cold weather resulting in more reliable equipment and reduced outages to our customers.	\$10,000 cost avoidance	Jeremy Davis	10/2/2011	100.0%	LEAN Inspired	White
Oil Separators	To increase the reliability of our research equipment and reduce the amount or reactive repairs.	\$15,000/year sustainable cost avoidance	Jeremy Davis	12/15/2012	100.0%	LEAN Inspired	White
Work Order Rerouting for HVAC	The goal of this project is to eliminate wasted motion by the trades department repairing heating and cooling equipment.	\$30,000/year cost avoidance	Jeremy Davis	11/1/2011	100.0%	LEAN Inspired	White

LEAN/LEAN INSPIRED PROJECT UPDATES (as of 3/20/2012)

Project Description	Description of Goals	Savings (\$) Target	Owner	Project Completion Date	Percentage Completed	Status Report (Red, Yellow, Green, White)	
Retro Commissioning	The goal of this project is to take a comprehensive look at the energy consuming equipment in each building and restore it to its original condition or upgrade it to incorporate <u>new technology</u> .	Undetermined	Jeremy Davis		10.0%	LEAN Inspired	Green
Water Softener Elimination	To find alternative ways of treating domestic water other than using salt. The technology being utilized in this project eliminates the need to purchase and handle salt as well as eliminating the wasted water in the standard water softener process.	\$50,000	Jeremy Davis		10.0%	LEAN Inspired	Green
Miami University Police Department							Green
Mutual Aid Agreement	MOU w/City of Oxford (Police Department)-policy on how we work together	TBD	McCandles s	June, 2012	90.0%	Legal council reviewing	Green
Communications Study	Study of MUPD/OPD police dispatch centers-searching for ways to share information/costs	TBD	Spilman	August, 2012	40.0%	Meetings are continuing	Green
Patrol Collaboration	Study of uniformed patrol from MUPD/OPD-searching ways to collaborate to reduce costs <u>while serving the same community</u>	TBD	Van Winkle	August, 2012	50.0%	Meetings are continuing	Green
Investigations Collaborations	Study of MUPD/OPD detective bureaus-searching for ways to search information/equipment to streamline both investigative units.	TBD	Bechtolt	August, 2012	60.0%	Meetings are continuing	Green
Parking/Transportation	Study of MU/Oxford parking and transportation-searching for ways to work with the city on parking/transportation issues to reduce costs/increase revenues	TBD	S. Martin	August, 2012	40.0%	Meetings are continuing	Green

Business Session					
Item 2c					
Strategic Priorities Update					
Faculty and Staff Changes					
Oxford Campus					
(Actual Employee Counts)					
<u>Employee Category</u>	<u>Fall 2008</u>	<u>Fall 2009</u>	<u>Fall 2010</u>	<u>Fall 2011</u>	<u>Change Since 2008</u>
Faculty: Full-Time	867	827	850	851	(16)
Part-Time	265	265	243	270	5
Graduate Assistants	872	835	815	803	(69)
Executive and Administrative: Full-Time	880	872	825	836	(44)
Part-Time	103	57	46	51	(52)
Technical: Full-Time	197	160	138	138	(59)
Part-Time	3	3	2	9	6
Clerical and Secretarial: Full-Time	407	384	363	349	(58)
Part-Time	153	98	93	82	(71)
Skilled Trades and Service: Full-Time	962	912	874	788	(174)
Part-Time	<u>134</u>	<u>74</u>	<u>68</u>	<u>97</u>	<u>(37)</u>
	4,843	4,487	4,317	4,274	(569)

Faculty and Staff Changes - Oxford Campus
By VP Area and Academic Division
Fall 2008 to Fall 2011

<u>Employee Category</u>		<u>Fall 2008</u>	<u>Fall 2009</u>	<u>Fall 2010</u>	<u>Fall 2011</u>	<u>Change Since 2008</u>
Total Employees - Oxford Campus		4,843	4,487	4,317	4,274	(569)
Faculty: Full-Time	Total	867	827	850	851	(16)
	College of Arts & Science	491	469	485	490	(1)
	Farmer School of Business	135	123	119	126	(9)
	School of Education, Health & Society	110	107	112	105	(5)
	School of Engineering & Applied Science	52	45	47	46	(6)
	School of Fine Arts	79	83	87	84	5
Faculty: Part-Time	Total	265	265	243	270	5
	College of Arts & Science	109	97	87	117	8
	Farmer School of Business	32	27	34	36	4
	School of Education, Health & Society	73	79	76	65	(8)
	School of Engineering & Applied Science	7	13	9	11	4
	School of Fine Arts	44	49	37	41	(3)
Graduate Assistants	Total	872	835	815	803	(69)
	College of Arts & Science	527	503	492	495	(32)
	Farmer School of Business	52	47	54	46	(6)
	School of Education, Health & Society	99	103	91	89	(10)
	School of Engineering & Applied Science	35	38	44	44	9
	School of Fine Arts	60	59	58	55	(5)
	President	2	1	1	2	0
	Provost & VP for Academic Affairs	41	31	21	20	(21)
	VP for Finance & Business Services	4	4	3	1	(3)
	VP for Information Technology	0	0	0	0	0
	VP for Student Affairs	50	47	50	49	(1)
	VP for University Advancement	2	1	1	2	0
Total Non-Instructional Staff	Total	2,839	2,560	2,409	2,350	(489)
	President	229	212	204	208	(21)
	Provost & VP for Academic Affairs	704	652	612	614	(90)
	VP for Finance & Business Services	1,480	1,304	1,233	1,168	(312)
	VP for Information Technology	188	165	146	142	(46)
	VP for Student Affairs	154	147	140	143	(11)
	VP for University Advancement	84	80	74	75	(9)
Executive and Administrative: Full-Time	Total	880	872	825	836	(44)
	President	130	128	127	133	3
	Provost & VP for Academic Affairs	324	324	306	307	(17)
	VP for Finance & Business Services	241	223	206	203	(38)
	VP for Information Technology	54	48	47	49	(5)
	VP for Student Affairs	79	99	97	100	21
	VP for University Advancement	52	50	42	44	(8)
Executive and Administrative: Part-Time	Total	103	57	46	51	(52)
	President	11	9	10	8	(3)
	Provost & VP for Academic Affairs	57	43	28	38	(19)
	VP for Finance & Business Services	7	0	3	0	(7)
	VP for Information Technology	0	0	1	0	0
	VP for Student Affairs	27	4	2	2	(25)
	VP for University Advancement	1	1	2	3	2

Faculty and Staff Changes - Oxford Campus
By VP Area and Academic Division
Fall 2008 to Fall 2011

<u>Employee Category</u>		<u>Fall 2008</u>	<u>Fall 2009</u>	<u>Fall 2010</u>	<u>Fall 2011</u>	<u>Change Since 2008</u>
Technical: Full-Time	Total	197	160	138	138	(59)
	President	3	2	3	3	0
	Provost & VP for Academic Affairs	33	31	28	28	(5)
	VP for Finance & Business Services	61	36	21	21	(40)
	VP for Information Technology	96	87	75	74	(22)
	VP for Student Affairs	1	1	7	8	7
	VP for University Advancement	3	3	4	4	1
Technical: Part-Time	Total	3	3	2	9	6
	President	0	0	0	0	0
	Provost & VP for Academic Affairs	1	2	1	7	6
	VP for Finance & Business Services	1	0	1	1	0
	VP for Information Technology	1	1	0	0	(1)
	VP for Student Affairs	0	0	0	1	1
	VP for University Advancement	0	0	0	0	0
Clerical and Secretarial: Full-Time	Total	407	384	363	349	(58)
	President	16	17	17	18	2
	Provost & VP for Academic Affairs	200	192	189	173	(27)
	VP for Finance & Business Services	123	110	102	99	(24)
	VP for Information Technology	17	13	12	10	(7)
	VP for Student Affairs	26	29	20	27	1
	VP for University Advancement	25	23	23	22	(3)
Clerical and Secretarial: Part-Time	Total	153	98	93	82	(71)
	President	68	56	47	46	(22)
	Provost & VP for Academic Affairs	44	13	15	17	(27)
	VP for Finance & Business Services	31	25	25	13	(18)
	VP for Information Technology	3	2	3	2	(1)
	VP for Student Affairs	6	1	2	3	(3)
	VP for University Advancement	1	1	1	1	0
Skilled Trades and Service: Full-Time	Total	962	912	874	788	(174)
	President		0	0	0	0
	Provost & VP for Academic Affairs	40	46	45	43	3
	VP for Finance & Business Services	898	837	807	735	(163)
	VP for Information Technology	17	14	8	7	(10)
	VP for Student Affairs	5	13	12	2	(3)
	VP for University Advancement	2	2	2	1	(1)
Skilled Trades and Service: Part-Time	Total	134	74	68	97	(37)
	President	1	0	0	0	(1)
	Provost & VP for Academic Affairs	5	1	0	1	(4)
	VP for Finance & Business Services	118	73	68	96	(22)
	VP for Information Technology	0	0	0	0	0
	VP for Student Affairs	10	0	0	0	(10)
	VP for University Advancement	0	0	0	0	0



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Status of Capital Projects Executive Summary
April 26, 2012

1. Projects completed:

The relocation upgrade of the AIMS Suite in Laws Hall was completed and included painting, new carpet and electronic displays. The Williams Hall Roof Replacement project was completed with help from the unusually mild weather we experienced this spring. Approximately 13,000 square feet of flat roof and approximately 8,700 square feet of shingle roof were replaced, along with installation of new insulation and roof drains.

2. Projects added:

The Kreger Hall Rehabilitation project was added this period after being removed since the November 2009 report. The project was put on hold at that time due to the absence of a capital improvement bill from the State of Ohio during the FY2011–FY2012 biennia. In early April the governor signed a budget bill that included the allocation of \$18.2M for the Kreger Hall project. As a result of this funding, the project has resumed where it was halted, in the design development phase. The project will be a complete renovation of the entire existing building and include a modest addition on its south side.

A project was added to provide over-flow parking for major events on the north end of campus called the Fryman Farm Parking Lot project, located on the original farm property along Bonham Road and purchased by the University a few years ago. This project will provide approximately 575 parking spaces just east of the Four Mile Creek for sporting competitions, commencement, concerts and other special events on campus as needed. This project also includes the relocation of the cross country course that is currently on the Western Campus but is being displaced by the new housing and dining master plan.

Several other projects that are less than \$500,000 have been initiated this period and are shown on the summary list of small projects that now appears at the end of the report.

3. Projects in progress:

Construction activity has increased noticeably on campus this period with the Armstrong Student Center, Maplestreet Station, the Marcum Conference Center Addition, and the Western Campus Electrical Modifications all with several contractors and subcontractors on site and heavy equipment work in progress. This activity will continue to increase significantly as we approach summer with the initiation of the Bishop Hall Renovation, Cook Field Renovation, Equestrian Center site improvements, the Maplestreet Station site utilities, the new MET Quad Residence Hall, and the Patterson Avenue water main installation projects all scheduled to begin in May and June.

Respectfully submitted,

Robert G. Keller, AIA, AUA
Associate Vice President –
Facilities Planning & Operations

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

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April 26, 2012

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**Miami University
Physical Facilities Department
Status of Capital Projects Report**

Summary of Active Projects

	<u>Number of Projects</u>	<u>Value</u>
Under Construction	7	\$82,615,892
In Design	13	\$159,890,800
In Planning	5	\$24,415,530
Projects Under \$500,000	39	\$9,885,881
Total	64	\$276,808,103

New Projects Over \$500,000

Fryman Farm - Parking Lot
Kreger Hall Rehabilitation

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Projects Completed Since Last Report

Laws Hall – AIMS Relocation	\$50,000
Williams Hall - Roof Replacement	\$399,494
Total	\$449,494

**Miami University
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April 26, 2012

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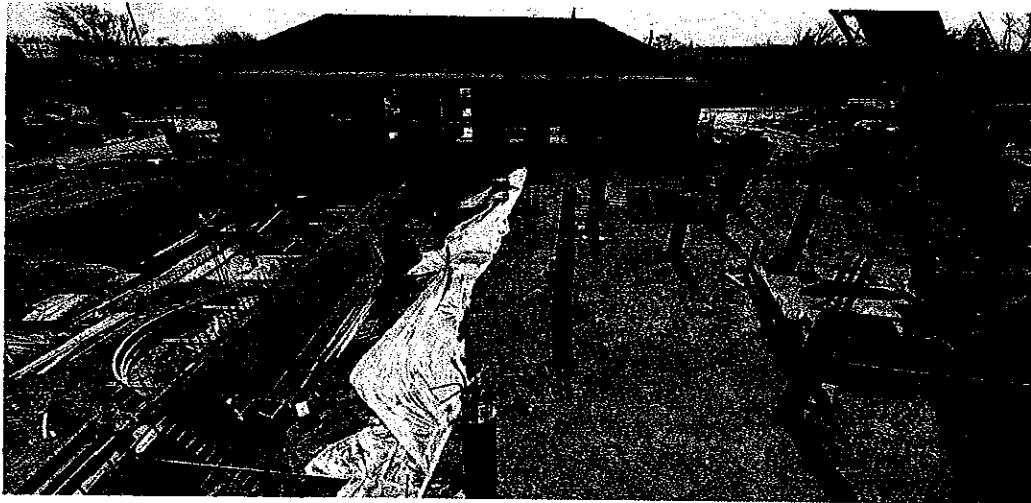
**Miami University
Physical Facilities Department
Status of Capital Projects Report**

**UNDER CONSTRUCTION
(Under Contract)**

1. Armstrong Student Center, Phase One: (BOT Sep '11)

This project provides spaces for student organizations, student engagement activities, food service venues, a theater, lounges and various ancillary spaces. The design concept includes the renovation of Gaskill, Rowan and Culler Halls, along with the new structure that will be situated between and connect the existing buildings into one new facility. The design has been developed to allow the project to be bid and constructed in two phases. Phase I will include a majority of the new construction and the renovation of Gaskill and Rowan Halls. Phase II will renovate Culler Hall and provide new construction required to join it with Phase I.

Most current work centers on construction of the infill between Rowan and Gaskill Halls. Footers and foundation walls for the basement and lowest level of the Wilks Theater are being formed and poured. Columns, grade beams and underground utilities are being placed for the Commons.



Project Cost		Funding Source	
Design and Administration	\$6,309,329	Bond Series 2010	\$46,191,474
Construction	\$37,945,369	MUF Gifts	\$158,526
Contingency	\$2,145,302	Student Facilities CR&R	\$50,000
Total	\$46,400,000		

Contingency Balance: 88%

Project Completion: January 2014

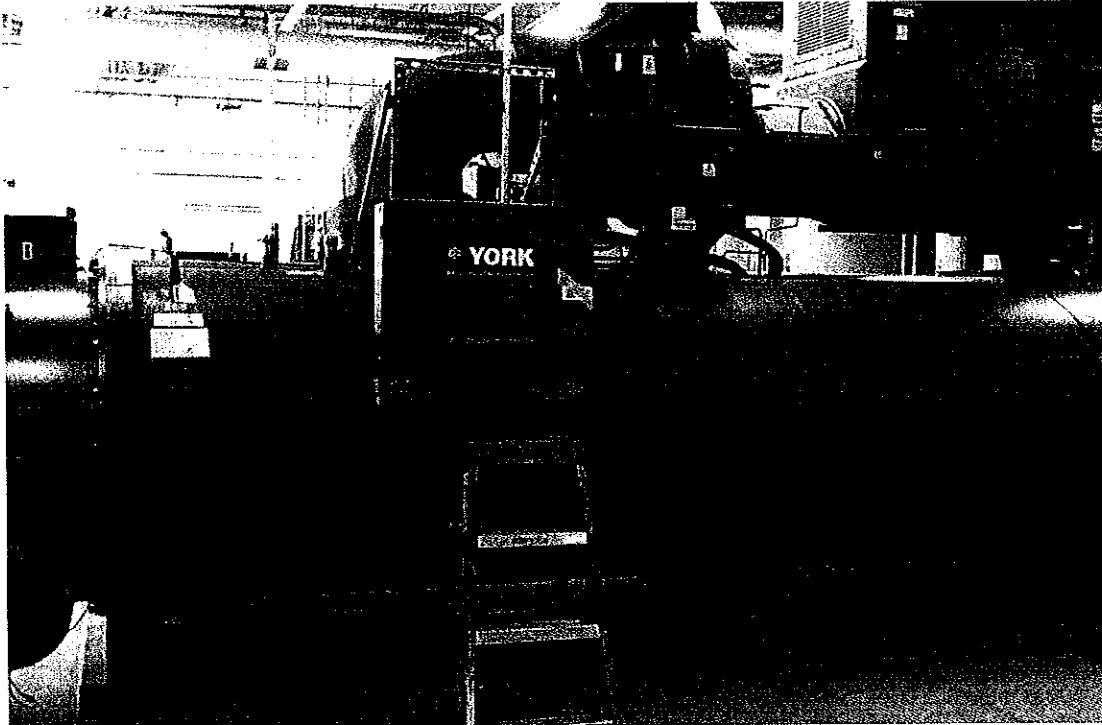
Under Construction

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

2. Central Campus Chilled Water Modifications: (BOT Jun '11)

The Armstrong Student Center will require increased capacity to the chilled water system in order to support the cooling needs of the building. This project will include the installation of a new 1730 ton chiller in the South Chiller Plant which will replace the outdated, unreliable, energy-demanding, two-stage absorption chiller. It will also include the installation of new, larger piping from that plant to the chilled water pipe grid in the area of the new student center.

The new chiller has arrived and will be started up in late April.



Project Cost		Funding Source	
Design and Administration	\$188,652	UEA CR&R	\$2,330,000
Construction	\$1,960,000		
Contingency	\$181,348		
Total	\$2,330,000		

Contingency Balance: 92%

Project Completion: August 2012

Under Construction

April 26, 2012

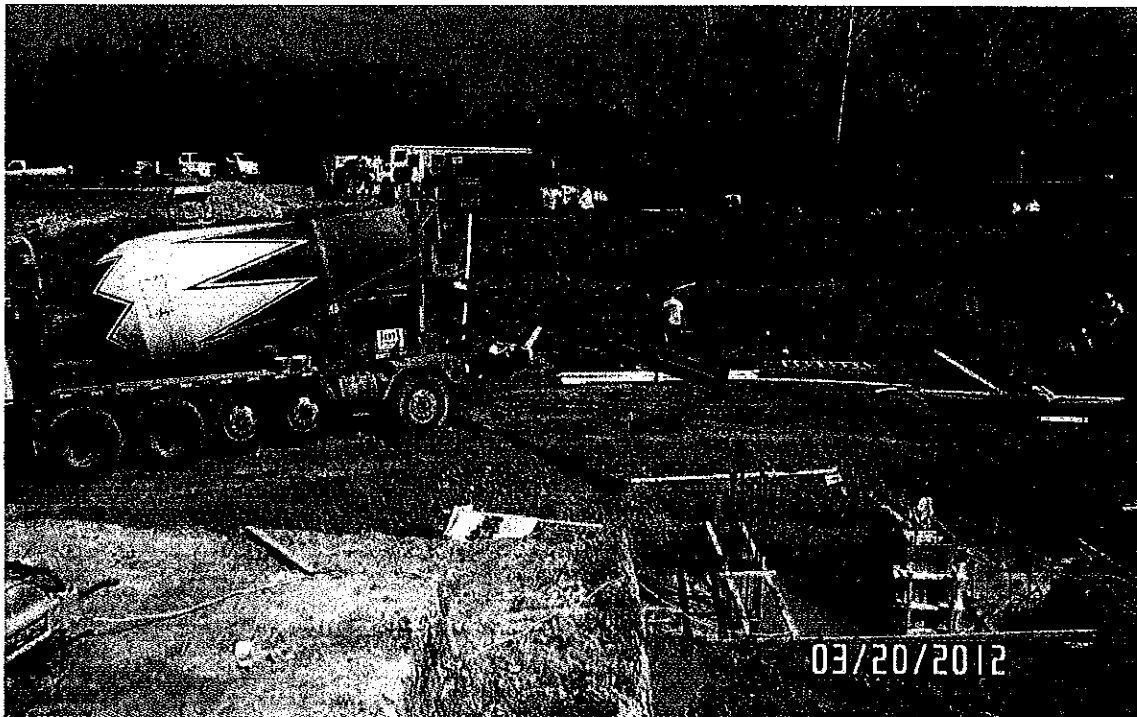
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**Miami University
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Status of Capital Projects Report**

3. Maplestreet Station – New Dining & Residence Hall: (BOT Jun '11)

The 500-seat dining facility will replace the Hamilton and Scott Dining Halls, with additional capacity to handle the planned expansion of residential units at the Morris, Emerson, Tappan (MET) quad. The new facility will reduce operational costs and allow Hamilton and Scott to be taken off line for swing space during subsequent housing renovation projects as part of the Student Housing Long Range Master Plan. Maplestreet Station will feature seven restaurants with unique menus, design themes, and interior and exterior café seating.

Mass excavation is complete. Site utilities, footer and foundations are underway.



Project Cost		Funding Source	
Design and Administration	\$2,521,519	Bond-Series 2010	\$24,000,000
Construction	\$20,714,877		
Contingency	\$763,604		
Total	\$24,000,000		

Contingency Balance: 98%

Project Completion: June 2013

Under Construction

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

4. Marcum Conference Center Addition and Renovation: (BOT Dec '10)

This project consolidates university hosting and conferencing under one roof and enhances operational efficiency by eliminating the Miami Inn from their room inventory. The project involves two-story additions to both wings of the existing Marcum Conference Center, adding 24 new guest rooms as well as renovations to the existing guest rooms creating some larger suites. Also included will be a new sprinkler system for the entire building as well as minor upgrades to the existing mechanical, electrical and plumbing systems.

New finishes are being completed currently and site work is underway. The existing lobby is also under construction to create a new bar area to replace the tavern at the Miami Inn.



Project Cost		Funding Source	
Design and Administration	\$397,400	Bond-Series 2010	\$5,600,000
Construction	\$4,800,000		
Contingency	\$402,600		
Total	\$5,600,000		

Contingency Balance: 76%

Project Completion: July 2012

Under Construction

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

5. Middletown Campus – Finkelman Auditorium Renovation: (BOT Feb '11)

This project will address ADA and building code upgrades to this facility which has had no major renovation work since its construction in 1969. Work included a new elevator, an upgrade to the restroom facilities in public and performer areas, replacement and adjustment of auditorium seating to ADA requirements, a new fire alarm system, and the installation of new floor and wall finishes throughout the renovation areas. Additional work includes complete removal and replacement of the entire building roof system.

Final inspections for occupancy are in progress at this time. **This will be the last report.**

Project Cost		Funding Source	
Design and Administration	\$176,194	State House Bill 462	\$2,368,246
Construction	\$2,000,118	Local – MUM	\$67,646
Contingency	\$250,580		
Total	\$2,435,892		

Contingency Balance: 28%

Project Completion: April 2012

6. Western Campus Electrical Modifications: (Previous report – In Design)

This project will configure the high voltage distribution system to feed the five new buildings on the Western Campus – Western Dining, three residence halls, as well as the Geothermal Energy Plant. All power will be provided from the 12.5kv distribution system.

Installation of duct bank and cable tray is currently underway.

Project Cost		Funding Source	
Design and Administration	\$91,500	Bond-Series 2010	\$900,000
Construction	\$735,000		
Contingency	\$73,500		
Total	\$900,000		

Contingency Balance: 100%

Project Completion: August 2012

Under Construction

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

7. Yager Stadium – Cradle of Coaches Plaza Statues:

This project is for the design and installation of nine, larger-than-life bronze statues at the Cradle of Coaches Plaza at the south end of Yager Stadium. The sculptor was selected following requests for proposals and a presentation to the Statue Committee. The statue of Tom Van Voorhis was installed in October 2009. The first three coach statues (Cozza, Dietzel, and Ewbank) were installed for the 2010 Homecoming event. The Blaik, Parseghian, Pont, and Schembechler statues were installed for the Miami vs. Army game on October 8, 2011. The final statue, Paul Brown, will be in place for the 2012 football season.



Project Cost		Funding Source	
Design and Administration	\$840,000	Local	\$950,000
Construction	\$70,000		
Contingency	\$40,000		
Total	\$950,000		

Contingency Balance: 41%

Project Completion: September 2012

Under Construction

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

**IN DESIGN
(Pre-Contract)**

1. Bishop Hall Renovation:

The Bishop Hall Renovation is part of the Phase 1 of the Student Housing Long Range Master Plan. The project reconfigures space vacated by the Honors Program to serve as community space for the students, and includes upgrades to the HVAC, electrical, plumbing, and IT systems, as well as interior finishes and furniture, fixtures and equipment.

The project is currently in the bidding and awarding of contracts phase.

Project Cost		Funding Source	
Total	\$7,900,000	Bond-Series 2010	\$7,900,000

Estimated Start: May 2012

Estimated Completion: July 2013

2. Cook Field Renovation:

This project will renovate Cook Field to improve use and playability of the University's major recreation sports playfield. Project scope includes: adding irrigation along with storm water detention for its water source; planting new natural sports turf on the south half of the field and installing a synthetic turf surface to the north half of the field; improving under field storm drainage; repaving the running track around the field; replacing softball backstops; adding a restroom and storage facility; and reworking parking around Cook Field to enhance pedestrian access and improve vehicular safety. The project will have two construction phases, completing the northern synthetic field turf areas and running track in time for Fall 2012 use, and completing the natural grass areas in time for Spring 2013 use.

The project is currently in the bidding phase.

Project Cost		Funding Source	
Total	\$3,500,000	Rec Sports CR&R	\$155,300
		TBD	\$3,344,700

Estimated Start: May 2012

Estimated Completion: Phase 1 - August 2012/Phase 2 - May 2013

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

3. Equestrian Center – Phase 1:

Phase 1 of this project will raise the existing outdoor riding arena and paddocks out of the current flood plain by adding fill to the site. New access roads, parking, outdoor riding arena, barns, and storm drainage will be provided. A later phase will provide a new indoor arena on the newly raised grading, along with new horse stalls and classroom space.

An RFQ for Design-Build teams has been submitted to Facilities Contracting.

Project Cost		Funding Source	
Total	\$2,000,000	Student Facilities CR&R	\$2,000,000

Estimated Start: May 2012

Estimated Completion: November 2012 (Revised since last report – September 2012)

4. Fryman Farm - Parking Lot & Cross Country Course Relocation: (New Project This Report)

This project will construct a gravel parking lot on the Fryman property off of Bonham Road. The parking lot will serve ICA event parking as well as other large scale campus events including commencement. This project also includes the relocation of the cross-country course from Western Campus to the Fryman Property to allow the construction of the planned residence and dining halls. The space will also provide horse pastures. The parking lot will be completed in early May and the cross country course and pasture work in June.

The project is currently in the bidding phase.

Project Cost		Funding Source	
Total	\$500,000	E&G CR&R	\$500,000

Estimated Start Date: April 2012

Estimated Completion Date: June 2012

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

5. Kreger Hall Rehabilitation: (New Project This Report)

This project will relocate the Department of Physics from Culler Hall to Kreger Hall. Vacating Culler Hall is part of the master plan in preparing for the second phase of the Armstrong Student Center. Kreger Hall will be completely renovated with new instructional and research labs, physics department offices, and classrooms. Significant upgrades to all mechanical, electrical and plumbing systems will be completed as well as a new fire protection system. A small addition onto the south face of the building will house the faculty offices and create a new entry off Spring Street.

Design of this rehabilitation has resumed.

Project Cost		Funding Source	
Total	\$18,800,000	University CR&R	\$600,000
		State Appropriation for Capital Projects	\$18,200,000

Estimated Start Date: November 2012

Estimated Completion: June 2014

6. Maplestreet Station Site Infrastructure:

This project will provide site infrastructure improvements to support the construction of two new buildings in the MET (Morris, Emerson, Tappan) Quad: Maplestreet Station and the MET Quad residence hall. Utility upgrades will include steam/condensate, chilled water, storm, sanitary, water, gas and information technology. Tunnel spurs to the new buildings will be constructed to house the heating/cooling piping and conveyance for IT. The South Chiller Plant will have its CFC R-11 chiller replaced as part of this project in the winter of 2012-13.

The project construction bids have been received and contracts are being awarded.

Project Cost		Funding Source	
Total	\$4,000,000	Bond-Series 2010	\$4,000,000

Estimated Start: May 2012

Estimated Completion: April 2013

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

7. McGuffey Hall to King Library Steam Loop:

This project will extend the direct buried steam and condensate lines from McGuffey Hall to King Library to create a steam loop in the academic quad. This will create the ability to isolate a building for maintenance or emergency purposes without having to shut down multiple buildings served by the shared steam source.

The project is currently in the design development phase.

Project Cost		Funding Source	
Total	\$540,800	UEA-CR&R	\$540,800

Estimated Start: September 2012

Estimated Completion: May 2013

8. Miami Inn Renovation:

This project will renovate the Miami Inn during the Summer of 2012 and is part of Phase 1 of the Student Housing Long Range Master Plan. Renovations include work to all guest rooms, back of the house service areas, and the conference rooms to create a Residence Life staff apartment, study lounge, storage areas, and a recreation room. The electric service to the building will also be upgraded through a connection to the new 12kv electric feeder.

The project is out to bid.

Project Cost		Funding Source	
Total	\$500,000	Bond-Series 2011	\$500,000

Estimated Start: May 2012

Estimated Completion: August 2012

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

9. **Morris-Emerson-Tappan (MET) Quad Residence Hall:** (BOT Jun '11)

This project will create a new residence hall on the north end of the existing quad with Morris, Emerson, and Tappan Halls as part of the Student Housing Long Range Master Plan. This new residence hall will house approximately 230 students.

Construction documents are complete. Contract negotiations are underway with the top ranked Construction Manager at Risk firm.

Project Cost		Funding Source	
Total	\$23,000,000	Bond-Series 2010	\$23,000,000

Estimated Start: May 2012 (Revised since last report – April 2012)

Estimated Completion: August 2013 (Revised since last report – July 2013)

10. **Patterson Avenue Water Line:**

This project will install a new 12" water line along Patterson Avenue to increase capacity for the new Western Campus projects. This will be a joint project with the City of Oxford. Miami will purchase the material and Oxford city crews will complete the installation.

An asphalt and concrete repair package will also be bid to repair the curbs and streets.

Project Cost		Funding Source	
Total	\$400,000	Bond-Series 2011	\$133,000
		UEA-CR&R	\$133,000
		HB462 Basic Reno	\$134,000

Estimated Start: May 2012

Estimated Completion: July 2012

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

11. Western Campus Dining Hall: (BOT Jun '11)

This project will create a new 625 seat dining facility northwest of Mary Lyon Hall to serve the three new residence halls as well as the existing population on the Western Campus. Alexander Dining Hall will close when the facility opens.

Construction documents are complete. Contract negotiations are underway with the top-ranked Construction Manager at Risk firms.

Project Cost		Funding Source	
Total	\$19,500,000	Bond-Series 2010	\$19,500,000

Estimated Start: August 2012 (Revised since last report – June 2012)

Estimated Completion: January 2014

12. Western Campus Residence Halls: (BOT Jun '11)

This project will create three new residence halls with approximately 700 beds on the north end of the Western Campus. The facilities were planned as part of the Student Housing Long Range Master Plan and will provide swing space for taking off existing residence halls as they are renovated. These residence halls are being designed with a focus on the second year student experience.

A selection committee is currently working with four short listed firms to select a Design-Build team. This selection process is scheduled to be complete in early July.

Project Cost		Funding Source	
Total	\$64,250,000	Bond-Series 2010	\$64,250,000

Estimated Start: October 2012 (Revised since last report – May 2012)

Estimated Completion: May 2014 (January 2014)

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

13. Western Campus Site Infrastructure:

This project will provide site infrastructure improvements to support the construction of four new buildings on the Western Campus. Utility upgrades will include heating, hot water, chilled water, storm, sanitary, water, gas, and information technology. Tunnel spurs to the new buildings will be constructed to house the heating/cooling piping and conveyance for IT. The heating and cooling needs for these three buildings will be fed from a new geothermal well field. A central heat pump facility will be part of this improvement. Three of the new buildings will be design-build and the State of Ohio is currently working on contractual language for this new delivery method.

The project is out for construction bids.

Project Cost		Funding Source	
Total	\$15,000,000	Bond-Series 2010	\$14,873,100
		Auxiliary-CR&R	\$126,900

Estimated Start: May 2012

Estimated Completion: January 2014

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

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In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

**IN PLANNING
(Pre-A&E)**

1. Anderson and McFarland Halls Renovation:

This project will renovate student rooms in Anderson and McFarland Halls as well as provide additional study spaces as part of the Student Housing Long Range Master Plan. All mechanical, electrical, life safety, plumbing and lighting systems will be upgraded along with the site infrastructure.

An RFQ for consulting design services has been issued with design and construction documents to be prepared during the summer and fall months.

Project Cost		Funding Source	
Total	\$20,000,000	Bond-Series 2011	\$20,000,000

Desired Start: May 2013

Desired Completion: August 2014

2. Hamilton Campus – Knightsbridge Building Renovation Feasibility Study:

This project will provide a Facility Assessment to be used in developing programming and renovation cost for the recently acquired Richard Allen Academy building located adjacent to the Hamilton Campus at the intersection of Knightsbridge and University Boulevards in Hamilton. This 21,000 square feet building is currently used as an education facility.

A final assessment report is expected in May 2012 and will be used in establishing a budget for the Program of Requirements for the major project.

Feasibility Study Cost		Funding Source	
Total	\$15,530	Local - MUH	\$15,530

Desired Start: February 2013

Desired Completion: August 2013

In Planning

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

3. Morris-Emerson-Tappan (MET) Quad Site Improvements and Landscape:

This project will upgrade the former marching band field and the grounds surrounding the new Maplestreet Station and MET Quad Residence Hall construction sites. Work will include stormwater management, site grading, fire lane construction, hardscape beyond pedestrian pathways required for ingress/egress of buildings, softscape beyond typical building foundation planting, and site furnishings beyond that required by buildings.

Concept planning will begin in the Summer 2012.

Project Cost		Funding Source	
Total	\$1,800,000	Bond-Series 2010	\$1,800,000

Desired Start: April 2013

Desired Completion: November 2013

4. Recreational Sports Center – Pro Shop and Fitness Area Renovations:

This project creates a larger pro shop by reconfiguring the existing pro shop, customer service counter, and administrative spaces. The existing food service venue will be removed and a second floor constructed within the west racquetball court to create new group exercise and fitness spaces. The project is expected to increase revenue from the larger pro shop and to expand cardio fitness opportunities and group fitness classes for students and members.

AE firms are scheduled for interview and design and construction documents will be prepared during the summer and fall months.

Project Cost		Funding Source	
Total	\$900,000	Bond-Series 2010	\$900,000

Desired Start: September 2012

Desired Completion: June 2013

In Planning

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

5. Western Campus Site Improvements and Landscape:

This project will restore the grounds surrounding the new Western Campus Residence Halls and Dining Hall construction sites as part of the Student Housing Long Range Master Plan. Work will include stormwater management, site grading, fire lane construction, pedestrian lighting, hardscape beyond pedestrian pathways required for ingress/egress of buildings, softscape beyond typical building foundation planting, and site furnishings.

Concept planning will begin in the Summer 2012.

Project Cost		Funding Source	
Total	\$1,700,000	Bond-Series 2011	\$1,700,000

Desired Start: April 2014

Desired Completion: November 2014

In Planning

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

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In Planning

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

Projects Between \$50,000 and \$500,000

Cole Service Building - Boiler Replacement	\$245,000
Culinary Support Center (CSC) - Emergency Generator	\$402,485
Dodds Hall Student Rooms Renovation (Revised since last report - \$600,000)	\$495,000
Door Access, Phase 2	\$450,000
E & G Building Exterior Summer Painting 2012	\$156,000
E & G Building VAV Box Occupancy Sensor Installation	\$180,000
Erickson Dining Hall – Trayveyor Replacement	\$176,000
Havighurst Site Drainage, Trench Drain Replacement	\$56,000
Heritage Commons - Landscape and Turf Replacement	\$50,000
Hughes C-Wing HVAC Improvements	\$230,000
King Library – Center for Digital Scholarship	\$240,000
King Library Emergency Generator Upgrade	\$392,790
MacCracken Hall Student Rooms Renovation (Revised since last report - \$500,000)	\$490,000
Middletown Campus – Johnston Hall Boiler #2 Replacement	\$400,405
Millett Hall - Emergency Generator and Emergency Lighting Upgrade	\$191,163
Morris and Tappan Halls - Emergency Generators	\$160,000
Ogden Hall - Student Room Flooring Replacement	\$120,000
Old Manse – Honors Relocation	\$128,500
Pearson Hall – Heat Recovery Chiller	\$135,000
Rainbird Irrigation	\$400,000
Recreational Sports Center - Miscellaneous Flooring Replacements	\$72,650
Recreational Sports Center - Partial Roof Repairs and Replacement Project	\$451,128
Residence Hall Bathroom Upgrades	\$375,000
Residence Hall Ceiling and Lighting Replacement	\$113,000
Richard Hall Renovation	\$290,000
Shideler Hall - Fume Hood Exhaust Renovation	\$215,000
Shriver Center – Bookstore Enhancements	\$100,000
Shriver Center - First Floor Corridor Ceiling and Lighting Improvements	\$70,000
Shriver Center - Housing and Meal Plan Office Renovation	\$111,900
Shriver Center – Multi Purpose Rooms Lighting/Control Replacement	\$72,500
Shriver Center - Select HVAC Replacement	\$285,000
Shriver Center - Spring Street Market Expansion	\$65,000
Stanton Hall Student Rooms Renovation (Revised since last report - \$600,000)	\$495,000
Steam Plant MGC Replacement	\$437,000
Student Housing Door Replacement	\$335,000
Thomson Hall - Roof Replacement	\$470,000
Vending Cabling	\$88,000
Walks & Drives 2012	\$441,360
Yager Stadium Restoration - Phase 2	\$300,000

ENROLLMENT UPDATE

Board of Trustees
Finance & Audit Committee

April 26, 2012

Michael S. Kabbaz
Associate Vice President for Enrollment Management

Residency Overview

	Applied				Admitted				Confirmed			
	2011	2012	Diff.	%	2011	2012	Diff.	%	2011	2012	Diff.	%
Non-resident	9696	10992	1296	13.4%	6940	7788	848	12.2%	1051	1265	214	20.4%
Domestic non-resident	7848	8799	951	12.1%	6206	6931	725	11.7%	943	1139	196	20.8%
International non-resident	1848	2193	345	18.7%	734	857	123	16.8%	108	126	18	16.7%
Resident	8648	9162	514	5.9%	6630	6894	264	4.0%	1750	1952	202	11.5%
Residency TBD	93	138	45	48.4%	50	88	38	76.0%	0	14	14	0.0%
Total	18437	20292	1855	10.1%	13620	14770	1150	8.4%	2801	3231	430	15.4%

Enrollment by Academic Division

	Applied				Admitted				Confirmed			
	2011	2012	Diff.	%	2011	2012	Diff.	%	2011	2012	Diff.	%
University Studies (Undeclared)	1585	1308	-277	-17.5%	1091	854	-237	-21.7%	231	186	-45	-19.5%
School of Engineering & Applied Science	2263	2481	218	9.6%	1713	1813	100	5.8%	253	321	68	26.9%
College of Arts & Science	6560	7547	987	15.0%	4989	5634	645	12.9%	886	1078	192	21.7%
Farmer School of Business	5155	5890	735	14.3%	3755	2931	-824	-21.9%	945	740	-205	-21.7%
FSB/University Studies	0	0	0	0.0%	0	1347	1347	0.0%	0	374	374	0.0%
School of Education, Health & Society	2033	2144	111	5.5%	1453	1517	64	4.4%	333	366	33	9.9%
School of Fine Arts	841	922	81	9.6%	604	662	58	9.6%	153	166	13	8.5%
SFA/University Studies	0	0	0	0.0%	15	12	-3	0.0%	0	0	0	0.0%
Total	18437	20292	1855	10.1%	13620	14770	1150	8.4%	2801	3231	430	15.4%

Other Fall Enrollment Projections

American Culture and English (ACE) Program

- Fall 2011: Enrolled 26 first-year students
 - Expect Fall 2012 enrollment to be 50-75
- 35 confirmations as of 4/25, or an 84% YTD increase over fall 2011

Transfers

- Fall 2011: Enrolled 275 transfer students
 - Expect Fall 2012 to see an enrollment reduction due to FSB changes
- 85 confirmations as of 4/25, or a 9.6% YTD decrease over fall 2011

What we do know

- The goal is 3,600 (October 15)
- This year is different than last year
 - More applications
 - Increased Early Decision
 - FSB enrollment changes
 - Flat financial aid, increased tuition
 - TOEFL increase
- It's early– the deadline is May 1
- We typically “melt” ~6% of students over the summer
 - Fall 2011
 - 3810 students deposited
 - 229 canceled (vast majority post May 1)
- We have 620 students on the wait list, if needed
 - Over 40% are non-resident

What we don't know

- What will happen over the next week
 - International
 - Domestic non-resident
- Impact of decision changes
 - December notification for high-ability students
- Wait list activity from cross admitted schools

**Miami University
Finance and Audit Committee
FY 2012 Forecasted Operating Results
Projections Based upon Activity through March 31, 2012**

OXFORD

The projection for the Oxford General Fund has been updated for the activity through March 31, 2012. Overall, the previously forecasted surplus of \$7.7 million has increased by approximately \$1.5 million and is now projected to be \$9.2 million. Details of the specific changes are highlighted below.

Revenues and Scholarship Expense

The Oxford campus student fee revenue (instructional, general and out-of-state) forecasted variance has remained unchanged and is still \$680,000 under budget, which is within 0.21 percent of budget. The forecasted amount for the Ohio Resident and Leaders Scholarship is approximately equal to the budget.

Interest and dividend income booked through March 31, 2012, was approximately \$2.6 million. This amount does not include an estimate of the year-end mark-to-market, which is virtually impossible to predict at this time. If we had marked the portfolio to market as of March 31st, an unrealized gain of \$1.4 million would have been recorded. Given the volatility of the current market, this number could improve or decrease further as the year progresses. Therefore, we are forecasting investment income to be equal to budget.

All other revenue projections remained relatively unchanged from the previous projections.

Expenditures and Transfers

All categories of expense at the Oxford campus are forecasted to be under budget between 1.9 percent and 16.3 percent, producing a combined positive variance of \$17.1 million. This reflects an improvement of approximately \$3.6 million over the previously reported forecast.

Employee salary and staff benefit projections continue to be under budget for the Oxford campus. These budgetary lines are impacted by the number of unfilled and vacant positions. The staff benefit projection is also impacted by the increase in health care claims, which are 4.5 percent higher than last year's claims. Health care claims have moderated as compared to the December forecast where claims were projected at 8.0 percent over the previous fiscal year.

Departmental support projections decreased by \$1.4 million resulting in a cumulative positive budget variance of \$4.6 million. This budget savings, combined with the budget variance in salaries, resulted in the \$6.5 million projected transfer for departmental budgetary carryforward.

HAMILTON & MIDDLETOWN

As compared to the previous forecast, the Hamilton General Fund operating surplus has increased by approximately \$119,000 and is now projected to be \$551,000. This increase is primarily reflected in the decreased projections for utilities and scholarships. The Hamilton campus budget still includes \$2.7 million in capital project transfers that is scheduled to be used for campus improvements.

The Middletown General Fund operating surplus has decreased by \$485,000 and is now projected to be a \$62,000 deficit. This decrease is primarily the result of a decrease in the forecasted student revenue. As compared to last fiscal year, billed credit hours were 5.7 percent lower in the fall semester and 2.0 percent lower for spring semester.

VOICE OF AMERICA LEARNING CENTER

The initial projection for the Voice of America Learning Center (VOALC) is relatively on budget. As in the prior fiscal year, the funding support for the VOALC has been separately displayed for all three campuses and the VOALC. This transfer represents the budgeted financial support from each campus for funding the VOALC administrative operations.

4/12/2012

MIAMI UNIVERSITY
 FY2012 Forecast
Oxford General Fund Only
 As of March 31, 2012

	Original Budget	End-of-Year Forecast	Budget to Forecast
REVENUES:			
Instructional	\$264,733,443	\$264,120,000	(\$613,443)
General	\$28,598,116	\$28,531,000	(\$67,116)
Out-of-State Surcharge	\$12,032,639	\$12,033,000	\$361
Other Student Revenue	\$9,125,000	\$9,900,000	\$775,000
Less: Ohio Resident & Leader Scholarship	(\$4,982,560)	(\$5,000,000)	(\$17,440)
<i>Net Tuition, Fees and Other Student Charges</i>	<u>\$309,506,638</u>	<u>\$309,584,000</u>	<u>\$77,362</u>
State Appropriations	\$54,647,754	\$54,647,800	\$46
Investment Income	\$4,325,000	\$4,325,000	\$0
Other Revenue	\$2,728,726	\$3,100,000	\$371,274
Total Revenues	<u>\$371,208,118</u>	<u>\$371,656,800</u>	<u>\$448,682</u>
EXPENDITURES:			
Salaries	\$150,731,044	\$144,730,000	\$6,001,044
Benefits	\$54,854,769	\$53,800,000	\$1,054,769
Graduate Assistant Fee Waivers	\$22,771,378	\$20,750,000	\$2,021,378
Utilities	\$14,167,939	\$13,870,000	\$297,939
Scholarships, Fellowships & Std Fee Waivers	\$53,625,334	\$51,500,000	\$2,125,334
Miami Grant	\$9,000,000	\$8,000,000	\$1,000,000
Departmental Support Expenditures	\$28,436,799	\$23,800,000	\$4,636,799
Multi-year Expenditures	\$3,767,000	\$3,767,000	\$0
Total Expenditures	<u>\$337,354,263</u>	<u>\$320,217,000</u>	<u>\$17,137,263</u>
DEBT SERVICE AND TRANSFERS:			
General Fee	(\$26,361,760)	(\$25,937,000)	\$424,760
Capital Projects	(\$3,570,000)	(\$3,770,000)	(\$200,000)
Debt Service	(\$5,315,952)	(\$5,316,000)	(\$48)
Support for VOALC (50%)	(\$578,163)	(\$578,000)	\$163
Other Miscellaneous Operational Transfers	\$1,972,020	(\$188,000)	(\$2,160,020)
Total Debt Service and Transfers	<u>(\$33,853,855)</u>	<u>(\$35,789,000)</u>	<u>(\$1,935,145)</u>
<i>Net Revenues/(Expenditures) Before Adjustments</i>	\$0	\$15,650,800	\$15,650,800
ADJUSTMENTS:			
Departmental Budgetary Carryforward	\$0	(\$6,500,000)	(\$6,500,000)
Net Increase/(Decrease) in Fund Balance	<u>\$0</u>	<u>\$9,150,800</u>	<u>\$9,150,800</u>

4/12/2012

MIAMI UNIVERSITY
 FY2012 Forecast
Hamilton General Fund Only
As of March 31, 2012

	<u>Original Budget</u>	<u>End-of-Year Forecast</u>	<u>Budget to Forecast</u>
REVENUES:			
Instructional	\$18,820,200	\$18,650,000	(\$170,200)
General	\$1,314,200	\$1,300,000	(\$14,200)
Out-of-State Surcharge	\$518,100	\$340,000	(\$178,100)
Other Student Revenue	\$297,200	\$350,000	\$52,800
State Appropriations	\$7,220,153	\$7,220,000	(\$153)
Investment Income	\$35,000	\$35,000	\$0
Other Revenue	\$73,000	\$130,000	\$57,000
Total Revenues	\$28,277,853	\$28,025,000	(\$252,853)
EXPENDITURES:			
Salaries	\$13,078,738	\$12,500,000	\$578,738
Benefits	\$4,391,775	\$4,300,000	\$91,775
Graduate Assistant Fee Waivers	\$26,700	\$1,000	\$25,700
Utilities	\$1,048,000	\$680,000	\$368,000
Scholarships, Fellowships & Std Fee Waivers	\$715,000	\$540,000	\$175,000
Departmental Support Expenditures	\$5,214,593	\$5,100,000	\$114,593
Multi-year Expenditures	\$0	\$0	\$0
Total Expenditures	\$24,474,806	\$23,121,000	\$1,353,806
DEBT SERVICE AND TRANSFERS:			
General Fee	(\$524,887)	(\$525,000)	(\$113)
Capital Projects	(\$2,706,451)	(\$2,706,000)	\$451
Support for VOALC (25%)	(\$288,755)	(\$289,000)	(\$245)
Other Miscellaneous Operational Transfers	(\$282,954)	(\$283,000)	(\$46)
Total Debt Service and Transfers	(\$3,803,047)	(\$3,803,000)	\$47
Net Revenues/(Expenditures) Before Adjustments	\$0	\$1,101,000	\$1,101,000
ADJUSTMENTS:			
Departmental Budgetary Carryforward	\$0	(\$550,000)	(\$550,000)
Net Increase/(Decrease) in Fund Balance	\$0	\$551,000	\$551,000

4/12/2012

MIAMI UNIVERSITY
 FY2012 Forecast
Middletown General Fund Only
As of March 31, 2012

	<u>Original Budget</u>	<u>End-of-Year Forecast</u>	<u>Budget to Forecast</u>
REVENUES:			
Instructional	\$12,266,500	\$11,300,000	(\$966,500)
General	\$854,900	\$780,000	(\$74,900)
Out-of-State Surcharge	\$69,100	\$100,000	\$30,900
Other Student Revenue	\$237,000	\$225,000	(\$12,000)
State Appropriations	\$6,048,642	\$6,049,000	\$358
Investment Income	\$35,000	\$35,000	\$0
Other Revenue	\$31,500	\$31,000	(\$500)
Total Revenues	<u>\$19,542,642</u>	<u>\$18,520,000</u>	<u>(\$1,022,642)</u>
EXPENDITURES:			
Salaries	\$10,291,053	\$9,170,000	\$1,121,053
Benefits	\$3,572,026	\$3,400,000	\$172,026
Utilities	\$793,000	\$625,000	\$168,000
Scholarships, Fellowships & Std Fee Waivers	\$630,000	\$665,000	(\$35,000)
Departmental Support Expenditures	\$3,883,952	\$3,550,000	\$333,952
Multi-year Expenditures	\$0	\$95,000	(\$95,000)
Total Expenditures	<u>\$19,170,031</u>	<u>\$17,505,000</u>	<u>\$1,665,031</u>
DEBT SERVICE AND TRANSFERS:			
General Fee	(\$267,690)	(\$268,000)	(\$310)
Support for VOALC (25%)	(\$288,755)	(\$289,000)	(\$245)
Other Miscellaneous Operational Transfers	\$183,834	\$184,000	\$166
Total Debt Service and Transfers	<u>(\$372,611)</u>	<u>(\$373,000)</u>	<u>(\$389)</u>
Net Revenues/(Expenditures) Before Adjustments	\$0	\$642,000	\$642,000
ADJUSTMENTS:			
Departmental Budgetary Carryforward	\$0	(\$705,000)	(\$705,000)
Net Increase/(Decrease) in Fund Balance	<u>\$0</u>	<u>(\$63,000)</u>	<u>(\$63,000)</u>

4/12/2012

MIAMI UNIVERSITY
 FY2012 Forecast
Voice of America Learning Center General Fund Only
As of March 31, 2012

	<u>Original Budget</u>	<u>End-of-Year Forecast</u>	<u>Budget to Forecast</u>
REVENUES:			
Instructional	\$0	\$0	\$0
General	\$0	\$0	\$0
Out-of-State Surcharge	\$0	\$0	\$0
Other Student Revenue	\$0	\$2,000	\$2,000
State Appropriations	\$0	\$0	\$0
Investment Income	\$0	\$0	\$0
Other Revenue	\$15,000	\$15,000	\$0
<i>Total Revenues</i>	<u>\$15,000</u>	<u>\$17,000</u>	<u>\$2,000</u>
EXPENDITURES:			
Salaries	\$207,282	\$230,000	(\$22,718)
Benefits	\$82,913	\$93,000	(\$10,087)
Graduate Assistant Fee Waivers	\$0	\$0	\$0
Utilities	\$85,000	\$67,000	\$18,000
Scholarships, Fellowships & Std Fee Waivers	\$0	\$0	\$0
Departmental Support Expenditures	\$310,700	\$260,000	\$50,700
Multi-year Expenditures	\$0	\$0	\$0
<i>Total Expenditures</i>	<u>\$685,895</u>	<u>\$650,000</u>	<u>\$35,895</u>
DEBT SERVICE AND TRANSFERS:			
Debt Service	(\$484,125)	(\$484,000)	\$125
Funding for VOA	\$1,155,020	\$1,155,000	(\$20)
<i>Total Debt Service and Transfers</i>	<u>\$670,895</u>	<u>\$671,000</u>	<u>\$105</u>
Net Revenues/(Expenditures) Before Adjustments	\$0	\$38,000	\$38,000
YEAR-END ADJUSTMENTS:			
Departmental Budgetary Carryforward	\$0	(\$25,000)	(\$25,000)
<i>Net Increase/(Decrease) in Fund Balance</i>	<u>\$0</u>	<u>\$13,000</u>	<u>\$13,000</u>

MIAMI UNIVERSITY
Financial Analysis - by Operational Unit
Fiscal Years 2012-2010

	FY2012	FY2011	FY2010	Thru March YTD			2012 Metrics	
	Original Budget	Year-end Actual	Year-end Actual	FY2012	FY2011	FY2010	% of Budget	% Change from '11
College of Arts & Sciences								
Salary	\$48,375,651	\$46,901,868	\$46,995,481	\$36,623,140	\$36,676,681	\$36,798,380	76%	0%
Benefits	\$27,245,428	\$25,825,941	\$24,926,217	\$18,086,504	\$17,282,082	\$16,779,831	66%	-3%
Departmental Support Expenses	\$3,597,015	\$3,738,403	\$3,988,636	\$3,193,902	\$2,678,327	\$2,994,160	89%	12%
Total Expenses	\$79,218,094	\$76,466,213	\$75,910,334	\$57,903,546	\$56,637,090	\$56,572,370	73%	0%
School of Education, Health, & Society								
Salary	\$11,602,261	\$11,320,226	\$11,456,790	\$8,536,628	\$8,679,462	\$8,797,471	74%	1%
Benefits	\$6,157,123	\$5,811,669	\$5,264,407	\$3,971,964	\$3,858,097	\$3,748,712	65%	-3%
Scholarships & Fellowships	\$414,000	\$501,723	\$1,193,817	\$0	\$500,392	\$961,901	0%	92%
Departmental Support Expenses	\$629,425	\$1,138,682	\$1,006,209	\$825,344	\$796,155	\$750,222	131%	-6%
Total Expenses	\$18,802,809	\$18,772,300	\$18,921,223	\$13,333,936	\$13,834,106	\$14,258,306	71%	3%
School of Engineering & Applied Sciences								
Salary	\$6,160,691	\$5,997,299	\$5,986,769	\$4,666,229	\$4,720,751	\$4,721,373	76%	0%
Benefits	\$2,947,019	\$2,743,498	\$2,559,329	\$2,016,093	\$1,997,049	\$1,948,200	68%	-2%
Departmental Support Expenses	\$178,150	\$619,964	\$597,885	\$476,823	\$459,438	\$360,134	268%	-22%
Total Expenses	\$9,285,860	\$9,360,761	\$9,143,983	\$7,159,145	\$7,177,237	\$7,029,707	77%	-2%
Farmer School of Business								
Salary	\$17,200,257	\$16,413,110	\$16,828,667	\$13,730,794	\$12,708,999	\$12,940,031	80%	2%
Benefits	\$7,894,658	\$7,369,379	\$6,811,593	\$5,956,074	\$5,358,609	\$5,178,816	75%	-3%
Departmental Support Expenses	\$412,140	\$1,357,253	\$1,003,413	\$975,684	\$1,044,115	\$768,404	237%	-26%
Total Expenses	\$25,507,055	\$25,139,741	\$24,643,673	\$20,662,552	\$19,111,724	\$18,887,251	81%	-1%
School of Fine Arts								
Salary	\$8,683,191	\$8,521,873	\$8,465,321	\$6,538,551	\$6,664,354	\$6,657,878	75%	0%
Benefits	\$4,701,177	\$4,617,762	\$4,052,024	\$3,134,162	\$3,078,362	\$2,878,969	67%	-6%
Departmental Support Expenses	\$848,819	\$1,038,197	\$993,700	\$746,244	\$823,741	\$739,255	88%	-10%
Total Expenses	\$14,233,187	\$14,177,833	\$13,511,045	\$10,418,957	\$10,566,457	\$10,276,102	73%	-3%
Graduate School								
Salary	\$1,917,394	\$1,424,231	\$1,522,546	\$1,016,289	\$1,040,731	\$1,114,589	53%	7%
Benefits	\$4,525,393	\$3,546,671	\$3,383,012	\$7,312,101	\$8,735,736	\$8,748,854	162%	0%
Scholarships & Fellowships	\$10,688,895	\$9,411,738	\$9,404,121	\$8,018,428	\$7,357,235	\$7,437,077	75%	1%
Departmental Support Expenses	\$504,674	\$298,808	\$162,285	\$276,520	\$191,431	\$91,314	55%	-52%
Total Expenses	\$17,636,356	\$14,681,448	\$14,471,965	\$16,623,337	\$17,325,133	\$17,391,834	94%	0%

MIAMI UNIVERSITY
Financial Analysis - by Operational Unit
Fiscal Years 2012-2010

	FY2012	FY2011	FY2010	Thru March YTD			2012 Metrics	
	Original Budget	Year-end Actual	Year-end Actual	FY2012	FY2011	FY2010	% of Budget	% Change from '11
Other Provost Departments								
Salary	\$12,602,498	\$12,415,628	\$12,593,357	\$8,858,428	\$9,022,049	\$9,375,047	70%	4%
Benefits	\$5,364,726	\$5,169,777	\$4,713,073	\$3,650,414	\$3,686,337	\$3,622,928	68%	-2%
Scholarships & Fellowships ¹	\$56,504,999	\$77,974,527	\$114,669,663	\$48,460,045	\$75,284,165	\$112,467,192	86%	49%
Utilities	\$67,200	\$0	\$0	\$17,527	\$18,228	\$13,712	26%	-25%
Departmental Support Expenses	\$13,459,666	\$7,595,169	\$7,502,282	\$5,977,018	\$6,137,993	\$6,132,651	44%	0%
Total Expenses	\$87,999,089	\$103,155,101	\$139,478,375	\$66,963,432	\$94,148,773	\$131,611,530	76%	40%
Total Provost Office								
Salary	\$106,541,943	\$102,994,234	\$103,848,931	\$79,970,058	\$79,513,027	\$80,404,769	75%	1%
Benefits	\$58,835,524	\$55,084,698	\$51,709,655	\$44,127,312	\$43,996,272	\$42,906,309	75%	-2%
Scholarships & Fellowships ¹	\$67,607,894	\$87,887,988	\$125,267,601	\$56,478,473	\$83,141,793	\$120,866,170	84%	45%
Utilities	\$67,200	\$0	\$0	\$17,527	\$18,228	\$13,712	26%	-25%
Departmental Support Expenses	\$19,629,889	\$15,786,477	\$15,254,410	\$12,471,534	\$12,131,199	\$11,836,141	64%	-2%
Total Expenses	\$252,682,450	\$261,753,396	\$296,080,597	\$193,064,905	\$218,800,520	\$256,027,101	76%	17%
Physical Facilities								
Salary	\$11,729,135	\$11,385,080	\$11,858,553	\$8,311,790	\$8,129,916	\$8,862,205	71%	9%
Benefits	\$4,670,628	\$4,360,498	\$4,245,810	\$3,304,740	\$3,240,045	\$3,342,250	71%	3%
Utilities	\$14,100,739	\$13,365,664	\$13,672,052	\$10,536,544	\$10,087,713	\$10,829,698	75%	7%
Departmental Support Expenses	\$735,421	\$817,285	\$560,756	\$372,977	\$580,139	\$169,636	51%	-71%
Total Expenses	\$31,235,923	\$29,928,527	\$30,337,171	\$22,526,050	\$22,037,813	\$23,203,790	72%	5%
Other Finance & Business Services Departments								
Salary	\$8,501,110	\$7,906,723	\$8,005,530	\$6,044,093	\$5,790,804	\$5,808,094	71%	0%
Benefits	\$3,399,538	\$3,171,141	\$2,958,616	\$2,387,146	\$2,312,420	\$2,197,058	70%	-5%
Departmental Support Expenses	\$1,294,230	\$2,031,620	\$1,671,470	\$1,641,368	\$1,344,912	\$1,261,715	127%	-6%
Total Expenses	\$13,194,878	\$13,109,484	\$12,635,616	\$10,072,608	\$9,448,136	\$9,266,867	76%	-2%
President								
Salary	\$3,315,996	\$3,176,865	\$2,929,274	\$2,229,210	\$2,355,564	\$2,181,279	67%	-7%
Benefits	\$1,232,941	\$1,214,577	\$1,039,215	\$869,367	\$917,082	\$795,860	71%	-13%
Departmental Support Expenses	\$3,460,693	\$2,866,146	\$1,776,903	\$2,685,374	\$2,120,149	\$1,006,611	78%	-53%
Total Expenses	\$8,009,630	\$7,257,589	\$5,745,392	\$5,783,950	\$5,392,795	\$3,983,751	72%	-26%

MIAMI UNIVERSITY
Financial Analysis - by Operational Unit
Fiscal Years 2012-2010

	FY2012	FY2011	FY2010	Thru March YTD			2012 Metrics	
	Original Budget	Year-end Actual	Year-end Actual	FY2012	FY2011	FY2010	% of Budget	% Change from '11
Student Affairs								
Salary	\$5,227,921	\$6,178,755	\$5,007,805	\$3,798,461	\$4,668,070	\$3,813,757	73%	-18%
Benefits	\$2,963,108	\$3,355,343	\$2,113,225	\$1,885,124	\$2,220,709	\$1,534,575	64%	-31%
Departmental Support Expenses	\$151,611	(\$5,078)	\$2,402,234	(\$1,106,490)	\$262,083	\$2,091,602	-730%	698%
Total Expenses	\$8,342,640	\$9,529,020	\$9,523,264	\$4,577,095	\$7,150,862	\$7,439,934	55%	4%
University Advancement								
Salary	\$4,077,168	\$3,762,862	\$4,230,880	\$2,610,068	\$2,840,190	\$3,182,161	64%	12%
Benefits	\$1,688,701	\$1,446,278	\$1,570,067	\$1,038,086	\$1,147,188	\$1,217,888	61%	6%
Departmental Support Expenses	\$689,307	\$1,539,273	\$1,004,771	\$511,606	\$971,288	\$670,587	74%	-31%
Total Expenses	\$6,455,176	\$6,748,413	\$6,805,718	\$4,159,759	\$4,958,666	\$5,070,635	64%	2%
Information Technology								
Salary	\$8,986,608	\$8,033,277	\$8,368,017	\$5,964,021	\$5,940,293	\$6,260,528	66%	5%
Benefits	\$3,592,319	\$3,344,921	\$3,018,622	\$2,389,017	\$2,384,824	\$2,393,512	67%	0%
Departmental Support Expenses	\$6,483,519	\$4,653,685	\$5,188,386	\$3,855,676	\$3,484,594	\$4,146,706	59%	19%
Total Expenses	\$19,062,446	\$16,031,883	\$16,575,024	\$12,208,714	\$11,809,711	\$12,800,747	64%	8%
Centrally Budgeted Funds								
Salary	\$2,351,163	\$0	\$184,355	\$0	\$0	\$184,355	0%	#DIV/0!
Benefits	\$1,243,388	\$24,745	\$127,458	\$6,083	\$13,681	\$131,086	0%	858%
Departmental Support Expenses	\$6,981,982	\$1,856,773	\$405,012	\$3,342,026	\$1,090,277	\$719,065	48%	-34%
Total Expenses	\$10,576,533	\$1,881,518	\$716,825	\$3,348,109	\$1,103,958	\$1,034,506	32%	-6%
Grand Total								
Salary	\$150,731,044	\$143,437,797	\$144,433,345	\$108,927,702	\$109,237,864	\$110,697,148	72%	1%
Benefits	\$77,626,147	\$72,002,200	\$66,782,668	\$56,006,874	\$56,232,221	\$54,518,538	72%	-3%
Scholarships & Fellowships ¹	\$67,607,894	\$87,887,988	\$125,267,601	\$56,478,473	\$83,141,793	\$120,866,170	84%	45%
Utilities	\$14,167,939	\$13,365,664	\$13,672,052	\$10,554,071	\$10,105,941	\$10,843,410	74%	7%
Departmental Support Expenses	\$35,659,652	\$29,546,180	\$28,263,941	\$23,774,071	\$21,984,641	\$21,902,064	67%	0%
Admin Service Charge	(\$7,222,853)	(\$8,539,521)	(\$6,826,801)	(\$5,360,140)	(\$5,137,570)	(\$4,612,560)	74%	-10%
Multi Year Accounts	\$3,767,000	\$4,348,983	\$5,840,646	\$2,112,327	\$2,298,081	\$3,104,446	56%	35%
Total Expenses	\$342,336,823	\$342,049,292	\$377,433,453	\$252,493,378	\$277,862,971	\$317,319,217	74%	14%

¹ Includes Ohio Leader and Resident Scholarships, with fiscal year 2011 representing the last full year of this program

MIAMI UNIVERSITY
Financial Analysis - Auxiliary Units (Oxford Campus)
FY2012/FY2011/FY2010

	FY2012	FY2011	FY2010	Thru March YTD			2012 Metrics	
	Original Budget	Year-end Actual	Year-end Actual	FY2012	FY2011	FY2010	% of Budget	% Change from '10
Residence & Dining Halls								
Revenue	\$76,904,022	\$76,033,180	\$73,504,118	\$80,465,673	\$77,616,535	\$73,512,668	105%	4%
<i>Total Sources</i>	<i>\$76,904,022</i>	<i>\$76,033,180</i>	<i>\$73,504,118</i>	<i>\$80,465,673</i>	<i>\$77,616,535</i>	<i>\$73,512,668</i>	105%	4%
Salary	\$16,204,499	\$16,062,115	\$20,080,537	\$11,563,571	\$11,820,049	\$14,999,506	71%	-2%
Benefits	\$5,171,586	\$5,021,015	\$6,073,640	\$3,724,050	\$3,817,242	\$4,556,871	72%	-2%
Utilities	\$5,519,090	\$5,290,962	\$5,096,691	\$4,001,281	\$4,074,452	\$4,080,798	72%	-2%
Charge Outs	(\$440,755)	(\$533,745)	(\$399,588)	(\$484,341)	(\$406,028)	(\$380,783)	110%	19%
Operating Expenses	\$27,423,623	\$27,058,497	\$21,638,621	\$22,529,365	\$21,119,082	\$17,491,926	82%	7%
Debt Service	\$9,679,384	\$5,816,005	\$3,760,628	\$9,692,281	\$3,071,626	\$2,855,413	100%	216%
<i>Total Uses</i>	<i>\$63,557,427</i>	<i>\$58,714,850</i>	<i>\$56,250,528</i>	<i>\$51,026,208</i>	<i>\$43,496,424</i>	<i>\$43,603,731</i>	80%	17%
Net Transfers	(\$13,346,595)	(\$17,216,813)	(\$17,089,500)	(\$10,066,295)	(\$11,265,908)	(\$5,806,735)	75%	-11%
Net Total	\$0	\$101,517	\$164,090	\$19,373,170	\$22,854,203	\$24,102,202		-15%
Shriver Center								
Revenue	\$26,394,480	\$25,204,334	\$25,159,112	\$20,551,455	\$18,891,062	\$19,636,814	78%	9%
General Fee Support	\$855,000	\$855,000	\$855,000	\$641,250	\$641,250	\$641,250	75%	0%
<i>Total Sources</i>	<i>\$27,249,480</i>	<i>\$26,059,334</i>	<i>\$26,014,112</i>	<i>\$21,192,705</i>	<i>\$19,532,312</i>	<i>\$20,278,064</i>	78%	9%
Salary	\$5,783,422	\$5,739,341	\$5,938,191	\$4,409,717	\$4,201,603	\$4,337,671	76%	5%
Benefits	\$1,713,941	\$1,631,241	\$1,589,191	\$1,264,296	\$1,218,234	\$1,239,672	74%	4%
Utilities	\$539,399	\$546,459	\$501,030	\$396,715	\$400,624	\$358,488	74%	-1%
Charge Outs	\$0	(\$377)	(\$1,931)	\$0	(\$50)	\$0	-	-100%
Operating Expenses	\$2,008,250	\$2,034,030	\$1,803,318	\$1,480,857	\$1,294,910	\$1,348,358	74%	14%
Inventory Purchases	\$16,895,000	\$15,785,097	\$15,332,206	\$12,243,011	\$10,355,776	\$9,835,989	72%	18%
Debt Service	\$56,572	\$57,451	\$53,942	\$47,195	\$43,203	\$41,318	83%	9%
<i>Total Uses</i>	<i>\$26,996,584</i>	<i>\$25,793,241</i>	<i>\$25,215,947</i>	<i>\$19,841,791</i>	<i>\$17,514,300</i>	<i>\$17,161,496</i>	73%	13%
Net Transfers	(\$252,896)	(\$219,891)	(\$744,103)	(\$189,672)	(\$196,191)	(\$12,178)	75%	-3%
Net Total	\$0	\$46,202	\$54,062	\$1,161,242	\$1,821,821	\$3,104,391		-36%
Marcum Conference Center								
Revenue	\$2,029,543	\$2,563,258	\$2,547,820	\$1,651,664	\$1,852,008	\$1,849,731	81%	-11%
<i>Total Sources</i>	<i>\$2,029,543</i>	<i>\$2,563,258</i>	<i>\$2,547,820</i>	<i>\$1,651,664</i>	<i>\$1,852,008</i>	<i>\$1,849,731</i>	81%	-11%
Salary	\$863,046	\$950,484	\$1,037,837	\$641,761	\$701,450	\$763,477	74%	-9%
Benefits	\$252,170	\$276,135	\$288,779	\$190,697	\$211,797	\$218,569	76%	-10%
Utilities	\$248,447	\$220,324	\$271,093	\$185,740	\$164,379	\$197,794	75%	13%
Charge Outs	(\$76,000)	(\$76,397)	(\$390)	(\$57,000)	(\$57,397)	\$0	75%	-1%
Operating Expenses	\$693,363	\$1,326,169	\$802,710	\$525,836	\$1,083,689	\$564,331	76%	-51%
Inventory Purchases	\$7,100	\$7,132	\$9,216	\$2,698	\$3,480	\$2,975	38%	-22%
Debt Service	\$5,254	\$5,265	\$2,677	\$3,958	\$3,965	\$2,478	75%	0%
<i>Total Uses</i>	<i>\$1,993,380</i>	<i>\$2,709,112</i>	<i>\$2,411,921</i>	<i>\$1,493,690</i>	<i>\$2,111,363</i>	<i>\$1,749,623</i>	75%	-29%
Net Transfers	(\$36,163)	\$142,513	(\$120,712)	(\$27,122)	(\$117,031)	(\$53,046)	75%	-77%
Net Total	\$0	(\$3,342)	\$15,187	\$130,851	(\$376,385)	\$47,062		-135%

MIAMI UNIVERSITY
Financial Analysis - Auxiliary Units (Oxford Campus)
FY2012/FY2011/FY2010

	FY2012	FY2011	FY2010	Thru March YTD			2012 Metrics	
	Original Budget	Year-end Actual	Year-end Actual	FY2012	FY2011	FY2010	% of Budget	% Change from '10
Intercollegiate Athletics								
Revenue	\$4,518,000	\$5,165,251	\$5,924,342	\$2,847,744	\$3,668,931	\$5,021,966	63%	-22%
General Fee Support	\$14,624,844	\$14,172,373	\$13,786,549	\$10,806,133	\$10,510,530	\$10,171,162	74%	3%
<i>Total Sources</i>	<i>\$19,142,844</i>	<i>\$19,337,624</i>	<i>\$19,710,891</i>	<i>\$13,653,877</i>	<i>\$14,179,461</i>	<i>\$15,193,128</i>	<i>71%</i>	<i>-4%</i>
Salary	\$6,336,058	\$6,027,190	\$5,974,911	\$4,827,783	\$4,806,719	\$4,661,557	76%	0%
Benefits	\$2,518,448	\$2,395,541	\$2,153,283	\$1,837,470	\$1,883,485	\$1,696,071	73%	-2%
Utilities	\$0	\$2,342	\$2,160	\$4,314	\$1,832	\$2,160	-	135%
Operating Expenses	\$12,463,760	\$11,533,879	\$11,510,559	\$10,229,432	\$10,830,782	\$10,712,830	82%	-6%
Debt Service	\$6,325	\$6,325	\$0	\$6,325	\$6,325	\$0	100%	-
<i>Total Uses</i>	<i>\$21,324,591</i>	<i>\$19,965,277</i>	<i>\$19,640,913</i>	<i>\$16,905,324</i>	<i>\$17,529,144</i>	<i>\$17,072,619</i>	<i>79%</i>	<i>-4%</i>
Net Transfers	\$2,181,747	\$627,653	\$162,981	\$507,875	\$532,187	\$292,567	23%	-5%
Net Total	\$0	(\$0)	\$232,958	(\$2,743,572)	(\$2,817,496)	(\$1,586,924)		-3%
Recreation Center								
Revenue	\$2,101,000	\$1,996,773	\$1,932,707	\$1,772,344	\$1,609,198	\$1,562,907	84%	10%
General Fee Support	\$4,828,359	\$4,929,887	\$4,779,887	\$3,621,269	\$3,697,415	\$3,584,915	75%	-2%
<i>Total Sources</i>	<i>\$6,929,359</i>	<i>\$6,926,660</i>	<i>\$6,712,594</i>	<i>\$5,393,613</i>	<i>\$5,306,613</i>	<i>\$5,147,823</i>	<i>78%</i>	<i>2%</i>
Salary	\$2,564,699	\$2,671,345	\$2,720,613	\$1,811,594	\$1,953,129	\$2,051,091	71%	-7%
Benefits	\$712,108	\$772,072	\$745,203	\$490,281	\$572,335	\$556,268	69%	-14%
Utilities	\$818,706	\$769,925	\$828,311	\$583,578	\$582,492	\$591,727	71%	0%
Operating Expenses	\$1,032,792	\$865,073	\$881,338	\$592,061	\$596,596	\$648,883	57%	-1%
Inventory Purchases	\$31,700	\$32,968	\$35,730	\$34,531	\$30,937	\$31,279	109%	12%
Debt Service	\$1,437,756	\$1,440,650	\$732,400	\$1,083,028	\$1,084,887	\$677,960	75%	0%
<i>Total Uses</i>	<i>\$6,597,761</i>	<i>\$6,552,034</i>	<i>\$5,943,596</i>	<i>\$4,595,073</i>	<i>\$4,820,376</i>	<i>\$4,557,209</i>	<i>70%</i>	<i>-5%</i>
Net Transfers	(\$331,598)	(\$372,456)	(\$737,889)	(\$257,578)	\$69,514	(\$245,105)	78%	-471%
Net Total	\$0	\$2,170	\$31,109	\$540,962	\$555,751	\$345,509		-3%
Goggin Ice Arena								
Revenue	\$3,079,500	\$3,450,821	\$3,053,692	\$3,609,920	\$3,502,194	\$2,863,838	117%	3%
General Fee Support	\$2,364,029	\$2,511,000	\$2,511,000	\$1,773,022	\$1,883,250	\$1,883,250	75%	-6%
<i>Total Sources</i>	<i>\$5,443,529</i>	<i>\$5,961,821</i>	<i>\$5,564,692</i>	<i>\$5,382,942</i>	<i>\$5,385,444</i>	<i>\$4,747,088</i>	<i>99%</i>	<i>0%</i>
Salary	\$1,183,981	\$1,274,018	\$1,328,797	\$983,165	\$939,242	\$991,251	83%	5%
Benefits	\$379,754	\$430,582	\$372,065	\$309,765	\$307,248	\$302,365	82%	1%
Utilities	\$917,284	\$861,084	\$833,484	\$702,897	\$669,308	\$665,509	77%	5%
Operating Expenses	\$444,760	\$502,598	\$400,143	\$760,565	\$309,841	\$286,093	171%	145%
Inventory Purchases	\$140,000	\$168,655	\$105,291	\$131,051	\$113,558	\$59,594	94%	15%
Debt Service	\$2,052,709	\$2,054,528	\$2,054,182	\$1,557,513	\$1,542,470	\$1,542,681	76%	1%
<i>Total Uses</i>	<i>\$5,118,488</i>	<i>\$5,291,465</i>	<i>\$5,093,962</i>	<i>\$4,444,958</i>	<i>\$3,881,668</i>	<i>\$3,847,493</i>	<i>87%</i>	<i>15%</i>
Net Transfers	(\$325,041)	(\$479,708)	(\$454,152)	(\$319,949)	(\$110,253)	(\$34,150)	98%	190%
Net Total	\$0	\$190,648	\$16,578	\$618,035	\$1,393,523	\$865,446		-56%
Parking and Transportation								
Revenue	\$3,989,850	\$3,559,249	\$3,385,267	\$3,474,326	\$3,305,822	\$3,158,236	87%	5%
General Fee Support	\$200,000	\$200,000	\$200,000	\$150,000	\$150,000	\$150,000	75%	0%
<i>Total Sources</i>	<i>\$4,189,850</i>	<i>\$3,759,249</i>	<i>\$3,585,267</i>	<i>\$3,624,326</i>	<i>\$3,455,822</i>	<i>\$3,308,236</i>	<i>87%</i>	<i>5%</i>
Salary	\$608,930	\$568,747	\$643,596	\$384,566	\$417,975	\$471,385	63%	-8%
Benefits	\$203,593	\$190,445	\$204,528	\$142,299	\$146,325	\$158,714	70%	-3%
Operating Expenses	\$1,566,326	\$1,601,704	\$1,665,341	\$1,501,398	\$1,156,109	\$1,203,349	96%	30%
Debt Service	\$1,507,075	\$1,515,001	\$1,510,787	\$1,139,539	\$1,137,221	\$1,134,003	76%	0%
<i>Total Uses</i>	<i>\$3,885,924</i>	<i>\$3,875,897</i>	<i>\$4,024,252</i>	<i>\$3,167,803</i>	<i>\$2,857,631</i>	<i>\$2,967,450</i>	<i>82%</i>	<i>11%</i>
Net Transfers	(\$303,926)	\$124,401	\$450,000	(\$77,945)	\$75,566	\$442,500	26%	-203%
Net Total	\$0	\$7,753	\$11,015	\$378,579	\$673,758	\$783,286		-44%

MIAMI UNIVERSITY
 Financial Analysis - Auxiliary Units (Oxford Campus)
 FY2012/FY2011/FY2010

	FY2012	FY2011	FY2010	Thru March YTD			2012 Metrics	
	Original Budget	Year-end Actual	Year-end Actual	FY2012	FY2011	FY2010	% of Budget	% Change from '10
Telecommunications								
Revenue	\$978,000	\$955,789	\$2,288,162	\$687,120	\$729,844	\$1,710,496	70%	-6%
<i>Total Sources</i>	<i>\$978,000</i>	<i>\$955,789</i>	<i>\$2,288,162</i>	<i>\$687,120</i>	<i>\$729,844</i>	<i>\$1,710,496</i>	70%	-6%
Salary	\$65,089	\$54,370	\$397,393	\$42,271	\$38,671	\$290,956	65%	9%
Benefits	\$23,334	(\$23,237)	\$137,720	\$16,909	\$15,642	\$105,463	72%	8%
Utilities	\$840,000	\$857,886	\$723,409	\$577,289	\$576,193	\$514,268	69%	0%
Operating Expenses	\$33,039	\$54,582	\$293,473	\$30,479	\$27,557	\$387,374	92%	11%
Debt Service	\$0	\$0	\$760,475	\$0	\$0	\$443,611	-	#DIV/0!
<i>Total Uses</i>	<i>\$961,462</i>	<i>\$943,600</i>	<i>\$2,312,470</i>	<i>\$666,948</i>	<i>\$658,063</i>	<i>\$1,741,671</i>	69%	1%
Net Transfers	(\$16,538)	(\$2,399)	(\$4,000)	(\$12,403)	(\$1,799)	(\$3,000)	75%	589%
Net Total	\$0	\$9,790	(\$28,308)	\$7,769	\$69,982	(\$34,175)		-89%
Network Services								
Revenue	\$0	\$1,081,109	\$1,654,704	\$647,647	\$996,999	\$1,403,647	-	-35%
<i>Total Sources</i>	<i>\$0</i>	<i>\$1,081,109</i>	<i>\$1,654,704</i>	<i>\$647,647</i>	<i>\$996,999</i>	<i>\$1,403,647</i>	-	-35%
Salary	\$0	\$70,909	\$77,618	\$0	\$50,573	\$55,986	-	-100%
Benefits	\$0	\$22,492	\$22,789	\$0	\$17,339	\$16,460	-	-100%
Utilities	\$0	\$11,637	\$496,288	\$2,413	\$9,144	\$373,980	-	-74%
Operating Expenses	\$0	\$426,490	\$1,473,919	\$362	\$156,217	\$252,714	-	-100%
<i>Total Uses</i>	<i>\$0</i>	<i>\$531,529</i>	<i>\$2,070,614</i>	<i>\$2,775</i>	<i>\$233,272</i>	<i>\$699,139</i>	-	-99%
Net Transfers	\$0	(\$325,000)	\$4,000	(\$131,407)	(\$325,000)	\$3,000	-	-
Net Total	\$0	\$224,580	(\$411,911)	\$513,465	\$438,727	\$707,508		17%
Utility Enterprise								
<i>Total Sources</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	-	-
Salary	\$1,249,826	\$1,133,876	\$1,134,319	\$826,788	\$813,352	\$827,385	66%	2%
Benefits	\$498,015	\$460,136	\$419,402	\$330,715	\$328,794	\$313,273	66%	1%
Utilities	\$12,896,808	\$11,890,238	\$14,465,858	(\$9,336,202)	(\$8,701,693)	(\$7,964,225)	-72%	7%
Charge Outs	(\$23,628,519)	(\$22,781,062)	(\$23,733,490)	(\$3,264)	(\$846)	(\$3,396)	0%	286%
Operating Expenses	\$1,898,086	\$1,251,987	\$1,064,936	\$864,926	\$834,899	\$714,843	46%	4%
Debt Service	\$2,468,177	\$2,467,735	\$2,470,784	\$1,969,167	\$1,853,989	\$1,856,014	80%	6%
<i>Total Uses</i>	<i>(\$4,617,607)</i>	<i>(\$5,577,090)</i>	<i>(\$4,178,191)</i>	<i>(\$5,347,871)</i>	<i>(\$4,871,507)</i>	<i>(\$4,256,106)</i>	116%	10%
Net Transfers	(\$4,617,607)	(\$5,576,248)	(\$4,165,605)	(\$3,463,205)	(\$3,463,646)	(\$3,112,051)	75%	0%
Net Total	\$0	\$842	\$12,586	\$1,884,666	\$1,407,860	\$1,144,055		34%

MIAMI UNIVERSITY
Financial Analysis - Auxiliary Units (Oxford Campus)
FY2012/FY2011/FY2010

	FY2012	FY2011	FY2010	Thru March YTD			2012 Metrics	
	Original Budget	Year-end Actual	Year-end Actual	FY2012	FY2011	FY2010	% of Budget	% Change from '10
Student Health Services								
Revenue	\$1,913,848	-	-	\$1,121,335	-	-	-	-
General Fee Support	\$1,066,511	-	-	\$799,883	-	-	-	-
<i>Total Sources</i>	<i>\$2,980,359</i>	<i>-</i>	<i>-</i>	<i>\$1,921,218</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
Salary	\$1,332,965	-	-	\$1,029,428	-	-	-	-
Benefits	\$533,186	-	-	\$411,771	-	-	-	-
Operating Expenses	\$287,355	-	-	\$225,121	-	-	-	-
Inventory Purchases	\$242,268	-	-	\$105,234	-	-	-	-
Debt Service	\$0	-	-	\$0	-	-	-	-
<i>Total Uses</i>	<i>\$2,395,774</i>	<i>-</i>	<i>-</i>	<i>\$1,771,554</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
Net Transfers	(\$584,585)	-	-	(\$438,439)	-	-	-	-
Net Total	\$0	-	-	(\$288,774)	-	-	-	-
Other Auxiliary								
Revenue	\$263,195	\$229,172	\$155,486	\$147,715	\$146,506	\$99,569	56%	1%
General Fee Support	\$361,878	\$3,244,793	\$3,337,179	\$458,909	\$458,909	\$271,409	127%	0%
<i>Total Sources</i>	<i>\$625,073</i>	<i>\$3,473,964</i>	<i>\$3,492,665</i>	<i>\$606,624</i>	<i>\$605,415</i>	<i>\$370,977</i>	<i>97%</i>	<i>0%</i>
Salary	\$65,517	\$64,454	\$64,810	\$47,711	\$48,369	\$48,024	73%	-1%
Benefits	\$20,462	\$20,557	\$22,911	\$15,523	\$15,197	\$14,263	76%	2%
Operating Expenses	\$230,591	\$212,340	\$170,161	\$132,494	\$169,735	\$116,029	57%	-22%
Debt Service	\$347,497	\$346,201	\$344,376	\$263,161	\$259,912	\$258,925	76%	1%
<i>Total Uses</i>	<i>\$664,067</i>	<i>\$643,552</i>	<i>\$602,258</i>	<i>\$458,889</i>	<i>\$493,214</i>	<i>\$437,241</i>	<i>69%</i>	<i>-7%</i>
Net Transfers	\$38,994	(\$2,830,365)	(\$2,889,858)	(\$216,741)	(\$187,500)	\$0	-556%	16%
Net Total	\$0	\$47	\$549	(\$69,006)	(\$75,299)	(\$66,264)	-	-8%
Total Auxiliary								
Revenue	\$122,171,438	\$120,238,935	\$119,605,409	\$116,976,944	\$112,319,100	\$110,819,874	96%	4%
General Fee Support	\$24,300,621	\$25,913,053	\$25,469,615	\$18,250,466	\$17,341,353	\$16,701,985	75%	5%
<i>Total Sources</i>	<i>\$146,472,059</i>	<i>\$146,151,988</i>	<i>\$145,075,024</i>	<i>\$135,227,410</i>	<i>\$129,660,453</i>	<i>\$127,521,859</i>	<i>92%</i>	<i>4%</i>
Salary	\$36,258,032	\$34,616,848	\$39,398,623	\$26,568,356	\$25,791,132	\$29,498,289	73%	3%
Benefits	\$12,026,597	\$11,196,979	\$12,029,511	\$8,733,776	\$8,533,639	\$9,177,988	73%	2%
Utilities	\$21,779,734	\$20,450,857	\$23,218,323	(\$2,881,976)	(\$2,223,268)	(\$1,179,501)	-13%	30%
Charge Outs	(\$24,145,274)	(\$23,391,581)	(\$24,135,399)	(\$544,605)	(\$464,321)	(\$384,179)	2%	17%
Operating Expenses	\$48,081,945	\$46,867,349	\$41,704,519	\$38,872,896	\$37,579,416	\$33,726,732	81%	3%
Inventory Purchases	\$17,316,068	\$15,993,851	\$15,482,442	\$12,516,525	\$10,503,752	\$9,929,836	72%	19%
Debt Service	\$17,560,749	\$13,709,162	\$11,690,251	\$15,762,168	\$9,003,599	\$8,812,403	90%	75%
<i>Total Uses</i>	<i>\$128,877,851</i>	<i>\$119,443,467</i>	<i>\$119,388,270</i>	<i>\$99,027,140</i>	<i>\$88,723,948</i>	<i>\$89,581,566</i>	<i>77%</i>	<i>12%</i>
Net Transfers	(\$17,594,208)	(\$26,128,313)	(\$25,588,838)	(\$14,692,882)	(\$14,990,060)	(\$8,528,197)	84%	-2%
Net Total	\$0	\$580,208	\$97,915	\$21,507,388	\$25,946,445	\$29,412,096	-	-17%

Budget Planning Assumptions

Sources

Resident Tuition = 3.5%

Freshman Class = 3,600

Change in Net Tuition = 2.4%/ \$5.3 Million

Change in State Appropriation = 3.0%/ \$1.55 Million

Strategic Priorities Revenue = (0.8%)

Strategic Priorities Reductions = 2%/ \$6.3 Million

Non-Resident Tuition = 3.0%

Non-Resident Mix = 33%

Uses

Salary Increase = 2.0%/ \$3.3 Million

Benefits = 3.6%/ \$2.0 Million

Non-Personnel = 3.1%/ \$1.0 Million

General Fee = .2%/ \$430 Thousand

New Investments = 1.8%/ \$5.4 Million

- Need-Based Scholarships \$1,100,000
- Business School 900,000
- Admissions 800,000
- Web 125,000
- Eliminate Prior Year Deficit 2,400,000

MIAMI UNIVERSITY						
FY2013 - Academic Year 2012-2013						
Annual Tuition Costs (Includes Instructional & General Fee)						
		FY11	FY12	FY11-FY12	FY13	FY12-FY13
		AY 2010-2011	AY 2011-2012	%	AY 2012-2013	%
		<u>Beginning Fall 2010</u>	<u>Beginning Fall 2011</u>	<u>Increase</u>	<u>Beginning Fall 2012</u>	<u>Increase</u>
<u>Oxford Campus - Full-Time Undergraduate Students</u>						
	Ohio Residents	\$ 12,198	\$ 12,625	3.5%	\$ 13,067	3.5%
	Out-of State Residents	\$ 26,988	\$ 27,797	3.0%	\$ 28,631	3.0%
<u>All Campuses - Full-Time Graduate Students</u>						
	Ohio Resident Comprehensive Fee	\$ 11,616	\$ 12,023	3.5%	\$ 12,444	3.5%
	Out-of-State Student Comprehensive Fee	\$ 25,656	\$ 26,554	3.5%	\$ 27,484	3.5%
<u>Hamilton and Middletown Campuses - Full-Time Undergraduate Students</u>						
	Ohio Residents					
	Ohio Residents - Lower Division	\$ 4,596	\$ 4,757	3.5%	\$ 4,922	3.5%
	Ohio Residents - Upper Division	\$ 6,984	\$ 7,228	3.5%	\$ 7,481	3.5%
	Out-of State Residents					
	Out-of-State Students - Lower Division	\$ 16,956	\$ 13,409	-20.9%	\$ 13,811	3.0%
	Out-of-State Students - Upper Division	\$ 19,344	\$ 15,880	-17.9%	\$ 16,369	3.0%

In-State Tuition and Fees at Miami's Enrollment Competitors and Flagship Institutions (2006-07 to 2011-12)

Institution	2006-07	2011-12	\$ Change	Fall '06	Fall '11	Proposed 2012-13	Cumulative Increase since 2006-07
	Tuition & Fees	Tuition & Fees		Index	Index		
Indiana University	\$ 7,460	\$ 9,524	\$ 2,064	0.63	0.73		
Michigan State University	\$ 7,945	\$ 12,822	\$ 4,877	0.67	0.98		
Ohio State University	\$ 8,667	\$ 9,735	\$ 1,058	0.73	0.74		
Ohio University	\$ 8,727	\$ 9,936	\$ 1,209	0.74	0.76	\$ 10,286	\$ 1,559
Penn State University	\$ 11,508	\$ 15,554	\$ 4,046	0.97	1.19		
Purdue University	\$ 7,096	\$ 9,478	\$ 2,382	0.60	0.72		
SUNY, Binghamton	\$ 5,838	\$ 6,939	\$ 1,101	0.49	0.53		
University of Arizona	\$ 4,498	\$ 9,286	\$ 4,788	0.38	0.71		
University of California, Berkeley	\$ 7,800	\$ 12,384	\$ 4,584	0.66	0.94		
University of Cincinnati	\$ 9,399	\$ 10,419	\$ 1,020	0.79	0.80		
University of Colorado	\$ 5,372	\$ 9,130	\$ 3,758	0.45	0.70		
University of Connecticut	\$ 8,362	\$ 10,670	\$ 2,308	0.70	0.81		
University of Dayton	\$ 23,970	\$ 31,640	\$ 7,670	2.02	2.41	\$ 33,400	\$ 9,430
University of Delaware	\$ 7,318	\$ 11,192	\$ 3,874	0.62	0.85		
University of Florida	\$ 3,094	\$ 5,700	\$ 2,606	0.26	0.43		
University of Georgia	\$ 3,892	\$ 9,472	\$ 5,580	0.33	0.72		
University of Illinois	\$ 7,244	\$ 10,497	\$ 3,253	0.61	0.80		
University of Indiana	\$ 7,460	\$ 9,524	\$ 2,064	0.63	0.73		
University of Iowa	\$ 6,135	\$ 7,765	\$ 1,630	0.52	0.59		
University of Kentucky	\$ 5,890	\$ 9,260	\$ 3,370	0.50	0.71		
University of Maryland	\$ 7,821	\$ 8,416	\$ 595	0.66	0.64		
University of Michigan	\$ 9,723	\$ 13,437	\$ 3,714	0.82	1.03		
University of Missouri	\$ 7,784	\$ 8,989	\$ 1,205	0.66	0.69		
University of New Hampshire	\$ 10,401	\$ 15,250	\$ 4,849	0.88	1.16		
University of North Carolina	\$ 4,613	\$ 7,008	\$ 2,395	0.39	0.53		
University of Oklahoma	\$ 5,008	\$ 7,483	\$ 2,475	0.42	0.57		
University of Oregon	\$ 5,613	\$ 8,883	\$ 3,270	0.47	0.68		
University of South Carolina	\$ 7,314	\$ 9,786	\$ 2,472	0.62	0.75		
University of Tennessee	\$ 5,622	\$ 7,382	\$ 1,760	0.47	0.56		
University of Texas	\$ 6,972	\$ 9,416	\$ 2,444	0.59	0.72		
University of Virginia	\$ 8,035	\$ 11,794	\$ 3,759	0.68	0.90		
University of Wisconsin, Madison	\$ 5,951	\$ 9,490	\$ 3,539	0.50	0.72		
Washington State University	\$ 6,447	\$ 10,799	\$ 4,352	0.54	0.82		
West Virginia University	\$ 4,164	\$ 5,674	\$ 1,510	0.35	0.43		
Xavier University	\$ 22,880	\$ 30,695	\$ 7,815	1.93	2.34	\$ 32,070	\$ 9,190
Miami University (resident tuition)	\$ 11,862	\$ 13,105	\$ 1,243	1.00	1.00	13547	\$ 1,685
Miami University (nonresident tuition)	\$ 23,894	\$ 28,277	\$ 4,383	n/a	n/a	\$ 29,111	\$ 5,217

**In-State Tuition and Fees
Regional Campuses**

<u>Regional Systems</u>	<u>2006-07 Tuition and Fees</u>	<u>2011-12 Tuition and Fees</u>	<u>Change</u>	<u>Proposed 2012-13</u>	<u>Cumulative Change</u>
Akron	\$5,330	\$5,910	\$580	n/a	
Bowling Green	\$4,228	\$4,686	\$458	n/a	
Cincinnati - Walters	\$5,232	\$5,691	\$459	\$5,890	\$658
Kent State - Upper	\$5,590	\$6,196	\$606	\$6,413	\$823
- Lower	\$4,770	\$5,288	\$518	\$5,473	\$703
Ohio State	\$6,240	\$6,903	\$663	n/a	
Ohio - Upper	\$5,034	\$5,175	\$141	\$5,356	\$322
- Lower	\$4,581	\$4,713	\$132	\$4,878	\$297
Wright State	\$4,893	\$5,424	\$531	n/a	
Miami - Upper	\$6,588	\$7,264	\$676	\$7,518	\$930
- Lower	\$4,350	\$4,793	\$443	\$4,961	\$611

APPROPRIATION ORDINANCE O2012-
Instructional, General, Tuition, and Comprehensive Fees and Charges
Oxford Undergraduate Students
2012-2013 Academic Year

WHEREAS, the University is committed to providing affordable access to the highest quality education and services to its undergraduate students despite rising costs and institutional obligations; and

WHEREAS, the University is authorized by the Ohio General Assembly to increase tuition by three and one-half percent (3.5%) for Ohio resident undergraduate students for the 2012-2013 academic year;

THEREFORE, BE IT ORDAINED: that the Board of Trustees approves an increase of three and one-half percent (3.5%) in tuition (combined instructional and general fees) for resident undergraduate students at the Oxford campus; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves an increase of three percent (3.0%) in tuition (combined instructional and general fees and non-resident surcharge) for non-resident undergraduate students at the Oxford Campus; and

BE IT FURTHER ORDAINED: that the President and Vice President for Finance and Business Services and Treasurer are hereby authorized to establish fees consistent with this Ordinance and the State of Ohio Biennial Budget as enacted, including instructional and general fees for Miami Tuition Plan students, part-time students and summer terms; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Vice President for Finance and Business Services and Treasurer and the Vice President for Student Affairs to determine the allocation of the general fee between the University Student Auxiliary Allocation and the Student Organization Allocation; and

BE IT FURTHER ORDAINED: that the Board of Trustees further authorizes the Vice President for Finance and Business Services and Treasurer and the Vice President for Student Affairs to budget and expend, in accord with general university procedures, the University Student Auxiliary Allocation and authorizes the Vice President for Student Affairs to fund the Associated Student Government from the Student Organization Allocation; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Associated Student Government to fund student organizations in accordance with the student organization funding procedures, as the same may be amended from time to time by the Associated Student Government and approved by the Vice President for Student Affairs and the President.

April 27, 2012

APPROPRIATION ORDINANCE O2012-
Instructional, General, Tuition, and Comprehensive Fees and Charges
Regional Campus Undergraduate Students
2012-2013 Academic Year

WHEREAS, the University is committed to providing affordable access to the highest quality education and services to its undergraduate students despite rising costs and institutional obligations; and

WHEREAS, the University is authorized by the Ohio General Assembly to increase Ohio resident undergraduate tuition by three and one-half percent (3.5%) for the 2012-2013 academic year;

THEREFORE, BE IT ORDAINED: that the Board of Trustees approves an increase of three and one-half percent (3.5%) in tuition (combined instructional and general fees) for resident undergraduate students at the Hamilton and Middletown campuses; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves an increase of three percent (3.0%) in tuition (combined instructional and general fees and non-resident surcharge) for non-resident undergraduate students at the Hamilton and Middletown campuses; and

BE IT FURTHER ORDAINED: that the President and Vice President for Finance and Business Services and Treasurer are hereby authorized to establish fees consistent with this Ordinance and the State of Ohio Biennial Budget as enacted, including fees for part-time students and fees for summer terms; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Provost and Dean of the Regional Campuses to determine the allocation of the general fee between the Auxiliary Allocation and the Student Organization Allocation; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Provost and Dean of the Regional Campuses to budget and expend, in accord with general university procedures, the Auxiliary Allocation and authorizes the Provost and Dean of the Regional Campuses to fund their respective student government organizations from the Student Organization Allocation; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the respective student governments to fund student organizations, in accordance with the student organization funding procedures, as the same may be amended from time to time and approved by the Dean of the Regional Campuses and the Provost.

April 27, 2012

APPROPRIATION ORDINANCE O2012-
Comprehensive Tuition
Graduate Students at all Campuses
2012-2013 Academic Year

WHEREAS, the University remains committed to providing the highest quality education and services to its graduate students at reasonable prices despite rising costs and institutional obligations; and

WHEREAS, the University has a comprehensive tuition (instructional and general fees) and an out-of-state surcharge for graduate students which will be the same at all campuses;

THEREFORE, BE IT ORDAINED: that the Board of Trustees approves an increase of three and one-half percent (3.5%) in graduate student comprehensive tuition and out-of-state surcharge at all campuses; and

BE IT FURTHER ORDAINED: that the President and Vice President for Finance and Business Services and Treasurer are hereby authorized to establish fees consistent with this Ordinance and the State of Ohio Biennial Budget as enacted, including fees for part-time students and fees for summer terms.

April 27, 2012

Miami University
APPROPRIATION ORDINANCE

BE IT ORDAINED: by the Board of Trustees that the following miscellaneous fees will be in effect for academic year 2012-2013, except as otherwise specified. The fees apply to all campuses, except as otherwise specified.

Fee	2011-2012	Proposed 2012-2013
Admission Fee		
Hamilton and Middletown Campuses	15.00	15.00
Oxford Campus Enrollment Fee (Note 1)	95.00	95.00
University Contract Confirmation Deposit (1)	330.00	330.00
Application Fee		
Hamilton and Middletown Campuses	20.00	20.00
Oxford Campus-Admission to Graduate Degree Programs	50.00	50.00
Oxford Campus-Admission to Graduate Non-Degree Status	20.00	20.00
Oxford Campus-Admission to Undergraduate Programs	50.00	50.00
Oxford Campus-International Students	70.00	70.00
Oxford Campus-Transient Students	50.00	50.00
Oxford Campus-Unclassified Students	50.00	50.00
Bursar Miscellaneous Charges		
Late Payment	150.00	150.00
Late Registration (each Monday after the final date, an additional \$27.00)	27.00	27.00
Business School Premium		
Oxford Campus Business School Courses, per credit hour	50.00	75.00
Career Exploration and Testing Center Charges		
Career Testing, each career assessment	-	16.00
Enrollment in EAS101 for Myers-Briggs Indicator and Strong Interest Inventories Testing (two standardized career assessments)	32.00	32.00
Enrollment in EDL100 for Myers-Briggs and Strong Interest Testing (three standardized career assessments)	48.00	48.00
Child Care Programs-Hamilton Campus-Faculty/Staff		
Registration, one child/each additional	50.00/30.00	50.00/30.00
1-8 hours per week	62.00/49.00	65.00/51.00
9-16 hours per week	94.00/75.00	99.00/79.00
17-24 hours per week	108.00/86.00	113.00/92.00
25-32 hours per week	135.00/108.00	142.00/114.00
33-40 hours per week	150.00/120.00	158.00/126.00
41-48 hours per week	162.00/129.00	170.00/135.00
Greater than 48 hours per week	172.00/137.00	181.00/144.00
Child Care Programs-Hamilton Campus-Students		
Registration, one child/each additional	50.00/25.00	50.00/25.00
1-8 hours per week	50.00/40.00	53.00/42.00
9-16 hours per week	75.00/60.00	79.00/63.00
17-24 hours per week	90.00/72.00	95.00/76.00
25-32 hours per week	115.00/92.00	121.00/97.00
33-40 hours per week	130.00/104.00	137.00/109.00
41-48 hours per week	141.00/112.00	148.00/119.00
Greater than 48 hours per week	151.00/120.00	159.00/127.00
Chinese Proficiency Tests - Confucius Institute		
Chinese Proficiency Test (HSK, BCT, and YCT) -- fee based on candidate's level and test module	20.00 - 70.00	20.00 - 70.00
Code of Conduct Violations		
Code of Conduct Administration Charges, per incident	50.00	50.00
Ethics and Integrity Mandatory Program	200.00	200.00
Commencement/Degree Application Fee		
Associate's and Bachelor's Degrees (2)	35.00	35.00
Certificate Program	10.00	10.00
Diploma Replacement (re-issue)-With Case, Master's	34.00	34.00
Diploma Replacement (re-issue)-With Case, Undergraduate	34.00	34.00
Diploma Replacement (re-issue)-Without Case	29.00	29.00
Doctoral Degree-Dissertation Microfilming and Binding and Diploma and Hood (\$20.00 non-refundable)	200.00	200.00
Master's and Specialist's Degrees (2)	35.00	35.00
Thesis Microfilming and Binding	80.00	80.00
Community Engagement and Services		
Community Plunge (early move-in experience)	130.00	130.00
Service Learning Courses Utilizing Community Engagement and Services Office	50.00	50.00
Compass Assessment-Hamilton and Middletown Campus		
Compass Assessment Retake Fee-one per semester, per subject -- NOTE: Non-Refundable	10.00	10.00
Computer Printing Charge		
Computer Printing Charge-Cash Payment, per copy	0.10	0.10
Computer Printing Charge-Debit Card Payment using Miami "MULaa", per copy	0.10	0.10
Credit Workshops		
Enrollment Fee	0.00 - 3,500.00	0.00 - 3,500.00
iDiscovery Program Fee	125.00	125.00
Instructional Fees Set by Vice President for Finance and Business Services or designee		
Materials Fee	0.00 - 350.00	0.00 - 350.00
On-Campus Workshop Administration Fee	25.00	25.00
Program Fee	0.00 - 15,000.00	0.00 - 15,000.00
Study Abroad Workshop Administration Fee	125.00	125.00
Data and Video Network		
Fee for Non-warranty computer and associated repair (including labor)	Actual Cost	Actual Cost
Network copyright notification-First incident	100.00	100.00
Network copyright notification-Second incident and more	200.00	200.00
Workstation Remediation Fee for Non-Miami Laptops	100.00	100.00
Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)		
Hamilton and Middletown Campuses Technology Fee-Per Semester	18.00	18.00

Attachment G

Fee	2011-2012	Proposed 2012-2013
Oxford Campus Technology Fee-Per Credit Hour-Students admitted prior to AY2008, up to 12 credit hours per semester	8.50	8.50
Oxford Campus Technology Fee-Per Credit Hour-Students admitted in AY2008, up to 12 credit hours per semester	9.00	9.00
Oxford Campus Technology Fee-Per Credit Hour-Students admitted in AY2009-AY2010 and thereafter, up to 12 credit hours per semester	9.50	9.50
Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted prior to AY2008, up to 12 credit hours per semester	13.00	13.00
Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted in AY2008, up to 12 credit hours per semester	13.50	13.50
Oxford Off-Campus Network Service Fee-Per Credit Hour-Students admitted in AY2009-AY2010 and thereafter, up to 12 credit hours per semester	14.00	14.00
E-Learning-Hamilton and Middletown Campus		
All online, partially online (hybrid), and interactive video courses per credit hour	10.00	10.00
English Department		
English-Proficiency Exam	-	30.00
Facility Fee		
Facility Fee-Oxford Graduate students, per semester	30.00	30.00
Facility Fee-Oxford Graduate students, per year	60.00	60.00
Facility Fee-Oxford Undergraduates, per semester	60.00	60.00
Facility Fee-Oxford Undergraduates, per year	120.00	120.00
Fine Arts Program Fee		
Architecture/Interior Design Majors, per semester	50.00	50.00
Music Majors, per semester	50.00	50.00
Goggin Ice Center		
Intramural Leagues-Broomball	160.00	165.00
Intramural Leagues-Hockey	370.00	375.00
Intramural Leagues-Hockey Beginner	310.00	315.00
Identification Card Replacement Charge		
Identification Card Replacement Charge-Hamilton Campus	10.00	10.00
Identification Card Replacement Charge-Middletown Campus	10.00	10.00
Identification Card Replacement Charge-Oxford Campus	35.00	35.00
Learning Assistance Tutoring Charges		
Learning Assistance-Oxford Campus-Tutoring sessions-no show fee	15.00	15.00
Library Fines and Fees		
Audio/Visual Services-Maximum	15.00	15.00
Audio/Visual Services-Overdue videos, per item/per day	2.50	2.50
Camera Tripod (24 hour loan; no charge)		
Camera Tripod, Maximum	15.00	15.00
Camera Tripod, Overdue charge, per hour	0.50	0.50
Camera Tripod, Processing fee	10.00	10.00
Camera Tripod, Replacement cost	30.00	30.00
Digital Voice Recorder (four hour loan; no charge)		
Digital Voice Recorder, Maximum	15.00	15.00
Digital Voice Recorder, Overdue charge, per hour	0.50	0.50
Digital Voice Recorder, Processing fee	25.00	25.00
Digital Voice Recorder, Replacement cost	65.00	65.00
Financial Calculator (24 hour loan; no charge)	-	-
Financial Calculator Overdue charge, per hour	-	0.50
Financial Calculator, Maximum	-	15.00
Financial Calculator, Processing fee	-	10.00
Financial Calculator, Replacement cost	-	60.00
Firewire Cable (four hour loan; no charge)		
Firewire Cable, Maximum	15.00	15.00
Firewire Cable, Overdue charge, per hour	0.50	0.50
Firewire Cable, Processing fee	10.00	10.00
Firewire Cable, Replacement cost	5.00	5.00
Graphing Calculator (24 hour loan; no charge)	-	-
Graphing Calculator Overdue charge, per hour	-	0.50
Graphing Calculator, Maximum	-	15.00
Graphing Calculator, Processing fee	-	10.00
Graphing Calculator, Replacement cost	-	130.00
Head Phones-Maximum	15.00	15.00
Head Phones-Overdue charge, per hour	0.50	0.50
Head Phones-Processing fee	10.00	10.00
Head Phones-Replacement cost	10.00	10.00
iPad-(in library use only)-Billing fee (non-refundable) (6)	-	25.00
iPad-(in library use only)-Overdue iPad, per hour (maximum of \$100.00)	-	5.00
iPad-(in library use only)-Replacement charge iPad	-	900.00
iPad-(in library use only)-Up to three hours (requires Miami ID and one other form of ID)	-	-
Laptop Computer or Digital Camera (in library use only)-Billing fee (non-refundable) (6)	25.00	25.00
Laptop Computer or Digital Camera (in library use only)-Overdue laptop, per hour (maximum of \$100.00)	5.00	5.00
Laptop Computer or Digital Camera (in library use only)-Replacement charge laptop - Macintosh	1,300.00	1,300.00
Laptop Computer or Digital Camera (in library use only)-Replacement charge laptop - Windows	1,000.00	1,000.00
Laptop Computer or Digital Camera (in library use only)-Replacement Charge-Digital Camera	150.00	150.00
Laptop Computer or Digital Camera (in library use only)-Replacement Charge-Digital Camera Accessories (at cost)	at cost	at cost
Laptop Computer or Digital Camera (in library use only)-Up to three hours (requires Miami ID and one other form of ID)	-	-
Laptop/data projector (24 hour loan; no charge)		
Laptop/data projector, Maximum	15.00	15.00
Laptop/data projector, Overdue charge, per hour	0.50	0.50
Laptop/data projector, Processing fee	30.00	30.00
Laptop/data projector, Replacement cost	500.00	500.00
Miami Libraries-Overdue Books, per book maximum	15.00	15.00
Miami Libraries-Overdue Books, per book/per day	0.50	0.50
Miami Libraries-Overdue Reserved Materials, each additional hour	0.75	0.75
Miami Libraries-Overdue Reserved Materials, first hour	2.50	2.50
Miami Libraries-Overdue Reserved Materials, maximum	24.25	24.25
Miami Libraries-Recalled Books, per book (student)/maximum	24.25	24.25
Miami Libraries-Recalled Books, per book (student)/per day	0.75	0.75
Miami Libraries-Replacement, per book, actual cost	Actual Cost	Actual Cost
Miami Libraries-Replacement, per book, billing	10.00	10.00
Miami Libraries-Replacement, per book, cataloging and processing	30.00	30.00
Miami Libraries-Replacement, per book, minimum	75.00	75.00
Microphone for Mac or PC (three hour loan; no charge)		

Attachment G

Fee	2011-2012	Proposed 2012-2013
Microphone for Mac or PC, Maximum	15.00	15.00
Microphone for Mac or PC, Overdue charge, per hour	0.50	0.50
Microphone for Mac or PC, Processing fee	10.00	10.00
Microphone for Mac or PC, Replacement cost	15.00	15.00
Miscellaneous Items for Sale-Batteries	at cost	at cost
Miscellaneous Items for Sale-CD, blank	1.00	1.00
Miscellaneous Items for Sale-Data storage device (Jump Drive)	15.00	15.00
Miscellaneous Items for Sale-DVD, blank	1.00	1.00
Miscellaneous Items for Sale-Earplugs, per pair	0.25	0.25
Miscellaneous Items for Sale-Mini DVD tape, blank	3.00	3.00
Miscellaneous Items for Sale-Zip Disk, blank	1.00	1.00
Miscellaneous Library Fees-Private Study Carrels (re-key for lost key)	25.00	25.00
Miscellaneous Library Fees-Storage locker keys (replacement)	7.00	7.00
Network Cables-Maximum	15.00	15.00
Network Cables-Overdue charge, per hour	0.50	0.50
Network Cables-Processing fee	10.00	10.00
Network Cables-Replacement cost	5.00	5.00
Nintendo 3Ds (24 hour loan; no charge)	-	-
Nintendo 3Ds Overdue charge, per hour	-	0.50
Nintendo 3Ds, Maximum	-	15.00
Nintendo 3Ds, Processing fee	-	10.00
Nintendo 3Ds, Replacement cost	-	250.00
OhioLINK Overdue Books, per book/Maximum	50.00	50.00
OhioLINK Overdue Books, per book/per day (1-30 days)	0.50	0.50
OhioLINK Overdue Books, per book/per day (31st day), late/overdue	35.00	35.00
OhioLINK, Replacement, per book	75.00	75.00
OhioLINK, Replacement, per book, cataloging and processing fee,	25.00	25.00
Portable DVD Player (four hour loan; no charge)		
Portable DVD Player, Maximum	15.00	15.00
Portable DVD Player, Overdue charge, per hour	0.50	0.50
Portable DVD Player, Processing fee	10.00	10.00
Portable DVD Player, Replacement cost	150.00	150.00
Portable Public Address System (24 hour loan; no charge)		
Portable Public Address System, Maximum	15.00	15.00
Portable Public Address System, Overdue charge, per hour	0.50	0.50
Portable Public Address System, Processing fee	30.00	30.00
Portable Public Address System, Replacement cost	100.00	100.00
Steady Cam (24 hour loan; no charge)	-	-
Steady Cam, Maximum	-	15.00
Steady Cam, Overdue charge, per hour	-	0.50
Steady Cam, Processing fee	-	10.00
Steady Cam, Replacement cost	-	150.00
Study Room Keys-Maximum	-	15.00
Study Room Keys-Overdue charge, per hour	-	0.50
Study Room Keys-Processing Fee	-	10.00
Study Room Keys-Replacement Cost	-	10.00
Tripod Dolly (24 hour loan; no charge)	-	-
Tripod Dolly, Maximum	-	15.00
Tripod Dolly, Overdue charge, per hour	-	0.50
Tripod Dolly, Processing fee	-	10.00
Tripod Dolly, Replacement cost	-	60.00
Video Monitor Cable (three hour loan; no charge)		
Video Monitor Cable, Maximum	15.00	15.00
Video Monitor Cable, Overdue charge, per hour	0.50	0.50
Video Monitor Cable, Processing fee	10.00	10.00
Video Monitor Cable, Replacement cost	5.00	5.00
Miami Metro		
Miami Metro-Oxford Campus-Student-full time, per semester	66.00	66.00
Miami Metro-Oxford Campus-Student-part-time, per credit hour	5.50	5.50
MUDEC		
Charge for auditing course (per course)	269.00	269.00
Deposit upon application for the academic year (no refund)	25.00	25.00
Jumbo pass for MUDEC students	73.00	73.00
Long field trip fee, all FT students, for the academic year (subject to refund of any unused portion)	900.00	900.00
Luxembourg Student Residency Permit Fee	45.00	45.00
Orientation fee (one-time per student)	90.00	90.00
Partial Board (4 meal voucher per week), per academic year	1,640.00	1,640.00
Room and Continental Breakfast (reside w/host family)-Fall Semester	1,835.00	1,835.00
Room and Continental Breakfast (reside w/host family)-Spring Semester	1,835.00	1,835.00
Short field trip	600.00	600.00
Student Activity Fee, per semester	70.00	70.00
Study Abroad Administration Fee	-	125.00
Music		
Music-Music lesson fees (3) (4)	175.00	175.00
Office of International Education		
International Exchange Administration Fee	125.00	125.00
Panhellenic		
Early Move-in for Sorority Recruitment	105.00	105.00
Sorority Recruitment	30.00	30.00
Parking Fees and Fines-Hamilton and Middletown Campuses		
Blocking any access road	15.00	15.00
Disregarding traffic control device	15.00	15.00
Failure to display parking permit	10.00	15.00
Hazardous operation	75.00	75.00
Illegal Parking-Parking by a non-handicapped driver in a space reserved for the handicapped	75.00	75.00
Illegal Parking-Parking in a restricted area	10.00	15.00
Illegal Parking-Parking on the grass	10.00	15.00
Speeding	30.00	30.00

Attachment G

Fee	2011-2012	Proposed 2012-2013
Unregistered vehicle	10.00	10.00
Parking Fees and Fines-Oxford Campus		
Event Parking-Lot Attendant-charged to MU Departments/Organizations, per hour	25.00	25.00
Event Parking-Lot/Space Reservation Fee-charged to MU Departments/Organizations, fee per reserved space	1.00 - 5.00	1.00 - 5.00
Event Parking-Meter Reservations-charged to MU Department/Organizations, per space/per day	5.00 - 6.00	5.00 - 6.00
Faculty and staff Garage permit, per year	300.00	300.00
Faculty and staff RED area annual permit, per year	30.00	30.00
Faculty, Staff, or Department Dedicated Parking Space	300.00	300.00
Failure to display valid permit/Improper display	35.00	35.00
Illegal or improper parking (loading/service area,outside designated space, prohibited parking, prohibited yellow zone)	75.00	75.00
Illegal parking in restricted area	75.00	75.00
Illegal parking on grass/sidewalk	75.00	75.00
Impoundment/immobilization	200.00	200.00
Overtime at meter	10.00	10.00
Overtime at timed zone	25.00	25.00
Oxford campus parking garage rates-Daily maximum rate	10.00	10.00
Oxford campus parking garage rates-Daytime parking, per month semester	150.00	150.00
Oxford campus parking garage rates-Event parking rate	5.00	5.00
Oxford campus parking garage rates-Garage Parking Vouchers	-	5.00
Oxford campus parking garage rates-Lost ticket fee	10.00	10.00
Oxford campus parking garage rates-Overnight parking, per semester	420.00	420.00
Oxford campus parking garage rates-Parking rate per first hour/per additional hours	1.00/.50	1.00/.50
Oxford campus parking garage rates-Replacement for Garage Access Card	5.00	5.00
Oxford campus students only-for a semester/academic year BLUE area permit	115.00/220.00	115.00/220.00
Oxford campus students only-for a semester/academic year PURPLE area permit	60.00/110.00	60.00/110.00
Oxford campus students only-for a semester/academic year YELLOW area permit	60.00/110.00	60.00/110.00
Oxford campus students only-for an academic year-Graduate Assistants-designated lots and student areas	30.00	30.00
Oxford campus students only-for each summer term	15.00	15.00
Oxford campus students only-for temporary permit (student - one week)	10.00	10.00
Oxford campus-Contractor-parking permit-month/annual	15.00/180.00	15.00/180.00
Reproduction/illegal use of decal	300.00	300.00
Unregistered vehicle lookup	2.50	2.50
Proficiency Examination		
Additional credit hours, each	35.00	35.00
Per examination (including first credit hour)	70.00	70.00
Recreational Sports Center		
Equestrian-Club Team Riding Fee/Semester	850.00	850.00
Intramural Leagues-5 Game Season	75.00	100.00
Intramural Leagues-7 Game Season	105.00	125.00
Intramural Leagues-Double Elimination	-	-
Intramural Leagues-Dual Sports	16.00	18.00
Intramural Leagues-Individual	37.00	40.00
Intramural Leagues-Individual Sport	11.00	12.00
Intramural Leagues-Round Robin	37.00	40.00
Intramural Leagues-Single Elimination	27.00	40.00
Recreational Sports Center-Membership Fees		
Students-Oxford Full-time - included in general fee		
Students-Oxford Part-time - included in general fee		
Membership Joining Fee-Individual	-	50.00
Membership Joining Fee-Family	-	75.00
Branch campus (MUH-MUM), Couple-12 month pass	-	594.00
Branch campus (MUH-MUM), Family-12 month pass	-	720.00
Branch campus (MUH-MUM), Individual Plus-12 month pass	-	423.00
Branch campus (MUH-MUM), Individual-12 month pass	315.00	315.00
Emeritus/retiree (or spouse), Couple-12 month pass	-	594.00
Emeritus/retiree (or spouse), Family-12 month pass	-	720.00
Emeritus/retiree (or spouse), Individual Plus-12 month pass	-	423.00
Emeritus/retiree (or spouse), Individual-12 month pass	240.00	315.00
Faculty/Staff (eligible for medical benefits)-Couple, 12 month pass	-	792.00
Faculty/Staff (eligible for medical benefits)-Family, 12 month pass	-	960.00
Faculty/Staff (eligible for medical benefits)-Individual (or spouse), 12 month pass	410.00	420.00
Faculty/Staff (eligible for medical benefits)-Individual Plus, 12 month pass	-	564.00
Faculty/Staff (not eligible for medical benefits)-Couple, 12 month pass	-	712.80
Faculty/Staff (not eligible for medical benefits)-Family, 12 month pass	-	864.00
Faculty/Staff (not eligible for medical benefits)-Individual (or spouse), 12 month pass	370.00	378.00
Faculty/Staff (not eligible for medical benefits)-Individual Plus, 12 month pass	-	507.60
Recreational Sports Center-Outdoor Pursuit Center		
Second Year (Pre-semester) Adventure Trip	399.00	399.00
Residence Hall		
Temporary ID Card Fee	10.00	15.00
Special Course/Lab Charges-Hamilton Campus		
Art-ART 111	30.00	30.00
Art-ART 121	30.00	30.00
Art-ART 122	30.00	30.00
Art-ART 147	15.00	15.00
Art-ART 171	30.00	30.00
Art-ART 181	10.00	10.00
Art-ART 221	30.00	30.00
Art-ART 222	30.00	30.00
Art-ART 231	10.00	10.00
Art-ART 241	30.00	30.00
Art-ART 255	20.00	20.00
Art-ART 257	30.00	30.00
Art-ART 271	30.00	30.00
Art-ART 308E	20.00	20.00
Art-ART 321	30.00	30.00
Art-ART 322	30.00	30.00
Art-ART 331	10.00	10.00

Attachment G

Fee	2011-2012	Proposed 2012-2013
Art-ART 341	30.00	30.00
Art-ART 342	30.00	30.00
Chemistry-CHM 111	25.00	25.00
Chemistry-CHM 131	25.00	25.00
Chemistry-CHM 144	25.00	25.00
Chemistry-CHM 145	25.00	25.00
Chemistry-CHM 231	25.00	25.00
Chemistry-CHM 244	25.00	25.00
Chemistry-CHM 245	25.00	25.00
Chemistry-CHM 332	25.00	25.00
Chemistry-CHM 364	25.00	25.00
Microbiology-MBI 123	25.00	25.00
Microbiology-MBI 161	25.00	25.00
Nursing-NSG 104	200.00	200.00
Nursing-NSG 106	200.00	200.00
Nursing-NSG 116	200.00	200.00
Nursing-NSG 200	200.00	200.00
Nursing-NSG 205	200.00	200.00
Nursing-NSG 206	200.00	200.00
Nursing-NSG 216	200.00	200.00
Nursing-NSG 261	200.00	200.00
Nursing-NSG 262	200.00	200.00
Nursing-NSG 313	200.00	200.00
Nursing-NSG 352	200.00	200.00
Nursing-NSG 354	200.00	200.00
Nursing-NSG 362	200.00	200.00
Nursing-NSG 364	200.00	200.00
Nursing-NSG 420	200.00	200.00
Nursing-NSG 431	200.00	200.00
Nursing-NSG 452	200.00	200.00
Nursing-NSG 462	200.00	200.00
Nursing-NSG 464	200.00	200.00
Zoology-ZOO 171	25.00	25.00
Zoology-ZOO 172	25.00	25.00
Special Course/Lab Charges-Middletown Campus		
Art-ART 111	30.00	30.00
Art-ART 121	30.00	30.00
Art-ART 122	30.00	30.00
Art-ART 147	15.00	15.00
Art-ART 171	30.00	30.00
Art-ART 181	10.00	10.00
Art-ART 221	30.00	30.00
Art-ART 222	30.00	30.00
Art-ART 231	10.00	10.00
Art-ART 241	30.00	30.00
Art-ART 255	20.00	20.00
Art-ART 257	30.00	30.00
Art-ART 271	30.00	30.00
Art-ART 308E	20.00	20.00
Art-ART 321	30.00	30.00
Art-ART 322	30.00	30.00
Art-ART 331	10.00	10.00
Art-ART 341	30.00	30.00
Art-ART 342	30.00	30.00
Chemistry-CHM 111	25.00	25.00
Chemistry-CHM 131	25.00	25.00
Chemistry-CHM 144	25.00	25.00
Chemistry-CHM 145	25.00	25.00
Chemistry-CHM 231	25.00	25.00
Chemistry-CHM 244	25.00	25.00
Chemistry-CHM 245	25.00	25.00
Chemistry-CHM 332	25.00	25.00
Chemistry-CHM 364	25.00	25.00
Microbiology-MBI 123	25.00	25.00
Microbiology-MBI 161	25.00	25.00
Nursing-NSG 104	200.00	200.00
Nursing-NSG 106	200.00	200.00
Nursing-NSG 116	200.00	200.00
Nursing-NSG 200	200.00	200.00
Nursing-NSG 205	200.00	200.00
Nursing-NSG 206	200.00	200.00
Nursing-NSG 216	200.00	200.00
Nursing-NSG 261	200.00	200.00
Nursing-NSG 262	200.00	200.00
Nursing-NSG 313	200.00	200.00
Nursing-NSG 352	200.00	200.00
Nursing-NSG 354	200.00	200.00
Nursing-NSG 362	200.00	200.00
Nursing-NSG 364	200.00	200.00
Nursing-NSG 420	200.00	200.00
Nursing-NSG 431	200.00	200.00
Nursing-NSG 452	200.00	200.00
Nursing-NSG 462	200.00	200.00
Nursing-NSG 464	200.00	200.00
Zoology-ZOO 171	25.00	25.00
Zoology-ZOO 172	25.00	25.00
Special Course/Lab Charges-Oxford Campus		
Art Department (3) (4)-ART 111	10.00	10.00

Attachment G

Fee	2011-2012	Proposed 2012-2013
Art Department (3) (4)-ART 121	30.00	30.00
Art Department (3) (4)-ART 122	30.00	30.00
Art Department (3) (4)-ART 147	20.00	20.00
Art Department (3) (4)-ART 149	20.00	20.00
Art Department (3) (4)-ART 160	25.00	25.00
Art Department (3) (4)-ART 165	35.00	35.00
Art Department (3) (4)-ART 170	30.00	30.00
Art Department (3) (4)-ART 171	25.00	25.00
Art Department (3) (4)-ART 221	30.00	30.00
Art Department (3) (4)-ART 222	30.00	30.00
Art Department (3) (4)-ART 231	30.00	30.00
Art Department (3) (4)-ART 241	75.00	75.00
Art Department (3) (4)-ART 251	50.00	50.00
Art Department (3) (4)-ART 252	50.00	50.00
Art Department (3) (4)-ART 254	50.00	50.00
Art Department (3) (4)-ART 257	100.00	100.00
Art Department (3) (4)-ART 261	100.00	100.00
Art Department (3) (4)-ART 264	100.00	100.00
Art Department (3) (4)-ART 271	60.00	60.00
Art Department (3) (4)-ART 281	25.00	25.00
Art Department (3) (4)-ART 285	10.00	10.00
Art Department (3) (4)-ART 308	30.00	30.00
Art Department (3) (4)-ART 314	10.00	10.00
Art Department (3) (4)-ART 315	10.00	10.00
Art Department (3) (4)-ART 316	10.00	10.00
Art Department (3) (4)-ART 321	30.00	30.00
Art Department (3) (4)-ART 322	30.00	30.00
Art Department (3) (4)-ART 323	30.00	30.00
Art Department (3) (4)-ART 331	20.00	20.00
Art Department (3) (4)-ART 332	20.00	20.00
Art Department (3) (4)-ART 341	75.00	75.00
Art Department (3) (4)-ART 342	75.00	75.00
Art Department (3) (4)-ART 351	85.00	85.00
Art Department (3) (4)-ART 352	85.00	85.00
Art Department (3) (4)-ART 354	85.00	85.00
Art Department (3) (4)-ART 357	100.00	100.00
Art Department (3) (4)-ART 358	100.00	100.00
Art Department (3) (4)-ART 361	100.00	100.00
Art Department (3) (4)-ART 362	100.00	100.00
Art Department (3) (4)-ART 364	100.00	100.00
Art Department (3) (4)-ART 365	100.00	100.00
Art Department (3) (4)-ART 371	60.00	60.00
Art Department (3) (4)-ART 372	60.00	60.00
Art Department (3) (4)-ART 421	30.00	30.00
Art Department (3) (4)-ART 422	30.00	30.00
Art Department (3) (4)-ART 441	75.00	75.00
Art Department (3) (4)-ART 442	75.00	75.00
Art Department (3) (4)-ART 450	85.00	85.00
Art Department (3) (4)-ART 451	85.00	85.00
Art Department (3) (4)-ART 452	85.00	85.00
Art Department (3) (4)-ART 456	60.00	60.00
Art Department (3) (4)-ART 457	100.00	100.00
Art Department (3) (4)-ART 458	100.00	100.00
Art Department (3) (4)-ART 461	100.00	100.00
Art Department (3) (4)-ART 462	100.00	100.00
Art Department (3) (4)-ART 464	100.00	100.00
Art Department (3) (4)-ART 471	60.00	60.00
Art Department (3) (4)-ART 472	60.00	60.00
Art Department (3) (4)-ART 480	10.00	10.00
Art Department (3) (4)-ART 492	15.00	15.00
Art Department (3) (4)-ART 495	20.00	20.00
Art Department (3) (4)-ART 541	75.00	75.00
Art Department (3) (4)-ART 542	75.00	75.00
Art Department (3) (4)-ART 557	100.00	100.00
Art Department (3) (4)-ART 561	100.00	100.00
Art Department (3) (4)-ART 562	100.00	100.00
Art Department (3) (4)-ART 564	100.00	100.00
Art Department (3) (4)-ART 571	60.00	60.00
Art Department (3) (4)-ART 640	75.00	75.00
Art Department (3) (4)-ART 660	100.00	100.00
Art Department (3) (4)-ART 664	100.00	100.00
Art Department (3) (4)-ART 670	60.00	60.00
Art Department (3) (4)-ART 680	10.00	10.00
Art Department (3) (4)-MPC 497	10.00	10.00
Art Department (3) (4)-MPC 498/598	10.00	10.00
Art Department (3) (4)-MPF 185	10.00	10.00
Art Department (3) (4)-MPF 187	10.00	10.00
Art Department (3) (4)-MPF 188	10.00	10.00
Art Department (3) (4)-MPF 279	10.00	10.00
Art Department (3) (4)-MPF/MPT 186	10.00	10.00
Art Department (3) (4)-MPF/MPT 282	10.00	10.00
Art Department (3) (4)-MPT 311	10.00	10.00
Art Department (3) (4)-MPT 312	10.00	10.00
Art Department (3) (4)-MPT 313	10.00	10.00
Art Department (3) (4)-MPT 381	10.00	10.00
Art Department (3) (4)-MPT 382	10.00	10.00
Art Department (3) (4)-MPT 383	10.00	10.00
Art Department (3) (4)-MPT 476/576	10.00	10.00

Attachment G

Fee	2011-2012	Proposed 2012-2013
Art Department (3) (4)-MPT 480M/580M	10.00	10.00
Art Department (3) (4)-MPT 480W/580W	10.00	10.00
Art Department (3) (4)-MPT 481/581	10.00	10.00
Art Department (3) (4)-MPT 482/582	10.00	10.00
Art Department (3) (4)-MPT 484/584	10.00	10.00
Art Department (3) (4)-MPT 485/585	10.00	10.00
Art Department (3) (4)-MPT 486/586	10.00	10.00
Art Department (3) (4)-MPT 487/587	10.00	10.00
Art Department (3) (4)-MPT 489/589	10.00	10.00
Art Department (3) (4)-MPT/MPF 189	10.00	10.00
Botany/Microbiology/Zoology-BMZ 115	25.00	25.00
Botany/Microbiology/Zoology-BMZ 115H	25.00	25.00
Botany/Microbiology/Zoology-BMZ 116	25.00	25.00
Botany/Microbiology/Zoology-BMZ 116H	25.00	25.00
Botany/Microbiology/Zoology-BMZ 424	25.00	25.00
Botany/Microbiology/Zoology-BMZ 482	25.00	25.00
Botany/Microbiology/Zoology-BMZ 483	25.00	25.00
Botany-BOT 155	25.00	25.00
Botany-BOT 191	25.00	25.00
Botany-BOT 203L	25.00	25.00
Botany-BOT 204	25.00	25.00
Botany-BOT 205	25.00	25.00
Botany-BOT 244, Lab Fee-Wine Course	150.00	150.00
Botany-BOT 312	25.00	25.00
Botany-BOT 333	-	25.00
Botany-BOT 351	25.00	25.00
Botany-BOT 402	25.00	25.00
Botany-BOT 403	25.00	25.00
Botany-BOT 409	25.00	25.00
Botany-BOT 415	25.00	25.00
Botany-BOT 425	25.00	25.00
Chemistry (2) (4)- CHM 111L	25.00	27.00
Chemistry (2) (4)- CHM 131	25.00	27.00
Chemistry (2) (4)- CHM 144	25.00	27.00
Chemistry (2) (4)- CHM 144H	25.00	27.00
Chemistry (2) (4)- CHM 144M	25.00	27.00
Chemistry (2) (4)- CHM 145	25.00	27.00
Chemistry (2) (4)- CHM 145M	25.00	27.00
Chemistry (2) (4)- CHM 231L	25.00	27.00
Chemistry (2) (4)- CHM 244	25.00	27.00
Chemistry (2) (4)- CHM 245	25.00	27.00
Chemistry (2) (4)- CHM 254	25.00	27.00
Chemistry (2) (4)- CHM 255	25.00	27.00
Chemistry (2) (4)- CHM 332	25.00	27.00
Chemistry (2) (4)- CHM 364	25.00	27.00
Chemistry (2) (4)- CHM 418	25.00	27.00
Chemistry (2) (4)- CHM 438	25.00	27.00
Chemistry (2) (4)- CHM 455	25.00	27.00
Chemistry (2) (4)- CHM 456	25.00	27.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 427	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 429A	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 432	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 434	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 445	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 527	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 529A	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 532	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 534	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 545	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Adolescent-EDT 574E	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-ART 201	60.00	60.00
Clinical Experience (2) (4)-Teacher Education-ART 401	60.00	60.00
Clinical Experience (2) (4)-Teacher Education-ART 419	130.00	130.00
Clinical Experience (2) (4)-Teacher Education-Early Childhood-EDT 246E	-	35.00
Clinical Experience (2) (4)-Teacher Education-Early Childhood-EDT 473E	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Early Childhood-EDT 474E	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-EDP 419E	150.00	150.00
Clinical Experience (2) (4)-Teacher Education-EDP 419F	150.00	150.00
Clinical Experience (2) (4)-Teacher Education-EDP 419G	150.00	150.00
Clinical Experience (2) (4)-Teacher Education-EDP 419H	150.00	150.00
Clinical Experience (2) (4)-Teacher Education-EDT 419.O	800.00	800.00
Clinical Experience (2) (4)-Teacher Education-EDT 419A	150.00	150.00
Clinical Experience (2) (4)-Teacher Education-EDT 419E	150.00	150.00
Clinical Experience (2) (4)-Teacher Education-EDT 419M	150.00	150.00
Clinical Experience (2) (4)-Teacher Education-EDT 519	150.00	150.00
Clinical Experience (2) (4)-Teacher Education-EDT 519A	150.00	150.00
Clinical Experience (2) (4)-Teacher Education-KNH 419A	150.00	150.00
Clinical Experience (2) (4)-Teacher Education-KNH 419P	150.00	150.00
Clinical Experience (2) (4)-Teacher Education-Middle Childhood-EDT 252M	35.00	35.00
Clinical Experience (2) (4)-Teacher Education-Middle Childhood-EDT 346M	-	35.00
Clinical Experience (2) (4)-Teacher Education-MUS 175	66.00	66.00
Clinical Experience (2) (4)-Teacher Education-MUS 355	66.00	66.00
Clinical Experience (2) (4)-Teacher Education-MUS 359	66.00	66.00
Clinical Experience (2) (4)-Teacher Education-MUS419	90.00	180.00
Entrepreneurship-ESP 366	27.50	27.50
Family Studies and Social Work (3)-FSW 412	115.00	115.00
Geology-GLG 115L	25.00	25.00
Geology-GLG 201	25.00	25.00

Attachment G

Fee	2011-2012	Proposed 2012-2013
Geology-GLG 204	25.00	25.00
Geology-GLG 301	25.00	25.00
Geology-GLG 322	25.00	25.00
Geology-GLG 354	25.00	25.00
Geology-GLG 357	25.00	25.00
Geology-GLG 408	25.00	25.00
Geology-GLG 428	25.00	25.00
Geology-GLG 482	25.00	25.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (6 hours)	570.00	588.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (7 hours)	665.00	686.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (8 hours)	760.00	784.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (6 hours)	1,362.00	1,410.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (7 hours)	1,589.00	1,645.00
Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (8 hours)	1,816.00	1,880.00
Junior Scholars Program Comprehensive Fee-Activities fee - All Students	268.00	268.00
Junior Scholars Program Comprehensive Fee-Program Pre-Payment (2)	268.00	268.00
Kinesiology and Health (3)-KNH 104	120.00	120.00
Kinesiology and Health (3)-KNH 182	12.00	12.00
Kinesiology and Health (3)-KNH 183.L	80.00	80.00
Kinesiology and Health (3)-KNH 184.L	22.00	22.00
Kinesiology and Health (3)-KNH 188.L	22.00	22.00
Kinesiology and Health (3)-KNH 203	120.00	120.00
Kinesiology and Health (3)-KNH 244	27.00	27.00
Kinesiology and Health (3)-KNH 285.L-Evaluation of Athletic Injuries to the Head, Neck and Torso	25.00	25.00
Kinesiology and Health (3)-KNH 287.L-Evaluation of Athletic Injuries to the Extremities	25.00	25.00
Kinesiology and Health (3)-KNH 288-Therapeutic Modalities	25.00	25.00
Kinesiology and Health (3)-KNH 348.F	30.00	30.00
Kinesiology and Health (3)-KNH 381.L	27.00	27.00
Kinesiology and Health (3)-KNH 382	42.00	42.00
Kinesiology and Health (3)-KNH 392	25.00	25.00
Kinesiology and Health (3)-KNH 404	120.00	120.00
Kinesiology and Health (3)-KNH 468	32.00	32.00
Kinesiology and Health (3)-KNH 568	32.00	32.00
Kinesiology and Health (3)-KNH 668	32.00	32.00
Kinesiology and Health (3)-KNH 681-Human Motor Control & Learning	26.00	26.00
Kinesiology and Health (3)-KNH 682-Lab Techniques in Exercise Science	41.00	41.00
Kinesiology and Health (3)-KNH 683	41.00	41.00
Kinesiology and Health (3)-KNH 688-Advanced Biomechanics	26.00	26.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.E	315.00	320.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.F	315.00	320.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.G	315.00	320.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.H	315.00	320.00
Kinesiology and Health-Equestrian Center Classes-KNH 150.I	315.00	320.00
Kinesiology and Health-Goggin Ice Center Classes-(broomball, hockey, & skating)	46.00	50.00
Microbiology-MBI 123	25.00	25.00
Microbiology-MBI 143	-	25.00
Microbiology-MBI 201	25.00	25.00
Microbiology-MBI 201H	25.00	25.00
Microbiology-MBI 202	25.00	25.00
Microbiology-MBI 223	25.00	25.00
Microbiology-MBI 333	-	25.00
Microbiology-MBI 405	25.00	25.00
Microbiology-MBI 415	25.00	25.00
Microbiology-MBI 425	25.00	25.00
Microbiology-MBI 435	25.00	25.00
Microbiology-MBI 465	25.00	25.00
Microbiology-MBI 475	25.00	25.00
Microbiology-MBI 487	30.00	30.00
Microbiology-MBI 488	60.00	60.00
Microbiology-MBI 489	60.00	60.00
Music-MUS 100E, Marching Band-Fall Semester Only	-	105.00
Music-MUS 112, Lab Choir	20.00	20.00
Music-MUS 232A	22.00	22.00
Music-MUS 232B	22.00	22.00
Outdoor Pursuit Center Courses-KNH 150.A	210.00	220.00
Outdoor Pursuit Center Courses-KNH 150.B	210.00	220.00
Outdoor Pursuit Center Courses-KNH 150.C	210.00	220.00
Outdoor Pursuit Center Courses-KNH 150.J	210.00	220.00
Outdoor Pursuit Center Courses-KNH 150.K	210.00	220.00
Physics-PHY 103	25.00	25.00
Physics-PHY 173	25.00	25.00
Physics-PHY 174	25.00	25.00
Physics-PHY 183	25.00	25.00
Physics-PHY 184	25.00	25.00
Physics-PHY 286	25.00	25.00
Physics-PHY 293	25.00	25.00
Physics-PHY 294	25.00	25.00
Physics-PHY 423	25.00	25.00
Physics-PHY 441	25.00	25.00
Physics-PHY 442	25.00	25.00
Physics-PHY 471	25.00	25.00
Speech Pathology and Audiology-SPA 413	-	25.00
Speech Pathology and Audiology-SPA 605	100.00	100.00
Speech Pathology and Audiology-SPA 750	100.00	100.00
Theatre-THE 151	65.20	65.20
Zoology-ZOO 161	25.00	25.00
Zoology-ZOO 161H	25.00	25.00
Zoology-ZOO 201	25.00	25.00

Attachment G

Fee	2011-2012	Proposed 2012-2013
Zoology-ZOO 305	25.00	25.00
Zoology-ZOO 311	25.00	25.00
Zoology-ZOO 312	25.00	25.00
Zoology-ZOO 328	-	25.00
Zoology-ZOO 333	25.00	25.00
Zoology-ZOO 351	25.00	25.00
Zoology-ZOO 361	25.00	25.00
Zoology-ZOO 364	-	25.00
Zoology-ZOO 401	25.00	25.00
Zoology-ZOO 408	25.00	25.00
Zoology-ZOO 409	25.00	25.00
Zoology-ZOO 437	25.00	25.00
Zoology-ZOO 453	25.00	25.00
Zoology-ZOO 455	-	25.00
Zoology-ZOO 458	25.00	25.00
Zoology-ZOO 459	25.00	25.00
Zoology-ZOO 463	25.00	25.00
Zoology-ZOO 464	25.00	25.00
Zoology-ZOO 465	25.00	25.00
Student Counseling Services		
Attentional Problem Evaluation	25.00	25.00
Counseling Session-no show (Psychiatric follow-up)	25.00	25.00
Counseling Session-no show any session	25.00	25.00
Psychiatric services - follow-up/medical check	20.00	20.00
Psychiatric services - initial psychiatric evaluation	30.00	30.00
Therapy/Counseling, per session (first five sessions covered by student general fee)	20.00	20.00
Student Health Services		
Fee charged for services is based on two times (2x) the State of Ohio Medicaid reimbursement schedule (7)		
Insurance Waiver - Late Processing Fee	-	35.00
Miscellaneous OTC Personal Health Products	.10 - .50	.10 - .50
Student Legal Services		
Student Legal Services, per year	20.00	20.00
Student Orientation Program		
AlcoholEDU (online alcohol education program)	15.00	15.00
International Student-Academic Preparation and Culture Program, undergraduate and graduate	300.00	300.00
International Student-One-week Spring Semester, undergraduate	55.00	55.00
International Student-One-week, graduate Student	55.00	55.00
International Student-Two-week August, undergraduate	115.00	115.00
Student	95.00	95.00
Transfer student	20.00	20.00
Substance Abuse Violations		
Chemical abuse education program	200.00	200.00
Substance abuse assessments	250.00	250.00
Two hour substance abuse program	150.00	150.00
Test Administration Fee		
CLEP	20.00	20.00
Distance Learning Exam	20.00	20.00
MAT Exam	20.00	20.00
Theatre		
General Admission-Students required to attend for class	4.00	4.00
Transcript		
Regular orders, per copy	8.00	8.00
Special orders, per copy	12.00	12.00

Notes:

- (1) \$95 admission fee plus \$330 refundable contract confirmation deposit.
- (2) Non-refundable.
- (3) Subject to partial refund of fee paid upon withdrawal as determined by the Vice President for Finance and Business Services.
- (4) In addition to the instructional and general fees, and the tuition surcharge, if applicable.
- (5) The difference between these special fees and the usual fees charged for the same number of credit hours will be reflected as a fee waiver.
- (6) Billing fee is instituted when the maximum overdue fine of \$100.00 is reached, at which point the item is presumed lost, the replacement billing process commences, and replacement charges are applied.
- (7) Fees will be adjusted to usual and customary charges when third party billing begins.
- (8) MU faculty, staff, and students receive a 25% discount w/valid ID.
- (9) Students pay one-third of the posted fee for services.

Additional Authorizations:

Fees will be assessed based on the above rates. In case of dispute, fees must be paid in full unless specific arrangements have been authorized in writing by the Vice President for Finance and Business Services or his designee.

The Vice President for Finance and Business Services is authorized to approve changes in the fees stated above and to approve new fees consistent with those stated above subject to annual confirmation by this Board.

Miami University
 APPROPRIATION ORDINANCE

BE IT ORDAINED: by the Board of Trustees that the following miscellaneous fees will be in effect for academic year 2012-2013, except as otherwise specified. The fees apply to all campuses, except as otherwise specified.

Fee Increased
Fee Decreased/Removed
New Fee
Clarification

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Parking Fees and Fines-Oxford Campus	Oxford campus parking garage rates-Garage Parking Vouchers	-	5.00	The proposed fee would provide pre-paid parking (one single exit regardless of length of time) for the flat fee of \$5. Fee is the same cost as the "Event Parking" fee already charged. Anticipated revenue of \$2400. Based upon current hourly rates for the garage, the annual cost for the parking resources used by vouchers is approximately \$1700.
Career Exploration and Testing Center Charges	Career Testing, each career assessment	-	16.00	The fee is for materials used in a variety of career exploration activities. This is an optional service available to students and non-students.
English Department	English-Proficiency Exam	-	30.00	The fee is charged for reviewing student portfolios as part of the proficiency exam process for students wanting to test out of freshman English courses. Estimated revenue of \$4600 - \$7500.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Student Health Services	Insurance Waiver - Late Processing Fee	-	35.00	If a student doesn't complete a waiver form, the cost of the insurance made available by the university remains on the bursar bill. Many students will come to the Student Health Services after the deadline to provide proof of coverage and request a credit for the bursar charge. This process adds to the workload, because the staff has to notify the bursar to credit the student's account, contact the insurance carrier to terminate the coverage, and pull the student's insurance ID card from the batch. Estimated revenue is \$9800 with estimated expenses of \$3150.
Library Fines and Fees	IPad-(in library use only)-Up to three hours (requires Miami ID and one other form of ID)	-	-	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	IPad-(in library use only)-Billing fee (non-refundable) (6)	-	25.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	IPad-(in library use only)-Overdue IPad, per hour (maximum of \$100.00)	-	5.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	IPad-(in library use only)-Replacement charge IPad	-	900.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Study Room Keys-Overdue charge, per hour	-	0.50	Need to replace lost keys. Based on 2 occurrences expect an estimated revenue of \$30.
Library Fines and Fees	Study Room Keys-Maximum	-	15.00	Need to replace lost keys. Based on 2 occurrences expect an estimated revenue of \$30.
Library Fines and Fees	Study Room Keys-Replacement Cost	-	10.00	Need to replace lost keys. Based on 2 occurrences expect an estimated revenue of \$30.
Library Fines and Fees	Study Room Keys-Processing Fee	-	10.00	Need to replace lost keys. Based on 2 occurrences expect an estimated revenue of \$30.
Library Fines and Fees	Tripod Dolly (24 hour loan; no charge)	-	-	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Tripod Dolly, Overdue charge, per hour	-	0.50	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Tripod Dolly, Maximum	-	15.00	Newly offered service. Estimate revenue of \$500 per year.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Library Fines and Fees	Tripod Dolly, Replacement cost	-	60.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Tripod Dolly, Processing fee	-	10.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Steady Cam (24 hour loan; no charge)	-	-	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Steady Cam, Overdue charge, per hour	-	0.50	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Steady Cam, Maximum	-	15.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Steady Cam, Replacement cost	-	150.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Steady Cam, Processing fee	-	10.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Financial Calculator (24 hour loan; no charge)	-	-	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Financial Calculator Overdue charge, per hour	-	0.50	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Financial Calculator, Maximum	-	15.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Financial Calculator, Replacement cost	-	60.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Financial Calculator, Processing fee	-	10.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Graphing Calculator (24 hour loan; no charge)	-	-	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Graphing Calculator Overdue charge, per hour	-	0.50	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Graphing Calculator, Maximum	-	15.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Graphing Calculator, Replacement cost	-	130.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Graphing Calculator, Processing fee	-	10.00	Newly offered service. Estimate revenue of \$500 per year.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Library Fines and Fees	Nintendo 3Ds (24 hour loan; no charge)	-	-	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Nintendo 3Ds Overdue charge, per hour	-	0.50	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Nintendo 3Ds, Maximum	-	15.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Nintendo 3Ds, Replacement cost	-	250.00	Newly offered service. Estimate revenue of \$500 per year.
Library Fines and Fees	Nintendo 3Ds, Processing fee	-	10.00	Newly offered service. Estimate revenue of \$500 per year.
Special Course/Lab Charges- Oxford Campus	Botany-BOT 333	-	25.00	Fee will cover van rentals for field trips and expendable lab supplies. This is a BMZ cross-listed class. There are approximately 32 students in total participating in the three BMZ courses. Expected revenue based on 32 students is \$800 an AY. Expects the expenses to be more than the \$800 in revenue.
Special Course/Lab Charges- Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Early Childhood-EDT 246E	-	35.00	Due to recent modifications to EDT curriculum, it was deemed more appropriate to assess the fee with the EDT246E course, which is included in the same field experience. Associated expenses with this fee include mileage reimbursement for field supervisors to visit schools; printed packets for students, field teachers, school principals, and university supervisors; postage for return of evaluations of students' performance by field teachers. Approximately 120 students per AY, expected revenue of \$4200.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Special Course/Lab Charges- Oxford Campus	Clinical Experience (2) (4)-Teacher Education-Middle Childhood-EDT 346M	-	35.00	Due to recent modifications to EDT curriculum, it was deemed more appropriate to assess the fee with the EDT346M course, which is included in the same field experience. Associated expenses with this fee include mileage reimbursement for field supervisors to visit schools; printed packets for students, field teachers, school principals, and university supervisors; postage for return of evaluations of students' performance by field teachers. Approximately 100 students per AY, expected revenue of \$3500.
Special Course/Lab Charges- Oxford Campus	Microbiology-MBI 143	-	25.00	Fee will provide funds for laboratory supplies that are outside the traditional materials, such as handouts, and services covered by tuition. The new fee will provide funds for the purchase of laboratory supplies such as culture media, petri dishes, microscope slides and coverslips, and stains that will be used by students. Estimated revenue is \$450/AY, based upon enrollment of 18 students. Expenses associated with this fee would be \$12 culture media, \$4 for petri dishes, \$4 for microscope slides, \$2 for stains, \$1 for immersion oil, \$1 for bibulous blotting paper, and \$1 for lens paper.
Special Course/Lab Charges- Oxford Campus	Microbiology-MBI 333	-	25.00	Fee will cover van rentals for field trips and expendable lab supplies. This is a BMZ cross-listed class. There are approximately 32 students in total participating in the three BMZ courses. Expected revenue based on 32 students is \$800 an AY. Expects the expenses to be more than the \$800 in revenue.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Special Course/Lab Charges-Oxford Campus	Music-MUS 100E, Marching Band-Fall Semester Only	-	105.00	To support services and products provided to every member of the marching band as part of their participation in the course. Support services and products include music book fee (\$45), one cleaning of the uniform and cost of uniform t-shirt student retains (\$25), and pre-season band camp (\$35 for 7 day event includes seven meals and activities associated with pre-season rehearsal week). A marching band fee has been paid by students for a number of decades, but collected through the Student Organization account at the start of band camp. The fee collected has been \$90 for the past several years.
Special Course/Lab Charges-Oxford Campus	Speech Pathology and Audiology-SPA 413	-	25.00	For this course, students are required to research an ethical dilemma in health sciences. They must create and print out posters for presentation at the undergraduate research forum. Each poster costs \$100 with each square foot costing \$4. There are 5 groups of 4 students in each class. \$100/4=\$25 per student. Estimated revenue of \$500.
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO 328	-	25.00	To purchase specimens for dissection. Estimate revenue of \$375 with estimated expenses ranging from \$500 to \$1,000.
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO 364	-	25.00	To purchase molecular reagents and disposable plastic supplies. Estimate revenue of \$375 with estimated expenses ranging from \$500 to \$1,000.
Special Course/Lab Charges-Oxford Campus	Zoology-ZOO 455	-	25.00	To purchase reagents, disposable assay kits, and disposable plastic supplies. Estimate revenue of \$375 with estimated expenses ranging from \$500 to \$1,000.
Recreational Sports Center-Membership Fees	Membership Joining Fee-Individual		50.00	Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Recreational Sports Center-Membership Fees	Membership Joining Fee-Family		75.00	Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.
Parking Fees and Fines-Hamilton and Middletown Campuses	Failure to display parking permit	10.00	15.00	Parking fees have been held constant for the past nine years, this adjustment reflects accumulated increases in costs. Revenue from is used to update equipment such as handheld ticket machine.
Parking Fees and Fines-Hamilton and Middletown Campuses	Illegal Parking-Parking in a restricted area	10.00	15.00	Parking fees have been held constant for the past nine years, this adjustment reflects accumulated increases in costs. Revenue from is used to update equipment such as handheld ticket machine.
Parking Fees and Fines-Hamilton and Middletown Campuses	Illegal Parking-Parking on the grass	10.00	15.00	Parking fees have been held constant for the past nine years, this adjustment reflects accumulated increases in costs. Revenue from is used to update equipment such as handheld ticket machine.
Business School Premium	Oxford Campus Business School Courses, per credit hour	50.00	75.00	The fee increase from \$50 to \$75 has already been approved in a BOT resolution in December 10, 2010, and to \$100 for AY13-14. It was stated that the increase in the premium is necessary to improve the competitiveness of business faculty salaries compared with other universities. Budgeted revenue from the fee in FY12 was \$3,500,000. The expected revenue for FY13 is \$4,700,000.
Child Care Programs-Hamilton Campus-Students	1-8 hours per week	50.00/40.00	53.00/42.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.
Child Care Programs-Hamilton Campus-Students	9-16 hours per week	75.00/60.00	79.00/63.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.
Child Care Programs-Hamilton Campus-Students	17-24 hours per week	90.00/72.00	95.00/76.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Child Care Programs- Hamilton Campus-Students	25-32 hours per week	115.00/92.00	121.00/97.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.
Child Care Programs- Hamilton Campus-Students	33-40 hours per week	130.00/104.00	137.00/109.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.
Child Care Programs- Hamilton Campus-Students	41-48 hours per week	141.00/112.00	148.00/119.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.
Child Care Programs- Hamilton Campus-Students	Greater than 48 hours per week	151.00/120.00	159.00/127.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.
Child Care Programs- Hamilton Campus- Faculty/Staff	1-8 hours per week	62.00/49.00	65.00/51.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.
Child Care Programs- Hamilton Campus- Faculty/Staff	9-16 hours per week	94.00/75.00	99.00/79.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.
Child Care Programs- Hamilton Campus- Faculty/Staff	17-24 hours per week	108.00/86.00	113.00/92.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.
Child Care Programs- Hamilton Campus- Faculty/Staff	25-32 hours per week	135.00/108.00	142.00/114.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.
Child Care Programs- Hamilton Campus- Faculty/Staff	33-40 hours per week	150.00/120.00	158.00/126.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.
Child Care Programs- Hamilton Campus- Faculty/Staff	41-48 hours per week	162.00/129.00	170.00/135.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.
Child Care Programs- Hamilton Campus- Faculty/Staff	Greater than 48 hours per week	172.00/137.00	181.00/144.00	Adjustment made to bring rates closer to market rates for childcare in the greater Hamilton area.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Goggin Ice Center	Intramural Leagues-Broomball	160.00	165.00	Intramural Leagues-increasing an average of 2.03% for FY13. Increased an average of 4.3% for FY12 and have not had the continued desired levels of participation.
Goggin Ice Center	Intramural Leagues-Hockey	370.00	375.00	Intramural Leagues-increasing an average of 2.03% for FY13. Increased an average of 4.3% for FY12 and have not had the continued desired levels of participation.
Goggin Ice Center	Intramural Leagues-Hockey Beginner	310.00	315.00	Intramural Leagues-increasing an average of 2.03% for FY13. Increased an average of 4.3% for FY12 and have not had the continued desired levels of participation.
Recreational Sports Center-Membership Fees	Branch campus (MUH-MUM), Individual Plus-12 month pass	-	423.00	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership. The plan includes a discounted price below the cost of an individual plan.
Recreational Sports Center-Membership Fees	Branch campus (MUH-MUM), Couple-12 month pass	-	594.00	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership. The plan includes a discounted price below the cost of an individual plan.
Recreational Sports Center-Membership Fees	Branch campus (MUH-MUM), Family-12 month pass	-	720.00	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership. The plan includes a discounted price below the cost of an individual plan.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Recreational Sports Center-Membership Fees	Faculty/Staff (eligible for medical benefits)-Individual (or spouse), 12 month pass	410.00	420.00	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.
Recreational Sports Center-Membership Fees	Faculty/Staff (eligible for medical benefits)-Individual Plus, 12 month pass	-	564.00	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership. The plan includes a discounted price below the cost of an individual plan.
Recreational Sports Center-Membership Fees	Faculty/Staff (eligible for medical benefits)-Couple, 12 month pass	-	792.00	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership. The plan includes a discounted price below the cost of an individual plan.
Recreational Sports Center-Membership Fees	Faculty/Staff (eligible for medical benefits)-Family, 12 month pass	-	960.00	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership. The plan includes a discounted price below the cost of an individual plan.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Recreational Sports Center-Membership Fees	Emeritus/retiree (or spouse), Individual-12 month pass	240.00	315.00	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.
Recreational Sports Center-Membership Fees	Emeritus/retiree (or spouse), Individual Plus-12 month pass	-	423.00	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership. The plan includes a discounted price below the cost of an individual plan.
Recreational Sports Center-Membership Fees	Emeritus/retiree (or spouse), Couple-12 month pass	-	594.00	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership. The plan includes a discounted price below the cost of an individual plan.
Recreational Sports Center-Membership Fees	Emeritus/retiree (or spouse), Family-12 month pass	-	720.00	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership. The plan includes a discounted price below the cost of an individual plan.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Recreational Sports Center-Membership Fees	Faculty/Staff (not eligible for medical benefits)-Individual (or spouse), 12 month pass	370.00	378.00	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.
Recreational Sports Center-Membership Fees	Faculty/Staff (not eligible for medical benefits)-Individual Plus, 12 month pass	-	507.60	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership. The plan includes a discounted price below the cost of an individual plan.
Recreational Sports Center-Membership Fees	Faculty/Staff (not eligible for medical benefits)-Couple, 12 month pass	-	712.80	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership. The plan includes a discounted price below the cost of an individual plan.
Recreational Sports Center-Membership Fees	Faculty/Staff (not eligible for medical benefits)-Family, 12 month pass	-	864.00	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership. The plan includes a discounted price below the cost of an individual plan.
Recreational Sports Center	Intramural Leagues-5 Game Season	75.00	100.00	Intramural Leagues-Increased an average of 19.7%. Continue to have high demand in participation. Fees continue to be low compared to other schools.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Recreational Sports Center	Intramural Leagues-7 Game Season	105.00	125.00	Intramural Leagues-Increased an average of 19.7%. Continue to have high demand in participation. Fees continue to be low compared to other schools.
Recreational Sports Center	Intramural Leagues-Individual	37.00	40.00	Intramural Leagues-Increased an average of 19.7%. Continue to have high demand in participation. Fees continue to be low compared to other schools.
Recreational Sports Center	Intramural Leagues-Single Elimination	27.00	40.00	Intramural Leagues-Increased an average of 19.7%. Continue to have high demand in participation. Fees continue to be low compared to other schools.
Recreational Sports Center	Intramural Leagues-Round Robin	37.00	40.00	Intramural Leagues-Increased an average of 19.7%. Continue to have high demand in participation. Fees continue to be low compared to other schools.
Recreational Sports Center	Intramural Leagues-Individual Sport	11.00	12.00	Intramural Leagues-Increased an average of 19.7%. Continue to have high demand in participation. Fees continue to be low compared to other schools.
Recreational Sports Center	Intramural Leagues-Dual Sports	16.00	18.00	Intramural Leagues-Increased an average of 19.7%. Continue to have high demand in participation. Fees continue to be low compared to other schools.
Residence Hall	Temporary ID Card Fee	10.00	15.00	If the student returns the temporary card, which can be reused, the student receives \$5 refund.
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 111L	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 131	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 144	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 144H	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 144M	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 145	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 145M	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 231L	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 244	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 245	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 254	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 255	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 332	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 364	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 418	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 438	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 455	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Special Course/Lab Charges- Oxford Campus	Chemistry (2) (4)- CHM 456	25.00	27.00	Fee increase is to offset expenses of preparing chemical solutions and purchasing the disposable materials for the lab course due to increases in these markets. Estimated expenses in operating teaching labs are roughly \$71,000 per year depending on inflation. Approximately 2100 students a year take a lab course and pay the current \$25 fee for a revenue of \$52,500.
Special Course/Lab Charges- Oxford Campus	Clinical Experience (2) (4)-Teacher Education-MUS419	90.00	180.00	The current fee doesn't cover the expenses associated with student teaching. A faculty member makes a minimum of 8 trips and traveling 30 miles or more to visit a student teacher. At the current mileage reimbursement rate of \$.555 the expense of these trips can be more than the current \$90 rate. With 21 student teachers during Spring 2012, they anticipate the course fee account will be \$1500-\$2000 deficit at the end of the year.
Special Course/Lab Charges- Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.E	315.00	320.00	Increased 6.8% in FY12. Increase 1.6% for FY13. Herd will be smaller and off-site locations will be used for riding as a result of major renovations.
Special Course/Lab Charges- Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.F	315.00	320.00	Increased 6.8% in FY12. Increase 1.6% for FY13. Herd will be smaller and off-site locations will be used for riding as a result of major renovations.
Special Course/Lab Charges- Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.G	315.00	320.00	Increased 6.8% in FY12. Increase 1.6% for FY13. Herd will be smaller and off-site locations will be used for riding as a result of major renovations.
Special Course/Lab Charges- Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.H	315.00	320.00	Increased 6.8% in FY12. Increase 1.6% for FY13. Herd will be smaller and off-site locations will be used for riding as a result of major renovations.
Special Course/Lab Charges- Oxford Campus	Kinesiology and Health-Equestrian Center Classes-KNH 150.I	315.00	320.00	Increased 6.8% in FY12. Increase 1.6% for FY13. Herd will be smaller and off-site locations will be used for riding as a result of major renovations.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Special Course/Lab Charges-Oxford Campus	Kinesiology and Health-Goggin Ice Center Classes-(broomball, hockey, & skating)	46.00	50.00	Increasing 8.7% for FY13. Increased 9.52% for FY12. Continue to have high levels of enrollment in all classes.
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (6 hours)	570.00	588.00	Anticipated increase in tuition and Room and Board that is charged to the students in the summer.
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (6 hours)	1,362.00	1,410.00	Anticipated increase in tuition and Room and Board that is charged to the students in the summer.
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (7 hours)	665.00	686.00	Anticipated increase in tuition and Room and Board that is charged to the students in the summer.
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (7 hours)	1,589.00	1,645.00	Anticipated increase in tuition and Room and Board that is charged to the students in the summer.
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Ohio students (8 hours)	760.00	784.00	Anticipated increase in tuition and Room and Board that is charged to the students in the summer.
Special Course/Lab Charges-Oxford Campus	Junior Scholars Program Comprehensive Fee (exclusive of room and board (3) (5))-Out-of-state students (8 hours)	1,816.00	1,880.00	Anticipated increase in tuition and Room and Board that is charged to the students in the summer.
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.A	210.00	220.00	Increasing 4.8% for FY13. Increased 5% for FY12. Continue to have high levels of enrollment in all classes.
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.B	210.00	220.00	Increasing 4.8% for FY13. Increased 5% for FY12. Continue to have high levels of enrollment in all classes.
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.C	210.00	220.00	Increasing 4.8% for FY13. Increased 5% for FY12. Continue to have high levels of enrollment in all classes.
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.J	210.00	220.00	Increasing 4.8% for FY13. Increased 5% for FY12. Continue to have high levels of enrollment in all classes.
Special Course/Lab Charges-Oxford Campus	Outdoor Pursuit Center Courses-KNH 150.K	210.00	220.00	Increasing 4.8% for FY13. Increased 5% for FY12. Continue to have high levels of enrollment in all classes.
Library Fines and Fees	Floppy Drive Attachment Overdue charge, per hour	0.50		Elimination of fees due to underutilization of several resources. Haven't directly replaced these services.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Library Fines and Fees	Floppy Drive Attachment Maximum	15.00		Elimination of fees due to underutilization of several resources. Haven't directly replaced these services.
Library Fines and Fees	Floppy Drive Attachment Replacement cost	50.00		Elimination of fees due to underutilization of several resources. Haven't directly replaced these services.
Library Fines and Fees	Floppy Drive Processing fee	30.00		Elimination of fees due to underutilization of several resources. Haven't directly replaced these services.
Library Fines and Fees	iSight Video Camera (three hour loan; no charge)			Elimination of fees due to underutilization of several resources. Haven't directly replaced these services.
Library Fines and Fees	iSight Video Camera Overdue charge, per hour	1.00		Elimination of fees due to underutilization of several resources. Haven't directly replaced these services.
Library Fines and Fees	iSight Video Camera Maximum	15.00		Elimination of fees due to underutilization of several resources. Haven't directly replaced these services.
Library Fines and Fees	iSight Video Camera Replacement cost	100.00		Elimination of fees due to underutilization of several resources. Haven't directly replaced these services.
Library Fines and Fees	iSight Video Camera Processing fee	30.00		Elimination of fees due to underutilization of several resources. Haven't directly replaced these services.
Library Fines and Fees	Audio/Visual Services Laminator Service, per foot	1.50		Elimination of fees due to underutilization of several resources. Haven't directly replaced these services.
Recreational Sports Center- Membership Fees	Branch campus (MUH-MUM), 4 month pass	180.00		Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.
Recreational Sports Center- Membership Fees	Branch campus (MUH-MUM), 6 month pass	230.00		Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Recreational Sports Center- Membership Fees	Branch campus (MUH-MUM), per month	65.00		Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.
Recreational Sports Center- Membership Fees	Faculty/Staff (eligible for medical benefits) Individual (or spouse), 4 month pass	240.00		Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.
Recreational Sports Center- Membership Fees	Faculty/Staff (eligible for medical benefits) Individual (or spouse), 6 month pass	295.00		Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.
Recreational Sports Center- Membership Fees	Emeritus/retiree (or spouse), 4 month pass	145.00		Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.
Recreational Sports Center- Membership Fees	Emeritus/retiree (or spouse), 6 month pass	175.00		Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Recreational Sports Center- Membership Fees	Emeritus/retiree (or spouse), per month pass	85.00	_____	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.
Recreational Sports Center- Membership Fees	Faculty/Staff (not eligible for medical benefits)- Individual (or spouse), 4 month pass	215.00	_____	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.
Recreational Sports Center- Membership Fees	Faculty/Staff (not eligible for medical benefits)- Individual (or spouse), 6 month pass	240.00	_____	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.
Recreational Sports Center- Membership Fees	Faculty/Staff (not eligible for medical benefits)- Individual (or spouse), per month	70.00	_____	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will billed on a monthly basis for the membership.
Special Course/Lab Charges- Oxford Campus	Clinical Experience (2) (4) Teacher Education Early- Childhood EDT 272E	35.00	_____	Due to recent modifications to EDT curriculum, it was deemed more appropriate to assess the fee with the EDT246E course, which is included in the same field experience. Note: Course has been designated by State of Ohio as a TAG (Transfer Articulation Guidelines) course, increases the likelihood student may transfer credit. Under this scenario, student who transferred the course would be enrolled in block of courses for the field experience, fee wouldn't be paid, but expense would still be applicable.)

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
Special Course/Lab Charges- Oxford Campus	Clinical Experience (2) (4) Teacher Education Middle- Childhood EDT 311	_____35.00	_____	Due to recent modifications to the EDT curriculum, it was deemed more appropriate to assess the fee with the EDT346M course, which is included in the same field experience. Note: EDT311 course will be phased out as the lead course in the field experience for middle childhood education majors within the next two years; however, the course will be retained for special education majors who take courses in this same field experience. EDT 346M is a course in which all students in the same field experience will be enrolled.
Recreational Sports Center- Membership Fees	Faculty/Staff (eligible for medical benefits) Individual (or spouse), per month (no wellness allowance)	_____95.00	_____	Restructuring of membership fees for faculty, staff, emeriti, and community members. Introduction of a one-time joining fee for new members, which is common in recreation and Y programs to encourage membership retention. Members will be billed on a monthly basis for the membership.

Notes:

- (1) \$95 admission fee plus \$330 refundable contract confirmation deposit.
- (2) Non-refundable.
- (3) Subject to partial refund of fee paid upon withdrawal as determined by the Vice President for Finance and Business Services.
- (4) In addition to the instructional and general fees, and the tuition surcharge, if applicable.
- (5) The difference between these special fees and the usual fees charged for the same number of credit hours will be reflected as a fee waiver.
- (6) Billing fee is instituted when the maximum overdue fine of \$100.00 is reached, at which point the item is presumed lost, the replacement billing
- (7) Fees will be adjusted to usual and customary charges when third party billing begins.
- (8) MU faculty, staff, and students receive a 25% discount w/valid ID.

Fee Category	Fee	2011-2012	Proposed 2012-2013	Justification for Change
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(9) Students pay one-third of the posted fee for services.

Additional Authorizations:

Fees will be assessed based on the above rates. In case of dispute, fees must be paid in full unless specific arrangements have been authorized in writing by the Vice President for Finance and Business Services or his designee.

The Vice President for Finance and Business Services is authorized to approve changes in the fees stated above and to approve new fees consistent with those stated above subject to annual confirmation by this Board.

Campaign Update

Brad Bundy

**Interim Vice President for
University Advancement**



Campaign Gift Pyramid - as of March 31, 2012

The Miami University Campaign **For Love and Honor**

	Level	Required Number	Total	Actual Number	Total
	\$25,000,000+	2	\$50,000,000	1	\$25,000,000
	\$10,000,000	10	\$100,000,000	7	\$82,100,000
	\$5,000,000	15	\$75,000,000	7	\$40,222,375
	\$2,000,000	20	\$40,000,000	13	\$38,021,595
Leadership Gifts	\$1,000,000	55	\$55,000,000	44	\$54,946,408
	\$500,000	65	\$32,500,000	42	\$26,337,811
Major Gifts	\$100,000	400	\$40,000,000	336	\$60,070,207
	\$50,000	450	\$22,500,000	304	\$18,808,827
	\$25,000	800	\$20,000,000	548	\$16,482,444
Special Gifts	\$10,000	1,500	\$15,000,000	1,213	\$16,152,961
Gifts Below	\$10,000	many	\$50,000,000	313,915	\$58,844,604
Total			\$500,000,000		\$436,987,232


Giving by Constituent Group - as of March 31, 2012

The Miami University Campaign **For Love and Honor**

	Column I	Column II	Column III	Column IV	Column V
	Outright Gifts & Pledges	Planned Gifts Face Value	Planned Gifts Present Value	Total Col I + II	Total Col I + III
Alumni	\$184,959,798	\$101,323,986	\$55,829,047	\$286,283,785	\$240,788,845
Parents	\$14,501,510	\$4,465,000	\$358,766	\$18,966,510	\$14,860,277
Other Individuals	\$28,833,627	\$10,832,580	\$6,060,085	\$39,656,207	\$34,883,711
Foundations	\$43,670,345	\$0	\$0	\$43,670,345	\$43,670,345
Corporations	\$33,061,859	\$0	\$0	\$33,061,859	\$33,061,859
Other	\$15,348,527	\$0	\$0	\$15,348,527	\$15,348,527
Total	\$320,365,666	\$116,621,566	\$62,247,898	\$436,987,232	\$382,613,564

Giving by Type - as of March 31, 2012

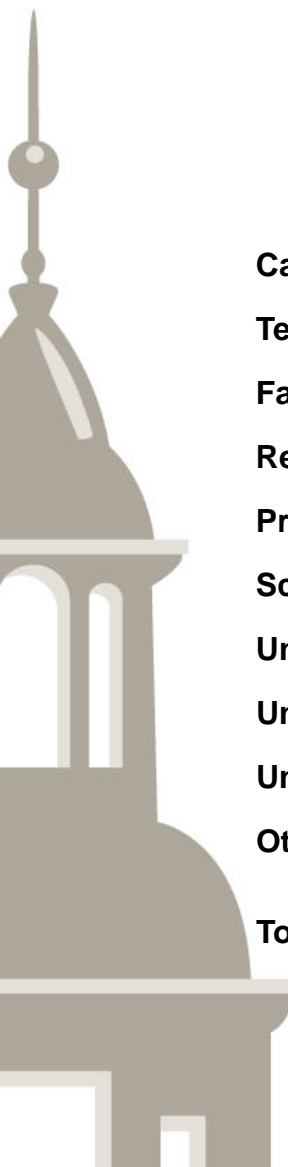
The Miami University Campaign **For Love and Honor**



	Column I	Column II	Column III	Column IV	Column V
	Outright Gifts & Pledges	Planned Gifts Face Value	Planned Gifts Present Value	Total Col I + II	Total Col I + III
Cash	\$285,290,516	\$0	\$0	\$285,290,516	\$285,290,516
Bequests	\$0	\$89,340,677	\$48,451,671	\$89,340,677	\$48,451,671
Planned Gifts	\$914,267	\$27,280,889	\$12,631,207	\$28,195,156	\$13,545,474
Gifts in Kind	\$17,184,960	\$0	\$0	\$17,184,960	\$17,184,960
Real Estate	\$479,540	\$0	\$0	\$479,540	\$479,540
Grants	\$15,403,185	\$0	\$0	\$15,403,185	\$15,403,185
Other	\$1,093,198	\$0	\$0	\$1,093,198	\$1,093,198
Total	\$320,365,666	\$116,621,566	\$61,082,878	\$436,987,232	\$381,448,544

Giving by Initiative - as of March 31, 2012

The Miami University Campaign **For Love and Honor**



	Outright gifts & pledges, Face Value Planned Gifts	Outright gifts & pledges, Present Value Planned Gifts	Goal	% Goal Reached	Balance Goal
Capital Funds	\$94,891,985	\$80,921,114	\$119,450,000	79.44%	\$24,558,015
Technology & Equipment	\$9,988,604	\$9,451,727	\$10,650,000	93.79%	\$661,396
Faculty Development	\$30,242,583	\$29,291,569	\$114,900,000	26.32%	\$84,657,417
Research	\$9,134,456	\$9,129,168	\$1,000,000	913.44%	\$0
Programs	\$84,995,346	\$81,499,216	\$90,675,000	93.74%	\$5,679,654
Scholarships	\$99,761,693	\$88,393,530	\$109,525,000	91.09%	\$9,763,307
University - Unrestricted	\$32,369,968	\$29,065,792	\$0	N/A	\$0
Units - Unrestricted	\$28,328,239	\$23,031,254	\$45,000,000	62.95%	\$16,671,761
Undesignated	\$45,558,960	\$30,116,764	\$8,800,000	517.72%	\$0
Other	\$1,715,398	\$1,713,432	\$0	N/A	\$0
Total	\$436,987,232	\$382,613,564	\$500,000,000	87.40%	\$63,012,768

Giving by College/Area/Unit - as of March 31, 2012

The Miami University Campaign **For Love and Honor**

	Outright gifts & pledges, Face Value Planned Gifts	Outright gifts & pledges, Present Value Planned Gifts	Goal	% Goal Reached	Balance Goal
College of Arts and Science	\$36,722,949	\$31,972,502	\$50,000,000	73.45%	\$13,277,051
Farmer School of Business	\$60,322,046	\$54,029,159	\$80,000,000	75.40%	\$19,677,954
School of Education, Health & Society	\$17,945,225	\$15,690,149	\$15,000,000	119.63%	\$0
School of Engineering & Appl'd Science	\$8,007,770	\$8,130,617	\$15,000,000	53.39%	\$6,992,230
School of Fine Arts	\$16,816,052	\$15,738,725	\$15,000,000	112.11%	\$0
Graduate School	\$4,796,495	\$4,805,958	\$4,000,000	119.91%	\$0
Intercollegiate Athletics	\$49,050,184	\$36,477,638	\$50,000,000	98.10%	\$949,816
University Libraries	\$4,757,617	\$4,281,101	\$3,200,000	148.68%	\$0
Student Affairs	\$12,127,160	\$12,098,543	\$11,000,000	110.25%	\$0
Hamilton Campus	\$6,812,493	\$3,122,309	\$6,500,000	104.81%	\$0
Middletown Campus	\$3,531,307	\$3,494,126	\$2,250,000	156.95%	\$0
Academic Initiatives	\$16,913,860	\$14,681,876	\$20,250,000	83.53%	\$3,336,140
University-wide Initiatives	\$146,681,660	\$134,724,755	\$222,500,000	65.92%	\$75,818,340
University – Unrestricted	\$35,863,607	\$32,494,927	\$0	N/A	\$0
Undesignated Funds	\$15,468,434	\$9,728,307	\$5,300,000	N/A	\$0
Other Areas	\$1,170,373	\$1,142,871	\$0	N/A	\$0
Total	\$436,987,232	\$382,613,564	\$500,000,000	87.40%	\$63,012,768

Commitments by Project - as of March 31, 2012


The Miami University Campaign **For Love and Honor**



	Outright gifts & pledges, Face Value Planned Gifts	Outright gifts & pledges, Present Value Planned Gifts	Goal	% Goal Reached	Balance Goal
Armstrong Student Center	\$30,047,668	\$29,573,465	\$30,000,000	100.16%	\$0
School of Business Facility	\$43,577,100	\$36,801,860	\$40,000,000	108.94%	\$0
Goggin Ice Arena	\$5,915,520	\$5,915,520	\$5,500,000	107.55%	\$0
Yager Stadium Renovation	\$5,026,527	\$5,026,527	\$5,000,000	100.53%	\$0
Hamilton Campus Conservatory	\$3,463,580	\$13,580	\$3,450,000	100.39%	\$0
Middletown Campus Center	\$1,455,179	\$1,437,755	\$2,500,000	58.21%	\$1,054,821
VOA Learning Center	\$147,836	\$147,836	\$2,000,000	7.39%	\$1,852,164

Giving by Designation - as of March 31, 2012

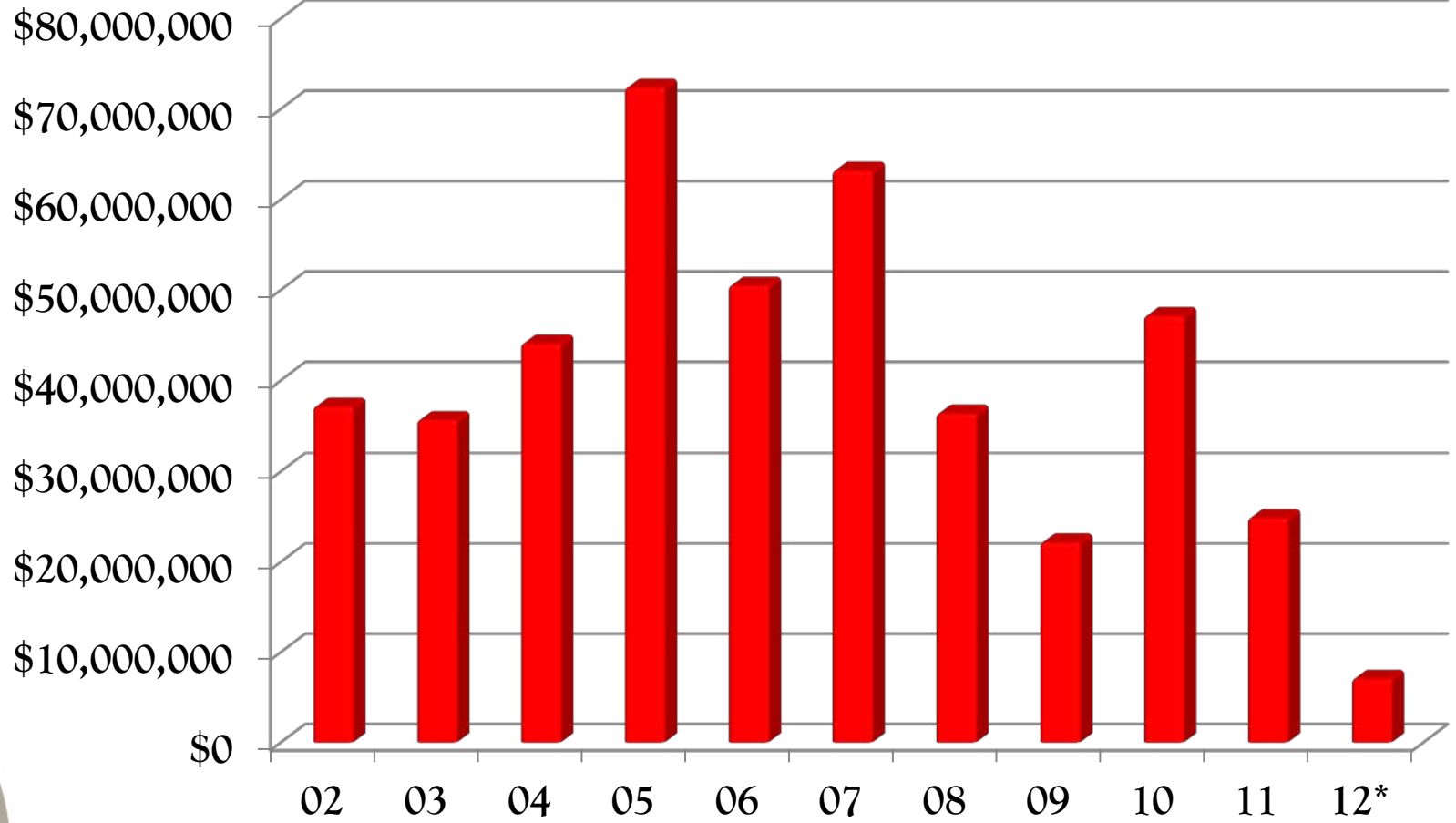
The Miami University Campaign For Love and Honor



Capital	\$ 91,645,044
Endowment	\$234,568,129
Expendable	\$110,571,659
Total	\$436,987,232

Total Campaign Commitments

The Miami University Campaign For Love and Honor

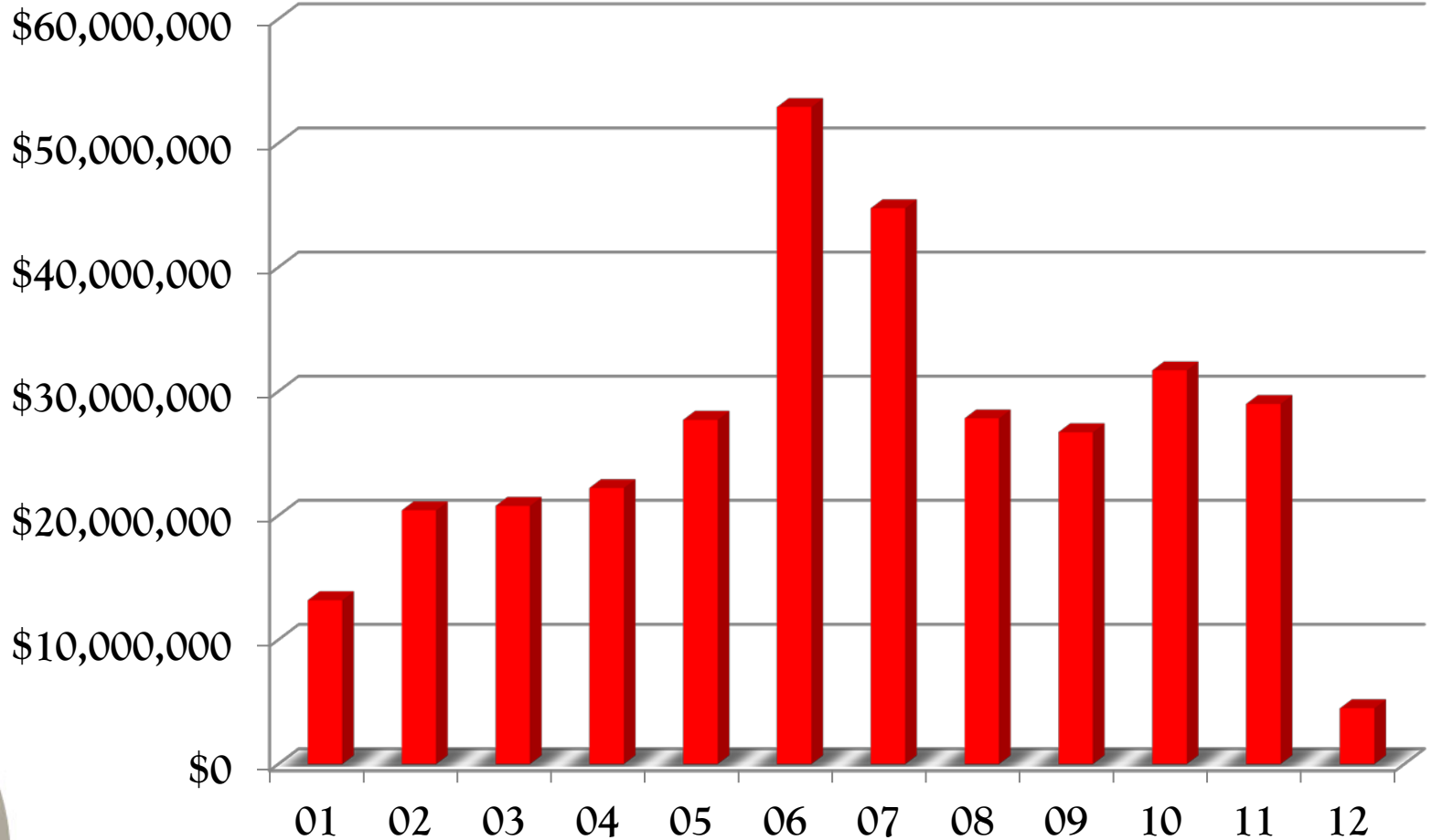


* as of 3/31/12

Jan 1 – Dec 31

Gifts Received - Calendar Year

The Miami University Campaign For Love and Honor

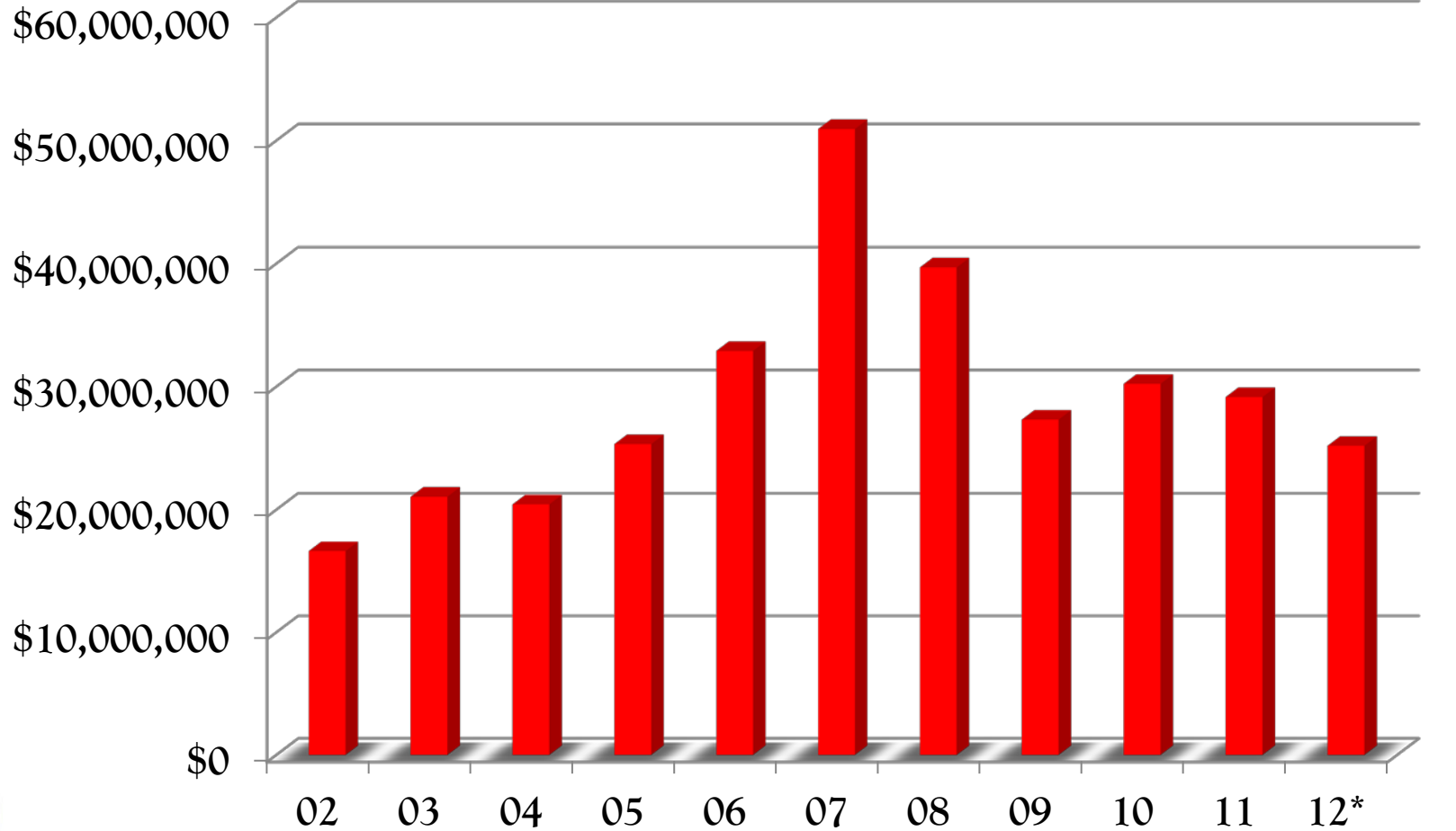


* as of 3/31/12

Jan 1 - Dec 31

Gifts Received - Fiscal Year

The Miami University Campaign For Love and Honor



* as of 3/31/12

July 1 - June 30

REPORT ON CASH AND INVESTMENTS
Finance and Audit Committee
Miami University
April 26, 2012

Non-Endowment Fund

For the second fiscal quarter ending December 31, 2011, the non-endowment fund returned +0.59%. The performance for the first six months of the fiscal year was +0.16%, while performance for the full calendar year was +1.18%. A summary of performance is attached.

Cash flow has been strongly positive during the fiscal year. Through December, the operating cash balance was over \$105 million, representing about a third of the total non-endowment fund. Short-term interest rates near zero, however, have limited the earnings potential from both the operating cash and core cash portions of the pool. Plans approved and implemented in September and November have rebalanced \$32 million away from operating cash to core cash (\$6 million) and long-term capital (\$26 million) in an attempt to enhance the earnings potential of the overall fund in a prudent manner.

Current Funds	Fair Value	% of Portfolio
Operating Cash:		
Short-term Investments*	\$105,357,919	33.3%
Core Cash:		
Intermediate-term Investments	\$ 85,613,905	27.1%
Long-Term Capital:		
Fixed Income Investments	\$ 70,285,531	22.2%
Absolute Return	<u>\$ 54,808,048</u>	<u>17.3%</u>
Total long-term Capital	\$125,093,579	39.6%
Total Current Fund Investments	\$316,065,403	100.0%

*includes bank account balances not included on performance report

Endowment Fund

The endowment fund returned +2.25% for the second fiscal quarter ending December 31, 2011. The performance for the full calendar year was -2.53%. The Miami University Foundation Investment Committee met on February 8, 2012. Please see the attached Miami University Foundation Treasurer's Report for additional endowment related details.

Bond Project Funds

With the successful issuance of the Series 2011 bonds in December, there are now two bond project funds. Several new construction projects will commence in the spring and summer, so the draws on these funds are expected to increase significantly over the next few months. As of December 31, 2011, the balances were as follows:

Plant Funds

Defeased Bond Reserves	\$ 17,912
Series 2010 Bond Project Fund	\$ 88,880,576
Series 2011 Bond Project Fund	<u>\$125,005,738</u>
Total Plant Funds	\$213,904,225

Attachments

Non-endowment Performance Summary as of 12/31/2011
MUF Treasurer's Report dated 2/8/2012

Miami University Non - Endowment

Asset Allocation & Performance

As of December 31, 2011

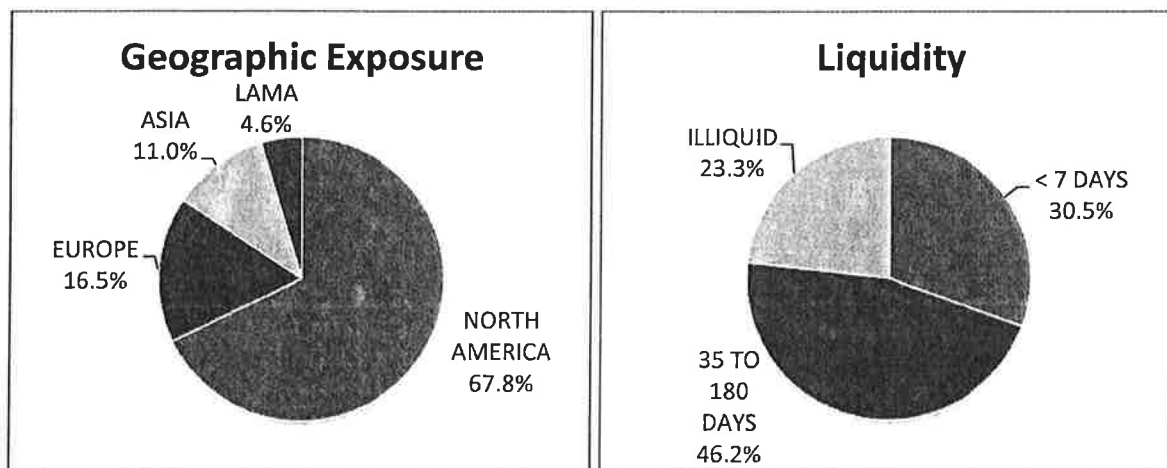
	Allocation		Performance %								
	Market Values (\$ 000)	%	QTD	Fiscal YTD	1 Year	3 Years	5 Years	7 Years	10 Years	Since Inception	Inception Date
Miami Non-Endowment	311,620.4	100.00	0.59	0.16	1.18	3.63	0.36	2.43	N/A	3.61	07/01/2002
Operating Cash	100,912.9	32.38	0.03	0.05	0.13	0.58	1.82	2.67	N/A	2.36	07/01/2002
90-Day TB			0.02	0.03	0.07	0.12	1.19	2.00	1.80	1.81	07/01/2002
Core Cash	85,613.9	27.47	0.52	2.50	4.64	4.85	4.14	3.91	N/A	3.78	07/01/2002
BC 1-3 Yr Govt Index			0.21	0.68	1.57	1.79	3.80	3.54	3.38	3.29	07/01/2002
Long Term Capital	125,093.6	40.14	1.17	(1.92)	(0.26)	5.64	(2.04)	1.53	N/A	4.24	07/01/2002
Long Term Capital - Absolute Return	54,808.0	17.59	0.78	(4.19)	(3.35)	5.62	1.59	3.36	N/A	3.76	07/01/2002
MSCI AC World Net			7.18	(11.50)	(7.36)	12.01	(1.94)	2.83	4.24	5.43	07/01/2002
Long Term Capital - Fixed Income	70,285.5	22.55	1.47	0.79	3.60	8.40	6.59	5.57	N/A	5.66	07/01/2002
BC Agg Bond Index			1.12	4.98	7.84	6.77	6.50	5.60	5.78	5.68	07/01/2002

**MIAMI UNIVERSITY FOUNDATION
TREASURER'S REPORT
February 8, 2012**

The December 31, 2011 market value for the Miami University Foundation totaled \$375,147,391. The following chart summarizes the Foundation's asset classes and investment strategies compared with the target ranges.

Type of Investment	Miami U. Foundation	Percent of Total	Target Range
Equity	\$210,883,859	56.21%	60%-85%
Public Equity	\$124,770,611	33.26%	35%-60%
Hedged Equity	\$49,256,012	13.13%	10%-30%
Private/Venture Equity	\$36,857,236	9.82%	5%-20%
Debt	\$89,205,589	23.78%	10%-25%
Public Debt	\$33,282,475	8.87%	0%-10%
Hedged Debt	\$46,187,022	12.31%	5%-15%
Private Debt	\$9,736,601	2.60%	0%-10%
Real Assets	\$52,402,707	13.97%	5%-20%
Public Real Assets	\$8,758,621	2.33%	0%-10%
Private Real Assets	\$43,644,086	11.63%	0%-10%
Cash	\$22,655,236	6.04%	0%-10%
Total	\$375,147,391	100.00%	100.00%

- Some funds have been classified into more than one category.



During the second fiscal 2012 quarter, the value of the combined investment pool increased from \$359.8 million to \$375.1 million. The University and Foundation received a combined total of \$7,383,044 in new cash gifts during the second fiscal quarter. Fiscal year to date, the University and Foundation have received \$14,235,061 in new cash gifts. Some of these gifts are for capital projects, rather than endowments, and are therefore held separately and excluded from the investment pool total.

Changes in the portfolio during the quarter included the new investments with a public real asset manager focused on Master Limited Partnerships and a new global public equity manager. The cash level remains high as we continue to build these positions.

For the quarter the Foundation reported positive performance, with a total return of +2.25%. October's rebound after the poor month of September carried the quarter. Fiscal year to date, the portfolio is down 6.84%. Performance for the full calendar year was -2.53%.

During the quarter, both domestic and global public equity managers posted solid absolute returns, but in some cases lagged broad market index returns. Reported on a one quarter lag, the private programs posted a combined -2.07% return. Public fixed income and hedge fund managers posted moderate returns for the quarter. GRT was the best performer with a return of 15.62% for the December quarter, while Commonfund's International Private Equity (on a quarter lag) performed the worst with a return of -10.45%.

The tables on the following pages report each underlying manager's returns for multiple time periods, including the second fiscal quarter and last twelve months.

Respectfully submitted,

Mark Sullivan
Treasurer

Miami University Foundation

Asset Allocation & Performance

As of December 31, 2011

	Allocation		Performance %									
	Market Values (\$ 000)	%	QTD	Fiscal YTD	Year To Date	1 Year	3 Years	5 Years	7 Years	10 Years	Since Inception	Inception Date
Miami Foundation Combined	373,759.5	100.00	2.25	-6.84	-2.53	-2.53	9.09	1.05	4.18	5.07	5.91	01/01/1997
Miami Foundation Custom Index	N/A	N/A	5.52	-6.45	-2.20	-2.20	10.15	1.32	4.71	6.13	6.53	10/01/2001
CPI + 5.0%			1.13	3.60	8.08	8.08	7.40	7.28	7.52	7.59	7.49	01/01/1997
Miami Foundation - Public Equity	124,770.6	33.38	5.46	-13.21	-9.69	-9.69	11.84	-0.56	3.13	4.00	4.67	01/01/1997
Miami Fdn - Ex Illiquids	287,919.2	77.03	3.66	-8.91	-6.33	-6.33	11.56	0.96	4.02	4.82	5.71	01/01/1997
Miami Fdn - Alt/Hedge Combined	184,298.9	49.31	-0.22	-2.62	2.41	2.41	7.05	2.26	5.32	5.98	7.38	01/01/1997
Miami Foundation - Public Fixed Income	33,282.5	8.90	1.48	-1.76	2.52	2.52	9.33	6.41	5.57	6.05	6.02	01/01/1997
Equities												
Miami Foundation - Public Equity	124,770.6	33.38	5.46	-13.21	-9.69	-9.69	11.84	-0.56	3.13	4.00	4.67	01/01/1997
Aberdeen	29,307.5	7.84	8.57	-6.91	-1.38	-1.38	14.48	N/A	N/A	N/A	0.94	08/01/2008
MSCI AC World Net			7.18	-11.50	-7.36	-7.36	12.01	-1.94	2.83	4.24	-1.98	08/01/2008
Artio Global	7,329.0	1.96	-0.05	-24.85	-23.68	-23.68	0.94	-7.80	0.35	N/A	6.30	01/01/2003
MSCI AC Wd exUSAgross			3.77	-16.75	-13.32	-13.32	11.20	-2.49	3.97	6.76	9.45	01/01/2003
Friess	24,508.6	6.56	4.58	-21.02	-15.27	-15.27	4.08	N/A	N/A	N/A	-6.96	05/01/2007
Russ 3000 Index			12.12	-5.01	1.02	1.02	14.87	-0.02	2.97	3.51	-1.12	05/01/2007
Lateef	11,570.4	3.10	10.40	-7.27	0.73	0.73	15.84	N/A	N/A	N/A	-0.62	11/01/2007
Russ 3000 Index			12.12	-5.01	1.02	1.02	14.87	-0.02	2.97	3.51	-2.44	11/01/2007
Tradewinds Global All Cap	33,825.3	9.05	1.60	-9.29	-8.43	-8.43	18.43	N/A	N/A	N/A	5.07	05/01/2007
MSCI AC World Net			7.18	-11.50	-7.36	-7.36	12.01	-1.94	2.83	4.24	-3.49	05/01/2007
Virtus Global Opps	8,025.0	2.15	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0.39	11/01/2011
MSCI AC World Net			7.18	-11.50	-7.36	-7.36	12.01	-1.94	2.83	4.24	-3.18	11/01/2011
Tradewinds Emerging Markets	3,980.8	1.07	-0.01	-22.78	N/A	N/A	N/A	N/A	N/A	N/A	-25.89	03/01/2011
MSCI EM (net)			4.43	-19.13	-18.42	-18.42	20.07	2.40	10.36	13.86	-15.36	03/01/2011
Virtus Emerging Opportunities	2,947.8	0.79	7.97	N/A	N/A	N/A	N/A	N/A	N/A	N/A	-6.54	09/01/2011
MSCI EM (net)			4.43	-19.13	-18.42	-18.42	20.07	2.40	10.36	13.86	-10.80	09/01/2011
Lone Pine	3,276.2	0.88	4.75	-21.48	N/A	N/A	N/A	N/A	N/A	N/A	-21.48	07/01/2011
MSCI EM (net)			4.43	-19.13	-18.42	-18.42	20.07	2.40	10.36	13.86	-19.13	07/01/2011

Miami Foundation Custom Index is comprised of the following blend of indices: 60% MSCI All Country World Index (ACWI) net / 10% BC Aggregate Bond / 10% BC Multiverse / 10% Russell NCREIF (1Q Lag) / 5% S&P Natural Resources / 5% Dow UBS Commodity

Miami University Foundation
Asset Allocation & Performance
As of December 31, 2011

	Allocation		Performance %									
	Market Values (\$ 000)	%	QTD	Fiscal YTD	Year To Date	1 Year	3 Years	5 Years	7 Years	10 Years	Since Inception	Inception Date
Fixed Income												
Miami Foundation - Public Fixed Income	33,282.5	8.90	1.48	-1.76	2.52	2.52	9.33	6.41	5.57	6.05	6.02	01/01/1997
Commonfund High Qual, Bond	17,417.9	4.66	1.23	2.97	6.19	6.19	10.54	7.14	6.03	6.20	6.77	11/01/2000
BC Agg Bond Index			1.12	4.98	7.84	7.84	6.77	6.50	5.60	5.78	6.25	11/01/2000
Templeton Global Tot, Return	15,864.6	4.24	1.75	-6.52	-1.24	-1.24	N/A	N/A	N/A	N/A	0.13	11/01/2010
BC Multiverse Index	N/A	N/A	0.41	6.04	10.75	10.75	8.19	7.49	5.67	7.78	6.81	11/01/2010
Hedge Funds												
Miami Fdn - Hedge Funds	98,458.5	26.34	1.56	-5.16	-4.05	-4.05	11.95	3.40	5.25	4.71	4.71	01/01/2002
Canyon	18,299.5	4.90	2.32	-6.19	-4.28	-4.28	19.37	5.32	N/A	N/A	6.41	07/01/2006
HFRI Event Driven			2.28	-5.59	-2.65	-2.65	10.83	2.56	4.97	6.84	3.57	07/01/2006
Russ 3000 Index			12.12	-5.01	1.02	1.02	14.87	-0.02	2.97	3.51	2.08	07/01/2006
ML High Yield			6.17	-0.37	4.51	4.51	23.46	7.25	7.22	8.54	8.14	07/01/2006
Evanston Weatherlow	36,692.2	9.82	0.20	-5.93	-6.62	-6.62	7.46	3.55	5.55	N/A	5.62	04/01/2004
HFRI Fund of Funds			-0.26	-5.23	-5.52	-5.52	3.64	-0.71	1.96	3.27	2.23	04/01/2004
Russ 3000 Index			12.12	-5.01	1.02	1.02	14.87	-0.02	2.97	3.51	3.89	04/01/2004
BC Agg Bond Index			1.12	4.98	7.84	7.84	6.77	6.50	5.60	5.78	5.26	04/01/2004
90-Day TB			0.02	0.03	0.07	0.07	0.12	1.19	2.00	1.80	1.96	04/01/2004
Golden Tree	19,322.4	5.17	-0.73	-6.77	0.33	0.33	29.22	6.55	N/A	N/A	7.44	07/01/2006
HFRI Event Driven			2.28	-5.59	-2.65	-2.65	10.83	2.56	4.97	6.84	3.57	07/01/2006
Russ 3000 Index			12.12	-5.01	1.02	1.02	14.87	-0.02	2.97	3.51	2.08	07/01/2006
ML High Yield			6.17	-0.37	4.51	4.51	23.46	7.25	7.22	8.54	8.14	07/01/2006
GRT	3,996.6	1.07	15.62	-2.02	-1.40	-1.40	15.35	-1.30	N/A	N/A	-0.43	11/01/2006
HFRI Eq Hed (Tot)			2.22	-8.92	-8.04	-8.04	8.16	0.50	3.43	4.59	1.13	11/01/2006
Russ 3000 Index			12.12	-5.01	1.02	1.02	14.87	-0.02	2.97	3.51	0.63	11/01/2006
Ivory	20,147.9	5.39	3.19	-1.72	-3.51	-3.51	5.02	N/A	N/A	N/A	1.43	11/01/2007
HFRI Eq Hed (Tot)			2.22	-8.92	-8.04	-8.04	8.16	0.50	3.43	4.59	-2.34	11/01/2007
MSCI AC World Net			7.18	-11.50	-7.36	-7.36	12.01	-1.94	2.83	4.24	-6.15	11/01/2007

Miami Foundation Custom Index is comprised of the following blend of indices: 60% MSCI All Country World Index (ACWI) net / 10% BC Aggregate Bond / 10% BC Multiverse / 10% Russell NCREIF (1Q Lag) / 5% S&P Natural Resources / 5% Dow UBS Commodity

Miami University Foundation
Asset Allocation & Performance
As of December 31, 2011

	Allocation		Performance %									
	Market Values (\$ 000)	%	QTD	Fiscal YTD	Year To Date	1 Year	3 Years	5 Years	7 Years	10 Years	Since Inception	Inception Date
Private Programs												
Miami Fdn - Priv Programs	85,840.3	22.97	-2.18	0.59	12.45	12.45	-0.75	0.85	5.16	5.64	10.19	01/01/1997
Private Programs - Private Equity												
Commonfund Dist. Debt	5,944.2	1.59	-7.24	-6.50	2.12	2.12	0.84	-0.87	4.11	8.22	8.02	02/01/2001
HFRI Dist. Sec. (1Q Lag)	N/A	N/A	-7.91	-7.36	0.30	0.30	4.89	2.68	5.60	8.43	8.45	02/01/2001
Commonfund Int'l Private Equity	1,225.0	0.33	-10.45	-7.85	4.52	4.52	7.41	8.65	13.61	8.93	8.05	01/01/1997
Cambridge Priv Eq (1Q Lag)	N/A	N/A	-4.34	-0.03	13.40	13.40	6.45	8.58	13.96	11.99	12.89	01/01/1997
Commonfund Private Equity	2,381.8	0.64	-5.03	-2.31	9.57	9.57	3.55	6.89	9.54	8.26	9.84	01/01/1997
Cambridge Priv Eq (1Q Lag)	N/A	N/A	-4.34	-0.03	13.40	13.40	6.45	8.58	13.96	11.99	12.89	01/01/1997
Commonfund Venture	1,941.7	0.52	-4.51	-0.44	7.46	7.46	3.55	7.29	7.45	4.78	14.51	01/01/1997
Cambridge Vent. Eq. (1Q Lag)	N/A	N/A	-0.69	6.28	20.92	20.92	4.33	6.63	7.90	1.29	13.14	01/01/1997
Goldman Sachs Distressed Debt	4,668.7	1.25	-0.33	3.20	9.73	9.73	5.95	N/A	N/A	N/A	-1.52	07/01/2008
HFRI Dist. Sec. (1Q Lag)	N/A	N/A	-7.91	-7.36	0.30	0.30	4.89	2.68	5.60	8.43	1.97	07/01/2008
Goldman Sachs Private Equity	12,453.4	3.33	1.39	6.40	15.77	15.77	3.97	5.07	N/A	N/A	0.23	03/01/2006
Cambridge Priv Eq (1Q Lag)	N/A	N/A	-4.34	-0.03	13.40	13.40	6.45	8.58	13.96	11.99	N/A	03/01/2006
Hamilton Lane	12,046.3	3.22	-1.79	5.34	27.61	27.61	17.84	N/A	N/A	N/A	11.43	03/01/2008
Cambridge Priv Eq (1Q Lag)	N/A	N/A	-4.34	-0.03	13.40	13.40	6.45	8.58	13.96	11.99	N/A	03/01/2008
Pomona	3,730.7	1.00	-3.38	0.02	15.63	15.63	1.74	7.97	N/A	N/A	2.37	10/01/2005
Cambridge Priv Eq (1Q Lag)	N/A	N/A	-4.34	-0.03	13.40	13.40	6.45	8.58	13.96	11.99	11.55	10/01/2005

Miami Foundation Custom Index is comprised of the following blend of indices: 60% MSCI All Country World Index (ACWI) net / 10% BC Aggregate Bond / 10% BC Multiverse / 10% Russell NCREIF (1Q Lag) / 5% S&P Natural Resources / 5% Dow UBS Commodity

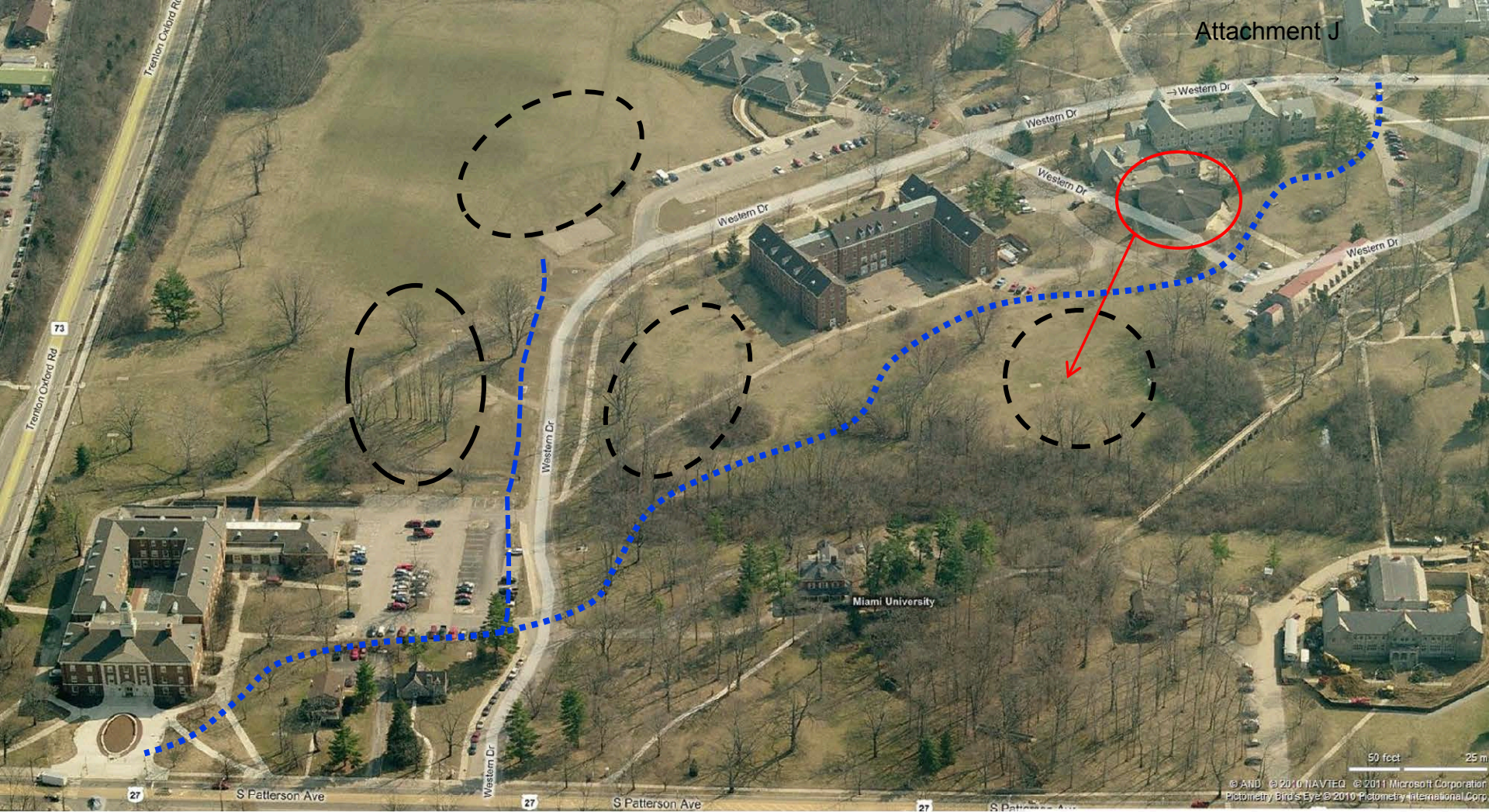
Miami University Foundation
Asset Allocation & Performance
As of December 31, 2011

	Allocation		Performance %									
	Market Values (\$ 000)	%	QTD	Fiscal YTD	Year To Date	1 Year	3 Years	5 Years	7 Years	10 Years	Since Inception	Inception Date
Private Programs - Real Assets												
Commonfund Energy	313.2	0.08	-5.16	-1.08	12.75	12.75	0.73	10.34	18.91	23.80	21.65	01/01/1997
S&P 500 Energy (1Q Lag)	N/A	N/A	-20.45	-24.14	7.64	7.64	-1.20	3.40	8.91	10.29	10.40	01/01/1997
Commonfund Realty *	222.5	0.06	376600.00	376600.00	376600.00	376600.00	-65.10	N/A	N/A	N/A	-53.22	10/01/2007
Russell NCREIF (1Q Lag)	N/A	N/A	3.30	7.37	16.10	16.10	-1.45	3.40	7.48	7.82	1.01	10/01/2007
Commonfund Natural Resources	10,721.9	2.87	-4.34	-2.50	10.95	10.95	4.15	8.96	11.38	N/A	4.99	09/01/2003
S&P 500 Energy (1Q Lag)	N/A	N/A	-20.45	-24.14	7.64	7.64	-1.20	3.40	8.91	10.29	12.31	09/01/2003
Goldman Sachs Conc. Energy	7,400.4	1.98	-2.17	-2.32	15.45	15.45	2.02	N/A	N/A	N/A	1.92	05/01/2008
S&P 500 Energy (1Q Lag)	N/A	N/A	-20.45	-24.14	7.64	7.64	-1.20	3.40	8.91	10.29	-3.18	05/01/2008
Metropolitan	3,092.3	0.83	-1.71	2.57	5.51	5.51	-22.05	-17.66	N/A	N/A	-16.65	09/01/2006
Russell NCREIF (1Q Lag)	N/A	N/A	3.30	7.37	16.10	16.10	-1.45	3.40	7.48	7.82	N/A	09/01/2006
Penn Square	10,991.1	2.94	-1.27	1.36	12.79	12.79	-3.39	N/A	N/A	N/A	-12.56	02/01/2008
Russell NCREIF (1Q Lag)	N/A	N/A	3.30	7.37	16.10	16.10	-1.45	3.40	7.48	7.82	N/A	02/01/2008
Timbervest	8,707.3	2.33	-1.34	-2.85	-5.99	-5.99	-0.84	N/A	N/A	N/A	2.18	06/01/2007
NCREIF Timberland (1Q Lag)	N/A	N/A	-0.35	0.31	0.26	0.26	-0.43	5.82	8.69	6.78	N/A	06/01/2007
Public Real Assets												
Eagle Income Appreciation	8,758.6	2.34	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	9.48	11/01/2011
AlerianMLP			16.34	8.24	13.87	13.87	40.18	14.39	14.79	15.65	5.51	11/01/2011
Miami Foundation - Cash												
90-Day TB	22,649.0	6.06	0.00	0.01	N/A	N/A	N/A	N/A	N/A	N/A	0.01	07/01/2011
			0.02	0.03	0.07	0.07	0.12	1.19	2.00	1.80	0.03	07/01/2011

*Commonfund Realty had previously been marked down to zero and was marked up during the quarter.

Miami Foundation Custom Index is comprised of the following blend of indices: 60% MSCI All Country World Index (ACWI) net / 10% BC Aggregate Bond / 10% BC Multiversc / 10% Russell NCREIF (1Q Lag) / 5% S&P Natural Resources / 5% Dow UBS Commodity

Graystone
ConsultingSM



Western Campus New Residence Halls & New Dining Facility

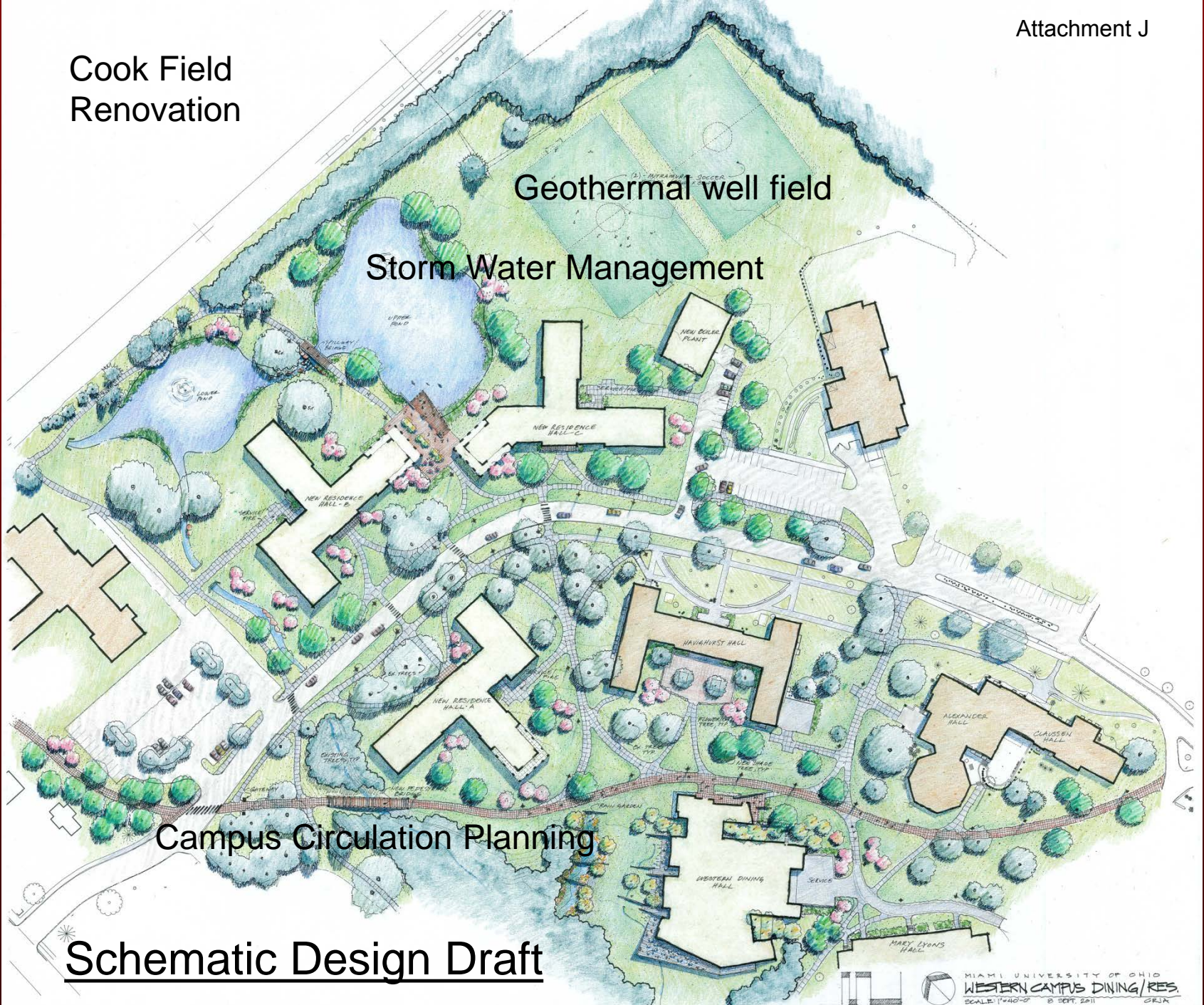
Cook Field Renovation

Geothermal well field

Storm Water Management

Campus Circulation Planning

Schematic Design Draft



Executive Summary
for the
Western Campus Residence Halls
April 26, 2012

The housing and dining long range master plan was developed to address the needs of aging housing and dining facilities on the Oxford campus, the vast majority of which were built 45 – 80 years ago. The plan is divided into three phases spanning a 15 – 20 year time frame that will ultimately result in the renovation or replacement of every existing residence and dining hall on campus. It is a comprehensive long term plan that will maintain the current capacity of 7,200 beds throughout its implementation, but because the square footage per bed will increase, the number of buildings housing the 7,200 beds will need to increase.

During the preparation of the master plan it was determined that most of the residence halls should be renovated rather than replaced for both economic and aesthetic purposes. However, to maintain the needed housing capacity while implementing the plan, approximately 1,100 new beds will be needed before renovation of the existing residence halls can commence. This will permit three to four major residence halls to be renovated without diminishing the number of beds that are available. Should demand for student housing either increase or decrease during the implementation of the plan, the number of new beds can either be increased or the number of renovated beds reduced to accommodate changes in demand.

The Western Campus Residence Halls project is a major element of the master plan because it will provide approximately 700 of the 1,100 new beds and will be the first project utilizing the design-build project delivery method. The project will result in three new residence halls being constructed along the north end of Western Drive for occupancy in the Fall of 2014.

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Consulting Services/Project Administration:	\$6,250,000	Bonds Series 2010 & 2011
Design & Construction:	\$53,000,000	Bonds Series 2010 & 2011
Contingency:	<u>\$5,000,000</u>	Bonds Series 2010 & 2011
Total:	\$64,250,000	Bonds Series 2010 & 2011
Project Delivery Method:	Design Build	
Project Completion:	Summer 2014	
Source of Funding for the Retirement of Bonds:	Room and Board Fees	
Number of New Beds:	700	
Source of Heating and Cooling for the New Buildings:	Geothermal	
Dining Services:	New Dining Facility that was previously approved	

4/27/12 Agenda Item
Finance and Business Services

RESOLUTION R2012-

WHEREAS, Miami University is an Ohio state assisted-institution of higher education; and

WHEREAS, the Butler County Engineer is planning to replace the Bonham Road Bridge with a new bridge which can be accomplished at a much lower cost if the speed limit is lowered to 35 m.p.h.; and

WHEREAS, a reduced speed limit in this area will enhance safety and benefit students that frequently travel this area; and

WHEREAS, in order to accomplish these plans, the Bonham Road Bridge and adjoining properties need to be located within the City of Oxford; and

WHEREAS, three parcels of real property which are depicted on the attached *Exhibit A* as parcels "A" "B" and "T" (the "Miami Properties") are owned in the name of the President and Trustees of Miami University and located in Oxford Township; and

WHEREAS, the University supports the replacement of the Bonham Road Bridge and the lowering of the speed limit;

NOW, THEREFORE BE IT RESOLVED: that the Miami University Board of Trustees authorizes the annexation of the Miami Properties into the City of Oxford; and

BE IT FURTHER RESOLVED: that the Miami University Board of Trustees consents to the granting of the annexation of the Miami Properties by the Butler County Board of Commissioners; and

BE IT FURTHER RESOLVED: that the Vice President of Finance and Business Services is authorized and directed to take all such actions, which he determines to be reasonably appropriate, to effectuate the annexation of the Miami Properties.

April 27, 2012

(over)



March 13, 2012

President David C. Hodge
Miami University
213A Roudebush Hall
Oxford, Ohio 45056

Donald L. Crain, Chair, Miami University Board of Trustees
Frost Brown & Todd
9277 Centre Pointe Drive, Suite 300
West Chester, Ohio 45069

Dear President Hodge and Mr. Crain:

Gregory J. Wilkens, Butler County Engineer, is planning to replace the Bonham Road Bridge. He would like to lower the speed limit on Bonham Road for the bridge replacement. If the speed limit is lowered to 35 mph from the present 45 mph, the construction cost will be considerably less. The bridge is planned for replacement in 2016 and will include a sidewalk. The speed limit may be lowered to 35 mph if the bridge and adjoining property is in the City. For this annexation, a Type II process will be utilized which means that Oxford Township will continue to receive property taxes for this property. This will require signatures from all the property owners.

I have included a map illustrating which property needs to be annexed. It includes 16 parcels of land with five different owners. Three of the parcels are owned by Miami University. The first one (Parcel #H3610027000020 or A on the map) is a 26.069 acre parcel. The second one (Parcel #H3510026000054 southern part or B on the map) is a 70.020 acre parcel. The third one (Parcel #H3510026000054 northern part or T on the map) is a 3.816 acre parcel.

The City of Oxford is requesting that the President and Board of Trustees of Miami University support the annexation of three parcels of Miami University owned property into the City. All three parcels are presently located outside the City's corporate boundaries.

Please let me know if you have any questions or need further information. Thank you.

Sincerely,

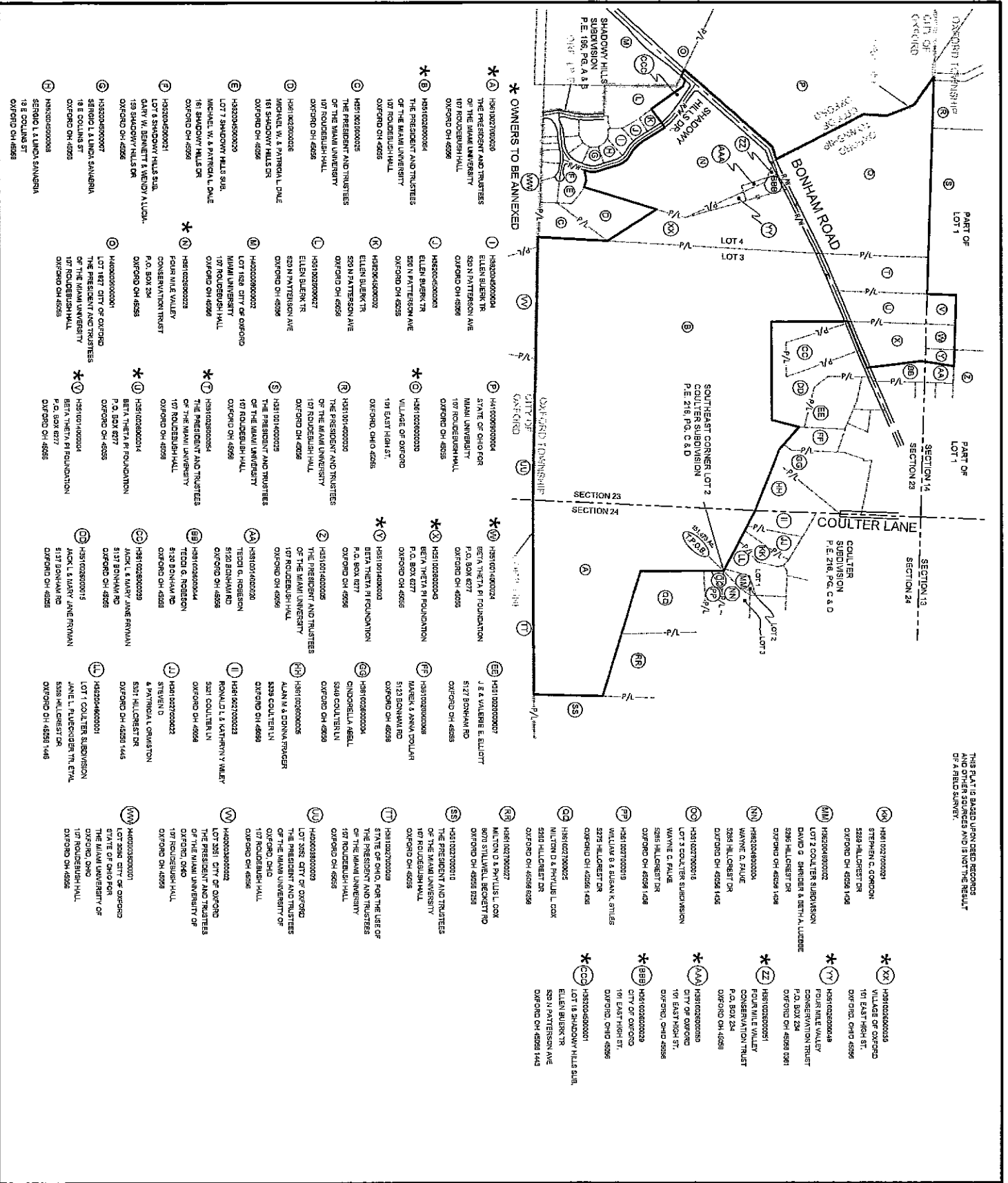
Douglas R. Elliott, Jr.
City Manager

enclosures

cc: Ted Pickerill, Executive Assistant to President/Secretary to Board of Trustees
David Creamer, Vice President for Finance and Business Services

101 East High Street • Oxford, Ohio 45056-1887
Phone: (513) 524-5200 • Fax: (513) 523-7298 • www.cityofoxford.org

Plot time: Oct 05, 2011 - 11:00am
 Drawing name: J:\2011\110062-000\SYD\DWG\110062-000 EX.dwg - Layout Tab: ANNEXATION



THIS PLAN IS BASED UPON DEED RECORDS AND OTHER SOURCES AND IS NOT THE RESULT OF A FIELD SURVEY.

bayer becker

www.bayerbecker.com
 318 South College Avenue
 Oxford, OH 45056 - 513.523.4270

BONHAM ROAD
151.473 ACRES

SECTIONS 14, 23 AND 24, TOWN 5, RANGE 1
 OXFORD TOWNSHIP, BUTLER COUNTY, OHIO

EXHIBIT

Item	Revision	Description	Date	Drawn	Chk
1					

Scale: 1" = 400'

Sheet of 1

**Senate Bill 6 Composite Scores
for IUC Schools
FY11 thru FY09**

	FY11	FY10	FY09
Bowling Green State University	4.2	3.9	3.2
Central State University	4.0	3.1	4.0
Cleveland State University	3.4	3.6	2.3
Kent State University	4.7	3.9	2.9
Miami University	4.4	4.2	2.9
NEOUCOM	5.0	5.0	4.4
Ohio State University	4.2	4.2	3.2
Ohio University	4.2	3.9	3.2
Shawnee State University	4.0	3.7	3.1
University of Akron	3.6	3.3	2.0
University of Cincinnati	3.6	3.3	2.3
University of Toledo	4.2	3.9	2.6
Wright State University	4.5	4.1	3.2
Youngstown State University	2.3	3.7	3.8
Average	4.0	3.8	3.1

**MIAMI UNIVERSITY
OBOR "FISCAL WATCH" RATIOS**

1. Viability Ratio (Equity to Debt)

Definition: Expendable Net Assets divided by Total Debt.

Measures: An institution's ability to retire its long-term debt using available current resources.

Ratio: A ratio in excess of 1.00 indicates that the institution has expendable net assets in excess of its debt.

S.B. 6 analysis: A ratio of 0.6 or higher is considered good.
A ratio below 0.3 is cause for concern.

Miami comments: The decrease is primarily due to the increase in total debt as a result of issuing \$125 million in new general receipt revenue bonds. The increase in debt was partially offset by the \$78.6 million increase in Expendable Net Assets.

Miami University Viability Ratio	
2002	3.01
2003	3.75
2004	2.17
2005	1.18
2006	1.27
2007	1.04
2008	0.95
2009	0.75
2010	1.02
2011	0.91

2. Primary Reserve Ratio

Definition: Expendable Net Assets divided by the sum of Operating Expenditures plus Interest on Long-term Debt

Measures: An institution's ability to continue its operations at current levels in the absence of future revenues.

Ratio: A ratio of 100% or greater suggests that the institution can continue operations at current levels for at least one year without additional revenues.

S.B. 6 analysis: A ratio of 10% or greater is considered good.
A ratio below 5% is cause for concern.

Miami comments: The increase is primarily due to the \$78.6 million increase in Expendable Net Assets and Operating Expenditures that remained relatively unchanged.

Miami University Primary Reserve Ratio	
2002	45.98%
2003	48.83%
2004	51.09%
2005	47.17%
2006	45.05%
2007	50.96%
2008	42.76%
2009	32.04%
2010	42.84%
2011	58.18%

**MIAMI UNIVERSITY
OBOR "FISCAL WATCH" RATIOS**

3. Net Income Ratio

Definition: Change in Total Net Assets divided by Total Revenues.

Measures: The results of an institution's current year operations.

Ratio: A positive ratio indicates that an institution operated "in the black" for the fiscal year, while a negative ratio indicates that expenditures exceeded revenues in the current year.

S.B. 6 analysis: A ratio in excess of 1% is considered good. Any negative ratio is cause for concern.

Miami comments: The positive 2011 operating results of \$85.5 million was the primary reason for this increase. The majority of this increase is related to increases in student tuition revenue and investment income. Also, operating expenditures that remained relatively unchanged due to reduced and vacant positions contributed to this increase.

Miami University Net Income Ratio	
2002	7.44%
2003	8.42%
2004	10.27%
2005	5.98%
2006	9.45%
2007	13.34%
2008	-1.11%
2009	-9.84%
2010	11.80%
2011	14.36%

4. Composite Score

Definition: The ratios are translated into a composite score by assigning individual scores to each ratio, weighting the individual scores, and summing the weighted scores.

Weighting: Viability ratio: 30%
Primary Reserve ratio: 50%
Net Income ratio: 20%

Score: Scores are assigned on a scale from 1 (low) to 5 (high).

S.B. 6 analysis: Minimum acceptable score is 1.75. An institution with two consecutive years below 1.75 is placed on fiscal watch.

Miami University Composite Score	
2002	4.5
2003	4.5
2004	4.7
2005	4.2
2006	4.2
2007	4.7
2008	3.1
2009	2.9
2010	4.2
2011	4.4

Fitch (11/3/2011) AA**Key Rating Drivers:**

Sound Financial Profile: The 'AA' rating is underpinned by positive operating performance, supported by recently implemented budgetary controls and a strengthened financial cushion.

Seasoned Leadership: MU's management team continues to provide strong oversight on the university's five-year operating plan, which is largely credited with correcting the structural imbalance between university revenues and expenses prior to fiscal 2009.

Limited Revenue Diversity: The university's reliance on student-generated revenues and somewhat limited pricing flexibility, given the relatively high cost of attendance, is unusual for a public university; strong demand and stable enrollment somewhat mitigate the concerns accompanying these attributes.

State Aid Cuts Offset: MU's tuition-dependent operating structure continues helps to mute the impact of reductions in state operating appropriations.

Manageable Debt Burden: Strong debt service coverage from operations enables MU to manage the moderate debt burden created by approximately \$459.4 million of long-term debt.

Moody's (11/7/2011) AA3

The stable outlook reflects Moody's expectation that Miami University will maintain a stable student market position and produce at least breakeven operating performance, and that cash flows will continue to adequately cover the increase in debt service. The stable outlook also assumes no additional borrowing plans and that levels of gift revenue will match the University's projections.

What could make the rating go up: Significant strengthening of balance sheet resources to provide stronger support for increased debt; sustained healthy operating performance that provides healthy debt service coverage; further diversification of its revenue base through gifts, consistent enrollment growth while maintaining strong net tuition per student and strengthening of its demand and yield.

What could make the rating go down: Sustained declines in enrollment or pressure on net tuition per student or net tuition revenue growth that pressure operating performance; sustained balance sheet deterioration; additional borrowing absent growth in operating revenues and its balance sheet.

Moody's notes that the University has limited additional debt capacity at the current rating level and declines in the balance sheet or sustained pressure on operating performance could place pressure on either the rating or outlook in the longer term.

Standard & Poor's (2/28/2012) A+

The stable outlook reflects our belief that MUO over the next two years will enjoy stable to slightly positive enrollment growth, attain adequate financial performance for the rating, and maintain financial resource ratios and debt levels consistent with the rating category.

Consideration of a higher rating would be predicated on continued firm student demand and a strong financial performance for fiscal 2012, countering the impact of an expected double-digit decline in state support. It would also be based on strengthening financial resource ratios and moderate debt levels.

Conversely, the rating could be pressured if enrollment softens, financial performance declines in part due to a constrained state appropriation, and financial resource ratios decline or debt levels rise.

Selected Bond Rating Indicators
Miami University
March 31, 2012

Miami's Current Rating: Aa3

	Miami University					Moody's 2010 Medians			
	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012 Forecast</u>	<u>FY 2012 with Add'l Debt (*)</u>	<u>Aaa</u>	<u>Aa1</u>	<u>Aa3</u>	<u>A1</u>
Capitalization Ratios									
Debt per Student (total debt divided by FTE enrollment)	\$11,394	\$10,484	\$15,863	\$20,819	\$26,771	\$25,072	\$18,824	\$13,330	\$12,760
Expendable Financial Resources to Total Debt (University and Foundation expendable net assets divided by total debt)	1.12	1.46	1.28	1.06	0.83	1.85	1.39	0.83	0.65
Expendable Financial Resources to Operations (University and Foundation expendable net assets divided by total expenditures excluding depreciation and interest)	0.55	0.72	0.95	1.12	1.10	0.79	0.63	0.46	0.39

(*) FY 2012 results with \$125 million additional debt and \$5.8 million additional interest expense.

All calculations are according to Moody's definitions which differ from GASB and Board of Regents definitions.

Selected Bond Rating Indicators
Miami University
March 31, 2012

Miami's Current Rating: Aa3

	Miami University					Moody's 2010 Medians			
	FY 2009	FY 2010	FY 2011	FY 2012 Forecast	FY 2012 with Add'l Debt (*)	Aaa	Aa1	Aa3	A1
Operating Ratios									
Operating Margin (operating surplus/deficit divided by revenues)	0.95%	5.90%	8.28%	10.26%	9.12%	5.40%	4.50%	2.60%	4.40%
Debt Service Coverage (operating surplus/deficit excluding depreciation and interest, divided by annual principal and interest payment)	2.90	3.83	3.81	3.19	2.90	4.15	3.78	2.75	2.64
Debt Service as a Percent of Operating Expense (annual principal and interest payment divided by total expenditures excluding depreciation and interest)	3.40%	4.55%	5.55%	8.16%	8.36%	3.80%	3.00%	3.90%	5.00%

(*) FY 2012 results with \$125 million additional debt and \$5.8 million additional interest expense.

All calculations are according to Moody's definitions which differ from GASB and Board of Regents definitions.

**MIAMI UNIVERSITY
FINANCE AND AUDIT COMMITTEE CHARTER**

OBJECTIVES

The Finance and Audit Committee (the “Committee”) is appointed by the Chair of the Board of Trustees, with the primary function of assisting the Board of Trustees with its oversight responsibilities in the following areas:

- The University’s long-term financial plans.
- The University’s financial reporting, internal controls and the independent audit.
- The University’s budget.
- The University’s capital expenditures for facilities and property.
- The University’s investments.
- The University’s internal audit activities.
- The University’s processes for monitoring compliance with University policies, including ethical conduct requirements and applicable state and federal laws and regulations.
- The University’s risk assessment process.

COMMITTEE MEMBERSHIP

The Committee shall be appointed by the Chair of the Board of Trustees and shall consist of no fewer than four members. The members of the Committee shall meet the independence requirements of the New York Stock Exchange rules and regulations. At least one member of the Committee shall be a “financial expert,” as that term is defined by the Securities and Exchange Commission. One-third of the Committee, but not less than two members, shall constitute a quorum for the transaction of business.

MEETINGS

The Committee shall meet as often as it determines necessary, but no less than four times per year. The Committee shall meet from time to time with the University’s senior administrators, the internal auditors, and the independent auditors. The Committee shall maintain written minutes of its meetings.

**OVERSIGHT OF THE UNIVERSITY’S STRATEGIC FINANCIAL PLANNING
OVER A MULTI-YEAR TIME FRAME**

The Committee shall review at least annually, the long-term financial plans of the University. These plans will include future projections of annual operating and capital requirements of the University and the related funding sources. As part of the review of

the long-term financial plans, the Committee shall review the current and projected debt levels of the University, including consideration of impacts on debt ratings, annual cash flows and liquidity.

OVERSIGHT OF FINANCIAL REPORTING, INTERNAL CONTROLS AND THE INDEPENDENT AUDIT

The Committee shall be responsible for recommending to the Auditor of the State of Ohio (the “Auditor”) the selection and appointment of the independent auditor. The Committee, together with the Auditor, shall be responsible for the compensation and oversight of the work of the independent auditor. The independent auditor shall report directly to the Committee and to the Auditor as required.

The Committee shall review all auditing services and pre-approve permitted non-audit services (including the fees and terms thereof) to be performed for the University by the independent auditor. Unless specifically directed to do so by the Auditor, the independent auditor is prohibited from performing any non-audit services that are specifically prohibited by independence rules set by the Securities and Exchange Commission and by the General Accounting Office (GAO). The Committee may delegate pre-approval authority to the Chair subject to later review and approval by the Committee.

The Committee shall have the authority, to the extent it deems necessary or appropriate, to retain independent, legal, accounting or other advisors to the extent that such services are permissible under the laws and regulations governing the University. The University shall provide for appropriate funding, as determined by the Committee, for payment of compensation to the independent advisors.

The Committee shall meet with representatives of the independent auditor to review the annual audit plan and results of the audit.

The Committee shall review and discuss reports from the independent auditor and University administrators on:

- (a) All significant accounting principles and judgments used in the preparation of the audited financial statements.
- (b) Any significant changes in the selection or application of accounting principles.
- (c) All significant alternative treatments of financial information within generally accepted accounting principles that have been discussed with University administrators, the ramifications of the use of such alternative treatments, and the treatment preferred by the independent auditors.
- (d) Significant issues relating to the adequacy of the University’s internal controls.

- (e) Other material written communications between the independent auditor and University administrators.

The Committee shall discuss with the independent auditor the matters required to be discussed by professional auditing standards relating to the conduct of the audit, including any difficulties encountered in the course of the audit work, any restrictions on the scope of activities or access to requested information, and any significant disagreements with University administrators.

The Committee shall review and recommend the annual audited financial statements to the Board of Trustees.

Annually, the Committee shall obtain and review a report from the independent auditor regarding:

- (a) The independence of the independent auditor, including compliance with GAO's independence standards,
- (b) the independent auditor's internal quality-control procedures,
- (c) any material issues raised by the most recent internal quality-control review, or publicly disclosed findings resulting from reviews of public oversight and regulatory bodies or investigations by governmental and regulatory authorities within the preceding five years respecting one or more independent audits carried out by the firm,
- (d) any steps taken to deal with any such issues or findings, and
- (e) all relationships between the independent auditor and the University.

The Committee shall evaluate the qualifications, performance and independence of the independent auditor, including the lead partner, and consider whether the accountants' quality controls are adequate and the provision of permitted non-audit services is compatible with maintaining the auditor's independence, taking into account the opinions of University administrators and internal auditors on these matters. The Committee shall present its conclusions with respect to the recommendation of the appointment or retention of the independent auditor to the Board of Trustees annually.

The Committee shall use its best efforts to ensure the Auditor's appointment of the independent auditor includes the rotation of the lead audit partner having primary responsibility for the audit consistent with rules and regulations of the Securities and Exchange Commission.

The Committee shall recommend to the Board policies for the University's hiring of employees or former employees of the independent auditor who participated in any capacity in the audit of the University or affiliated entities.

OVERSIGHT OF THE UNIVERSITY'S BUDGET

The Committee shall review and recommend the annual operating budget of the University, including the following matters:

- Annual operating budgets, including guidelines and salary pools for faculty and staff.
- Changes in tuition and fees
- Room and board rates.
- Ordinances, resolutions and other items related to the fiscal management of the University that are proposed by the University's senior administrators.

The Committee shall receive periodic reporting of actual results as compared with the budgets for operating activities throughout the year, as appropriate.

OVERSIGHT OF THE UNIVERSITY'S CAPITAL EXPENDITURES

The Committee shall periodically review the University's long-range facilities plan. The Committee shall review and recommend:

- The University's biennial capital budget
- Proposed capital improvements in excess of specified dollar amounts
- Issuance of capital bonds to finance capital projects
- The annual report of gift-funded projects
- Capital improvement contracts, including design and construction
- Real property transactions, including purchase, sale, lease, and easements

The Committee shall receive periodic reporting of actual results as compared with the budget for capital appropriations throughout the year, as appropriate.

OVERSIGHT OF THE UNIVERSITY'S INVESTMENT POLICIES AND RESULTS

The Committee has oversight responsibility for the University's Non-Endowment Investments. The Committee serves as the Investment Committee required by Ohio Revised Code 3345.05.

The responsibilities of the Committee in its role as Investment Committee are:

- A. To review the University's Non-Endowment Funds Investment Policy adopted pursuant to Ohio Revised Code 3345.05 and recommend any proposed changes to the Board of Trustees for approval.

- B. To meet at least quarterly and review periodic investment reports and advise the Board on investments made in accordance with the University's Non-Endowment Funds Investment Policy.
- C. To review the University's Non-Endowment Funds Annual Expenditure Policy and recommend any proposed changes to the Board of Trustees for approval.
- D. To retain the services of an investment advisor who meets the qualifications of Ohio Revised Code 3345.05.
- E. To report to the Board of Trustees at least semi-annually.

The Committee also reviews the University's Endowment. The Committee reviews and recommends any proposed changes to the Endowment Spending Policy and Endowment Administrative Fee to the Board of Trustees for approval. The Committee reviews periodic Endowment investment reports.

OVERSIGHT OF INTERNAL AUDIT ACTIVITIES

The Committee shall review the appointment and replacement of the Director of Internal Audit and Consulting Services (IACS). The Director of IACS shall present to the Committee the annual plan and scope of internal audit activities, budget and staffing for the current year and shall review any significant changes during the year. The Director of IACS shall review all significant issues raised in reports to University administrators, including the administrators' responses to internal audit recommendations. The Committee shall approve the IACS Charter; meet separately on a periodic basis with the Director; ensure there are no restrictions or limitations on the scope of work of IACS; and approve the annual compensation of the Director.

OVERSIGHT OF COMPLIANCE PROCESSES

The Committee shall review annually reports from the General Counsel regarding compliance with University policies, including ethical conduct requirements and other applicable state and federal laws and regulations, including any material reports or inquiries from regulatory or governmental agencies. The General Counsel shall discuss with the Committee any legal, compliance or regulatory matters that may have a material impact on the University's financial statements.

The Committee shall review and approve procedures recommended by the General Counsel regarding the receipt, retention, and treatment of communications received by the University regarding compliance with the University's policies, including ethical conduct requirements and other applicable laws and regulations, accounting, internal controls or auditing matters. The General Counsel shall provide periodic reports to the

Committee regarding any such communications received by the University and resolution thereof.

RISK ASSESSMENT

At least annually, the Committee shall review reports from the University administrators regarding risk assessment, which is the University's identification and analysis of relevant risks to the achievement of its objectives, including plans for managing the risk.

OTHER MATTERS

The Committee shall make regular reports to the Board of Trustees. The Committee shall review and assess the adequacy of this Charter annually and shall submit any proposed changes to the Board of Trustees for approval. The Committee shall annually review its own performance.

June 24, 2011

MIAMI UNIVERSITY
ANNUAL FINANCE & AUDIT COMMITTEE SELF ASSESSMENT QUESTIONNAIRE
2012

Rating scale of 1-5, with 1 representing not effective and 5 representing highly effective.		
ITEMS FOR EVALUATION	RATING 1 2 3 4 5	COMMENTS/SUGGESTIONS FOR IMPROVEMENT
1. Appropriateness of the Finance & Audit Committee Charter and process for review of the Charter to determine whether responsibilities are adequately described.		
2. Adequacy of communication with university administration, the internal auditor, and the external auditor.		
3. Adequacy of agenda topics and meeting time to meet the Committee's responsibilities.		
4. Focus of the Committee agenda topics on key strategic issues to be addressed by the University.		

MIAMI UNIVERSITY
ANNUAL FINANCE & AUDIT COMMITTEE SELF ASSESSMENT QUESTIONNAIRE

Rating scale of 1-5, with 1 representing not effective and 5 representing highly effective.		
ITEMS FOR EVALUATION	RATING 1 2 3 4 5	COMMENTS/SUGGESTIONS FOR IMPROVEMENT
5. Adequacy of access to the University administrators, the internal auditor, and the external auditor.		
6. Appropriateness of management's "tone at the top" regarding financial reporting, internal controls, and financial judgments.		
7. Adequacy and timeliness of information provided to the Committee in order to review, understand, and monitor significant financial and operating issues.		

MIAMI UNIVERSITY
ANNUAL FINANCE & AUDIT COMMITTEE SELF ASSESSMENT QUESTIONNAIRE

Rating scale of 1-5, with 1 representing not effective and 5 representing highly effective.		
ITEMS FOR EVALUATION	RATING 1 2 3 4 5	COMMENTS/SUGGESTIONS FOR IMPROVEMENT
8. Adequacy of information received by the Committee to review, understand, and monitor significant accounting and reporting issues, accounting judgments, and management's rationale for significant financial and policy assumptions.		
9. Ability of Committee to understand and evaluate the experience, staffing, and qualifications of the internal and external auditors and oversee the work of the internal and external auditors.		
10. Adequacy of process to monitor whistleblower communications.		
11. Appropriateness of information received to review and evaluate the scope, risk assessment, and annual plan of the internal auditor.		

MIAMI UNIVERSITY
ANNUAL FINANCE & AUDIT COMMITTEE SELF ASSESSMENT QUESTIONNAIRE

Rating scale of 1-5, with 1 representing not effective and 5 representing highly effective.		
ITEMS FOR EVALUATION	RATING 1 2 3 4 5	COMMENTS/SUGGESTIONS FOR IMPROVEMENT
12. Adequacy of information on significant risks identified by the university and the related plans to respond to these risks as appropriate.		
13. Overall effectiveness of the Committee in fulfilling its responsibilities under the Charter.		
14. Other suggestions for enhancing the effectiveness of the Committee.		

Please return the completed questionnaire to Ted Pickerill, Secretary to the Board of Trustees, no later than 4 June, 2012.

DRAFT					
Forward Twelve Month Agenda					
<u>Agenda Item</u>	<u>November Fall Meeting</u>	<u>January Winter Meeting</u>	<u>April Spring Meeting</u>	<u>June End of Year Meeting</u>	<u>September Beginning of Year Meeting</u>
<u>Committee Structure:</u>					
• Committee Priority Agenda	x	x	x	x	x
• Committee Self-Assessment				x	
<u>Strategic Matters and Significant Topics Affecting Miami:</u>					
• Update on Strategic Priorities - Progress Toward Goals - New Revenue Development	x	x	x	x	x
• Annual Campaign Update			x		
• Report on Dashboard Indicators	x				
• Report on Branding and Web Site Projects				x	
<u>Regular Agenda Items:</u>					
• Enrollment Report	x	x	x	x	x
• Report on Year-to-Date Operating Results	x	x	x	x	x
<u>Finance and Accounting Agenda:</u>					
• Budget Planning for New Year		x	x		
• Appropriation Ordinance (Budget)				x	
• Tuition and Fee Ordinance			x		
• Miscellaneous Fee Ordinance			x		
• Room and Board Ordinance					x
• Review of Financial Statements	x				
• Annual State of Ohio Fiscal Watch Report			x		
• PMBA Tuition Proposal				x	
<u>Audit and Compliance Agenda:</u>					
• Planning Meeting with Independent Auditors			x		
• Management Letter and Other Required Communications	x				
• Annual Planning Meeting with Internal Auditor	x				
• Annual Report by Internal Auditor				x	
• Annual Compliance Report	x				
• Risk Assessment Report	x				

DRAFT					
Forward Twelve Month Agenda					
<u>Agenda Item</u>	<u>November Fall Meeting</u>	<u>January Winter Meeting</u>	<u>April Spring Meeting</u>	<u>June End of Year Meeting</u>	<u>September Beginning of Year Meeting</u>
<u>Investment Agenda:</u>					
• Investment Report on Non-Endowment Funds	x	x	x	x	x
• Approval of Endowment Spending Formula	x				
• Semi-Annual Review of Investment Performance			x		x
<u>Facilities Agenda:</u>					
• Approval of Six-Year Capital Plan (every other year)					
• Facilities Condition Report		x			
• Annual Report of Gift-Funded Projects					x
• Report on Housing and Dining Master Plan	x	x	x	x	x
<u>Routine Reports:</u>					
• University Advancement Campaign Update	x	x	x	x	x
• Cash and Investments Report	x	x	x	x	x
• Status of Capital Projects Report	x	x	x	x	x